

# STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2016

|   | Note | Group         |               | Company      |               |
|---|------|---------------|---------------|--------------|---------------|
|   |      | 2016          | 2015          | 2016         | 2015          |
| Cash flows from operating activities  |      | RM'000        | RM'000        | RM'000       | RM'000        |
| Profit/(loss) before tax  |      | 14,049        | 2,431         | 833          | (1,032)       |
| <u>Adjustments to reconcile profit/(loss) before tax to net cash flows:</u> |      |               |               |              |               |
| Gain on disposal of property, plant and equipment                           | 9    | (68)          | (1,414)       | -            | -             |
| Property, plant and equipment written off                                   | 9    | -             | 1,011         | -            | -             |
| Interest income   | 5    | (1,873)       | (1,253)       | (1,418)      | (1,063)       |
| Dividend income   | 5    | (59)          | (1,457)       | (14,099)     | (1,457)       |
| Finance costs   | 8    | 7,565         | 9,328         | 7,122        | 8,381         |
| Depreciation  | 9    | 11,392        | 12,226        | 8,543        | 9,472         |
| Reversal of impairment loss on:   |      |               |               |              |               |
| - Trade receivables   | 9    | (4,444)       | (200)         | (3,071)      | (162)         |
| - Other receivables   | 9    | -             | (799)         | -            | (656)         |
| Impairment loss on:   |      |               |               |              |               |
| - Trade receivables   | 9    | 6,072         | 3,875         | 4,722        | 8,094         |
| - Other receivables   | 9    | 3,542         | 2,110         | 3,542        | 2,110         |
| - Investment in associate   | 9    | 1,800         | -             | 1,800        | -             |
| - Available-for-sale financial assets                                       | 9    | 1,467         | 2,431         | 966          | 2,431         |
| - Goodwill  | 9    | 1,046         | 831           | -            | -             |
| - Bad debts written off   | 9    | -             | 59            | -            | -             |
| Amortisation of intangible assets   | 9    | 1,555         | 747           | 66           | 87            |
| Unrealised foreign exchange gain  | 9    | (716)         | -             | (716)        | -             |
| Share of results of associates  |      | (526)         | 194           | -            | -             |
| Total adjustments   |      | 26,753        | 27,689        | 7,457        | 27,237        |
| <b>Operating profit before working capital changes carried forward</b>      |      | <b>40,802</b> | <b>30,120</b> | <b>8,290</b> | <b>26,205</b> |

## STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2016 (CONT'D)

|   | Note | Group          |                | Company        |                |
|---|------|----------------|----------------|----------------|----------------|
|   |      | 2016           | 2015           | 2016           | 2015           |
|   |      | RM'000         | RM'000         | RM'000         | RM'000         |
| <b>Cash flows from operating activities (cont'd.)</b>               |      |                |                |                |                |
| <u>Changes in working capital</u>                                   |      |                |                |                |                |
| (Increase)/Decrease in inventories                                  |      | (240)          | 282            | -              | -              |
| Increase in trade and other receivables                             |      | (7,355)        | (34,746)       | (6,410)        | (36,280)       |
| (Increase)/Decrease in other current assets and lease receivables   |      | (15,168)       | 13,352         | (5,475)        | 14,224         |
| Increase in amounts due to customers on contracts                   |      | 1,554          | -              | 1,554          | -              |
| (Decrease)/Increase in trade and other payables                     |      | (6,419)        | 12,008         | 1,645          | 779            |
| Total changes in working capital                                    |      | (27,628)       | (9,104)        | (8,686)        | (21,277)       |
| <b>Cash generated from/(used in) operations</b>                     |      | <b>13,174</b>  | <b>21,016</b>  | <b>(396)</b>   | <b>4,928</b>   |
| Interest paid   | 8    | (7,565)        | (9,328)        | (7,122)        | (8,381)        |
| Taxes (paid)/recoverable  |      | (1,588)        | (2,026)        | 4,154          | (1,451)        |
| <b>Net cash flows generated from/(used in) operating activities</b> |      | <b>4,021</b>   | <b>9,662</b>   | <b>(3,364)</b> | <b>(4,904)</b> |
| <b>Investing activities</b>   |      |                |                |                |                |
| Purchase of property, plant and equipment                           | 13   | (3,102)        | (4,705)        | (2,607)        | (1,313)        |
| Interest received   |      | 1,873          | 1,253          | 1,418          | 1,063          |
| Proceeds from disposal of property, plant and equipment             |      | 287            | -              | -              | -              |
| Software and deferred development costs incurred                    | 14   | (3,115)        | (2,224)        | -              | -              |
| Net cash outflow on acquisition of subsidiaries                     | 15   | -              | (543)          | -              | -              |
| Increase in investment in a subsidiary                              |      | -              | -              | (2,500)        | -              |
| Increase in investment in an associate                              | 16   | (1,800)        | -              | (1,800)        | -              |
| Dividend received   |      | 59             | 1,457          | 14,099         | 1,457          |
| <b>Net cash flows (used in)/generated from investing activities</b> |      | <b>(5,798)</b> | <b>(4,762)</b> | <b>8,610</b>   | <b>1,207</b>   |

## STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2016 (CONT'D)

|   | Note | Group           |          | Company         |          |
|---|------|-----------------|----------|-----------------|----------|
|   |      | 2016            | 2015     | 2016            | 2015     |
|   |      | RM'000          | RM'000   | RM'000          | RM'000   |
| <b>Cash flows from investing activities (cont'd.)</b>               |      |                 |          |                 |          |
| <b>Financing activities</b>   |      |                 |          |                 |          |
| Net proceeds/(repayments) of loans and borrowings                   |      | <b>12,031</b>   | (96,959) | <b>12,829</b>   | (96,316) |
| Net proceeds/(repayments) of obligations under finance leases       |      | <b>16</b>       | (2,309)  | <b>481</b>      | (2,278)  |
| Placement of deposits with licensed banks                           |      | <b>(3,114)</b>  | -        | -               | -        |
| Deposits uplifted from securities for bank borrowings               |      | <b>11,752</b>   | 71,732   | <b>441</b>      | 76,520   |
| <b>Net cash flows generated from/(used in) financing activities</b> |      | <b>20,685</b>   | (27,536) | <b>13,751</b>   | (22,074) |
| <b>Net increase/(decrease) in cash and cash equivalents</b>         |      | <b>18,908</b>   | (22,636) | <b>18,997</b>   | (25,771) |
| Effect of exchange rate changes                                     |      | <b>2,031</b>    | 1,991    | -               | -        |
| Cash and cash equivalents at 1 January                              |      | <b>(28,869)</b> | (8,224)  | <b>(40,314)</b> | (14,543) |
| <b>Cash and cash equivalents at 31 December</b>                     | 24   | <b>(7,930)</b>  | (28,869) | <b>(21,317)</b> | (40,314) |

The accompanying accounting policies and explanatory information form an integral part of the financial statements.