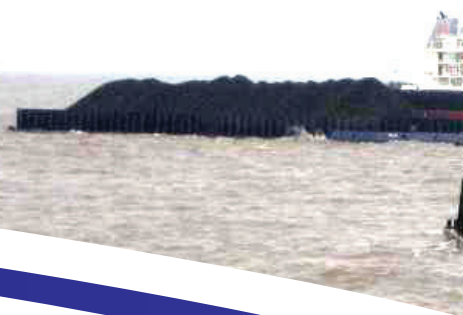




# Annual Report 2010



**YINSON HOLDINGS BERHAD**  
Company No: 259147-A (Incorporated in Malaysia)

# CONTENTS

|                                             |    |
|---------------------------------------------|----|
| Notice of Annual General Meeting            | 02 |
| Statement Accompanying Notice of AGM        | 05 |
| Corporate Information                       | 06 |
| Group Structure                             | 07 |
| Profile of Board of Directors               | 08 |
| Chairman's Statement                        | 10 |
| Group Financial Highlights                  | 12 |
| Statement on Corporate Governance           | 13 |
| Corporate Social Responsibilities           | 21 |
| Statement on Internal Control               | 22 |
| Report on Audit Committee                   | 23 |
| Statement of Directors' Responsibilities    | 27 |
| Directors' Report                           | 28 |
| Statement by Directors                      | 32 |
| Statutory Declaration                       | 32 |
| Independent Auditors' Report                | 33 |
| Income Statements                           | 34 |
| Balance Sheets                              | 35 |
| Consolidated Statement of Changes in Equity | 36 |
| Company Statement of Changes in Equity      | 37 |
| Cash Flow Statements                        | 38 |
| Notes to the Financial Statements           | 40 |
| Analysis of Shareholdings                   | 79 |
| List of Properties                          | 81 |
| Proxy Form                                  |    |



# Notice of Annual General Meeting

**NOTICE IS HEREBY GIVEN THAT** the Seventeenth Annual General Meeting of the Company will be held at Level 6, Orchid Room, The Zon Regency Hotel By The Sea, 88, Jalan Ibrahim Sultan, Stulang Laut, 80720 Johor Bahru, Johor Darul Takzim on Wednesday, 28 July 2010 at 12.00 noon for the following purposes :-

## AGENDA

1. To receive and adopt the Audited Financial Statements for the financial year ended 31 January 2010 together with the Directors' and Auditors' Reports thereon. **Resolution 1**
2. To declare a first and final dividend of 2.5 sen per share less tax at 25% for the financial year ended 31 January 2010. **Resolution 2**
3. To approve the payment of Directors' Fees of RM160,000.00 for the financial year ended 31 January 2010. **Resolution 3**
4. To re-elect the following Directors who retire in accordance with Article 107 of the Company's Articles of Association :-  
  
(i) LIM HAN WENG (*Managing Director*) **Resolution 4**  
(ii) BAH KOON CHYE (*Executive Director*) **Resolution 5**
5. To re-elect the following Director who retire in accordance with Article 112 of the Company's Articles of Association :-  
  
(i) LIM CHERN YUAN (*Executive Director*) **Resolution 6**
6. To re-appoint MESSRS ERNST & YOUNG as Auditors of the Company to hold office until the conclusion of the next Annual General Meeting at a remuneration to be fixed by the Directors. **Resolution 7**
7. To transact any other ordinary business of which due notice shall have been given in accordance with the Companies Act, 1965 and the Company's Articles of Association.

## SPECIAL BUSINESS

To consider and if thought fit, to pass with or without modifications, the following resolutions as Ordinary Resolutions :-

8. **Proposed Authority to Directors to issue new shares under Section 132D of the Companies Act, 1965**  
  
"THAT the Directors of the Company be and are hereby authorised, pursuant to Section 132D of the Companies Act, 1965, to issue shares in the Company at any time until the conclusion of the next Annual General Meeting and upon such terms and conditions and for such purposes as the Directors may in their absolute discretion deem fit, provided that the aggregate number of shares to be issued pursuant to this resolution does not exceed 10 percent of the issued share capital of the Company for the time being, subject always to the approval of all relevant regulatory bodies being obtained for such allotments and issues."  
  
**Resolution 8**

# Notice of Annual General Meeting (*cont'd*)

## 9. **Proposed Renewal of Shareholders' Mandate for Recurrent Transactions of a Revenue or Trading Nature**

### **Resolution 9**

"THAT approval be and is hereby given pursuant to paragraph 10.09 of Chapter 10 of the Listing Requirements of Bursa Malaysia Securities Berhad, for the Company's subsidiaries to enter into recurrent related party transactions of a revenue or trading nature which are set out in Section {3.2} of the Circular to Shareholders dated 5 July 2010 provided that such transactions are of a revenue or trading nature which are necessary for the YINSON Group's day-to-day operations, made at arm's length basis and on normal commercial terms which are no more favourable to the related parties than those extended to the public and are not detrimental to the minority shareholders of the Company ; AND

THAT such approval is subject to annual renewal and shall commence upon the passing of this resolution and shall continue to be in force until :-

- (a) the conclusion of the next annual general meeting of the Company, at which time it will lapse, unless by a resolution passed at the general meeting, the authority is renewed ;
- (b) the expiration of the period within which the next annual general meeting after that date is required to be held pursuant to Section 143(1) of the Companies Act, 1965 ("Act") (but shall not extend to such extension as may be allowed pursuant to Section 143(2) of the Act) ; or
- (c) revoked or varied by resolution passed by the shareholders in a general meeting ;

whichever occurs first ; AND

THAT the Directors of the Company be and are hereby authorised to complete and do all such acts and things (including executing all such documents as may be required) as they may consider expedient or necessary or in the interests of the Company to give effect to the transactions contemplated and/or authorised by this ordinary resolution."

## **NOTICE OF DIVIDEND ENTITLEMENT**

**NOTICE IS ALSO HEREBY GIVEN THAT** subject to the approval of the shareholders at the Seventeenth Annual General Meeting, the First and Final Dividend of 2.5 sen per share less of 25% Income Tax in respect of the financial year ended 31 January 2010 will be paid on 17 September 2010 to Depositors registered in the Records of Depositors at the close of business on 18 August 2010.

A Depositor shall qualify for entitlement only in respect of :-

- (a) Shares transferred into the Depositor's securities account before 4.00 p.m. on 18 August 2010 in respect of ordinary transfers ;
- (b) Shares bought on the Bursa Malaysia Securities Berhad on a cum entitlement basis according to the Rules of the Bursa Malaysia Securities Berhad.

# Notice of Annual General Meeting (cont'd)

By Order of the Board

TAN SOO LEONG (f) (MACS 01516)  
Company Secretary

Johor Bahru  
Date : 5 July 2010

## **Notes :-**

- (1) A member entitled to attend and vote at the meeting is entitled to appoint one or more proxies to attend and vote in his stead. A proxy need not be a member of the Company.
- (2) The instrument appointing a proxy, in the case of an individual shall be signed by the appointer or his attorney, and in the case of a corporation, either under seal or under the hand of an officer or attorney duly authorised.
- (3) The instrument appointing a proxy must be deposited at the Registered Office of the Company at 25, Jalan Firma 2, Kawasan Perindustrian Tebrau IV, 81100 Johor Bahru, Johor not less than 48 hours before the time for holding the meeting or any adjournment thereof.

## **Explanatory Notes on Special Business**

### **Resolution 8**

- (i) The proposed ordinary resolution under Item 8 above, if passed, will empower the Directors of the Company from the date of the above Annual General Meeting, authority to allot and issue shares in the Company up to an amount not exceeding in total 10% of the issued capital of the Company for such purposes as the Directors consider would be in the interest of the Company. This authority, unless revoked or varied at a General Meeting will expire at the next Annual General Meeting.

### **Resolution 9**

- (ii) Please refer to Circular to Shareholders dated 5 July 2010 in relation to the Proposed Renewal of Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature.

# Statement Accompanying Notice of Annual General Meeting

## 1. Directors standing for re-election

The Directors who are offering themselves for re-election are :-

- Mr Lim Han Weng (58), Malaysian  
*Chairman, Managing Director*  
- Interest in securities in the Company : 26,370,635 fully paid ordinary shares of RM1.00 each (Direct);
- Mr Bah Koon Chye (46), Malaysian  
*Executive Director*  
- Interest in securities in the Company : 176,400 fully paid ordinary shares of RM1.00 each (Direct);
- Mr Lim Chern Yuan (26), Malaysian  
*Executive Director*  
- Interest in securities in the Company : 6,000 fully paid ordinary shares of RM1.00 each (Direct).

The details of the above Directors who are standing for re-election are set out in the Directors' Profile on Page 8 to 9 of this Annual Report.

## 2. Details of Attendance of Directors at Board of Directors' Meetings

There were 5 Board of Directors' Meetings held during the financial year ended 31 January 2010. The details of the attendance of the Directors are as follows :-

| Name of Directors                                                      | Attendance |
|------------------------------------------------------------------------|------------|
| Mr Lim Han Weng                                                        | 5/5        |
| Madam Bah Kim Lian                                                     | 5/5        |
| Mr Lim Han Joeh                                                        | 5/5        |
| Mr Kam Chai Hong                                                       | 5/5        |
| Dato' Adi Azmari bin B. K. Koya Moideen Kutty                          | 5/5        |
| Mr Bah Koon Chye                                                       | 5/5        |
| Tuan Haji Hassan bin Tan Sri Ibrahim                                   | 5/5        |
| Mr Lim Chern Yuan ( <i>appointed on 28/09/2009</i> )                   | 1/1        |
| YBhg. Tan Sri Dato' Jaffar bin Abdul ( <i>deceased on 01/09/2009</i> ) | 3/3        |

## 3. Place, date and time of the Seventeenth Annual General Meeting

The Seventeenth Annual General Meeting is scheduled to be held on Wednesday 28 July 2010 at Level 6, Orchid Room, The Zon Regency Hotel by The Sea, 88, Jalan Ibrahim Sultan, Stulang Laut, 80720 Johor Bahru, Johor Darul Takzim at 12 noon.

# Corporate Information

## BOARD OF DIRECTORS

1. **Mr. Lim Han Weng** *Chairman and Managing Director*
2. **Mr. Lim Han Joeeh** *Executive Director*
3. **Madam Bah Kim Lian** *Executive Director*
4. **Dato' Adi Azmari bin B.K. Koya Moideen Kutty** *Independent Non-Executive Director*
5. **Mr. Bah Koon Chye** *Executive Director*
6. **Mr. Kam Chai Hong** *Independent Non-Executive Director*
7. **Tuan Haji Hassan bin Ibrahim** *Independent Non-Executive Director*<sup>1</sup>.
8. **Mr. Lim Chern Yuan** *Executive Director (appointed 28 September 2009)*



## AUDITORS

Ernst & Young, Suite 11.2 Level 11,  
Menara Pelangi No. 2, Jalan Kuning, Taman Pelangi,  
80400 Johor Bahru, Johor Darul Takzim

## REGISTERED OFFICE

No. 25, Jalan Firma 2, Kawasan Perindustrian Tebrau IV,  
81100 Johor Bahru, Johor Darul Takzim  
Tel: 07-355 2244 Fax: 07-355 2277  
E-mail: [ysinonjb@tm.net.my](mailto:ysinonjb@tm.net.my)  
Website: [www.yinson.com.my](http://www.yinson.com.my)

## REGISTRAR

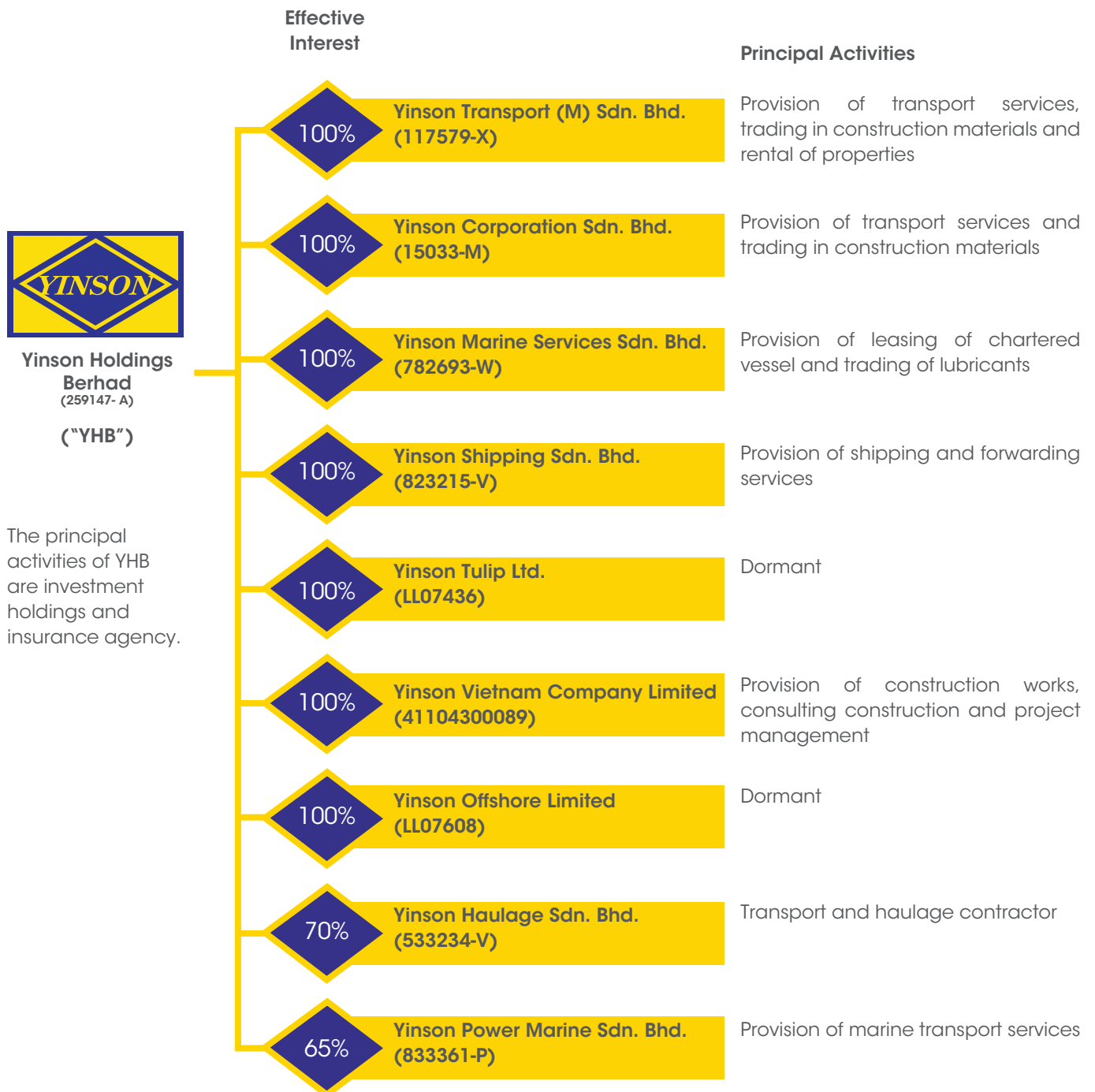
Securities Services (Holdings) Sdn Bhd  
Level 7, Menara Milenium, Jalan Damanlela,  
Pusat Bandar Damansara,  
Damansara Heights 50490 Kuala Lumpur  
Tel: 03-2084 9000 Fax: 03-2094 9940

## PRINCIPAL BANKERS

Malayan Banking Berhad  
Bangkok Bank Berhad  
EON Bank Berhad  
Hong Leong Bank Berhad  
CIMB Bank Berhad  
RHB Bank Berhad  
Public Bank Berhad  
PLC Leasing & Factoring Sdn Bhd  
Bank Muamalat Malaysia Berhad  
AmBank Berhad  
SME Bank Berhad

# Group Structure

The structure of the Yinson Group as at 31 January 2010 is set out below:



# Profile of Board of Directors

## **MR LIM HAN WENG** *Chairman and Managing Director*

Mr Lim Han Weng, a Malaysian, aged 58, was appointed as the Managing Director of Yinson on 9 March 1993 and as the Chairman on 28 September 2009. He has been a director of Yinson Transport (M) Sdn Bhd (YTSB) since the date of incorporation on 5 April 1984 and was appointed as a director of Yinson Corporation Sdn Bhd (YCSB) on 1 March 1986. Armed with the experience gained while working with Lori Malaysia Bhd, a transport company, he embarked into the transport and trading business in 1984 under the partnership with his wife.

In 1985, the business was transferred to YTSB. Mr Lim is the driving force in the formulation and implementation of the Yinson Group corporate strategy. In addition to planning the business strategy and taking care of the financial aspects, he also oversees and supervises the operations of the branches. Being the prime mover of the Group's excellent achievements, Mr Lim maintains close relationship with customers by entertaining and securing corporate clients. He is the one primarily responsible for the success currently enjoyed by the Group.

Training attended by Mr. Lim during the financial year is as follows:-

"Managing Business Risks" conducted by Ernst & Young.

## **MR LIM HAN JOEH** *Executive Director*

Mr Lim Han Joeh, a Malaysian, aged 51, was appointed as a director on 30 January 1996. He is a graduate with a Bachelor Degree in Civil Engineering from Monash University in Melbourne, Australia. Upon graduation in the year 1984, he took up the position of Operations Manager in YTSB before he assumed the position of Executive Director of YCSB in 1986. He is primarily responsible for the overall management of the YCSB and is the brother of Mr Lim Han Weng.

Training attended by Mr. Lim during the financial year is as follows:-

"Managing Business Risks" conducted by Ernst & Young.

## **MADAM BAH KIM LIAN** *Executive Director*

Madam Bah Kim Lian, a Malaysian, aged 58, is the wife of Mr Lim Han Weng. She was appointed to the Board of Yinson on 9 March 1993. She assisted Mr Lim in the general administration of the Group's operations. Madam Bah is also responsible for the customers services of the Company, maintaining close relationship with the customers.

Training attended by Madam Bah during the financial year is as follows:-

"Managing Business Risks" conducted by Ernst & Young.

## **DATO' ADI AZMARI BIN BK KOYA MOIDEEN KUTTY** *Independent Non-Executive Director*

Dato' Adi Azmari bin B. K. Koya Moideen Kutty, a Malaysian, aged 46, was appointed to the Board of Yinson on 30 January 1996. He is a trained civil engineer and currently the managing director of S. P. C. Engineering Sdn Bhd, a class A PKK registered with P. K. K. and CIDD G7. He has been involved in the construction industry since graduate in 1987, till today in various agencies from Government to consultant firm.

Training attended by Dato' Adi during the financial year is as follows:-

"Managing Business Risks" conducted by Ernst & Young.

"FRS 139" conducted by Bursatra Sdn Bhd.

## Profile of Board of Directors (cont'd)

### **MR BAH KOON CHYE** *Executive Director*

Mr Bah Koon Chye, a Malaysian, aged 46, was appointed to the Board of Yinson on 30 January 1996. He completed his Diploma in Management Program (DIMP) in 1995 and is an associate member of Malaysian Institute of Management. He obtained his Diploma in Management (MIM) in 1997, and is also a member of the Chartered Institute of Transport (MCIT). Subsequently, he obtained his Master in Business Administration (MBA) from the University of Strathclyde, United Kingdom in 2000 and Advance Diploma in Transport from the Chartered Institute of Transport, United Kingdom in 2001. He joined YTSB in 1989 as the Operation Manager. He is in charge of the entire operations of Yinson covering mainly the planning of fleet maintenance, sales, marketing, customer service. Additionally, he also handles the drivers as well as assignment of lorries and destination. He was appointed a Director of YTSB on 28 November 1991 and is the brother-in-law of Mr Lim Han Weng and brother of Madam Bah Kim Lian.

Training attended by Mr Bah during the financial year are as follows:-

"ISO 9001: 2008 Quality Management System Awareness" conducted by Neville Clarke International  
"Managing Business Risks" conducted by Ernst & Young.

### **MR KAM CHAI HONG** *Independent Non-Executive Director*

Mr Kam Chai Hong, a Malaysian, aged 61, was appointed as a Director of Yinson on 30 January 1996. He is a fellow of the Chartered Association of Certified Accountants. In 1980, he was admitted as a Chartered Accountant by Malaysian Institute of Accountants (MIA) and as a non-practising member by Institute of Certified Public Accountants of Singapore. He is also currently a member of the Malaysian Institute of Certified Public Accountants. In 1972, Mr Kam worked as an audit assistant with M/s Yeoh Eng Chong & Co. He later joined M/s Hanafi ah Raslan & Mohd in 1973 and left the firm in 1980 as a qualified accountant. From 1981 until now, Mr Kam has been practising as Chartered Accountant under the name of Syarikat C.H. Kam. He has complied with the Continuing Professional Development (CPD) requirements of MIA.

### **TUAN HAJI HASSAN BIN IBRAHIM** *Independent Non-Executive Director*

Tuan Haji Hassan bin Ibrahim, a Malaysian, aged 60, was appointed as a Director of Yinson on 25 June 2001. He graduated with a Bachelor of Arts Degree, majoring in History (International Relations) from the University of Malaya in 1973. He later studied law at Lincoln's Inn, London, United Kingdom and was subsequently called to the English Bar in 1977. He served in various positions in the Judicial and Legal Service and was called to the Malaysian Bar in 1981. Presently, he has his own legal practice under the name of Hassan Ibrahim & Co. He is currently the director of several private limited companies.

Training attended by En Hassan during the financial year is as follows:-

"Managing Business Risks" conducted by Ernst & Young.

### **LIM CHERN YUAN** *Executive Director*

Mr. Lim Chern Yuan, a Malaysian, aged 26, was appointed as a Director of Yinson Holdings Berhad on 28 September 2009. He graduated with a Bachelor of Commerce from University of Melbourne, Australia in 2005. He started his career in March 2005 when he joined the subsidiary company, Yinson Transport (M) Sdn. Bhd. as Business Development Executive and was later transferred to another subsidiary, Yinson Haulage Sdn. Bhd. in January 2006 with the same position. In January 2007, Chern Yuan was promoted to Senior General Manager, a position he has been holding until now. He is also in charge of another three subsidiaries of the Company, namely, Yinson Shipping Sdn Bhd, Yinson Marine Services Sdn Bhd and Yinson Vietnam Co. Ltd. (since November 2008). He is also a director of Yinson Tulip Limited and Yinson Offshore Limited. He is the son of Mr Lim Han Weng and Madam Bah Kim Lian.

His job scope as Senior General Manager includes formulating and implementing comprehensive operational, marketing plan and policies that will ensure sustainable growth of the company's businesses, undertake benchmarking, key performance index and implementation of improvement process with the objective of enhancing customer service resulting in increase market shares and undertake special projects, studies or any assignment as directed by the Managing Director and / or Board of Directors from time to time.

Training attended by Mr. Lim Chern Yuan during the financial year is as follows:-

"Mandatory Accreditation Programme" for Directors of Public Listed Companies" conducted by Bursatraf Sdn.Bhd.  
"Managing Business Risks" conducted by Ernst & Young.

# Chairman's Statement

On behalf of the Board of Directors of Yinson Holdings Berhad, I am pleased to present the Annual Report and Audited Financial Statements of the Group and the Company for the financial year ended 31 January 2010.

## INDUSTRY TRENDS AND DEVELOPMENT

In the first half of 2009, the global economy experienced the sharpest contraction since the Second World War before entering into a gradual but uneven recovery in the second half of the year. The Malaysian economy was affected by the global recession which set in during the third quarter of 2008 and continued into the first quarter of 2009 which experienced a 6.2% contraction in gross domestic product ("GDP"). Swift domestic actions taken by the Government had together with Malaysia's strong economic fundamentals, brought about an economic recovery in the second half of the year and GDP for the year contracted moderately by 1.7%.

Despite the sharp contraction in the economy, the services sector benefited from the resilient domestic demand and expanded by 2.6% (2008: 7.2%). But transport and storage sub-sector was the worst performing services sub-sector as it was affected by sharp decline in global trade, which resulted in lower demand for shipping, haulage, ports and other trade-related services. The construction sector



registered a stronger growth of 5.7% (2008: 2.1%) due primarily to the implementation of construction related activities under the 9th Malaysia Plan and the fiscal stimulus packages. Manufacturing sector contracted significantly in the first quarter, but conditions gradually improved from second quarter onwards. The sharp decline in exports led to a contraction in the sector by 9.5% compared to 1.3% growth for 2008. The agriculture, forestry and fishing sector grew at a slower pace of 0.4% (2008: 3.8%) due to lower production of industrial crops.

## CORPORATE DEVELOPMENT

The Group plans to expand its transport and logistic services by diversifying into higher value added and high-end marine transport business which produce higher margin with less volatility, generate a more stable stream of income and provide the Group with new source of revenue and profit. The business expansion will entail the purchase of offshore support vessel to be leased on bare boat basis to oil company involves in drilling and mining of oil and gas. The offshore support vessel is to be utilised to provide support services such as supply runs for supplies from the supply base to drilling units, standby duties and for emergency and evacuation purposes to support works at the oil rig platforms. The Board believes that going forward, the marine transport sector is positive and expansion into this sector will contribute positively to the Group's future earnings.

On 7 January 2010, the Company incorporated a 100% subsidiary, Yinson Tulip Ltd. ("YTL") with an authorised share capital of US\$10,000 in Labuan. YTL has not commenced operations as at 31 January 2010. The proposed principal of YTL is leasing of vessels on bare boat basis.

On 25 March 2010, Aminvestment Bank Berhad had on behalf of the Company made an application to the Securities Commission ("SC") seeking a waiver from deeming that the Proposed Expansion of Business in the Marine Transport Services Sector as a significant change in business direction pursuant to Chapter 2.01 of the SC Equity Guidelines. As at the latest practical date prior to the printing of this annual report, SC's waiver is still pending.

At the EGM held on 11 May 2010, the Shareholders of the Company had granted approval to the Company to expand its business in the existing marine transport services sector and had authorised the Board to take all such steps to give effect to the Proposed Business Expansion.

On 19 April 2010, the Company incorporated a 100% subsidiary, Yinson Offshore Limited ("YOL") with an authorised share capital of US\$10,000 in Labuan. The proposed principal activities of YOL are leasing of chartered vessel on bare-boat basis and provision of crew management services.

# Chairman's Statement (cont'd)



## FINANCIAL PERFORMANCE

For financial year ended 31 January 2010, the Group's revenue decreased by 26% or RM165.710 million to RM470.288 million compared to RM635.998 million for the preceding year corresponding period mainly due to decrease in volume of sales from trading segment of business during the first half of the financial year due to sharp contraction in the manufacturing sector of the economy.

The Group's net profit before taxation for the financial year ended 31 January 2010 decreased by 41% or RM7.200 million to RM10.223 million compared to RM17.423 million for the preceding financial year. The decrease was mainly due to decrease in sales from trading business, decline in profit margin of transport business and decrease in other operating income (financial year ended 31 January 2009: included RM1.870 million of gain from disposal of properties).

Correspondingly, profit after taxation and before minority interest decreased by RM5.414 million to RM7.392 million compared to RM12.806 million. Consequently, basic earnings per share attributable to shareholders of the Company dropped from 18.7 sen to 11.6 sen this year and net tangible assets per share as at 31 January 2010 increased from RM1.46 to RM1.54.

## REVIEW OF OPERATIONS

The Group has 300 trucks in operation as at 31 January 2010 compared to 320 trucks as at 31 January 2009. During the current financial year, the Group also engaged about 200 trucks from other transport operators to supplement its transportation services to its customers. The Group has 5 tugboats.

During the current financial year, its subsidiary, Yinson Vietnam Company Limited, commenced its port cargo handling and transport services. For the financial year ending 31 January 2010, it generated revenue of RM1.895 million and incurred a loss after taxation of RM0.690 million

due to foreign currency transaction losses of RM0.972 million.

## DIVIDEND

The Board of Directors is pleased to recommend a first and final dividend of 2.5% less 25% taxation on 68,497,500 ordinary shares, amounting to a dividend of RM1,284,328 (1.875 sen net per share), in respect of current financial year ended 31 January 2010. The recommendation is subject to shareholders' approval at the forthcoming Annual General Meeting.

## PROSPECTS

The global economy continued to expand in the first quarter of 2010. Most economies registered stronger growth, with the emerging economies in Asia leading the global recovery. The improvement in economic activity in these economies was attributed to better consumer and business sentiments, leading to increase in consumption and investment.

The Malaysian economy registered a strong positive growth of 10.1% in the first quarter of 2010, led by continued expansion in domestic and external demand (4Q 2009: 4.5%). The expansion in domestic demand was supported by higher private consumption, sustained public spending and robust external demand. The strong and broad-based expansion in the domestic economy is expected to continue and to be sustained for the rest of 2010. Barring unforeseen circumstances, we anticipate a better overall performance for the Group for the current financial year.

## APPRECIATION

We are saddened by the demise of our Ex-chairman, Tan Sri Dato' Jaffar Bin Abdul, who passed away on 1 September 2009. His remarkable contribution and valuable insights to the Group will be greatly missed.

I am pleased to announce the appointment of my son, Lim Chern Yuan, as an executive director of the Board on 28 September 2009. As a Senior General Manager, he will assist me to formulate and implement comprehensive operational, marketing and strategic plans and policies and to undertake special projects or studies.

On behalf of the Board of Directors, I wish to express our appreciation to the management and staff of the Group for their dedication, commitment and diligence. To our value customers, financiers, suppliers, Government and supportive shareholders, I would like to take this opportunity to thank them for their continuous support.

MR. LIM HAN WENG  
Chairman.

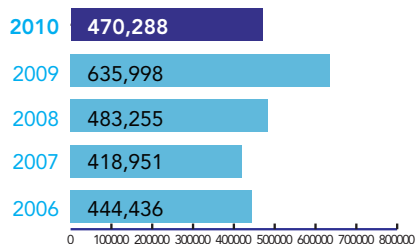
# Group Financial Highlights

| Financial year ended 31 January             | 2006<br>RM'000 | 2007<br>RM'000 | 2008<br>RM'000 | 2009<br>RM'000 | 2010<br>RM'000 |
|---------------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Revenue                                     | 444,436        | 418,951        | 483,255        | 635,998        | <b>470,288</b> |
| Profit before tax                           | 13,080         | 15,149         | 18,571         | 17,423         | <b>10,223</b>  |
| Profit after tax and minority interest      | 8,681          | 11,004         | 13,000         | 12,811         | <b>7,950</b>   |
| Paid-up capital                             | 43,828         | 43,828         | 68,498         | 68,498         | <b>68,498</b>  |
| Shareholders' equity                        | 63,086         | 74,049         | 88,226         | 99,753         | <b>105,552</b> |
| Weighted number of ordinary shares in issue | 43,828         | 66,661         | 67,585         | 68,498         | <b>68,498</b>  |
| Total assets                                | 244,687        | 195,544        | 237,249        | 206,080        | <b>241,373</b> |
| Total borrowings                            | 144,891        | 94,573         | 125,263        | 76,853         | <b>98,134</b>  |
| Basic earnings per share (sen)              | 19.8           | 16.5 #         | 19.2           | 18.7           | <b>11.6</b>    |
| Dividends rate (%)                          | 2.0            | 2.0            | 2.5            | 2.5            | <b>2.5</b>     |
| Net assets backing per share (RM) ^         | 1.44           | 1.69           | 1.29           | 1.46           | <b>1.54</b>    |
| Borrowings to equity (%)                    | 230            | 128            | 142            | 77             | <b>93</b>      |

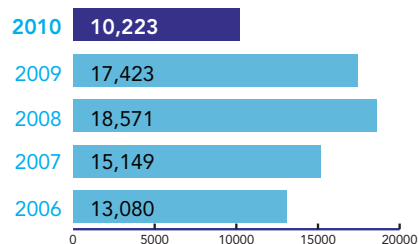
# - computed based on enlarged capital after 1:2 bonus issue.

^ - computed based on share capital as at year end

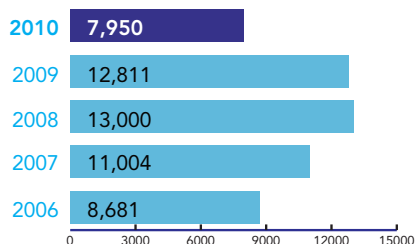
**TURNOVER (RM'000)**



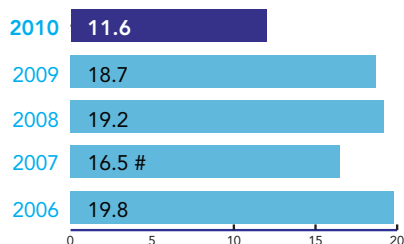
**PROFIT BEFORE TAX (RM'000)**



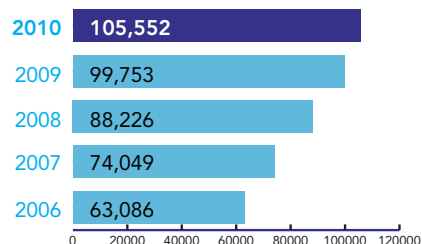
**PROFIT AFTER TAX AND  
MINORITY INTEREST (RM'000)**



**EARNING PER SHARE (sen)**



**SHAREHOLDERS' EQUITY (RM'000)**



# Statement On Corporate Governance

The Board of Directors of Yinson Holdings Berhad is pleased to report on the manner the Company has applied the Principles of the Malaysian Code of Corporate Governance (the "Code") and the extent of compliance with the Best Practices of good governance as set out in Part 1 & 2 respectively of the Code.

The Board recognises the importance of adopting the principles and best practices as set out in the Code and is committed in ensuring that good corporate governance is observed and practice throughout the Group as a fundamental part of discharging its responsibilities to protect and enhance shareholders' value and the financial performance of Yinson Holdings Berhad.

## COMPLIANCE STATEMENT

The Company has complied with the Principles and Best Practices of the Malaysian code on Corporate Governance as set out in the Code.

## PRINCIPLE STATEMENT

The following statements set out how the Company has applied the code. The principles of the Code are divided into four Sections:

Section 1: Directors

Section 2: Directors' Remuneration

Section 3: Shareholders

Section 4: Accountability and Audit

## Section 1: DIRECTORS

### Composition of the Board

The Company is led by a strong and experienced Board. The Board has eight members, comprising five executive directors and three non-executive directors, all of whom are independent. No individual dominates the Board's decision making. The profiles of the Board members are set out on pages 8 to 9.

Deviation from Best Practice

All Best Practice

The roles of the Chairman and Chief Executive Officer should be segregated to ensure a balance of power and authority, such that no one individual can dominate the board's decision making.

Deviation

The Managing Director, Mr. Lim Han Weng, has also assumed the role of Chairman. The Board is aware of the dual role held and has decided that Mr. Lim Han Weng will hold the dual role in recognition of his contribution as the founder of the Group.

The Managing Director has overall responsibilities over the operating units, organisational effectiveness and implementation of Board policies and decisions.

The Company considers that its complement of non-executive directors provides an effective Board with a mix of industry-specific knowledge and broad business and commercial experience. This balance enables the Board to provide clear and effective leadership to the Company and to bring informed and independent judgement to many aspects of the Company's strategy and performance so as to ensure that the highest standards of conduct and integrity are maintained by the Company on a global basis.

# Statement On Corporate Governance (cont'd)

More than one-third of the Board comprises non-executive directors since the Company recognises the contribution of non-executive directors as equal Board members to the development of the Company's strategy, the importance of representing the interests of public shareholders and providing a balanced and independent view to the Board. All non-executive directors are independent of management and free from any relationship which could interfere with their independent judgement.

In accordance with the requirements of the Code, Mr. Kam Chai Hong was appointed as a senior Independent Non-Executive Director to be available to deal with concerns regarding the Company where it could be inappropriate for these to be dealt with by the Chairman or the Managing Director.

## Board Responsibilities

The Board retains full and effective control of the company. This includes responsibility for determining the Company's overall strategic direction as well as, development and control of the Group. Key matters, such as approval of annual and interim results, acquisitions and disposals, as well as material agreements, major capital expenditures and long range plans are reserved for the Board.

During the financial year, the Board held five regular meetings where it deliberated and considered a variety of matters. At each regularly scheduled meeting, there is a full financial and business review and discussion.

The Board has also delegated certain responsibilities to other Board committees, which operate within clearly defined terms of reference. Standing committees of the Board include the Audit Committee (please refer to the Report on Audit Committee set out on pages 23 to 26), a Nomination Committee and a Remuneration Committee.

## Supply of Information

Each Board member receives quarterly operating results, including comprehensive review and analysis. Prior to each Board meeting, directors are sent an agenda and a full set of Board papers for each agenda item to be discussed at the meeting. This is issued in sufficient time to enable the directors to obtain further explanations, where necessary, in order to be briefed properly before the meeting.

Guidelines are in place concerning the content, presentation and delivery of papers to the Board for each meeting, so that the directors have enough information to be properly briefed.

Directors have the right to seek independent professional advice at the Company's expense, in furtherance of their duties.

Directors have access to all information within the Company whether as full board or in their individual capacity, in furtherance of their duties.

Directors also have direct access to the advice and the services of the Group's Company Secretary who is responsible for ensuring that Board procedures are followed.

## Directors' Training

All the directors have attended the Mandatory Accreditation Programme and had completed the training requirements under the Continuing Education Programme as stipulated by Bursa Securities. The directors are also encouraged to attend relevant seminars and training programme on continuous basis to keep abreast of latest developments in the market place as well as to enhance their skills and knowledge. Training attended by the Directors during the financial year is set out in their respective profile on pages 8 to 9 of this Annual Report.

# Statement On Corporate Governance (cont'd)

## Appointments of the Board and Re-election

The Board through the Nomination Committee ensures that it recruits to its Board only individuals of sufficient caliber, knowledge and experience to fulfil the duties of a director appropriately.

The Nomination Committee was established on 25 September 2001 to assist the Board in the execution of its duties. The Committee is empowered to bring to the Board recommendations as to the appointment of any new executive or non-executive director, provided that the Chairman of the Nomination Committee, in developing such recommendations, consults all directors and reflects that consultation in any recommendation of the Nomination Committee brought forward to the Board.

The Nomination Committee comprises the following members:

|                                                                               |                                    |             |
|-------------------------------------------------------------------------------|------------------------------------|-------------|
| Dato' Adi Azmari bin B.K. Koya Moideen Kutty<br>(appointed 28 September 2009) | Independent Non-Executive Director | Chairman    |
| Kam Chai Hong                                                                 | Independent Non-Executive Director | Member      |
| Hassan bin Ibrahim                                                            | Independent Non-Executive Director | Member      |
| Tan Sri Dato' Jaffar bin Abdul<br>(deceased 1 September 2009)                 | Independent Non-Executive Director | Ex-chairman |

The directors have direct access to the advice and the services of the Group's Secretary who is responsible for ensuring that all appointments are properly made and all necessary information is obtained from directors, both for the Group's own records and for the purposes of meeting the requirements of the Companies Act 1965, Listing Requirements of Bursa Securities and other regulatory requirements.

On appointment, the Managing Director will brief the directors about the Group, the Board's role, the power which have been delegated to the Company's senior managers and management committees and latest financial information about the Group in an informal manner. Throughout their period in office, they are updated on the Group's business, the competitive and regulatory environments in which it operates and other changes, by meetings with the managing director and senior executives. Directors are also advised on appointment of their legal and other obligations as a director of a listed company, both formally and in face-to-face meetings with the Company Secretary. They are reminded of these obligations each year and encouraged to attend training courses at the Company's expense.

In accordance with the Company's Articles of Association, all directors who are appointed by the Board are subject to election by shareholders at the first opportunity after their appointment. The Articles also provided that at least one-third of the Board including the Managing Director is subject to re-election at regular intervals and at least once every three years. Directors over the age of seventy (70) years are required to offer themselves for re-appointment at each Annual General Meeting in accordance with Section 129 (6) of the Companies Act, 1965.

# Statement On Corporate Governance (cont'd)

## Section 2: DIRECTORS' REMUNERATION

### Remuneration Policy and Procedure

The Remuneration Committee was established on 25 September 2001 to assist the Board in the execution of its duties. The Remuneration Committee comprises the following members:

|                                                                               |                                    |             |
|-------------------------------------------------------------------------------|------------------------------------|-------------|
| Dato' Adi Azmari bin B.K. Koya Moideen Kutty<br>(appointed 28 September 2009) | Independent Non-Executive Director | Chairman    |
| Lim Han Weng                                                                  | Chairman, Managing Director        | Member      |
| Kam Chai Hong                                                                 | Independent Non-Executive Director | Member      |
| Hassan bin Ibrahim                                                            | Independent Non-Executive Director | Member      |
| Tan Sri Dato' Jaffar bin Abdul<br>(deceased 1 September 2009)                 | Independent Non-Executive Director | Ex-chairman |

Under the terms of reference, the Remuneration Committee reviews and recommends to the Board for approval of the remuneration packages and other employment conditions for the executive directors. Appropriate survey data on remuneration practices of comparable companies is taken into consideration.

The Managing Director will not be present when matters affecting his own remuneration arrangements are considered.

The Committee met one time during the financial year.

The determination of remuneration is a matter for the Board as a whole and individuals are required to abstain from discussion of their own remuneration.

The remuneration package for the Chairman, Managing Director and other directors comprises some of the following elements:

- **Basic Salaries and Fees**

In setting the basic salary and fees for each executive director, the Remuneration Committee takes into account the compensation practices of other companies and the performance of the Group. Salaries are reviewed (although not necessarily increased) annually. Salaries are increased only where the Committee believes that adjustments are appropriate to reflect performance, increased responsibilities and/or market pressures.

Non-executive directors' fees and executive directors' salaries are determined by the Board with the approval from shareholders at the Annual General Meeting.

- **Bonus**

At present, the payment of bonus is dependent on the financial performance of the Group. Bonus payable to executive directors were reviewed by the Remuneration Committee and determined by the Board with approval from shareholders at the Annual General Meeting are shown below.

# Statement On Corporate Governance (cont'd)

- Retirement Plan**

Contributions are made to the Employees Provident Fund for executive directors.

## Directors' Remuneration

The details of the directors' remuneration of the Company for the financial year ended 31 January 2010 are as follows:

|                               | Executive Directors<br>RM | Non-Executive Directors<br>RM |
|-------------------------------|---------------------------|-------------------------------|
| Salaries and other emoluments | 1,608,797                 | 18,400                        |
| Bonus                         | 265,567                   | -                             |
| Fees                          | 96,667                    | 63,333                        |
| Total                         | 1,971,031                 | 81,733                        |

The number of directors of the Company whose total remuneration during the year fall within the following bands is as follows:

|                        | Executive Directors<br>RM | Non-Executive Directors<br>RM |
|------------------------|---------------------------|-------------------------------|
| Less than RM50,000     | -                         | 4                             |
| RM50,001 to RM100,000  | 1                         | -                             |
| RM100,001 to RM150,000 | 1                         | -                             |
| RM150,001 to RM200,000 | 1                         | -                             |
| RM200,001 to RM250,000 | 1                         | -                             |
| RM250,001 to RM300,000 | 1                         | -                             |
| RM300,001 to RM350,000 | 1                         | -                             |
| RM350,001 to RM400,000 | 1                         | -                             |

Remuneration of each member of the Board of Directors is not shown in detail individually as the directors are of the opinion that there was necessity to safeguard the physical security of the directors and members of their family. The Board is of the opinion that the transparency and accountability aspects of the corporate governance as applicable to directors' remuneration are appropriately served by the disclosure made above.

## Section 3: SHAREHOLDERS

### Dialogue Between the Company and Investors

As part of the Board's responsibility in developing and implementing an investor relations programme, regular discussion were held between the Managing Director and the investors throughout the year. Presentations based on permissible disclosures are made to explain the Group's performance and major development programmes. Price-sensitive information about the Group is, however, not disclosed in these exchanges until after the prescribed announcement to the BMSB has been made.

The annual and quarterly reports, together with the Company's earnings and other announcements about the Company provides shareholders with an overview of the Group's performance and operations are available at the BMSB's website and information about the Company is available at the Company's website, i.e., <http://www.yinson.com.my>.

# Statement On Corporate Governance (cont'd)

## Annual General Meeting

The Chairman and the Board encourage shareholders to attend and participate in the Annual General Meeting ("AGM") held annually. The AGM is the principal forum for dialogue and interaction with shareholders. Notice of the AGM and annual reports are sent to shareholders at least 21 days before the date of the meeting.

Besides the usual agenda for the AGM, the Board presents the progress and performance of the business as contained in the annual report and provides opportunities for shareholders to raise questions pertaining to the business activities of the Group. All directors are available to provide responses to questions from shareholders during these meetings.

For re-election of directors, the Board ensures that full information is disclosed through the notice of meetings regarding directors who are retiring and who are willing to serve if re-elected.

Items of special business included in the notice of the meeting will be accompanied by an explanatory statement to facilitate full understanding and evaluation of the issues involved.

## Section 4: ACCOUNTABILITY AND AUDIT

### Financial Reporting

The Board always aims to provide and present a balanced and fair assessment of the Group's financial performance and prospects to shareholders, investors and regulatory authorities. This assessment is primarily provided in the Annual Report through the Chairman's Statement, review of operations and the financial statements. The Group also presents the Group's financial results on a quarterly basis via public announcement to BMSB.

The Audit Committee assists the Board in scrutinising information for disclosure to ensure accuracy, adequacy and completeness of the Annual Report and the quarterly financial results prior to release to the BMSB and the public.

The Board is responsible for ensuring that the financial statements give a true and fair view of the state of affairs of the Group and the Company at the end of the financial year and of their results and their cash flows for the financial year ended. The Statement by Directors pursuant to Section 169 of the Companies Act 1965 is set out on page 27 of this annual report.

### Internal Control

Information on the Group's internal control is presented in the Statement on Internal Control set out on page 22 of the annual report.

### Relationship with Auditors

The Company always maintained a close and transparent relationship with its auditors in seeking professional advice and ensuring compliance with the accounting standards in Malaysia.

The Board has delegated the function of reviewing its relationship with the external auditors to the Audit Committee. The role of the Audit Committee in relation to the external auditors is stated in the Report on Audit Committee set out on pages 23 to 26.

# Statement On Corporate Governance (cont'd)

## Attendance at Board of Directors' Meetings

The number of Board of Directors' meetings held during the directors' tenure in office in the current financial year and the number of meetings attended by each director are as follows:

| Directors                                                     | Designation                                     | Number of meetings<br>Attended by Member | %   |
|---------------------------------------------------------------|-------------------------------------------------|------------------------------------------|-----|
| Lim Han Weng                                                  | Chairman, Managing Director                     | 5/5                                      | 100 |
| Lim Han Joeeh                                                 | Executive Director                              | 5/5                                      | 100 |
| Bah Kim Lian                                                  | Executive Director                              | 5/5                                      | 100 |
| Bah Koon Chye                                                 | Executive Director                              | 5/5                                      | 100 |
| Dato' Adi Azmari bin B.K. Koya Moideen Kuttu                  | Independent Non-Executive Director              | 5/5                                      | 100 |
| Kam Chai Hong                                                 | Independent Non-Executive Director              | 5/5                                      | 100 |
| Hassan bin Ibrahim                                            | Independent Non-Executive Director              | 5/5                                      | 100 |
| Lim Chern Yuan<br>(appointed 28 September 2009)               | Executive Director                              | 1/1                                      | 100 |
| Tan Sri Dato' Jaffar bin Abdul<br>(deceased 1 September 2009) | Chairman,<br>Independent Non-Executive Director | 3/3                                      | 100 |

## ADDITIONAL INFORMATION ON THE BOARD OF DIRECTORS

### Family Relationships With Any Directors and/or Major Shareholder

Save as disclosed under the Profile of Directors, none of the other directors has any other relationship with any directors and/or major shareholder of the Company.

### Convictions for Offences (within the past 10 years other than traffic offences)

None of the directors have any convictions for offences other than traffic offences.

## OTHER INFORMATION REQUIRED BY THE LISTING REQUIREMENTS OF THE BURSA MALAYSIA SECURITIES BERHAD (BS)

### Share Buybacks

During the financial year, the Company did not enter into any share buyback transactions.

### Options, Warrants or Convertible Securities

There were no options, warrants or convertible securities issued during the financial year.

# Statement On Corporate Governance (cont'd)

## **Imposition of Sanctions and Penalties**

There were no sanctions or penalties imposed on the Company and its subsidiaries, directors or management by the relevant regulatory bodies during the financial year.

## **Non-Audit Fees**

The amount of non-audit fees paid to the external auditors by the Group for the financial year amounted to RM108,000.

## **Profit Estimate, Forecast or Projection**

The Company did not make any public release on profit estimate, forecast or projection during the financial year.

## **Variation of Results**

There were no variances of 10% or more between the results for the financial year ended 31 January 2010 and the unaudited results for the same period previously announced.

## **Profit Guarantee**

During the financial year, there was no profit guarantee given by the Company.

## **Material Contracts Involving Directors' and Major Shareholders' Interests**

No material contracts involving the directors and major shareholders were entered into since the end of the previous financial year.

## **Status of Utilisation of Proceeds Raised from Corporate Proposals**

The Company did not raise any funds from any corporate proposals during the financial year ended 31 January 2010.

## **Revaluation of Landed Properties**

The details of the revaluation of landed properties are disclosed on pages 81 to 82.

## **Recurrent Related Party Transactions of Revenue or Trading Nature**

The details of the recurrent related party transactions of a revenue or trading nature conducted pursuant to Shareholders' Mandate during the financial year ended 31 January 2010 between the Company and/or its subsidiaries companies with related parties are disclosed on pages 71 to 72 of the Financial Statements.

Statement made in accordance with the resolution of the Board of Directors dated 28 June 2010.

**LIM HAN WENG**

Chairman

# Corporate Social Responsibility

Yinson Holdings Berhad ("YHB") recognises the importance of being a good corporate citizen in the conduct of its business as well as fulfilling its corporate and social obligation ("CSR"). YHB is progressively integrating CSR as part of its business activities and will undertake responsible practices that impact our society and environment in a positive manner and to inculcate a culture of responsibility in all aspect of our business.

## **The Work Place**

YHB considers its employees as valuable assets and treats all staff with dignity, fairness and respect. We foster a conducive working environment to encourage development of all employees. Employees are given training to develop and upgrade their skills, knowledge and attitudes. During the year under review, trainings, festival feast, annual dinner and some sports activities have been carried out to build better rapport among employees.

The Group strives to maintain a safe and healthy working environment for all our employees through adoption of good occupational safety and health practices. During the financial year, the Group has engaged an internationally recognised consultant to provide training on the OHSAS 18001 of Occupational Health & Safety Management System. The aim is to educate, enhance and instill safety and health conscious practices amongst the employees and to take precautionary measures against potential hazardous sources that arise from daily operation of business through the process of Hazard Identification, Risk Assessment and Control.

Other initiatives to improve employee working conditions include provision of medical treatment, medical insurance and subsidised meal allowance.

## **The Environment, community and Marketplace**

YHB disposes the discharge of effluents and waste from daily operations to recycling companies that treat and recycle the waste for further uses. During the year, the company engaged an internationally recognised consultant to provided training on the ISO14001 : 2004 Environmental management system in order to learn and adopt the concept in international standard in environmental management system which covers the air, water, land, natural resources, flora, fauna, humans and their interrelation.

YHB assists the needy and less fortunate group through cash contributions.

YHB is committed to the conduct of business based on practices of transparency, confidentiality and integrity in building long term relationship with our stakeholders.

# Statement on Internal Control

## INTRODUCTION

The Malaysian Code on Corporate Governance stipulates that the Board of Directors of listed companies should maintain a sound system of internal control to safeguard shareholders' investments and the Group's assets. Paragraph 15.26(b) of the Listing Requirements of Bursa Securities requires the Board of Directors to provide a statement on the status of internal control in the annual report of the Group.

## RESPONSIBILITY

The Board acknowledges its overall responsibility to maintain a sound system of internal control to safeguard shareholders' investment and the Group's assets. This includes reviewing the effectiveness, adequacy and integrity of financial, operational and compliance controls and risk management procedures.

In view of the inherent limitation in any system of internal control, the system is designed to manage rather than eliminate the risk of failure to achieve business objectives. In pursuing these objectives, internal controls can only provide reasonable and not absolute assurance against material misstatement or loss.

## KEY PROCESSES

The key processes that the directors have established in reviewing the effectiveness, adequacy and integrity of the system of internal control are as follows:

- The Board has always regarded risk management as part of business process. It recognises that an important element of a sound system of internal control is to have in place a risk management framework in order to identify, evaluate, report and monitor the significant risks faced by the Group and implement appropriate controls to manage such risks. The Group's risk management principles and procedures are clearly documented, setting out the Board's attitude to risks and the processes in achievement of the business objectives. A risk-mapping process that assist the management continuously identify significant risk associated with key processes within a changing business and operating environment;
- The Board receives and reviews reports from the management on the key operating statistics, legal environment and regulatory matters. The Board approves appropriate responses to the Group's policy.
- There is a comprehensive system of financial reporting to the Board based on quarterly results.
- The Group's internal audit department reporting to the Audit Committee performs regular reviews of business processes to assess the effectiveness of internal controls and highlight significant risks impacting the Group. The Audit Committee had approved the internal audit plan.
- The Audit Committee, on behalf of the Board, regularly reviews and holds discussions with management on the action taken on internal control issues identified in reports prepared by internal auditors and the external auditors. During the current financial year, four such reports were received and reviewed by the Audit Committee.
- Close involvement in daily operations of the Group by the Managing Director and the Executive Directors.

A number of internal control weaknesses were identified during the year under review. None of the weaknesses have resulted in any material losses, contingencies or uncertainties that would require disclosure in the Group's annual report. The Board is continuously looking at ways to enhance the system of internal control of the Group. One of the initiatives embarked on during the year is getting ISO certification for its land and transport operation.

## CONCLUSION

The above Statement on Internal Control has been reviewed by the External Auditors for inclusion in the annual report the Group for the year ended 31 January 2010.

# Report on Audit Committee

The Audit Committee of the Company was established by the Board of Directors on 5 March 1996.

## Chairman

Dato' Adi Azmari Bin BK Koya Moideen Kutty  
(appointed on 28 September 2009)

Chairman, Independent Non-Executive Director

YBhg Tan Sri Dato' Jaffar bin Abdul  
(appointed on 5 March 1996,  
deceased on 1 September 2009)

Ex-chairman, Independent Non-Executive Director

## Members

Mr. Kam Chai Hong  
(appointed on 25 March 1996)

Independent Non-Executive Director

Tuan Haji Hassan bin Ibrahim  
(appointed on 25 June 2001)

Independent Non-Executive Director

The Audit Committee is formally constituted with written terms of reference. All members of the Committee have a working familiarity with basic finance and accounting practices, and one of its member i.e. Kam Chai Hong, is a member of the Malaysian Institute of Accountants.

## TERMS OF REFERENCE

### Composition

The Audit Committee shall be appointed by the Board from amongst the directors and shall consist no fewer than 3 members, all of them must be non-executive directors, with a majority of them being independent directors. The member of the Audit Committee shall elect a chairman from among their members who shall be an independent Director. An alternate Director must not be appointed as a member of the Audit Committee.

At least one member of the Audit Committee :

- Must be a member of the Malaysian Institute of Accountants; or
- If he is not a member of the Malaysian Institute of Accountants, he must have at least three years' working experience and;
  - He must have passed the examinations specified in Part I of the 1st Schedule of the Accountants Act, 1976; or
  - He must be a member of one of the association of accountants specified in Part II of the 1st Schedule of the Accountants Act, 1976.

If a member of the Committee resigns, dies, or for any reason ceases to be a member with the results that the number of members is reduced to less than three, the Board of Directors shall, within three months of that event, appoint such number of members as may be required to make up the minimum number of three members.

The Company Secretary shall be the Secretary of the Committee.

# Report on Audit Committee (cont'd)

## Meetings

The Committee shall hold at least four regular meetings per year or such additional meetings as the Chairman shall decide in order to fulfil its duties and if requested to do so by any committee member. As part of its duty to foster open communication, the Group Accountant, senior management members and the representative of the internal audit are normally invited to attend the meetings. The representatives from the external auditors also attend for part or whole of each meeting and have direct access to the chairman of the committee without the presence of the executive directors for independent discussions. Other Board members may attend meetings upon invitation of the Committee.

## Powers

In carrying out its duties and responsibilities, the Audit Committee will have the following rights :

- Have explicit authority to investigate any matter within its terms of reference;
- Have the resources which are required to perform its duties;
- Have full, free and unrestricted access to information, records, properties and personnel of the Company and of any other companies within the Group;
- Have direct communication channels with the external auditors and person(s) carrying out the internal audit function or activity (if any);
- Be able to obtain independent professional or other advice through the assistance of the Company Secretary, to invite outsiders with relevant experience to attend the committee's meetings (if required) and to brief the committee thereof;
- The attendance of any particular Audit Committee meeting by other directors and employees of the Company shall be at the committee's invitation and discretion and must be specific to the relevant meeting; and
- Be able to convene meetings with external auditors, excluding the attendance of the executive members of the committee, whenever deemed necessary.

## Duties and Responsibilities

- The following are the main duties and responsibilities of the Audit Committee collectively. These are not exhaustive and can be augmented if necessary by the overall board approval :
  - Recommends to the board, the annual appointment of a suitable accounting firm to act as external auditors, negotiate on the annual audit fee and/or additional fee, consider any letter of resignation or dismissal and evaluate the basis of billings, if requested. Amongst the factors to be considered for the appointment are the adequacy of the experience and resources of the firm; the persons assigned to the audit; and the recommended audit fee payable thereof;
  - Discusses with the external auditors before the audit commences, the nature and scope of the audit, the annual audit plan and ensure co-ordination where more than one audit firm is involved;

## Report on Audit Committee (cont'd)

- Reviews the quarterly interim results and annual financial statements of the Company, before recommending to the board for deliberation, focusing particularly on :
  - Any changes in accounting policies and practices;
  - Significant adjustments arising from the audit;
  - The going concern assumption;
  - Compliance with accounting standards and other legal requirements.
- Discusses problems and reservations arising from the interim and final audits and any matter the auditors may wish to discuss in the absence of the management where necessary;
- Reviews the external auditor's management letter, management's response and Audit Report;
- Reviews the assistance and co-operation given by the Company and its Group's officers to the external and internal auditors;
- Reviews with the internal and external auditors their evaluations of the systems and standards of internal control and any comments they may have with respect to improving control;
- Considers the major findings of internal investigations and management's response;
- Reviews any related party transaction and conflict of interest situation that may arise within the Company or the Group including any transaction, procedure or course of conduct that raises questions of management integrity;
- Avail to the external and internal auditors a private, confidential audience at any time they desire and requested it through the Committee Chairman, with or without the prior knowledge of the management;
- Oversees the internal audit function by :
  - Reviewing the internal audit plan;
  - Reviewing the adequacy of the scope, functions, competency and the resources of the internal audit function and that it has the necessary authority to carry out its work;
  - Reviewing the internal audit programme, processes, the results of the internal audit programme, processes or investigations undertaken whether or not appropriate action is taken on the recommendations of the internal audit function;
  - Reviewing appraisal or assessing the performance of members of the internal audit function;
  - Approving any appointment or termination of senior members of the internal audit; and
  - Informing itself of resignations of internal audit staff members and providing the resigning staff member an opportunity to submit his/her reason for resigning;
- Additional Duties and Responsibilities :
  - Reviews the Company's business ethics code, the method of monitoring compliance with the code and the disposition of reported exceptions.
  - Reports to the Board of Directors if there is any breach of the Listing Requirements and recommends corrective measures.
  - Reports to the Bursa Malaysia Securities Berhad if there is any breach of the Listing Requirements, which the Company has failed to satisfactorily correct after due notice.
- Considers other issues as defined by the board.

# Report on Audit Committee (cont'd)

## INTERNAL AUDIT FUNCTION

The Audit Committee is supported by an independent and adequately resourced internal audit function by in-house internal audit department. The Committee is aware of the fact that an independent and adequately resourced internal audit function is essential to assist in obtaining the assurance it requires regarding the effectiveness of the system of internal control.

The cost for maintaining the Internal Audit function for the year under review approximately RM123,000.00 and the activities carried out by IA during the year are to carry out independent assessments of the adequacy, efficiency and effectiveness of the Group's internal control systems in anticipation of any potential risk areas within key business processes of the Group.

The findings are set out in the Internal Audit reports and forwarded to the Management team for their attention and for the necessary remedial actions as recommended.

## EMPLOYEES SHARE OPTION SCHEME ("ESOS")

Appendix 9C Part A item No. 25 of the Listing Requirements of Bursa Malaysia requires a statement by the Audit Committee in relation to the allocation of shares options pursuant to any share scheme for employees as required under paragraph 8.21 A. During the financial year ended 31 January 2010, no further shares options were allocated pursuant to the company's ESOS.

## SUMMARY OF ACTIVITIES

The Committee met five times during the current financial year for the following purposes :

- Reviewed the unaudited quarterly financial statements of the Group before the announcements to Bursa Securities.
- Reviewed the year-end financial statements together with external auditors' management letter and management's response.
- Discussed with the external auditors the audit plan and scope for the year as well as the audit procedures to be utilised.
- Discussed with the internal auditors on its scope of work, adequacy of resources and co-ordination with external auditors.
- Reviewed the reports prepared by the internal auditors on the state on internal control of the Group.
- Discussed and reviewed risk management framework.
- Reviewed and discussed on corporate proposal matters.
- Reviewed the internal audit plan.
- Reviewed related party transactions for compliance with Bursa Securities's Listing Requirements.

The number of Audit Committee's meetings held during the members' tenure in office in the current financial year and the number of meetings attended by each member are as follows :

|                                            |             | Number of meetings attended          |
|--------------------------------------------|-------------|--------------------------------------|
| Dato' Adi Azmari Bin BK Koya Moideen Kutty | Chairman    | 1/1 (appointed on 28 September 2009) |
| Mr. Kam Chai Hong                          | Member      | 5/5                                  |
| Tuan Haji Hassan bin Ibrahim               | Member      | 5/5                                  |
| YBhg Tan Sri Dato' Jaffar bin Abdul        | Ex-chairman | 3/3 (deceased on 1 September 2009)   |

# Statement of Directors' Responsibilities

The directors are required to prepare the financial statements which give a true and fair view of the financial position of the Group and of the Company as at 31 January 2010, and of the results and cash flows of the Group and of the Company for the financial year then ended, in accordance with the requirements of the Companies Act, 1965 (the "Act") and applicable Financial Standards in Malaysia.

In preparing the financial statements the Directors have,

- used appropriate accounting policies that are consistently applied;
- made judgements and estimates that are prudent and reasonable;
- ensured that all applicable approved accounting standards in Malaysia have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepared the financial statements on the going concern basis unless it is inappropriate to presume that the Group and the Company will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Group and of the Company and to enable them to ensure that the financial statements comply with the Act and applicable approved accounting standards in Malaysia.

The Directors are also responsible for safeguarding the assets of the Group and the Company and, hence, for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# Directors' report

The directors have pleasure in presenting their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 January 2010.

## Principal activities

The principal activities of the Company are investment holding and insurance agency.

The principal activities of the subsidiaries are described in Note 17 to the financial statements.

There have been no other significant changes in the nature of these activities during the financial year.

## Results

|                               | Group<br>RM | Company<br>RM |
|-------------------------------|-------------|---------------|
| Profit for the year           | 7,392,429   | 371,054       |
| Attributable to :             |             |               |
| Equity holders of the Company | 7,949,660   | 371,054       |
| Minority interests            | (557,231)   | -             |
|                               | 7,392,429   | 371,054       |

There were no material transfers to or from reserves or provisions during the financial year.

In the opinion of the directors, the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature.

## Dividends

The amount of dividend paid by the Company since 31 January 2009 was as follows :

|                                                                                                  | RM        |
|--------------------------------------------------------------------------------------------------|-----------|
| In respect of the financial year ended 31 January 2009                                           |           |
| Final dividend of 2.5% less 25% taxation on 68,497,500 ordinary shares paid on 18 September 2009 | 1,284,328 |

At the forthcoming Annual General Meeting, a final dividend in respect of the financial year ended 31 January 2010, of 2.5% less 25% taxation on 68,497,500 ordinary shares, amounting to a dividend payable of RM1,284,328 (1.875 sen net per ordinary share) will be proposed for shareholders' approval. The financial statements for the current financial year do not reflect this proposed dividend. Such dividend, if approved by the shareholders, will be accounted for in equity as an appropriation of retained earnings in the financial year ending 31 January 2011.

## Directors' report (cont'd)

### Directors

The names of the directors of the Company in office since the date of the last report and at the date of this report are :

Lim Han Weng  
 Bah Kim Lian  
 Dato' Adi Azmari bin B.K. Koya Moideen Kutty  
 Bah Koon Chye  
 Kam Chai Hong  
 Lim Han Joeeh  
 Hassan bin Ibrahim  
 Lim Chern Yuan (appointed 28 September 2009)  
 Tan Sri Dato' Jaffar bin Abdul (deceased 1 September 2009)

### Directors' benefits

Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangement to which the Company was a party, whereby the directors might acquire benefits by means of acquisition of shares in or debentures of the Company or any other body corporate.

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by the directors as shown in Note 8 to the financial statements or the fixed salary of a full-time employee of the Company) by reason of a contract made by the Company or a related corporation with any director or with a firm of which he is a member, or with a company in which he has a substantial financial interest, except as disclosed in Note 30 to the financial statements.

### Directors' interests

According to the register of directors' shareholdings, the interests of directors in office at the end of the financial year in shares in the Company during the financial year were as follows:

| The Company                                  | Number of ordinary shares of RM1 each       |          |      |                    |
|----------------------------------------------|---------------------------------------------|----------|------|--------------------|
|                                              | February 2009<br>/At date of<br>appointment | Acquired | Sold | 31 January<br>2010 |
| <b>Direct interest :</b>                     |                                             |          |      |                    |
| Lim Han Weng                                 | 26,269,135                                  | 101,500  | -    | 26,370,635         |
| Bah Kim Lian                                 | 11,367,411                                  | -        | -    | 11,367,411         |
| Bah Koon Chye                                | 176,400                                     | -        | -    | 176,400            |
| Dato' Adi Azmari bin B.K. Koya Moideen Kutty | 68,700                                      | -        | -    | 68,700             |
| Lim Han Joeeh                                | 4,131,039                                   | -        | -    | 4,131,039          |
| Kam Chai Hong                                | 26,400                                      | -        | -    | 26,400             |
| Lim Chern Yuan                               | 6,000                                       | -        | -    | 6,000              |
| <b>Indirect interest :</b>                   |                                             |          |      |                    |
| Lim Han Weng                                 | 12,470,361                                  | -        | -    | 12,470,361         |
| Bah Kim Lian                                 | 26,494,135                                  | 101,500  | -    | 26,595,635         |
| Lim Chern Yuan                               | 37,636,546                                  | 101,500  | -    | 37,738,046         |

# Directors' report (cont'd)

## Directors' interests (cont'd)

Lim Han Weng, Bah Kim Lian and Lim Chern Yuan by virtue of their interests in shares in the Company are also deemed interested in shares of all the Company's subsidiaries to the extent the Company has an interest.

Other than as stated above, the other director in office at the end of the financial year did not have any interest in shares in the Company or its related corporations during the financial year.

## Other statutory information

- (a) Before the income statements and balance sheets of the Group and of the Company were made out, the directors took reasonable steps :
  - (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and satisfied themselves that all known bad debts had been written off and that adequate provision had been made for doubtful debts; and
  - (ii) to ensure that any current assets which were unlikely to realise their value as shown in the accounting records in the ordinary course of business had been written down to an amount which they might be expected so to realise.
- (b) At the date of this report, the directors are not aware of any circumstances which would render :
  - (i) the amount written off for bad debts or the amount of the provision for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; and
  - (ii) the values attributed to current assets in the financial statements of the Group and of the Company misleading.
- (c) At the date of this report, the directors are not aware of any circumstances which have arisen which would render adherence to the existing methods of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.
- (d) At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.
- (e) As at the date of this report, there does not exist :
  - (i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
  - (ii) any contingent liability of the Group or of the Company which has arisen since the end of the financial year.

# Directors' report (cont'd)

## Other statutory information (cont'd)

(f) In the opinion of the directors :

- (i) no contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet its obligations when they fall due; and
- (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group or of the Company for the financial year in which this report is made.

## Significant events

Details of significant events that occurred during the year are disclosed in Note 34 to the financial statements.

## Subsequent events

Details of subsequent events are disclosed in Note 35 to the financial statements.

## Auditors

The auditors, Ernst & Young, have expressed their willingness to continue in office.

Signed on behalf of the Board in accordance with a resolution of the directors dated 27 May 2010.

Lim Han Weng

Bah Kim Lian

## Statement By Directors

Pursuant to Section 169(15) of the Companies Act, 1965

We, Lim Han Weng and Bah Kim Lian, being two of the directors of Yinson Holdings Berhad, do hereby state that, in the opinion of the directors, the accompanying financial statements set out on pages 34 to 78 are drawn up in accordance with the provisions of the Companies Act, 1965 and applicable Financial Reporting Standards in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 January 2010 and of the results and the cash flows of the Group and of the Company for the year then ended.

Signed on behalf of the Board in accordance with a resolution of the directors dated 27 May 2010.

Lim Han Weng

Bah Kim Lian

## Statutory Declaration

Pursuant to Section 169(16) of the Companies Act, 1965

I, Tan Fang Fing, being the officer primarily responsible for the financial management of Yinson Holdings Berhad, do solemnly and sincerely declare that the accompanying financial statements set out on pages 34 to 78 are in my opinion correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by )  
the abovenamed Tan Fang Fing at )  
Johor Bahru in the State of Johor )  
on 27 May 2010 )

Tan Fang Fing

Before me,

Commisioner of Oath  
Periethamby A/L Supaiya  
No.: J149

# Independent Auditors' Report

## To the members of Yinson Holdings Berhad (Incorporated in Malaysia)

### Report on the financial statements

We have audited the financial statements of Yinson Holdings Berhad, which comprise the balance sheets as at 31 January 2010 of the Group and of the Company, and the income statements, statements of changes in equity and cash flow statements of the Group and of the Company for the year then ended, and a summary of significant accounting policies and other explanatory notes, as set out on pages 34 to 78.

#### *Directors' responsibility for the financial statements*

The directors of the Company are responsible for the preparation and fair presentation of these financial statements in accordance with Financial Reporting Standards and the Companies Act, 1965 in Malaysia. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

#### *Auditors' responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgement, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### *Opinion*

In our opinion, the financial statements have been properly drawn up in accordance with Financial Reporting Standards and the Companies Act, 1965 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 January 2010 and of their financial performance and cash flows for the year then ended.

### Report on other legal and regulatory requirements

In accordance with the requirements of the Companies Act, 1965 in Malaysia, we also report the following:

- (a) In our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiaries of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.
- (b) We have considered the financial statements and the auditors' report of the subsidiary of which we have not acted as auditors, which is indicated in Note 17 to the financial statements, being financial statements that have been included in the consolidated financial statements.
- (c) We are satisfied that the financial statements of the subsidiaries that have been consolidated with the financial statements of the Company are in form and content appropriate and proper for the purposes of the preparation of the consolidated financial statements and we have received satisfactory information and explanations required by us for those purposes.
- (d) The auditors' reports on the financial statements of the subsidiaries were not subject to any qualification and did not include any comment required to be made under Section 174(3) of the Act.

### Other matters

This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the Companies Act, 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

Ernst & Young  
AF 0039  
Chartered Accountants

Johor Bahru, Malaysia  
27 May 2010

Wun Mow Sang  
1821/12/10(J)  
Chartered Accountant

# Income Statements

For the year ended 31 January 2010

|                                                                         | Note  | 2010<br>RM    | Group<br>2009<br>RM | Company<br>2010<br>RM | 2009<br>RM  |
|-------------------------------------------------------------------------|-------|---------------|---------------------|-----------------------|-------------|
| Revenue                                                                 | 3     | 470,287,906   | 635,997,787         | 1,692,423             | 4,636,777   |
| Cost of sales                                                           | 4     | (437,454,765) | (599,058,373)       | (654,554)             | (2,477,852) |
| Gross profit                                                            |       | 32,833,141    | 36,939,414          | 1,037,869             | 2,158,925   |
| Other income                                                            | 5     | 725,170       | 2,966,330           | -                     | -           |
| Administrative expenses                                                 | 6     | (18,703,388)  | (15,881,286)        | (464,241)             | (638,412)   |
| Operating profit                                                        |       | 14,854,923    | 24,024,458          | 573,628               | 1,520,513   |
| Finance costs                                                           | 9     | (4,631,499)   | (6,601,140)         | (730)                 | (1,562)     |
| Profit before tax                                                       |       | 10,223,424    | 17,423,318          | 572,898               | 1,518,951   |
| Income tax expense                                                      | 10    | (2,830,995)   | (4,617,141)         | (201,844)             | (467,274)   |
| Profit for the year                                                     |       | 7,392,429     | 12,806,177          | 371,054               | 1,051,677   |
| Attributable to:                                                        |       |               |                     |                       |             |
| Equity holders of the Company                                           |       | 7,949,660     | 12,811,209          | 371,054               | 1,051,677   |
| Minority interests                                                      |       | (557,231)     | (5,032)             | -                     | -           |
|                                                                         |       | 7,392,429     | 12,806,177          | 371,054               | 1,051,677   |
| Earnings per share attributable to equity holders of the Company (sen): |       |               |                     |                       |             |
| Basic                                                                   | 11(a) | 11.6          | 18.7                |                       |             |
| Diluted                                                                 | 11(b) | 11.6          | 18.7                |                       |             |

The accompanying notes form an integral part of the financial statements

# Balance Sheets

As at 31 January 2010

|                                                             | Note | 2010<br>RM  | Group<br>2009<br>RM | 2010<br>RM | Company<br>2009<br>RM |
|-------------------------------------------------------------|------|-------------|---------------------|------------|-----------------------|
| <b>ASSETS</b>                                               |      |             |                     |            |                       |
| <b>Non-current assets</b>                                   |      |             |                     |            |                       |
| Property, plant and equipment                               | 13   | 53,391,290  | 48,494,296          | -          | -                     |
| Investment properties                                       | 14   | 9,165,000   | 10,264,999          | -          | -                     |
| Prepaid land lease payments                                 | 15   | 11,020,304  | 11,236,970          | -          | -                     |
| Intangible assets                                           | 16   | 40,969      | 65,980              | -          | -                     |
| Investment in subsidiaries                                  | 17   | -           | -                   | 17,193,738 | 17,193,738            |
| Other investment                                            | 18   | 100,000     | 100,000             | -          | -                     |
| Advances to subsidiary                                      |      | -           | -                   | 7,000,000  | -                     |
| Deferred tax asset                                          | 28   | 101,345     | -                   | -          | -                     |
|                                                             |      | 73,818,908  | 71,62,245           | 42,193,738 | 17,193,738            |
| <b>Current assets</b>                                       |      |             |                     |            |                       |
| Inventories                                                 | 19   | 658,558     | 691,007             | -          | -                     |
| Trade and other receivables                                 | 20   | 159,302,677 | 131,538,870         | 46,396,548 | 53,034,482            |
| Current tax recoverable                                     |      | 304,911     | 132,154             | 180,310    | 132,154               |
| Marketable securities                                       | 21   | 49,640      | 31,460              | -          | -                     |
| Cash and bank balances                                      | 22   | 6,288,102   | 3,524,304           | 55,707     | 42,862                |
|                                                             |      | 166,603,888 | 135,917,795         | 46,632,565 | 53,209,498            |
| Non-current assets held for sale                            | 23   | 950,000     | -                   | -          | -                     |
|                                                             |      | 167,553,888 | 135,917,795         | 46,632,565 | 53,209,498            |
| <b>TOTAL ASSETS</b>                                         |      | 241,372,796 | 206,080,040         | 70,826,303 | 70,403,236            |
| <b>EQUITY AND LIABILITIES</b>                               |      |             |                     |            |                       |
| <b>Equity attributable to equity holders of the Company</b> |      |             |                     |            |                       |
| Share capital                                               | 24   | 68,497,500  | 68,497,500          | 68,497,500 | 68,497,500            |
| Reserves                                                    | 25   | 37,054,174  | 31,255,164          | 631,256    | 1,544,530             |
|                                                             |      | 105,551,674 | 99,752,664          | 69,128,756 | 70,042,030            |
| Minority interests                                          |      | 277,717     | 834,948             | -          | -                     |
| <b>Total equity</b>                                         |      | 105,829,391 | 100,587,612         | 69,128,756 | 70,042,030            |
| <b>Non-current liabilities</b>                              |      |             |                     |            |                       |
| Long term borrowings                                        | 26   | 5,488,962   | 2,954,526           | -          | -                     |
| Deferred tax liabilities                                    | 28   | 2,982,000   | 3,500,000           | -          | -                     |
|                                                             |      | 8,470,962   | 6,454,526           | -          | -                     |
| <b>Current liabilities</b>                                  |      |             |                     |            |                       |
| Short term borrowings                                       | 26   | 92,644,933  | 73,898,432          | -          | -                     |
| Trade and other payables                                    | 29   | 33,169,418  | 23,706,640          | 1,697,547  | 361,206               |
| Current tax payables                                        |      | 1,258,092   | 1,432,830           | -          | -                     |
|                                                             |      | 127,072,443 | 99,037,902          | 1,697,547  | 361,206               |
| <b>Total liabilities</b>                                    |      | 135,543,405 | 105,492,428         | 1,697,547  | 361,206               |
| <b>TOTAL EQUITY AND LIABILITIES</b>                         |      | 241,372,796 | 206,080,040         | 70,826,303 | 70,403,236            |

The accompanying notes form an integral part of the financial statements

# Consolidated Statement Of Changes In Equity

For the year ended 31 January 2010

| Group                                                                                | Note | Attributable to equity holders of the Company |                                                              |                                       |             | Minority interests | Total equity |
|--------------------------------------------------------------------------------------|------|-----------------------------------------------|--------------------------------------------------------------|---------------------------------------|-------------|--------------------|--------------|
|                                                                                      |      | Share capital<br>RM                           | Non-Distributable Foreign exchange fluctuation reserve<br>RM | Distributable Retained earnings<br>RM | Total<br>RM | RM                 | RM           |
|                                                                                      |      |                                               | Note 25(a)                                                   | Note 25(b)                            |             |                    |              |
| 2009                                                                                 |      |                                               |                                                              |                                       |             |                    |              |
| At 1 February 2008                                                                   |      | 68,497,500                                    | -                                                            | 19,728,283                            | 88,225,783  | 664,980            | 88,890,763   |
| Profit for the year, representing total recognised income and expenses for the year  |      | -                                             | -                                                            | 12,811,209                            | 12,811,209  | (5,032)            | 12,806,177   |
| Issue of ordinary shares - minority interest                                         |      | -                                             | -                                                            | -                                     | -           | 175,000            | 175,000      |
| Dividend                                                                             | 12   | -                                             | -                                                            | (1,284,328)                           | (1,284,328) | -                  | (1,284,328)  |
| At 31 January 2009                                                                   |      | 68,497,500                                    | -                                                            | 31,255,164                            | 99,752,664  | 834,948            | 100,587,612  |
| 2010                                                                                 |      |                                               |                                                              |                                       |             |                    |              |
| At 1 February 2009                                                                   |      | 68,497,500                                    | -                                                            | 31,255,164                            | 99,752,664  | 834,948            | 100,587,612  |
| Profit for the year                                                                  |      | -                                             | -                                                            | 7,949,660                             | 7,949,660   | (557,231)          | 7,392,429    |
| Foreign currency translation, representing net expense recognised directly in equity |      | -                                             | (866,322)                                                    | -                                     | (866,322)   | -                  | (866,322)    |
| Total recognised income and expense for the year                                     |      | -                                             | (866,322)                                                    | 7,949,660                             | 7,083,338   | (557,231)          | 6,526,107    |
| Dividend                                                                             | 12   | -                                             | -                                                            | (1,284,328)                           | (1,284,328) | -                  | (1,284,328)  |
| At 31 January 2010                                                                   |      | 68,497,500                                    | (866,322)                                                    | 37,920,496                            | 105,551,674 | 277,717            | 105,829,391  |

The accompanying notes form an integral part of the financial statements

# Company Statement Of Changes In Equity

For the year ended 31 January 2010

|                                                                                           | Note | Share<br>capital<br>RM | Distributable<br>Retained<br>earnings<br>RM<br>Note 25(b) | Total<br>RM |
|-------------------------------------------------------------------------------------------|------|------------------------|-----------------------------------------------------------|-------------|
| <b>Company</b>                                                                            |      |                        |                                                           |             |
| <b>At 1 February 2008</b>                                                                 |      | 68,497,500             | 1,777,181                                                 | 70,274,681  |
| Profit for the year, representing<br>total recognised income and<br>expenses for the year |      | -                      | 1,051,677                                                 | 1,051,677   |
| Dividend                                                                                  | 12   | -                      | (1,284,328)                                               | (1,284,328) |
| <b>At 31 January 2009</b>                                                                 |      | 68,497,500             | 1,544,530                                                 | 70,042,030  |
| Profit for the year, representing<br>total recognised income and<br>expenses for the year |      | -                      | 371,054                                                   | 371,054     |
| Dividend                                                                                  | 12   | -                      | (1,284,328)                                               | (1,284,328) |
| <b>At 31 January 2010</b>                                                                 |      | 68,497,500             | 631,256                                                   | 69,128,756  |

The accompanying notes form an integral part of the financial statements

# Cash Flow Statements

For the year ended 31 January 2010

|                                                         | Group        |              | Company     |             |
|---------------------------------------------------------|--------------|--------------|-------------|-------------|
|                                                         | 2010<br>RM   | 2009<br>RM   | 2010<br>RM  | 2009<br>RM  |
| <b>Cash flows from operating activities</b>             |              |              |             |             |
| Profit before taxation                                  | 10,223,424   | 17,423,318   | 572,898     | 1,518,951   |
| Adjustments for :                                       |              |              |             |             |
| Amortisation and depreciation                           | 7,592,725    | 6,395,424    | -           | -           |
| Bad and doubtful debts                                  | 603,286      | 738,933      | -           | -           |
| Interest expenses                                       | 4,437,672    | 6,490,837    | -           | -           |
| Fair value adjustment of investment properties          | 149,999      | 89,098       | -           | -           |
| Gain on disposal of property, plant and equipment       | (181,378)    | (426,442)    | -           | -           |
| Gain on disposal of asset held for sale                 | -            | (1,870,234)  | -           | -           |
| Gain on disposal of investment property                 | -            | (256,788)    | -           | -           |
| Plant and equipment written off                         | 80,598       | 232,690      | -           | -           |
| (Reversal)/Diminution in value of quoted investment     | (18,180)     | 37,540       | -           | -           |
| Dividend income (gross)                                 | (200)        | (1,850)      | (1,000,000) | (2,000,000) |
| Interest income                                         | (57,327)     | (40,290)     | -           | -           |
| Reversal of provision for doubtful debts                | (10,854)     | -            | -           | -           |
| Operating profit/(loss) before working capital changes  | 22,819,765   | 28,812,236   | (427,102)   | (481,049)   |
| Receivables                                             | (28,356,239) | 25,294,822   | 88,072      | (181,390)   |
| Inventories                                             | 32,449       | (426,637)    | -           | -           |
| Payables                                                | 9,462,778    | 4,815,981    | 1,336,340   | 124,797     |
| Cash generated from/(used in) operations                | 3,958,753    | 58,496,402   | 997,310     | (537,642)   |
| Interest received                                       | 57,327       | 40,290       | -           | -           |
| Interest paid                                           | (4,437,672)  | (6,490,837)  | -           | -           |
| Taxes paid                                              | (3,797,785)  | (3,733,270)  | -           | 187,987     |
| Net cash (used in)/generated from operating activities  | (4,219,377)  | 48,312,585   | 997,310     | (349,655)   |
| <b>Cash flows from investing activities</b>             |              |              |             |             |
| Dividend received                                       | 150          | 1,369        | 750,000     | 1,500,000   |
| (Decrease)/Increase in amount due from subsidiaries     | -            | -            | (450,137)   | 670,038     |
| Investment in subsidiary                                | -            | -            | -           | (525,000)   |
| Proceeds from disposal of property, plant and equipment | 281,197      | 627,134      | -           | -           |
| Proceeds from disposal of asset held for sale           | -            | 7,520,234    | -           | -           |
| Proceeds from disposal of investment property           | -            | 3,856,788    | -           | -           |
| Purchase of intangible assets                           | (3,699)      | (47,876)     | -           | -           |
| Purchase of investment properties                       | -            | (540,000)    | -           | -           |
| Purchase of property, plant and equipment               | (6,850,717)  | (12,179,644) | -           | -           |
| Net cash (used in)/generated from investing activities  | (6,573,069)  | (761,995)    | 299,863     | 1,645,038   |

# Cash Flow Statements (cont'd)

For the year ended 31 January 2010

|                                                                   | Group        |              | Company     |             |
|-------------------------------------------------------------------|--------------|--------------|-------------|-------------|
|                                                                   | 2010<br>RM   | 2009<br>RM   | 2010<br>RM  | 2009<br>RM  |
| <b>Cash flows from financing activities</b>                       |              |              |             |             |
| Increase/(Decrease) in bankers' acceptances and revolving credits | 22,602,506   | (49,152,954) | -           | -           |
| Dividend paid                                                     | (1,284,328)  | (1,284,328)  | (1,284,328) | (1,284,328) |
| Proceeds from minority interest                                   | -            | 175,000      | -           | -           |
| Repayment of hire purchase payables                               | (2,730,423)  | (3,047,414)  | -           | -           |
| Repayment of term loans                                           | (659,553)    | (1,379,935)  | -           | -           |
| Net cash generated from/(used in) financing activities            | 17,928,202   | (54,689,631) | (1,284,328) | (1,284,328) |
| <b>Net increase/(decrease) in cash and cash equivalents</b>       | 7,135,756    | (7,139,041)  | 12,845      | 11,055      |
| Effects of foreign exchange rate changes                          | (866,322)    | -            | -           | -           |
| <b>Cash and cash equivalents at beginning of year</b>             | (15,537,683) | (8,398,642)  | 42,862      | 31,807      |
| <b>Cash and cash equivalents at end of year (Note 22)</b>         | (9,268,249)  | (15,537,683) | 55,707      | 42,862      |

The accompanying notes form an integral part of the financial statements

# Notes to the Financial Statements

31 January 2010

## 1. Corporate information

The Company is a public limited liability company, incorporated and domiciled in Malaysia, and is listed on the Main Market of Bursa Malaysia Securities Berhad. The principal place of business and registered office of the Company is located at No. 25, Jalan Firma Dua, Kawasan Perindustrian Tebrau IV, 81100 Johor Bahru, Johor Darul Ta'zim.

The principal activities of the Company are investment holding and insurance agency. The principal activities of the subsidiaries are described in Note 17. There have been no other significant changes in the nature of these principal activities during the financial year.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 27 May 2010.

## 2. Significant accounting policies

### 2.1 Basis of preparation

The financial statements comply with the provisions of the Companies Act, 1965 and applicable Financial Reporting Standards in Malaysia.

The financial statements of the Group and of the Company have also been prepared on a historical basis, except for investment properties that have been measured at their fair values and prepaid land lease payments, which were previously revalued, and carried at surrogate carrying amount in accordance with the provisions of FRS 117 : Leases.

The financial statements are presented in Ringgit Malaysia (RM).

### 2.2 Summary of significant accounting policies

#### (a) Subsidiaries and basis of consolidation

##### (i) Subsidiaries

Subsidiaries are entities over which the Group has the ability to control the financial and operating policies so as to obtain benefits from their activities. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group has such power over another entity.

In the Company's separate financial statements, investment in subsidiaries are stated at cost less impairment losses. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in profit or loss.

##### (ii) Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at the balance sheet date. The financial statements of the subsidiaries are prepared for the same reporting date as the Company.

Subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases. In preparing the consolidated financial statements, intragroup balances, transactions and unrealised gains or losses are eliminated in full. Uniform accounting policies are adopted in the consolidated financial statements for like transactions and events in similar circumstances.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 2. Significant accounting policies (cont'd)

### 2.2 Summary of significant accounting policies (cont'd)

Subsidiaries and businesses acquired under common control are accounted for in the consolidated financial statements by way of the application of merger principles of accounting. The common control transfers are acquisitions of entities, or businesses controlled by such entities, at book values as recorded in these entities whereby these entities and the Group have common ultimate controlling parties prior to and immediately after such transfers. The results of such subsidiaries and businesses are presented as if the "merger" had been effected throughout the current and previous financial periods.

In other case of acquisition, the acquisitions of subsidiaries are accounted for using the purchase method. The purchase method of accounting involves allocating the cost of acquisition to the fair value of the assets acquired and liabilities and contingent liabilities assumed at the date of acquisition. The cost of an acquisition is measured as the aggregate of the fair values, at the date of exchange, of the assets given, liabilities incurred or assumed, and equity instruments issued, plus any costs directly attributable to the acquisition.

Any excess of the cost of acquisition over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities represents goodwill. Any excess of the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities over the cost of acquisition is recognised immediately in profit or loss.

Minority interests in the consolidated balance sheet consist of the minorities' share of the fair value of the identifiable assets and liabilities of the acquiree as at acquisition date and the minorities' share of movement in the acquiree's equity since then.

#### (b) Associates

Associates are entities in which the Group has significant influence and that is neither a subsidiary nor an interest in a joint venture. Significant influence is the power to participate in the financial and operating policies decisions of the investee but not in control or joint control over those policies.

Investments in associates are accounted for in the consolidated financial statements using the equity method of accounting. Under the equity method, the investment in associate is carried in the consolidated balance sheet at cost adjusted for post-acquisition changes in the Group's share of net assets of the associate. The Group's share of the net profit or loss of the associate is recognised in the consolidated profit or loss. Where there has been a change recognised directly in the equity of the associate, the Group recognised its share of such changes. In applying the equity method, unrealised gains and losses on transactions between the Group and the associate are eliminated to the extent of the Group's interest in the associate. After application of the equity method, the Group determines whether it is necessary to recognise any additional impairment loss with respect to the Group's net investment in the associate. The associate is equity accounted for from the date the Group obtains significant influence until the date the Group ceases to have significant influence over the associate.

Goodwill relating to an associate is included in the carrying amount of the investment and is not amortised. Any excess of the Group's share of the net fair value of the associate's identifiable assets, liabilities and contingent liabilities over the cost of the investment is excluded from the carrying amount of the investment and is instead included as income in the determination of the Group's share of the associate's profit or loss in the period in which the investment is acquired.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 2. Significant accounting policies (cont'd)

### 2.2 Summary of significant accounting policies (cont'd)

When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any long-term interests that, in substance, form part of the Group's net investment in the associate, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate.

The most recent available audited financial statements of the associates are used by the Group in applying the equity method. Where the dates of the audited financial statements used are not coterminous with those of the Group, the share of results is arrived at from the last audited financial statements available and management financial statements to the end of the accounting period. Uniform accounting policies are adopted for like transactions and events in similar circumstances.

In the Company's separate financial statements, investments in associates are stated at cost less impairment losses.

On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in profit or loss.

### (c) Property, plant and equipment and depreciation

All items of property, plant and equipment are initially recorded at cost. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Subsequent to recognition, property, plant and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses.

Property, plant and equipment in-progress are not depreciated as these assets are not available for use. Depreciation of other property, plant and equipment is provided for on a straight-line basis to write off the cost of each asset to its residual value over the estimated useful life, at the following annual rates :

|                                               |     |
|-----------------------------------------------|-----|
| Buildings                                     | 2%  |
| Electrical installation                       | 20% |
| Motor vehicles                                | 10% |
| Renovation, equipment, furniture and fittings | 10% |
| Tug boats, barges and boat equipment          | 10% |

The residual values, useful life and depreciation method are reviewed at each financial year-end to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of property, plant and equipment.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. The difference between the net disposal proceeds, if any and the net carrying amount is recognised in profit or loss.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 2. Significant accounting policies (cont'd)

### 2.2 Summary of significant accounting policies (cont'd)

#### (d) Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair values as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses. The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are amortised on a straight-line basis over the estimated economic useful lives and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each balance sheet date.

Intangible assets with indefinite useful lives are not amortised but tested for impairment annually or more frequently if the events or changes in circumstances indicate that the carrying value may be impaired either individually or at the cash-generating unit level. The useful life of an intangible asset with an indefinite life is also reviewed annually to determine whether the useful life assessment continues to be supportable.

#### (e) Investment properties

Investment properties are properties which are held either to earn rental income or for capital appreciation or for both. Such properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at fair value. Fair value is arrived at by reference to market evidence of transaction prices for similar properties and is performed by registered independent valuers having an appropriate recognised professional qualification and recent experience in the location and category of the properties being valued.

Gain or losses arising from changes in the fair values of investment properties are recognised in profit or loss in the year in which they arise.

A property interest under an operating lease is classified and accounted for as an investment property on a property-by-property basis when the Group holds it to earn rentals or for capital appreciation or both. Any such property interest under an operating lease classified as an investment property is carried at fair value.

Investment properties are derecognised when either they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gains or losses on the retirement or disposal of an investment property are recognised in profit or loss in the year in which they arise.

#### (f) Impairment of non-financial assets

The carrying amounts of assets, other than investment properties, inventories, deferred tax assets and non-current assets (or disposal groups) held for sale, are reviewed at each balance sheet date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated to determine the amount of impairment loss.

For goodwill and intangible assets that have an indefinite useful life and intangible assets that are not yet available for use, the recoverable amount is estimated at each balance sheet date or more frequently when indicators of impairment are identified.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 2. Significant accounting policies (cont'd)

### 2.2 Summary of significant accounting policies (cont'd)

#### (f) Impairment of non-financial assets (cont'd)

For the purpose of impairment testing of these assets, recoverable amount is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, recoverable amount is determined for the cash-generating unit (CGU) to which the asset belongs to. Goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's CGUs, or groups of CGUs, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

An asset's recoverable amount is the higher of an asset's or CGU's fair value less costs to sell and its value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. Impairment losses recognised in respect of a CGU or groups of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to those units or groups of units and then, to reduce the carrying amount of the other assets in the unit or groups of units on a pro-rata basis.

An impairment loss is recognised in profit or loss in the period in which it arises, unless the asset is carried at a revalued amount, in which case the impairment loss is accounted for as a revaluation decrease to the extent that the impairment loss does not exceed the amount held in the asset revaluation reserve for the same asset.

Impairment loss on goodwill is not reversed in a subsequent period. An impairment loss for an asset other than goodwill is reversed if, and only if, there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of an asset other than goodwill is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset in prior years. A reversal of impairment loss for an asset other than goodwill is recognised in profit or loss, unless the asset is carried at revalued amount, in which case, such reversal is treated as a revaluation increase.

#### (g) Inventories

Inventories are stated at lower of cost and net realisable value determined using the first in, first out method.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

#### (h) Financial instruments

Financial instruments are recognised in the balance sheet when the Group has become a party to the contractual provisions of the instrument.

Financial instruments are classified as liabilities or equity in accordance with the substance of the contractual arrangement. Interest, dividends, gains and losses relating to a financial instrument classified as a liability, are reported as expense or income. Distributions to holders of financial instruments classified as equity are recognised directly in equity. Financial instruments are offset when the Group has a legally enforceable right to offset and intends to settle either on a net basis or to realise the asset and settle the liability simultaneously.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 2. Significant accounting policies (cont'd)

### 2.2 Summary of significant accounting policies (cont'd)

#### (i) Cash and cash equivalents

For the purposes of the cash flow statements, cash and cash equivalents include cash on hand and at bank, deposits at call and short term highly liquid investments which have an insignificant risk of changes in value, net of outstanding bank overdrafts.

#### (ii) Other non-current investments

Non-current investments other than investment in subsidiaries and associates are stated at cost less impairment losses. On disposal of an investment, the difference between net disposal proceeds and its carrying amount is recognised in the income statement.

#### (iii) Marketable securities

Marketable securities are carried at the lower of cost and market value, determined on an aggregate basis. Cost is determined on the weighted average basis while market value is determined based on quoted market values. Increases or decreases in the carrying amount of marketable securities are recognised in profit or loss. On disposal of marketable securities, the difference between net disposal proceeds and the carrying amount is recognised in profit or loss.

#### (iv) Trade receivables

Trade receivables are carried at anticipated realisable values. Bad debts are written off when identified. An estimate is made for doubtful debts based on a review of all outstanding amounts as at the balance sheet date.

#### (v) Trade payables

Trade payables are stated at cost which is the fair value of the consideration to be paid in the future for goods and services received.

#### (vi) Interest-bearing borrowings

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method.

#### (vii) Equity instrument

Ordinary shares are classified as equity. Dividends on ordinary shares are recognised in equity in the period in which the obligation to pay is established.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 2. Significant accounting policies (cont'd)

### 2.2 Summary of significant accounting policies (cont'd)

#### (i) Leases

##### (i) Classification

A lease is recognised as a finance lease if it transfers substantially to the Group all the risks and rewards incidental to ownership. Leases of land and buildings are classified as operating or finance leases in the same way as leases of other assets and the land and buildings elements of a lease of land and buildings are considered separately for the purposes of lease classification. All leases that do not transfer substantially all the risks and rewards are classified as operating leases, with the exception of land held for own use under an operating lease, the fair value of which cannot be measured separately from the fair value of a building situated thereon at the inception of the lease, is accounted for as being held under a finance lease, unless the building is also clearly held under an operating lease.

##### (ii) Finance Leases - the Group as Lessee

Assets acquired by way of hire purchase or finance leases are stated at an amount equal to the lower of their fair values and the present value of the minimum lease payments at the inception of the leases, less accumulated depreciation and impairment losses. The corresponding liability is included in the balance sheet as borrowings. In calculating the present value of the minimum lease payments, the discount factor used is the interest rate implicit in the lease, when it is practicable to determine; otherwise, the Group's incremental borrowing rate is used. Any initial direct costs are also added to the carrying amount of such assets.

Lease payments are apportioned between the finance costs and the reduction of the outstanding liability. Finance costs, which represent the difference between the total leasing commitments and the fair value of the assets acquired, are recognised in the profit or loss over the term of the relevant lease so as to produce a constant periodic rate of charge on the remaining balance of the obligations for each accounting period.

The depreciation policy for leased assets is in accordance with that for depreciable property, plant and equipment as described in Note 2.2(c).

##### (iii) Operating leases - the Group as Lessee

Operating lease payments are recognised as an expense on a straight-line basis over the term of the relevant lease. The aggregate benefit of incentives provided by the lessor is recognised as a reduction of rental expense over the lease term on a straight-line basis.

In the case of a lease of land and buildings, the minimum lease payments or the up-front payments made are allocated, whenever necessary, between the land and the buildings elements in proportion to the relative fair values for leasehold interests in the land element and buildings element of the lease at the inception of the lease. The up-front payment represents prepaid lease payments and are amortised on a straight-line basis over the lease term.

##### (iv) Operating leases - the Group as Lessor

Assets leased out under operating leases are presented on the balance sheet according to the nature of the assets. Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease (Note 2.2(m)(iv)). Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 2. Significant accounting policies (cont'd)

### 2.2 Summary of significant accounting policies (cont'd)

#### (j) Provisions

Provisions are recognised when the Group has a present obligation as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount can be made. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as finance cost.

#### (k) Income tax

Income tax on the profit or loss for the year comprises current and deferred tax. Current tax is the expected amount of income taxes payable in respect of the taxable profit for the year and is measured using the tax rates that have been enacted at the balance sheet date.

Deferred tax is provided for, using the liability method, on temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts in the financial statements. In principle, deferred tax liabilities are recognised for all taxable temporary differences and deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised. Deferred tax is not recognised if the temporary difference arises from goodwill or from the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction, affects neither accounting profit nor taxable profit.

Deferred tax is measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted at the balance sheet date. Deferred tax is recognised in the income statement, except when it arises from a transaction which is recognised directly in equity, in which case the deferred tax is also recognised directly in equity, or when it arises from a business combination that is an acquisition, in which case the deferred tax is included in the resulting goodwill or the amount of any excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over the cost of the combination.

#### (l) Employee benefits

##### (i) Short term benefits

Wages, salaries, bonuses and social security contributions are recognised as an expense in the year in which the associated services are rendered by employees. Short term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences. Short term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

##### (ii) Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Group pays fixed contributions into separate entities or funds and will have no legal or constructive obligation to pay further contributions if any of the funds do not hold sufficient assets to pay all employee benefits relating to employee services in the current and preceding financial years. Such contributions are recognised as an expense in the profit or loss as incurred. As required by law, companies in Malaysia make such contributions to the Employees Provident Fund ("EPF").

# Notes to the Financial Statements (cont'd)

31 January 2010

## 2. Significant accounting policies (cont'd)

### 2.2 Summary of significant accounting policies (cont'd)

#### (m) Revenue recognition

Revenue is recognised when it is probable that the economic benefits associated with the transaction will flow to the enterprise and the amount of the revenue can be measured reliably. The following specific recognition criteria must also be met before revenue is recognised :

##### (i) Sale of goods

Revenue relating to sale of goods is recognised net of sales taxes and discounts upon the transfer of risks and rewards.

##### (ii) Revenue from services

Revenue from services rendered is recognised net of discounts as and when the services are performed.

##### (iii) Interest income

Interest income is recognised on an accrual basis using the effective interest method.

##### (iv) Rental income

Rental income from investment properties is recognised on a straight-line basis over the term of the lease.

##### (v) Dividend income

Dividend income is recognised when the right to receive payment is established.

##### (vi) Insurance income

Revenue from insurance agency is recognised on a receivable basis.

#### (n) Foreign currencies

##### (i) Functional and presentation currency

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated financial statements are presented in Ringgit Malaysia (RM), which is also the Company's functional currency.

##### (ii) Foreign currency transactions

In preparing the financial statements of the individual entities, transactions in currencies other than the entity's functional currency (foreign currencies) are recorded in the functional currencies using the exchange rates prevailing at the dates of the transactions. At each balance sheet date, monetary items denominated in foreign currencies are translated at the rates prevailing on the balance sheet date. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not translated.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 2. Significant accounting policies (cont'd)

### 2.2 Summary of significant accounting policies (cont'd)

Exchange differences arising on the settlement of monetary items, and on the translation of monetary items, are included in profit or loss for the period.

Exchange differences arising on the translation of non-monetary items carried at fair value are included in profit or loss for the period except for the differences arising on the translation of non-monetary items in respect of which gains and losses are recognised directly in equity. Exchange differences arising from such non-monetary items are also recognised directly in equity.

#### (iii) Foreign operations

The results and financial position of foreign operations that have a functional currency different from the presentation currency (RM) of the consolidated financial statements are translated into RM as follows :

- Assets and liabilities for each balance sheet presented are translated at the closing rate prevailing at the balance sheet date;
- Income and expenses for each income statement are translated at average exchange rate for the year, which approximates the exchange rates at the transactions; and
- All resulting exchange differences are taken to the foreign currency translation reserve within equity

Goodwill and fair value adjustment arising on the acquisition of foreign operations are treated as assets and liabilities of the foreign operations and are recorded in the functional currency of the foreign operations and translated at the closing rate at the balance sheet date.

#### (o) Non-current assets (or disposal groups) held for sale and discontinued operation

Non-current assets (or disposal groups) are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset (or disposal group) is available for immediate sale in its present condition subject only to terms that are usual and customary.

Immediately before classification as held for sale, the measurement of the non-current assets (or all the assets and liabilities in a disposal group) is brought up-to-date in accordance with applicable FRSs. Then, on initial classification as held for sale, non-current assets or disposal groups (other than investment properties, deferred tax assets, employee benefits assets, financial assets and inventories) are measured in accordance with FRS 5 that is at the lower of carrying amount and fair value less costs to sell. Any differences are included in profit or loss.

A component of the group is classified as a discontinued operation when the criteria to be classified as held for sale have been met or it has been disposed of and such a component represents a separate major line of business or geographical area of operations, is part of a single co-ordinated major line of business or geographical area of operations or is a subsidiary acquired exclusively with a view to resale.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 2. Significant accounting policies (cont'd)

### 2.3 Standards and interpretations issued but not yet effective

At the date of authorisation of these financial statements, the following new FRSs and Interpretations, and amendments to certain Standards and Interpretations were issued but not yet effective and have not been applied by the Group and the Company, which are:

#### **Effective for financial periods beginning on or after 1 July 2009**

FRS 8: Operating Segments

#### **Effective for financial periods beginning on or after 1 January 2010**

FRS 4: Insurance Contracts

FRS 7: Financial Instruments: Disclosures

FRS 101: Presentation of Financial Statements (revised)

FRS 123: Borrowing Costs

FRS 139: Financial Instruments: Recognition and Measurement

Amendments to FRS 1: First-time Adoption of Financial Reporting Standards and FRS 127:

Consolidated and Separate Financial Statements: Cost of an Investment in a Subsidiary, Jointly Controlled Entity or Associate

Amendments to FRS 2: Share-based Payment – Vesting Conditions and Cancellations

Amendments to FRS 132: Financial Instruments: Presentation

Amendments to FRS 139: Financial Instruments: Recognition and Measurement, FRS 7:

Financial Instruments: Disclosures and IC Interpretation 9: Reassessment of Embedded Derivatives

Amendments to FRSs 'Improvements to FRSs (2009)'

IC Interpretation 9: Reassessment of Embedded Derivatives

IC Interpretation 10: Interim Financial Reporting and Impairment

IC Interpretation 11: FRS 2 – Group and Treasury Share Transactions

IC Interpretation 13: Customer Loyalty Programmes

IC Interpretation 14: FRS 119 – The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction

TR i – 3: Presentation of Financial Statements of Islamic Financial Institutions

#### **Effective for financial periods beginning on or after 1 March 2010**

Amendments to FRS 132: Classification of Rights Issues

#### **Effective for financial periods beginning on or after 1 July 2010**

FRS 1: First-time Adoption of Financial Reporting Standards

FRS 3: Business Combinations (revised)

FRS 127: Consolidated and Separate Financial Statements (amended)

Amendments to FRS 2: Share-based Payment

Amendments to FRS 5: Non-current Assets Held for Sale and Discontinued Operations

Amendments to FRS 138: Intangible Assets

Amendments to IC Interpretation 9: Reassessment of Embedded Derivatives

IC Interpretation 12: Service Concession Arrangements

IC Interpretation 15: Agreements for the Construction of Real Estate

IC Interpretation 16: Hedges of a Net Investment in a Foreign Operation

IC Interpretation 17: Distributions of Non-cash Assets to Owners

# Notes to the Financial Statements (cont'd)

31 January 2010

## 2. Significant accounting policies (cont'd)

### 2.3 Standards and interpretations issued but not yet effective (cont'd)

#### Effective for financial periods beginning on or after 1 January 2011

Amendment to FRS 1: Limited exemption for comparative FRS 7: Disclosures for First-time Adopters  
Amendments to FRS 7: Improving disclosures about Financial Instruments

The Group and the Company plan to adopt the above pronouncements when they become effective in the respective financial period. Unless otherwise described below, these pronouncements are expected to have no significant impact to the financial statements of the Group and the Company upon their initial application:

#### (i) **FRS 3: *Business Combinations (revised)* and FRS 127: *Consolidated and Separate Financial Statements (amended)***

FRS 3 (revised) introduces a number of changes to the accounting for business combinations occurring on or after 1 July 2010. These include changes that affect the valuation of non-controlling interest, the accounting for transaction costs, the initial recognition and subsequent measurement of a contingent consideration and business combinations achieved in stages. These changes will impact the amount of goodwill recognised, the reported results in the period that an acquisition occurs and future reported results.

FRS 127 (amended) requires that a change in the ownership interest of a subsidiary (without loss of control) is accounted for as a transaction with owners in their capacity as owners and to be recorded in equity. Therefore, such transaction will no longer give rise to goodwill, nor will it give rise to a gain or loss. Furthermore, the amended Standard changes the accounting for losses incurred by the subsidiary as well as loss of control of a subsidiary.

The changes by FRS 3 (revised) and FRS 127 (amended) will be applied prospectively and only affect future acquisition or loss of control of subsidiaries and transactions with non-controlling interests.

#### (ii) **FRS 101: *Presentation of Financial Statements (revised)***

The revised FRS 101 separates owner and non-owner changes in equity. Therefore, the consolidated statement of changes in equity will now include only details of transactions with owners. All non-owner changes in equity are presented as a single line labelled as total comprehensive income. The Standard also introduces the statement of comprehensive income: presenting all items of income and expense recognised in the income statement, together with all other items of recognised income and expense, either in one single statement, or in two linked statements. The Group is currently evaluating the format to adopt. In addition, a statement of financial position is required at the beginning of the earliest comparative period following a change in accounting policy, the correction of an error or the reclassification of items in the financial statements. This revised FRS does not have any impact on the financial position and results of the Group and the Company.

#### (iii) **FRS 123: *Borrowing Costs***

This Standard supersedes FRS 123<sub>2004</sub>: *Borrowing Costs* that removes the option of expensing borrowing costs and requires capitalisation of such costs that are directly attributable to the acquisition, construction or production of a qualifying asset as part of the cost of that asset. Other borrowing costs are recognised as an expense. The Group's current accounting policy is to expense the borrowing costs in the period which they are incurred. In accordance with the transitional provisions of the Standard, the Group will apply the change in accounting policy prospectively for which the commencement date for capitalisation of borrowing cost on qualifying assets is on or after the financial period 1 January 2010.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 2. Significant accounting policies (cont'd)

### 2.3 Standards and interpretations issued but not yet effective (cont'd)

**(iv) FRS 139: *Financial Instruments: Recognition and Measurement*, FRS 7: *Financial Instruments: Disclosures and Amendments to FRS 139: Financial Instruments: Recognition and Measurement*, FRS 7: *Financial Instruments: Disclosures***

The new Standard on FRS 139: *Financial Instruments: Recognition and Measurement* establishes principles for recognising and measuring financial assets, financial liabilities and some contracts to buy and sell non-financial items. Requirements for presenting information about financial instruments are in FRS 132: *Financial Instruments: Presentation* and the requirements for disclosing information about financial instruments are in FRS 7: *Financial Instruments: Disclosures*.

FRS 7: *Financial Instruments: Disclosures* is a new Standard that requires new disclosures in relation to financial instruments. The Standard is considered to result in increased disclosures, both quantitative and qualitative of the Group's and Company's exposure to risks, enhanced disclosure regarding components of the Group's and Company's financial position and performance, and possible changes to the way of presenting certain items in the financial statements.

In accordance with the respective transitional provisions, the Group and the Company are exempted from disclosing the possible impact to the financial statements upon the initial application.

**(v) Amendments to FRSS 'Improvements to FRSS (2009)'**

- FRS 117 *Leases*: Clarifies on the classification of leases of land and buildings. The Group is still assessing the potential implication as a result of the reclassification of its unexpired land leases as operating or finance leases. For those land element held under operating leases that are required to be reclassified as finance leases, the Group shall recognise a corresponding asset and liability in the financial statements which will be applied retrospectively upon initial application. However, in accordance with the transitional provision, the Group is permitted to reassess lease classification on the basis of the facts and circumstances existing on the date it adopts the amendments; and recognise the asset and liability related to a land lease newly classified as a finance lease at their fair values on that date; any difference between those fair values is recognised in retained earnings. The Group is currently in the process of assessing the impact of this amendment.
- FRS 140 *Investment Property*: Property under construction or development for future use as an investment property is classified as investment property. Where the fair value model is applied, such property is measured at fair value. If fair value cannot be reliably determined, the investment under construction will be measured at cost until such time as fair value can be determined or construction is complete. The Group has previously accounted for such assets using the cost model. The amendment also includes changes in terminology in the Standard to be consistent with FRS 108. The change will be applied prospectively.

### 2.4 Significant accounting estimates and judgements

**(a) Key Sources of Estimation Uncertainty**

The judgement made by management in the process of applying the Group's accounting policies that have the most significant effect on the amounts recognised in the financial statements is as follows:

# Notes to the Financial Statements (cont'd)

31 January 2010

## 2. Significant accounting policies (cont'd)

### 2.4 Significant accounting estimates and judgements (cont'd)

#### Classification between investment properties and property, plant and equipment

The Group has developed certain criteria based on FRS 140 in making judgement whether a property qualifies as an investment property. Investment property is a property held to earn rentals or for capital appreciation or both.

Some properties comprise a portion that is held to earn rentals or for capital appreciation and another portion that is held for use in the production or supply of goods or services or for administrative purposes. If these portions could be sold separately (or leased out separately under a finance lease), the Group would account for the portions separately. If the portions could not be sold separately, the property is an investment property only if an insignificant portion is held for use in the production or supply of goods or services or for administrative purposes. Judgement is made on an individual property basis to determine whether ancillary services are so significant that a property does not qualify as investment property.

#### (b) Critical Judgements Made in Applying Accounting Policies

The key assumptions concerning the future and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

#### Depreciation of plant and machinery

The cost of transportation vehicles for the provision of transport services is depreciated on a straight-line basis over the assets' useful lives. Management estimates the useful lives of these transportation vehicles to be within 10 years. These are common life expectancies applied in the transport industry. Changes in the expected level of usage and technological developments could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised.

## 3. Revenue

Revenue of the Group and of the Company consist of the following :

|                                   | Group       |             | Company    |            |
|-----------------------------------|-------------|-------------|------------|------------|
|                                   | 2010<br>RM  | 2009<br>RM  | 2010<br>RM | 2009<br>RM |
| Transport services                | 96,712,469  | 94,199,520  | -          | -          |
| Trading in construction materials | 335,577,122 | 504,108,981 | -          | -          |
| Rental of properties              | 511,585     | 738,526     | -          | -          |
| Forwarding income                 | 37,358,183  | 35,505,100  | -          | -          |
| Insurance income                  | 128,547     | 1,445,660   | 692,423    | 2,636,777  |
| Dividend income from subsidiary   | -           | -           | 1,000,000  | 2,000,000  |
|                                   | 470,287,906 | 35,997,787  | 692,423    | 4,636,777  |

# Notes to the Financial Statements (cont'd)

31 January 2010

## 4. Cost of sales

|                                                     | Group       |             | Company    |            |
|-----------------------------------------------------|-------------|-------------|------------|------------|
|                                                     | 2010<br>RM  | 2009<br>RM  | 2010<br>RM | 2009<br>RM |
| Cost of trading goods sold                          | 319,949,878 | 485,867,043 | -          | -          |
| Cost of services rendered                           | 117,384,369 | 111,719,108 | -          | -          |
| Other direct expenses                               | 120,518     | 1,472,222   | 654,554    | 2,477,852  |
|                                                     | 437,454,765 | 599,058,373 | 654,554    | 2,477,852  |
| Included in cost of sales are :                     |             |             |            |            |
| Charter hire fee                                    | 8,698,196   | -           | -          | -          |
| Depreciation                                        | 6,454,289   | 5,346,073   | -          | -          |
| Direct operating expenses of investment properties: | 120,518     | 128,551     | -          | -          |
| - revenue generating during the year                | 120,518     | 126,101     | -          | -          |
| - non-revenue generating during the year            | -           | 2,450       | -          | -          |
| Employee benefits expenses (Note 7)                 | 2,147,626   | 2,421,497   | -          | -          |
| Rental of lorries                                   | 1,820       | 1,350       | -          | -          |
| Rental of barges                                    | 1,588,160   | -           | -          | -          |

## 5. Other income

Other income comprises :

|                                                          | Group      |            | Company    |            |
|----------------------------------------------------------|------------|------------|------------|------------|
|                                                          | 2010<br>RM | 2009<br>RM | 2010<br>RM | 2009<br>RM |
| Bad and doubtful debts recovered                         | 163,097    | 108,051    | -          | -          |
| Dividend income (gross)                                  | 200        | 1,850      | -          | -          |
| Exchange gain - realised                                 | 42,073     | 92,895     | -          | -          |
| Gain on disposal of property, plant and equipment        | 181,926    | 426,442    | -          | -          |
| Gain on disposal of asset held for sale                  | -          | 1,870,234  | -          | -          |
| Gain on disposal of investment property                  | -          | 256,788    | -          | -          |
| Reversal of diminution in value of marketable securities | 18,180     | -          | -          | -          |
| Reversal of provision for doubtful debts                 | 10,854     | -          | -          | -          |
| Interest income                                          | 57,327     | 40,290     | -          | -          |
| Insurance claim                                          | 161,253    | -          | -          | -          |
| Miscellaneous                                            | 90,260     | 169,780    | -          | -          |
|                                                          | 725,170    | 2,666,330  | -          | -          |

# Notes to the Financial Statements (cont'd)

31 January 2010

## 6. Administrative expenses

Included in administrative expenses are :

|                                                                 | Group      |            | Company    |            |
|-----------------------------------------------------------------|------------|------------|------------|------------|
|                                                                 | 2010<br>RM | 2009<br>RM | 2010<br>RM | 2009<br>RM |
| Auditors' remuneration :                                        |            |            |            |            |
| Statutory audit                                                 |            |            |            |            |
| - Current year                                                  | 151,517    | 108,000    | 22,000     | 15,000     |
| - Underprovision in prior year                                  | 8,500      | 5,000      | 5,000      | 3,000      |
| Other services                                                  | 108,000    | 48,900     | 71,500     | 26,400     |
| Amortisation of intangible assets                               | 28,710     | 35,584     | -          | -          |
| Amortisation of prepaid land lease payments                     | 216,666    | 216,664    | -          | -          |
| Bad and doubtful debts                                          | 603,286    | 738,933    | -          | -          |
| Depreciation                                                    | 893,060    | 797,103    | -          | -          |
| Diminution in value of quoted investment                        | -          | 37,540     | -          | -          |
| Fair value adjustment of investment properties                  | 149,999    | 89,098     | -          | -          |
| Loss on disposal of property, plant and equipment               | 548        | -          | -          | -          |
| Plant and equipment written off                                 | 80,598     | 232,690    | -          | -          |
| Loss on foreign exchange                                        |            |            |            |            |
| - Realised                                                      | 212,537    | -          | -          | -          |
| Operating leases - Minimum lease payment for land and buildings | 615,331    | 272,066    | -          | -          |
| Employee benefits expenses (Note 7)                             | 10,320,076 | 8,660,522  | 167,009    | 47,064     |
| Directors' fees :                                               |            |            |            |            |
| - Non-executive directors                                       | 63,333     | 90,000     | 63,333     | 90,000     |
| - Director of subsidiary                                        | -          | 4,000      | -          | -          |

## 7. Employee benefits expenses

|                                            | Group      |            | Company    |            |
|--------------------------------------------|------------|------------|------------|------------|
|                                            | 2010<br>RM | 2009<br>RM | 2010<br>RM | 2009<br>RM |
| Included in :                              |            |            |            |            |
| Cost of sales (Note 4)                     | 2,147,616  | 2,421,497  | -          | -          |
| Administrative expenses (Note 6)           | 10,320,076 | 8,660,522  | 167,009    | 47,064     |
|                                            | 12,467,692 | 11,082,019 | 167,009    | 47,064     |
| Analysed as follows :                      |            |            |            |            |
| Wages and salaries                         | 10,854,781 | 9,680,444  | 49,855     | 41,500     |
| Social security contributions              | 116,726    | 103,315    | 802        | 624        |
| Contributions to defined contribution plan | 1,241,050  | 1,094,068  | 5,985      | 4,940      |
| Other benefits                             | 255,135    | 204,192    | 110,367    | -          |
|                                            | 12,467,692 | 11,082,019 | 167,009    | 47,064     |

Included in employee benefits expenses of the Group and the Company is executive directors' employee benefit expenses amounting to RM1,971,031 (2009 : RM1,865,011) and RM110,367 (2009 : RM102,700) respectively as further disclosed in Note 8.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 8. Directors' remuneration

|                                         | Group      |            | Company    |            |
|-----------------------------------------|------------|------------|------------|------------|
|                                         | 2010<br>RM | 2009<br>RM | 2010<br>RM | 2009<br>RM |
| Executive directors' remuneration :     |            |            |            |            |
| - Fees                                  | 96,667     | 90,000     | 96,667     | 90,000     |
| - Other emoluments                      | 1,874,364  | 1,775,011  | 13,700     | 12,700     |
|                                         | 1,971,031  | 1,865,011  | 110,367    | 102,700    |
| Non-executive directors' remuneration : |            |            |            |            |
| - Fees                                  | 63,333     | 90,000     | 63,333     | 90,000     |
| - Other emoluments                      | 18,400     | 20,200     | 18,400     | 20,200     |
|                                         | 81,733     | 110,200    | 81,733     | 110,200    |
| Total directors' remuneration           | 2,052,764  | 1,975,211  | 192,100    | 212,900    |

The number of directors of the Company whose total remuneration during the year fall within the following bands is analysed below:

|                       | Number of directors |      |
|-----------------------|---------------------|------|
|                       | 2010                | 2009 |
| Executive :           |                     |      |
| RM50,001 - RM100,000  | 1                   | -    |
| RM100,001 - RM150,000 | 1                   | 1    |
| RM150,001 - RM200,000 | 1                   | 1    |
| RM600,001 - RM650,000 | -                   | 1    |
| RM700,000 - RM750,000 | 1                   | -    |
| RM850,000 - RM900,000 | 1                   | -    |
| RM900,001 - RM950,000 | -                   | 1    |
| Non-Executive :       |                     |      |
| Below RM50,000        | 4                   | 4    |

## 9. Finance costs

|                   | Group      |            | Company    |            |
|-------------------|------------|------------|------------|------------|
|                   | 2010<br>RM | 2009<br>RM | 2010<br>RM | 2009<br>RM |
| Bank charges      | 193,827    | 110,303    | 730        | 1,562      |
| Interest expenses | 4,437,672  | 6,490,837  | -          | -          |
|                   | 4,631,499  | 6,601,140  | 730        | 1,562      |

# Notes to the Financial Statements (cont'd)

31 January 2010

## 10. Income tax expense

|                                                               | Group      |            | Company    |            |
|---------------------------------------------------------------|------------|------------|------------|------------|
|                                                               | 2010<br>RM | 2009<br>RM | 2010<br>RM | 2009<br>RM |
| Current income tax:                                           |            |            |            |            |
| Malaysian income tax                                          | 3,615,000  | 4,252,274  | 203,000    | 468,206    |
| (Over)/Underprovision of income tax in prior years            | (164,660)  | 32,867     | (1,156)    | (932)      |
|                                                               | 3,450,340  | 4,285,141  | Ø,844      | 467,274    |
| Deferred tax (Note 28) :                                      |            |            |            |            |
| Relating to origination and reversal of temporary differences | (770,345)  | 273,000    | -          | -          |
| Underprovision in prior years                                 | 151,000    | 59,000     | -          | -          |
|                                                               | 619,345    | 332,000    | -          | -          |
|                                                               | 2,830,995  | 4,617,141  | 201,844    | 467,274    |

Domestic income tax is calculated at the Malaysian statutory tax rate of 25% (2009 : 25%) of the estimated assessable profits for the year.

A reconciliation of income tax expense applicable to profit before taxation at the statutory income tax rate to income tax expense at the effective income tax rate is as follows :

| Group                                                        | 2010<br>RM | 2009<br>RM |
|--------------------------------------------------------------|------------|------------|
| Profit before taxation                                       | 10,223,424 | 17,423,318 |
| Taxation at Malaysian statutory tax rate of 25% (2009 : 25%) | 2,555,856  | 4,355,830  |
| Income not subject to tax                                    | (118,954)  | (531,756)  |
| Expenses not deductible for tax purposes                     | 407,753    | 701,200    |
| (Over)/Underprovision of tax expense in prior years          | (164,660)  | 32,867     |
| Underprovision of deferred tax in prior years                | 151,000    | 59,000     |
| Income tax expense for the year                              | 2,830,995  | 4,617,141  |
| <b>Company</b>                                               |            |            |
| Profit before taxation                                       | 572,898    | 1,518,951  |
| Taxation at Malaysian statutory tax rate of 25% (2009 : 25%) | 143,225    | 379,738    |
| Expenses not deductible for tax purposes                     | 59,775     | 88,468     |
| Overprovision of tax expense in prior year                   | (1,156)    | (932)      |
| Income tax expense for the year                              | 201,844    | 467,274    |

# Notes to the Financial Statements (cont'd)

31 January 2010

## 11. Earnings per share

### (a) Basic

Basic earnings per share is calculated by dividing the profit for the year by the weighted average number of ordinary shares in issue during the financial year.

|                                                               | 2010       | Group<br>2009 |
|---------------------------------------------------------------|------------|---------------|
| Profit attributable to ordinary equity holders of the Company | 7,949,660  | 12,811,209    |
| Weighted average number of ordinary shares in issue           | 68,497,500 | 68,497,500    |
| Basic earnings per share (sen)                                | 11.6       | 18.7          |

### (b) Diluted

Diluted earnings per share is the same as basic earnings per share as there is no dilutive potential ordinary shares outstanding as at 31 January 2010.

## 12. Dividends

|                                                                             | Dividend in respect of year |            |            | Dividend recognised in year |            |
|-----------------------------------------------------------------------------|-----------------------------|------------|------------|-----------------------------|------------|
|                                                                             | 2011<br>RM                  | 2010<br>RM | 2009<br>RM | 2010<br>RM                  | 2009<br>RM |
| <b>Proposed for approval at AGM<br/>(not recognised as at 31 January) :</b> |                             |            |            |                             |            |
| Ordinary final dividend for 2011 :                                          |                             |            |            |                             |            |
| 2.5% less 25% taxation on                                                   |                             |            |            |                             |            |
| 68,497,500 ordinary shares -                                                |                             |            |            |                             |            |
| 1.875 sen per ordinary share                                                | 1,284,328                   | -          | -          | -                           | -          |
| <b>Recognised during the year :</b>                                         |                             |            |            |                             |            |
| Ordinary final dividend for 2010 :                                          |                             |            |            |                             |            |
| 2.5% less 25% taxation on                                                   |                             |            |            |                             |            |
| 68,497,500 ordinary shares -                                                |                             |            |            |                             |            |
| 1.875 sen per ordinary share                                                | -                           | 1,284,328  | -          | 1,284,328                   | -          |
| Ordinary final dividend for 2009 :                                          |                             |            |            |                             |            |
| 2.5% less 25% taxation on                                                   |                             |            |            |                             |            |
| 68,497,500 ordinary shares -                                                |                             |            |            |                             |            |
| 1.875 sen per ordinary share                                                | -                           | -          | 1,284,328  | -                           | 1,284,328  |
|                                                                             | 1,284,328                   | 1,284,328  | 1,284,328  | 1,284,328                   | 1,284,328  |

At the forthcoming Annual General Meeting, a final dividend in respect of the financial year ended 31 January 2010, of 2.5% less 25% taxation amounting to a dividend payable of RM1,284,328 (1.875 sen net per share) will be proposed for shareholders' approval. The financial statements for the current financial year do not reflect this proposed dividend. Such dividend, if approved by the shareholders, will be accounted for in shareholders' equity as an appropriation of retained earnings in the next financial year ending 31 January 2011.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 13. Property, plant and equipment

| Group                           | Buildings<br>RM | Motor<br>vehicles<br>RM | Boats<br>and barges<br>RM | Other<br>assets<br>RM | Total<br>RM |
|---------------------------------|-----------------|-------------------------|---------------------------|-----------------------|-------------|
| <b>2010</b>                     |                 |                         |                           |                       |             |
| <b>Cost</b>                     |                 |                         |                           |                       |             |
| At 1 February 2009              | 8,033,248       | 68,479,079              | 6,292,302                 | 4,941,497             | 87,746,126  |
| Additions                       | -               | 6,921,645               | 5,214,161                 | 288,954               | 12,424,760  |
| Written off                     | -               | (302,000)               | -                         | (36,846)              | (338,846)   |
| Disposals                       | -               | (657,506)               | (99,814)                  | (1,999)               | (759,319)   |
| At 31 January 2010              | 8,033,248       | 74,441,218              | 11,406,649                | 5,191,606             | 99,072,721  |
| <b>Accumulated depreciation</b> |                 |                         |                           |                       |             |
| At 1 February 2009              | 698,449         | 35,527,887              | 122,309                   | 2,903,185             | 39,251,830  |
| Charge for the year             | 158,507         | 6,080,091               | 646,253                   | 462,498               | 7,347,349   |
| Written off                     | -               | (243,054)               | -                         | (15,194)              | (258,248)   |
| Disposals                       | -               | (657,503)               | (1,664)                   | (333)                 | (659,500)   |
| At 31 January 2010              | 856,956         | 40,707,421              | 766,898                   | 3,350,156             | 45,681,431  |
| <b>Net book value</b>           | 7,176,292       | 33,733,797              | 10,639,751                | 1,841,450             | 53,391,290  |
| <b>Group<br/>2009</b>           |                 |                         |                           |                       |             |
| <b>Cost</b>                     |                 |                         |                           |                       |             |
| At 1 February 2008              | 7,552,968       | 65,693,206              | -                         | 4,425,185             | 77,671,359  |
| Additions                       | 480,280         | 6,766,582               | 6,292,302                 | 651,280               | 14,190,444  |
| Written off                     | -               | (449,189)               | -                         | (111,928)             | (561,117)   |
| Disposals                       | -               | (3,531,520)             | -                         | (23,040)              | (3,554,560) |
| At 31 January 2009              | 8,033,248       | 68,479,079              | 6,292,302                 | 4,941,497             | 87,746,126  |
| <b>Accumulated depreciation</b> |                 |                         |                           |                       |             |
| At 1 February 2008              | 543,426         | 33,673,444              | -                         | 2,574,079             | 36,790,949  |
| Charge for the year             | 155,023         | 5,449,476               | 122,309                   | 416,368               | 6,143,176   |
| Written off                     | -               | (251,792)               | -                         | (76,635)              | (328,427)   |
| Disposals                       | -               | (3,343,241)             | -                         | (10,627)              | (3,353,868) |
| At 31 January 2009              | 698,449         | 35,527,887              | 122,309                   | 2,903,185             | 39,251,830  |
| <b>Net book value</b>           | 7,334,799       | 32,951,192              | 6,169,993                 | 2,038,312             | 48,494,296  |

# Notes to the Financial Statements (cont'd)

31 January 2010

## 13. Property, plant and equipment (cont'd)

\* Other assets comprise office equipment, computers, signboard, renovation, electrical installation, plant and equipment and furniture and fittings.

(a) Net book values of motor vehicles of the Group held under hire purchase agreements amounted to RM4,777,699 (2009 : RM7,496,531).

(b) The additions of property, plant and equipment were acquired by means of :

|                            | 2010<br>RM | Group<br>2009<br>RM |
|----------------------------|------------|---------------------|
| Cash payment               | 6,850,717  | 12,179,644          |
| Hire purchase arrangements | 1,381,900  | 2,010,800           |
| Term loan financing        | 4,192,143  | -                   |
|                            | 12,424,760 | 14,190,444          |

(c) The net book value of property, plant and equipment pledged to financial institutions for banking facilities granted to the Group, as referred to in Note 26 are as follows:

|                | 2010<br>RM | Group<br>2009<br>RM |
|----------------|------------|---------------------|
| Buildings      | 4,662,131  | 4,770,551           |
| Motor vehicles | 4,777,699  | 7,496,531           |
| Barges         | 4,938,097  | -                   |
|                | 14,377,927 | 12,267,082          |

(d) Included in property, plant and equipment are motor vehicles with a carrying value of RM1,097,761 (2009 : RM1,561,955) registered in the name of third parties, a director (Lim Han Weng) and companies in which certain directors (Lim Han Weng and Bah Kim Lian) have an interest.

(e) Included in the Group's property, plant and equipment are cost of the following assets in progress which are not depreciated :

|                            | 2010<br>RM | 2009<br>RM |
|----------------------------|------------|------------|
| Motor vehicles in progress | 456,172    | 3,033,055  |
| Buildings in progress      | 107,901    | 107,901    |
| Barges in progress         | 4,938,097  | -          |
|                            | 5,502,170  | 3,140,956  |

# Notes to the Financial Statements (cont'd)

31 January 2010

## 14. Investment properties

|                                                                 | 2010<br>RM | Group<br>2009<br>RM |
|-----------------------------------------------------------------|------------|---------------------|
| At beginning of year                                            | 10,264,999 | 13,414,097          |
| Addition during the year                                        | -          | 540,000             |
| Disposal during the year                                        | -          | (3,600,000)         |
| Fair value adjustments                                          | (149,999)  | (89,098)            |
| Reclassified as held for sale (Note 23)                         | (950,000)  | -                   |
| At end of year                                                  | 9,165,000  | 10,264,999          |
| The following investment properties are held under lease terms: |            |                     |
| Leasehold land                                                  | 2,400,000  | 2,940,000           |

Investment properties with an aggregate carrying value of RM1,700,000 (2009 : RM1,600,000) are pledged as securities for borrowings as referred to in Note 26.

## 15. Prepaid land lease payments

|                                     | 2010<br>RM | Group<br>2009<br>RM |
|-------------------------------------|------------|---------------------|
| Cost :                              |            |                     |
| At beginning of year/At end of year | 12,432,659 | 12,432,659          |
| Accumulated amortisation :          |            |                     |
| At beginning of year                | 1,195,689  | 979,025             |
| Amortisation for the year           | 216,666    | 216,664             |
| At end of year                      | 1,412,355  | 1,195,689           |
| Net carrying amount                 | 11,020,304 | 11,236,970          |
| Analysed as :                       |            |                     |
| Long term leasehold land            | 11,020,304 | 11,236,970          |

Leasehold land with an aggregate net carrying value of RM8,156,266 (2009 : RM7,830,918) are pledged to financial institutions for banking facilities granted to the Group, as referred to in Note 26.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 16. Intangible assets

|                                 | 2010<br>RM | Group<br>2009<br>RM |
|---------------------------------|------------|---------------------|
| <b>Cost</b>                     |            |                     |
| At beginning of year            | 212,495    | 164,619             |
| Additions                       | 3,699      | 47,876              |
| At end of year                  | 216,194    | 212,495             |
| <b>Accumulated amortisation</b> |            |                     |
| At beginning of year            | 146,515    | 110,931             |
| Amortisation                    | 28,710     | 35,584              |
| At end of year                  | 175,225    | 146,515             |
| <b>Net carrying amount</b>      | 40,969     | 65,980              |

## 17. Investment in subsidiaries

|                          | 2010<br>RM | Company<br>2009<br>RM |
|--------------------------|------------|-----------------------|
| Unquoted shares, at cost | 17,193,738 | 17,193,738            |

Details of the subsidiaries are as follows :

| Name of subsidiaries                                | Country of<br>incorporation | Effective<br>interest (%)<br>2010 | 2009 | Principal activities                                                                         |
|-----------------------------------------------------|-----------------------------|-----------------------------------|------|----------------------------------------------------------------------------------------------|
| Yinson Transport (M)<br>Sdn. Bhd. <sup>(i)</sup>    | Malaysia                    | 100                               | 100  | Provision of transport services, trading in construction materials and rental of properties. |
| Yinson Corporation<br>Sdn. Bhd. <sup>(i)</sup>      | Malaysia                    | 100                               | 100  | Provision of transport services and trading in construction materials.                       |
| Yinson Haulage<br>Sdn. Bhd. <sup>(ii)</sup>         | Malaysia                    | 70                                | 70   | Transport and haulage contractor.                                                            |
| Yinson Marine Services<br>Sdn. Bhd. <sup>(ii)</sup> | Malaysia                    | 100                               | 100  | Provision of leasing of chartered vessel and trading of lubricants.                          |
| Yinson Shipping<br>Sdn. Bhd. <sup>(ii)</sup>        | Malaysia                    | 100                               | 100  | Provision of shipping and forwarding services.                                               |

# Notes to the Financial Statements (cont'd)

31 January 2010

## 17. Investment in subsidiaries (cont'd)

| Name of subsidiaries                                 | Country of incorporation | Effective interest (%) |      | Principal activities                                                             |
|------------------------------------------------------|--------------------------|------------------------|------|----------------------------------------------------------------------------------|
|                                                      |                          | 2010                   | 2009 |                                                                                  |
| Yinson Power Marine Sdn. Bhd. <sup>(i)</sup>         | Malaysia                 | 65                     | 65   | Provision of marine transport services.                                          |
| Yinson Vietnam Company Limited <sup>(ii) (iii)</sup> | Vietnam                  | 100                    | 100  | Provision of construction works, consulting construction and project management. |
| Yinson Tulip Ltd. <sup>(i)</sup>                     | Labuan                   | 100                    | -    | Dormant.                                                                         |

<sup>(i)</sup> Subsidiaries consolidated using merger method of accounting.

<sup>(ii)</sup> Subsidiaries consolidated using acquisition method of accounting.

<sup>(iii)</sup> Audited by a firm other than Ernst & Young.

## 18. Other investment

|                         | 2010<br>RM | Group<br>2009<br>RM |
|-------------------------|------------|---------------------|
| Unquoted shares at cost | 100,000    | 100,000             |

## 19. Inventories

|               | 2010<br>RM | Group<br>2009<br>RM |
|---------------|------------|---------------------|
| At cost :     |            |                     |
| Consumables   | 422,112    | 356,429             |
| Trading goods | 236,446    | 334,578             |
|               | 558,558    | 691,007             |

# Notes to the Financial Statements (cont'd)

31 January 2010

## 20. Trade and other receivables

|                              | Group       |             | Company    |            |
|------------------------------|-------------|-------------|------------|------------|
|                              | 2010<br>RM  | 2009<br>RM  | 2010<br>RM | 2009<br>RM |
| <b>Trade receivables</b>     |             |             |            |            |
| Third parties                | 157,414,366 | 128,386,440 | -          | -          |
| Related parties              | 389,829     | 959,240     | -          | 122,436    |
|                              | 157,804,195 | 129,345,680 | -          | 122,436    |
| Provision for doubtful debts | (2,346,870) | (2,393,569) | -          | -          |
|                              | 155,457,325 | 126,952,111 | -          | 122,436    |
| <b>Other receivables</b>     |             |             |            |            |
| Due from subsidiaries        | -           | -           | 46,280,025 | 52,829,887 |
| Deposits                     | 629,517     | 943,021     | 1,000      | 1,000      |
| Prepayments                  | 2,420,990   | 2,528,917   | -          | -          |
| Sundry receivables           | 1,233,041   | 1,930,302   | 115,523    | 81,159     |
|                              | 4,283,548   | 5,402,240   | 46,396,548 | 52,912,046 |
| Provision for doubtful debts | (438,196)   | (815,481)   | -          | -          |
|                              | 3,845,352   | 4,586,759   | 46,396,548 | 52,912,046 |
|                              | 159,302,677 | 131,538,870 | 46,396,548 | 53,034,482 |

### (a) Credit risks

The Group's primary exposure to credit risk arises through its trade receivables. The Group's trading terms with its customers are mainly on credit, except for new customers, where payment in advance is normally required. The credit period is generally for a period of one month, extending up to three months for major customers. The Group seeks to maintain strict control over its outstanding receivables and has a credit control department to minimise credit risk. Overdue balances are reviewed regularly by senior management. As at 31 January 2010, approximately 64% (2009 : 68%) of the trade receivables is due from companies of a common group. Trade receivables are non-interest bearing.

Included in trade receivables were amounts due from companies substantially owned by certain directors, namely Lim Han Weng and Bah Kim Lian, as follows :

|                                   | Group      |            |
|-----------------------------------|------------|------------|
|                                   | 2010<br>RM | 2009<br>RM |
| Handal Indah Sdn. Bhd.            | 388,229    | 305,690    |
| Handal Ceria Sdn. Bhd.            | -          | 60,598     |
| Kargo Indera Sdn. Bhd.            | -          | 1,763      |
| Liannex Corporation (S) Pte. Ltd. | -          | 591,189    |
| Liannex Corporation Sdn. Bhd.     | 1,600      | -          |
|                                   | 389,829    | 959,240    |

# Notes to the Financial Statements (cont'd)

31 January 2010

## 20. Trade and other receivables (cont'd)

### (b) Other receivables

The amounts due from subsidiaries are non-interest bearing and are repayable on demand. These are unsecured and are to be settled in cash.

Further details on related party transactions are disclosed in Note 30.

Other information on financial risks of other receivables is disclosed in Note 36.

## 21. Marketable securities

|                                    | 2010<br>RM | Group<br>2009<br>RM |
|------------------------------------|------------|---------------------|
| Shares quoted in Malaysia, at cost | 69,000     | 69,000              |
| Less : Diminution in value         | (19,360)   | (37,540)            |
| At carrying amount                 | 49,640     | 31,460              |
| Market value of quoted shares      | 49,640     | 31,460              |

## 22. Cash and cash equivalents

|                              | 2010<br>RM   | Group<br>2009<br>RM | Company<br>2010<br>RM | Company<br>2009<br>RM |
|------------------------------|--------------|---------------------|-----------------------|-----------------------|
| Cash on hand and at banks    | 5,933,880    | 3,210,696           | 55,707                | 42,862                |
| Deposits with licensed banks | 354,222      | 313,608             | -                     | -                     |
| Cash and bank balances       | 6,288,102    | 3,524,304           | 55,707                | 42,862                |
| Bank overdrafts (Note 26)    | (15,556,351) | (19,061,987)        | -                     | -                     |
|                              | (9,268,249)  | (15,537,683)        | 55,707                | 42,862                |

(a) Deposits with licensed bank of the Group amounting to RM278,112 (2009 : RM240,000) is registered in the name of a director and held in trust for a subsidiary.

(b) All deposits with licensed banks of the Group are pledged as securities for bank guarantee granted to the subsidiaries.

Other information on financial risks of cash and cash equivalents is disclosed in Note 36.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 23. Non-current assets held for sale

Non-current assets classified as held for sale on the Group's balance sheet are as follows :

| 2010                                 | Carrying<br>amount<br>immediately<br>before<br>classification<br>RM | Carrying<br>Allocation/<br>re-<br>measurement<br>RM | amount<br>as at<br>31 January<br>RM |
|--------------------------------------|---------------------------------------------------------------------|-----------------------------------------------------|-------------------------------------|
| <b>Assets</b>                        |                                                                     |                                                     |                                     |
| Freehold land and building (Note 14) | 950,000                                                             | -                                                   | 950,000                             |
| <b>2009</b>                          |                                                                     |                                                     |                                     |
| <b>Assets</b>                        |                                                                     |                                                     |                                     |
| Freehold land and building           | 5,200,000                                                           | -                                                   | 5,200,000                           |
| Leasehold land and building          | 450,000                                                             | -                                                   | 450,000                             |
|                                      | 5,650,000                                                           | -                                                   | 5,650,000                           |
| Disposals during the year            | (5,650,000)                                                         | -                                                   | (5,650,000)                         |
|                                      | -                                                                   | -                                                   | -                                   |

## 24. Share capital

|                       | Number of ordinary<br>shares of RM1 each |             | Amount      |             |
|-----------------------|------------------------------------------|-------------|-------------|-------------|
|                       | 2010                                     | 2009        | 2010<br>RM  | 2009<br>RM  |
| Authorised            | 100,000,000                              | 100,000,000 | 100,000,000 | 100,000,000 |
| Issued and fully paid | 68,497,500                               | 68,497,500  | 68,497,500  | 68,497,500  |

## 25. Reserves

### (a) Foreign currency translation reserve

The foreign currency translation reserve is used to record exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency. It is also used to record the exchange differences arising from monetary items which form part of the Group's net investment in foreign operations, where the monetary item is denominated in either the functional currency of the reporting entity or the foreign operation.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 25. Reserves (cont'd)

### (b) Retained earnings

Prior to year of assessment 2008, Malaysian companies adopt the full imputation system. In accordance with the Finance Act 2007 which was gazetted on 28 December 2007, companies shall not be entitled to deduct tax on dividend paid, credited or distributed to its shareholders, and such dividends will be exempted from tax in the hands of the shareholders ("single tier system"). However, there is a transitional period of six years, expiring on 31 December 2013, to allow companies to pay franked dividends to their shareholders under limited circumstances. Companies also have an irrevocable option to disregard the 108 balance and opt to pay dividends under the single tier system. The change in the tax legislation also provides for the 108 balance to be locked-in as at 31 December 2007 in accordance with Section 39 of the Finance Act 2007.

The Company did not elect for the irrevocable option to disregard the 108 balance. Accordingly, during the transitional period, the Company may utilise the credit in the 108 balance as at 31 January 2010 to distribute cash dividend payments to ordinary shareholdings as defined under the Finance Act 2007. As at 31 January 2010, the Company has sufficient 108 balance to pay franked dividends out of its entire retained earnings

## 26. Borrowings

|                                  | 2010<br>RM | Group<br>2009<br>RM |
|----------------------------------|------------|---------------------|
| <b>Short term borrowings</b>     |            |                     |
| Secured :                        |            |                     |
| Term loans                       | 1,421,659  | 656,250             |
| Hire purchase payables (Note 27) | 1,342,955  | 2,458,733           |
|                                  | 2,764,614  | 3,114,983           |
| Unsecured :                      |            |                     |
| Bank overdrafts                  | 15,556,351 | 19,061,987          |
| Bankers' acceptances             | 66,823,968 | 43,221,462          |
| Revolving credits                | 7,500,000  | 8,500,000           |
|                                  | 89,880,319 | 70,783,449          |
|                                  | 92,644,933 | 73,898,432          |
| <b>Long term borrowings</b>      |            |                     |
| Secured :                        |            |                     |
| Term loans                       | 4,514,337  | 1,747,156           |
| Hire purchase payables (Note 27) | 974,625    | 1,207,370           |
|                                  | 5,488,962  | 2,954,526           |

# Notes to the Financial Statements (cont'd)

31 January 2010

## 26. Borrowings (cont'd)

|                                  | 2010<br>RM | Group<br>2009<br>RM |
|----------------------------------|------------|---------------------|
| <b>Total borrowings</b>          |            |                     |
| Bank overdrafts (Note 22)        | 15,556,351 | 19,061,987          |
| Bankers' acceptances             | 66,823,968 | 43,221,462          |
| Revolving credits                | 7,500,000  | 8,500,000           |
| Term loans                       | 5,935,996  | 2,403,406           |
|                                  | 95,816,315 | 73,186,855          |
| Hire purchase payables (Note 27) | 2,317,580  | 3,666,103           |
|                                  | 98,133,895 | 76,852,958          |

(a) The secured borrowings of the Group are secured by certain assets of the Group as disclosed in Notes 13, 14, 15 and fixed deposits of the Group as disclosed in Note 22.

(b) All unsecured borrowings are guaranteed by the Company and certain unsecured borrowings were additionally guaranteed jointly and severally by two of the directors namely, Lim Han Weng and Lim Han Joeh.

Other information on financial risks of borrowings is disclosed in Note 36.

## 27. Hire purchase payables

|                                                     | 2010<br>RM | Group<br>2009<br>RM |
|-----------------------------------------------------|------------|---------------------|
| <b>Minimum hire purchase payments :</b>             |            |                     |
| Not later than 1 year                               | 1,468,782  | 2,646,553           |
| Later than 1 year and not later than 2 years        | 834,344    | 953,676             |
| Later than 2 years and not later than 5 years       | 185,710    | 319,237             |
|                                                     | 2,488,836  | 3,919,466           |
| Less : Future finance charges                       | (171,256)  | (253,363)           |
|                                                     | 2,317,580  | 3,666,103           |
| <b>Present value of hire purchase liabilities :</b> |            |                     |
| Not later than 1 year                               | 1,342,955  | 2,458,733           |
| Later than 1 year and not later than 2 years        | 793,964    | 895,848             |
| Later than 2 years and not later than 5 years       | 180,661    | 311,522             |
|                                                     | 2,317,580  | 3,666,103           |

# Notes to the Financial Statements (cont'd)

31 January 2010

## 27. Hire purchase payables (cont'd)

|                                | 2010<br>RM       | Group<br>2009<br>RM |
|--------------------------------|------------------|---------------------|
| <b>Analysed as:</b>            |                  |                     |
| Due within 12 months (Note 26) | 1,342,955        | 2,458,733           |
| Due after 12 months (Note 26)  | 974,625          | 1,207,370           |
|                                | <b>2,317,580</b> | <b>3,666,103</b>    |

The hire purchase are supported by a corporate guarantee from the Company and a subsidiary.

Other information on financial risks of hire purchase payables is disclosed in Note 36.

## 28. Deferred tax liabilities

|                                              | 2010<br>RM       | Group<br>2009<br>RM |
|----------------------------------------------|------------------|---------------------|
| At beginning of year                         | 3,500,000        | 3,168,000           |
| Recognised in the income statement (Note 10) |                  |                     |
| - Current year                               | (770,345)        | 273,000             |
| - Underprovision in prior year               | 151,000          | 59,000              |
|                                              | <b>(619,345)</b> | <b>332,000</b>      |
| At end of year                               | <b>2,880,655</b> | <b>3,500,000</b>    |
| <b>Analysed as :</b>                         |                  |                     |
| Deferred tax assets                          | (101,345)        | -                   |
| Deferred tax liabilities                     | 2,982,000        | 3,500,000           |
|                                              | <b>2,880,655</b> | <b>3,500,000</b>    |

# Notes to the Financial Statements (cont'd)

31 January 2010

## 28. Deferred tax liabilities (cont'd)

The components and movements of deferred tax assets and liabilities during the financial year are as follows :

|                                | Accelerated<br>capital<br>allowances<br>RM | Unutilised<br>tax losses<br>and<br>unabsorbed<br>capital<br>allowances<br>RM | Investment<br>properties<br>RM | Provision<br>RM | Total<br>RM |
|--------------------------------|--------------------------------------------|------------------------------------------------------------------------------|--------------------------------|-----------------|-------------|
| <b>2010</b>                    |                                            |                                                                              |                                |                 |             |
| At 1 February 2009             | 5,190,000                                  | (1,995,000)                                                                  | 427,000                        | (122,000)       | 3,500,000   |
| Recognised in income statement | 66,000                                     | (610,345)                                                                    | -                              | (75,000)        | (619,345)   |
| At 31 January 2010             | 5,256,000                                  | (2,605,345)                                                                  | 427,000                        | (197,000)       | 2,880,655   |
| <b>2009</b>                    |                                            |                                                                              |                                |                 |             |
| At 1 February 2009             | 4,811,000                                  | (2,059,000)                                                                  | 427,000                        | (11,000)        | 3,168,000   |
| Recognised in income statement | 379,000                                    | 64,000                                                                       | -                              | (111,000)       | 332,000     |
| At 31 January 2010             | 5,190,000                                  | (1,995,000)                                                                  | 427,000                        | (122,000)       | 3,500,000   |

## 29. Trade and other payables

|                                                                                | Group      |            | Company    |            |
|--------------------------------------------------------------------------------|------------|------------|------------|------------|
|                                                                                | 2010<br>RM | 2009<br>RM | 2010<br>RM | 2009<br>RM |
| <b>Trade payables</b>                                                          |            |            |            |            |
| Third parties                                                                  | 23,106,343 | 18,860,040 | 124,575    | 138,503    |
| Due to directors' related company                                              | 2,819,367  | -          | -          | -          |
|                                                                                | 25,925,710 | 18,860,040 | 124,575    | 138,503    |
| <b>Other payables</b>                                                          |            |            |            |            |
| Due to director, Lim Han Weng                                                  | 1,205,470  | 334,860    | 760,000    | 180,000    |
| Due to directors' related companies                                            | 179,624    | 58,602     | -          | -          |
| Due to a corporate shareholder of a subsidiary,<br>Twin Power Marine Sdn. Bhd. | 2,325,000  | -          | -          | -          |
| Sundry payables                                                                | 1,215,275  | 3,200,194  | 770,823    | 18,847     |
| Accruals                                                                       | 2,318,339  | 1,252,944  | 42,149     | 23,856     |
|                                                                                | 7,243,708  | 4,846,600  | 1,572,972  | 222,703    |
|                                                                                | 33,169,418 | 23,706,640 | 1,697,547  | 361,206    |

### (a) Trade payables

Trade payables are non-interest bearing and the normal trade credit terms granted to the Group and the Company range from one month to four months.

The amount due to directors' related company is amount owing to Liannex Corporation (S) Pte. Ltd, which is substantially owned by two of the directors of the Company, namely Lim Han Weng and Bah Kim Lian.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 29. Trade and other payables (cont'd)

### (b) Other payables

Amount due to director, directors' related companies and a corporate shareholder of a subsidiary are unsecured, non-interest bearing and repayable on demand. These amounts are to be settled in cash.

The amount due to directors' related companies are due to the following companies which are substantially owned by two of the directors of the Company, namely Lim Han Weng and Bah Kim Lian :

|                                | 2010<br>RM | 2009<br>RM |
|--------------------------------|------------|------------|
| Tuck Seng Loong (JB) Sdn. Bhd. | 64,602     | 58,602     |
| Kargo Indera Sdn. Bhd.         | 115,022    | -          |
|                                | 179,624    | 58,602     |

Further details on related party transactions are disclosed in Note 30.

Other information on financial risks of other payables is disclosed in Note 36.

## 30. Significant related party transactions

In addition to the transactions detailed elsewhere in the financial statements, the Group and the Company had the following transactions with related parties during the financial year:

|                                                                                     | Group      |            | Company    |            |
|-------------------------------------------------------------------------------------|------------|------------|------------|------------|
|                                                                                     | 2010<br>RM | 2009<br>RM | 2010<br>RM | 2009<br>RM |
| With companies substantially owned by directors,<br>Lim Han Weng and Bah Kim Lian : |            |            |            |            |
| Rental income from Yinson Tyres Sdn. Bhd.                                           | 60,000     | 60,000     | -          | -          |
| Transport income from Liannex Corporation (S) Pte. Ltd.                             | 8,834,513  | 7,951,145  | -          | -          |
| Transport income from Liannex Corporation Sdn. Bhd.                                 | 8,000      | 19,405     | -          | -          |
| Transport charges from Handal Indah Sdn. Bhd.                                       | 8,308      | 9,130      | -          | -          |
| Transport charges to Tuck Seng Loong (JB)<br>Sdn. Bhd. and Kargo Indera Sdn. Bhd.   | 200,384    | 7,763      | -          | -          |
| Barge income from Liannex Corporation (S) Pte. Ltd.                                 | 1,878,292  | 980,827    | -          | -          |
| Sales of goods to Handal Indah Sdn. Bhd.                                            | 596,575    | 341,355    | -          | -          |
| Sales of goods to Handal Ceria Sdn. Bhd.                                            | 144        | 5,643      | -          | -          |
| Purchases from Yinson Tyres Sdn. Bhd.                                               | 3,410,072  | 3,907,486  | -          | -          |
| Purchases from Liannex Corporation (S) Pte. Ltd.                                    | 5,651,762  | 154,182    | -          | -          |
| Insurance income from Handal Indah Sdn. Bhd.                                        | 63,708     | 711,684    | 63,708     | 711,684    |
| Insurance income from Handal Ceria Sdn. Bhd.                                        | 31,454     | 700,247    | 31,454     | 700,247    |
| Insurance income from Liannex Corporation Sdn. Bhd.                                 | 1,021      | -          | 1,021      | -          |
| Insurance income from Yinson Tyres Sdn. Bhd.                                        | 521        | 521        | 521        | 521        |
| Disposal of tug boat to Twin Power Marine Sdn. Bhd.                                 | 155,000    | -          | -          | -          |

# Notes to the Financial Statements (cont'd)

31 January 2010

## 30. Significant related party transactions (cont'd)

|                         | Group      |            | Company    |            |
|-------------------------|------------|------------|------------|------------|
|                         | 2010<br>RM | 2009<br>RM | 2010<br>RM | 2009<br>RM |
| With subsidiaries :     |            |            |            |            |
| Dividend income (gross) | -          | -          | 1,000,000  | 2,000,000  |
| Insurance income        | -          | -          | 564,643    | 1,134,181  |

The directors are of the opinion that all the transactions above have been entered into in the normal course of business and have been established on terms and conditions that have been mutually agreed.

Information regarding outstanding balances arising from related party transactions as at 31 January 2010 is disclosed in Note 20 and Note 29.

## 31. Commitments

| Group                                           | 2010<br>RM | 2009<br>RM |
|-------------------------------------------------|------------|------------|
| Capital expenditure - Approved and contracted : |            |            |
| - Property, plant and equipment                 | 2,100,000  | 1,433,000  |

## 32. Operating lease arrangements

### The Group as a lessee

The Group has entered into non-cancellable operating lease agreements for the use of properties and equipment for the Group's operations. The leases have an average life-span of 6 months to two years with options to extend the lease periods mutually agreed between the lessees and lessors. The future aggregate minimum lease payments under non-cancellable operating leases contracted for as at the balance sheet date but not recognised as liabilities are as follows:

| Group                                        | 2010<br>RM | 2009<br>RM |
|----------------------------------------------|------------|------------|
| Future minimum rentals payments:             |            |            |
| Not later than 1 year                        | 58,850     | 9,000      |
| Later than 1 year and not later than 5 years | 29,925     | -          |
|                                              | 88,775     | 9,000      |

The lease payments recognised in profit or loss during the financial year are disclosed in Note 6.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 33. Contingent liabilities

| Company                                                                                                 | 2010<br>RM | 2009<br>RM |
|---------------------------------------------------------------------------------------------------------|------------|------------|
| Corporate guarantees given to financial institutions in respect of facilities granted to subsidiaries : |            |            |
| - Unsecured                                                                                             | 89,880,319 | 70,783,449 |
| - Secured                                                                                               | 8,253,575  | 6,069,510  |
| Corporate guarantees given to creditors of subsidiaries                                                 |            |            |
| - Unsecured                                                                                             | 1,211,117  | 485,334    |
|                                                                                                         | 99,345,011 | 77,338,293 |

The secured corporate guarantees are secured with the subsidiaries' motor vehicles under the hire purchase financing.

## 34. Significant events

- (a) On 24 December 2009, a subsidiary, Yinson Transport (M) Sdn. Bhd. entered into a sale and purchase agreement to dispose a piece of freehold land and building held as investment property for a cash consideration of RM1,200,000. The sale has not been completed after the balance sheet date.
- (b) On 7 January 2010, the Company incorporated a 100% subsidiary, Yinson Tulip Ltd. ("YTL") with an authorised share capital of USD10,000. YTL has not commenced operations as 31 January 2010. The proposed principal activities of YTL is the provision of leasing of vessels on a bare boat basis.

## 35. Subsequent events

- (a) On 19 April 2010, the Company incorporated a 100% subsidiary, Yinson Offshore Limited ("YOL") with an authorised share capital of USD10,000. The proposed principal activities of YOL is leasing of chartered vessels on a bare-boat basis and crew management.
- (b) On 11 May 2010, the shareholders have approved the proposed expansion of business in the marine transport services sector. The proposal is subject to the required approvals of the relevant authorities being obtained.

## 36. Financial Instruments

### (a) Financial risk management objectives and policies

The Group's financial risk management policy seeks to ensure that adequate financial resources are available for the development of the Group's businesses whilst managing its interest rate risk (both fair value and cash flow), foreign currency risk, liquidity risk and credit risk. The Board reviews and agrees policies for managing each of these risks and these are summarised below. It is, and has been throughout the financial year review, the Group's policy that no trading in derivative financial instruments shall be undertaken.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 36. Financial Instruments (cont'd)

### (b) Interest rate risk

Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. As the Group has no significant interest-bearing financial assets, the Group's income and operating cash flows are substantially independent of changes in market interest rates. The Group's interest-bearing financial assets are mainly short term in nature and have been mostly placed in fixed deposits or occasionally, in short term commercial papers.

The Group's interest rate risk arises primarily from interest-bearing borrowings. Borrowings at floating rates expose the Group to cash flow interest rate risk. Borrowings obtained at fixed rates expose the Group to fair value interest rate risk. The Group manages its interest rate exposure by maintaining a mix of fixed and floating rate borrowings.

The following tables set out the carrying amounts, the weighted average effective interest rates (WAEIR) as at the balance sheet date and the remaining maturities of the Group's financial instruments that are exposed to interest rate risk:

|                              | Note | WAEIR<br>% | Within 1<br>year<br>RM | 1 - 2<br>years<br>RM | 2 - 3<br>years<br>RM | 3 - 4<br>years<br>RM | 4 - 5<br>years<br>RM | More<br>than 5<br>years<br>RM | Total<br>RM |
|------------------------------|------|------------|------------------------|----------------------|----------------------|----------------------|----------------------|-------------------------------|-------------|
| <b>At 31 January 2010</b>    |      |            |                        |                      |                      |                      |                      |                               |             |
| <b>Fixed rate</b>            |      |            |                        |                      |                      |                      |                      |                               |             |
| Hire purchase payables       | 27   | 2.70       | 1,342,955              | 793,964              | 180,661              | -                    | -                    | -                             | 2,317,580   |
| <b>Floating rate</b>         |      |            |                        |                      |                      |                      |                      |                               |             |
| Deposits with licensed banks | 22   | 2.49       | 354,222                | -                    | -                    | -                    | -                    | -                             | 354,222     |
| Bank overdrafts              | 26   | 7.89       | 15,556,351             | -                    | -                    | -                    | -                    | -                             | 15,556,351  |
| Bankers' acceptances         | 26   | 2.71       | 66,823,968             | -                    | -                    | -                    | -                    | -                             | 66,823,968  |
| Revolving credits            | 26   | 6.52       | 7,500,000              | -                    | -                    | -                    | -                    | -                             | 7,500,000   |
| Term loans                   | 26   | 6.39       | 1,421,659              | 1,861,778            | 1,805,231            | 560,192              | 263,233              | 23,903                        | 5,935,996   |
| <b>At 31 January 2009</b>    |      |            |                        |                      |                      |                      |                      |                               |             |
| <b>Fixed rate</b>            |      |            |                        |                      |                      |                      |                      |                               |             |
| Hire purchase payables       | 27   | 4.10       | 2,458,733              | 895,848              | 311,522              | -                    | -                    | -                             | 3,666,103   |
| <b>Floating rate</b>         |      |            |                        |                      |                      |                      |                      |                               |             |
| Deposits with licensed banks | 22   | 3.70       | 313,608                | -                    | -                    | -                    | -                    | -                             | 313,608     |
| Bank overdrafts              | 26   | 8.14       | 19,061,987             | -                    | -                    | -                    | -                    | -                             | 19,061,987  |
| Bankers' acceptances         | 26   | 4.26       | 43,221,462             | -                    | -                    | -                    | -                    | -                             | 43,221,462  |
| Revolving credits            | 26   | 6.70       | 8,500,000              | -                    | -                    | -                    | -                    | -                             | 8,500,000   |
| Term loans                   | 26   | 7.47       | 656,250                | 397,486              | 429,622              | 286,326              | 291,863              | 341,859                       | 2,403,406   |

Interest on financial instruments subject to floating interest rates are repriced annually. Interest on financial instruments at fixed rates are fixed until the maturity of the instrument. The other financial instruments of the Group that are not included in the above tables are not subject to interest rate risks.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 36. Financial instruments (cont'd)

### (c) Foreign currency risk

The Group is mainly exposed to foreign exchange risk in respect of Euro, Singapore Dollars (SGD) and United States Dollars (USD). As at 31 January 2010, the net unhedged financial asset of the Group that is not denominated in Ringgit Malaysia is as follows:

| Group                             | 2010<br>RM  | 2009<br>RM |
|-----------------------------------|-------------|------------|
| Cash at bank (SGD)                | 101,365     | 8,021      |
| Cash at bank (USD)                | 181,179     | 72,490     |
| Trade and other receivables (USD) | 3,292,006   | 479,274    |
| Trade receivables (SGD)           | 78,890      | 356,389    |
| Trade and other payables (USD)    | (2,691,749) | -          |
| Trade and other payables (Euro)   | (20,643)    | -          |

### (d) Liquidity risk

The Group actively manages its debts maturity profile, operating cash flows and the availability of funding so as to ensure that all refinancing, repayment and funding needs are met. As part of its overall prudent liquidity management, the Group maintains sufficient levels of cash to meet its working capital requirements. In addition, the Group strives to maintain available banking facilities of a reasonable level to its overall debt position. As far as possible, the Group raises committed funding from both capital markets and financial institutions and prudently balances its portfolio with some short term funding so as to achieve overall cost effectiveness.

### (e) Credit risk

The Group's credit risk is primarily attributable to trade receivables. The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis and the Group's exposure to bad debts is not significant. For transactions that are not denominated in the functional currency of the relevant operating unit, the Group does not offer credit terms without the specific approval of the Head of Credit Control. Since the Group trades only with recognised and creditworthy third parties, there is no requirement for collateral.

The credit risk of the Group's other financial assets, which comprise cash and cash equivalents, marketable securities and non-current investments, arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these financial assets.

The Group does not have any significant exposure to any individual customer or counterparty nor does it have any major concentration of credit risk related to any financial assets other than as disclosed in Note 20(a) in respect of the concentration in trade receivables.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 36. Financial instruments (cont'd)

### (f) Fair values

The carrying amounts of financial assets and liabilities of the Group and of the Company at the balance sheet date approximated their fair values except for the following:

|                        | Group                 |                  | Company               |                  |
|------------------------|-----------------------|------------------|-----------------------|------------------|
|                        | Carrying Amount<br>RM | Fair Value<br>RM | Carrying Amount<br>RM | Fair Value<br>RM |
| <b>2010</b>            |                       |                  |                       |                  |
| Other investment       | 100,000               | *                | -                     | -                |
| Marketable securities  | 49,640                | 49,640           | -                     | -                |
| Hire purchase payables | 2,317,580             | 2,317,359        | -                     | -                |
| <b>2009</b>            |                       |                  |                       |                  |
| Other investment       | 100,000               | *                | -                     | -                |
| Marketable securities  | 31,460                | 31,460           | -                     | -                |
| Hire purchase payables | 3,666,103             | 3,663,245        | -                     | -                |

\* It is not practicable to estimate the fair value of the Group's non-current unquoted shares because of the lack of quoted market prices and the inability to estimate fair value without incurring excessive costs.

### (i) Marketable securities

The fair value of quoted shares is determined by reference to stock exchange quoted market bid prices at the close of the business on the balance sheet date.

### (ii) Hire purchase payables

The fair value of hire purchase payables is estimated by discounting the expected future cash flow using the current interest rates for liabilities with similar risk profiles.

It is not practicable to estimate the fair value of contingent liabilities reliably due to the uncertainties of timing, costs and eventual outcome.

## 37. Segment information

### (a) Reporting format

The primary segment reporting format is determined to be business segments as the Group's risks and rates of return are affected predominantly by differences in the products and services produced. Secondary information is reported geographically. The operating businesses are organised and managed separately according to the nature of the products and services provided, with each segment representing a strategic business unit that offers different products and serves different markets.

### (b) Business segments:

The Group comprises the following main business segments:

- (i) Transport
- (ii) Trading

Other business segments include rental, insurance and investment income.

# Notes to the Financial Statements (cont'd)

31 January 2010

## 37. Segment information (cont'd)

### (c) Geographical segments

Segment information by geographical location has not been prepared as the Group's operations are predominantly located in Malaysia.

### (d) Allocation basis and transfer pricing

Segment results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items comprise mainly corporate assets, liabilities and expenses.

Transfer prices between business segments are set on an arm's length basis in a manner similar to transactions with third parties. Segment revenue, expenses and results include transfers between business segments. These transfers are eliminated on consolidation.

| 2010                                                               | Transport<br>RM | Trading<br>RM | Other<br>operations<br>RM | Elimination<br>RM | Consolidated<br>RM |
|--------------------------------------------------------------------|-----------------|---------------|---------------------------|-------------------|--------------------|
| <b>Revenue and expenses</b>                                        |                 |               |                           |                   |                    |
| Revenue                                                            |                 |               |                           |                   |                    |
| External sales                                                     | 140,928,296     | 341,361,570   | 2,630,008                 | (14,631,968)      | 470,287,906        |
| Results                                                            |                 |               |                           |                   |                    |
| Segment results                                                    | 3,507,980       | 11,552,073    | (205,130)                 | -                 | 14,854,923         |
| Finance costs                                                      |                 |               |                           |                   | (4,631,499)        |
| Taxation                                                           |                 |               |                           |                   | (2,830,995)        |
| Profit for the year                                                |                 |               |                           |                   | 7,392,429          |
| <b>Assets and liabilities</b>                                      |                 |               |                           |                   |                    |
| Segment assets                                                     | 107,428,935     | 123,193,833   | 10,750,028                | -                 | 241,372,796        |
| Segment liabilities                                                | 50,122,449      | 83,289,389    | 2,131,567                 | -                 | 135,543,405        |
| <b>Other information</b>                                           |                 |               |                           |                   |                    |
| Capital expenditure                                                | 12,428,459      | -             | -                         | -                 | 12,428,459         |
| Amortisation and depreciation                                      | 7,513,403       | 79,322        | -                         | -                 | 7,592,725          |
| Non-cash expenses/ (gain) other than depreciation and amortisation | 239,078         | 433,952       | 131,819                   | -                 | 804,849            |

# Notes to the Financial Statements (cont'd)

31 January 2010

## 37. Segment information (cont'd)

| 2009                                                                  | Transport<br>RM | Trading<br>RM | Other<br>operations<br>RM | Elimination<br>RM | Consolidated<br>RM |
|-----------------------------------------------------------------------|-----------------|---------------|---------------------------|-------------------|--------------------|
| <b>Revenue and expenses</b>                                           |                 |               |                           |                   |                    |
| Revenue                                                               |                 |               |                           |                   |                    |
| External sales                                                        | 137,820,094     | 543,328,979   | 5,767,303                 | (50,918,589)      | 635,997,787        |
| Results                                                               |                 |               |                           |                   |                    |
| Segment results                                                       | 8,019,012       | 13,931,510    | 2,073,936                 | -                 | 24,024,458         |
| Finance costs                                                         |                 |               |                           |                   | (6,601,140)        |
| Taxation                                                              |                 |               |                           |                   | (4,617,141)        |
| Profit for the year                                                   |                 |               |                           |                   | 12,806,177         |
| <b>Assets and liabilities</b>                                         |                 |               |                           |                   |                    |
| Segment assets                                                        | 100,104,805     | 95,121,837    | 10,853,398                | -                 | 206,080,040        |
| Segment liabilities                                                   | 44,581,185      | 59,958,171    | 953,072                   | -                 | 105,492,428        |
| <b>Other information</b>                                              |                 |               |                           |                   |                    |
| Capital expenditure                                                   | 14,238,260      | -             | 540,000                   | -                 | 14,778,260         |
| Amortisation and depreciation                                         | 6,106,358       | 289,066       | -                         | -                 | 6,395,424          |
| Non-cash expenses/<br>(gain) other than depreciation and amortisation | 523,969         | 447,654       | 126,638                   | -                 | 1,098,261          |

# Analysis of Shareholdings

As at 22 June 2010

Authorised Share Capital : RM100,000,000 ordinary shares of RM1.00 each  
 Issued and Fully Paid-up Capital : RM68,497,500 ordinary shares of RM1.00 each  
 Voting Rights : One vote per share

## ANALYSIS OF SHAREHOLDINGS (According to the record of Depositors as at 22 June 2010)

| Range                    | No. of Holders | % of Holders | No. of Shares | % of Shares |
|--------------------------|----------------|--------------|---------------|-------------|
| Less than 100            | 100            | 5.27         | 3,086         | 0.00        |
| 100 to 1,000             | 59             | 3.11         | 34,330        | 0.05        |
| 1,001 to 10,000          | 1,342          | 70.71        | 5,835,254     | 8.52        |
| 10,001 to 100,000        | 349            | 18.39        | 9,464,372     | 13.82       |
| 100,001 to 3,424,874 (*) | 44             | 2.32         | 22,229,733    | 32.45       |
| 3,424,875 and above (**) | 4              | 0.21         | 30,930,725    | 45.16       |
|                          | 1,898          | 100.00       | 68,497,500    | 100.00      |

Remark: \* - Less than 5% of issued shares  
 \*\* - 5% and above of issued shares

## SUBSTANTIAL SHAREHOLDERS (According to the Company's Register of Substantial Shareholders as at 22 June 2010)

| Name           | No. of Shares | %     |
|----------------|---------------|-------|
| 1 Lim Han Weng | 26,370,635    | 38.50 |
| 2 Bah Kim Lian | 11,367,411    | 16.60 |
| 3 Lim Han Joeh | 4,131,038     | 6.03  |

Lim Han Weng and Bah Kim Lian by virtue of their interests in the shares of the Company are also deemed interested in shares of all the Company's subsidiaries to the extent the Company has an interest.

## DIRECTORS SHAREHOLDINGS (As per Register of Director's Shareholdings as at 22 June 2010)

| Name                                         | Direct Interest |       | Indirect Interest |      |
|----------------------------------------------|-----------------|-------|-------------------|------|
|                                              | No. of Shares   | %     | No. of Shares     | %    |
| Lim Han Weng                                 | 26,370,635      | 38.50 | 1,102,950         | 1.61 |
| Bah Kim Lian                                 | 11,367,411      | 16.60 | -                 | -    |
| Lim Han Joeh                                 | 4,131,039       | 6.03  | -                 | -    |
| Bah Koon Chye                                | 176,400         | 0.26  | -                 | -    |
| Dato' Adi Azmari bin B.K. Koya Moideen Kutty | 68,700          | 0.10  | -                 | -    |
| Kam Chai Hong                                | 26,400          | 0.04  | -                 | -    |
| Lim Chern Yuan                               | 6,000           | 0.001 | -                 | -    |

# Analysis of Shareholdings (cont'd)

As at 22 June 2010

## 30 LARGEST SHAREHOLDERS (According to the Record of Depositors as at 22 June 2010)

|    | Name                                                                 | No. of Shares | %     |
|----|----------------------------------------------------------------------|---------------|-------|
| 1  | Lim Han Weng                                                         | 13,705,564    | 20.01 |
| 2  | Bah Kim Lian                                                         | 6,708,780     | 9.79  |
| 3  | Ambank (M) Berhad                                                    | 5,700,000     | 8.32  |
|    | <i>Pledged securities account for Lim Han Weng</i>                   |               |       |
| 4  | ABB Nominees (Tempatan) Sdn Bhd                                      | 4,816,381     | 7.03  |
|    | <i>Pledged securities account for Lim Han Weng</i>                   |               |       |
| 5  | Mayban Nominees (Tempatan) Sdn Bhd                                   | 2,563,657     | 3.74  |
|    | <i>Pledged securities account for Lim Han Joeeh</i>                  |               |       |
| 6  | Bah Kim Lian                                                         | 2,541,000     | 3.71  |
| 7  | Lim Kooi Eng                                                         | 1,878,624     | 2.74  |
| 8  | Bah Kim Lian                                                         | 1,273,281     | 1.86  |
| 9  | Mersec Nominees (Tempatan) Sdn Bhd                                   | 1,157,500     | 1.69  |
|    | <i>Pledged securities account for Siow Wong Yen @ Siow Kwang Hwa</i> |               |       |
| 10 | Mersec Nominees (Tempatan) Sdn Bhd                                   | 933,500       | 1.36  |
|    | <i>Pledged securities account for Lai Wei Chai</i>                   |               |       |
| 11 | EB Nominees (Tempatan) Sendirian Berhad                              | 898,981       | 1.31  |
|    | <i>Pledged securities account for Lim Han Joeeh</i>                  |               |       |
| 12 | Liannex Corporation (S) Pte. Ltd.                                    | 877,950       | 1.28  |
| 13 | Citigroup Nominees (Tempatan) Sdn Bhd                                | 768,450       | 1.12  |
|    | <i>Pledged securities account for Bah Kim Lian</i>                   |               |       |
| 14 | Citigroup Nominees (Tempatan) Sdn Bhd                                | 768,450       | 1.12  |
|    | <i>Pledged securities account for Lim Han Weng</i>                   |               |       |
| 15 | Public Nominees (Tempatan) Sdn Bhd                                   | 724,500       | 1.06  |
|    | <i>Pledged securities account for Yeo Guik Hiang</i>                 |               |       |
| 16 | Citigroup Nominees (Tempatan) Sdn Bhd                                | 702,900       | 1.03  |
|    | <i>Pledged securities account for Wai Mun Tuck</i>                   |               |       |
| 17 | TA Nominees (Tempatan) Sdn Bhd                                       | 618,840       | 0.90  |
|    | <i>Pledged securities account for Lim Han Weng</i>                   |               |       |
| 18 | CIMSEC Nominees (Tempatan) Sdn Bhd                                   | 515,000       | 0.75  |
|    | <i>CIMB Bank for Chai Shwu Huey</i>                                  |               |       |
| 19 | Lim Han Joeeh                                                        | 459,000       | 0.67  |
| 20 | Lim Han Weng                                                         | 391,800       | 0.57  |
| 21 | Amsec Nominees (Tempatan) Sdn Bhd                                    | 343,200       | 0.50  |
|    | <i>Amequities Sdn Bhd for Lim Han Weng</i>                           |               |       |
| 22 | Chan Yow Kam                                                         | 323,700       | 0.47  |
| 23 | Mayban Nominees (Tempatan) Sdn Bhd                                   | 300,500       | 0.44  |
|    | <i>For Wong Chon Shuan</i>                                           |               |       |
| 24 | HDM Nominees (Asing) Sdn Bhd                                         | 264,600       | 0.39  |
|    | <i>UOB Kay Hian Pte Ltd for Cheang Sai Keong) (Zheng Shiqiang)</i>   |               |       |
| 25 | Citigroup Nominees (Asing) Sdn Bhd                                   | 252,600       | 0.37  |
|    | <i>Exempt AN for OCBC Securities Private Limited (Client A/C NR)</i> |               |       |
| 26 | Chow Yook Hey @ Chow Yoke Pui                                        | 246,000       | 0.36  |
| 27 | Mersec Nominees (Tempatan) Sdn Bhd                                   | 227,700       | 0.33  |
|    | <i>Pledged securities account for Wong Fuei Boon</i>                 |               |       |
| 28 | Ooi Leng Hwa                                                         | 225,700       | 0.33  |
| 29 | Tan Soh Muan                                                         | 214,500       | 0.31  |
| 30 | Tan Shen Yeang                                                       | 192,800       | 0.28  |
|    |                                                                      | 50,595,458    | 73.84 |

# List of Properties

Details of all the landed properties owned by the Group and the Company as at 31 January 2010 are set out as follows:-

| LOCATION                                                                            | DESCRIPTION OF EXISTING USE      | TENURE (EXPIRY DATE/ YEAR)              | AGE OF BUILDING (YEARS) | LAND AREA (SQ.M)/ GLOSS BUILT UP AREA (SQ M) | FAIR VALUE/ NET BOOK VALUE (RM'000) | LAST DATE OF REVALUATION (R)/ ACQUISITION (A) |
|-------------------------------------------------------------------------------------|----------------------------------|-----------------------------------------|-------------------------|----------------------------------------------|-------------------------------------|-----------------------------------------------|
| <b>PROPERTIES</b>                                                                   |                                  |                                         |                         |                                              |                                     |                                               |
| PLO 248 Mukim of Tebrau<br>Kawasan Perindustrian Tebrau IV<br>Johor Bahru           | Office building<br>and warehouse | Leasehold land<br>expiring<br>31.1.2060 | 8                       | 23,310/<br>5,440                             | 10,132                              | A:24.11.1997                                  |
| Plot 124, H.S. (D) 1915<br>P.T. 324, Mukim 13<br>Seberang Perai Tengah              | Vacant Land                      | Leasehold land<br>expiring<br>25.1.2059 | -                       | 10,122/-                                     | 1,009                               | A:16.5.1997                                   |
| Lot 212 Kawasan Perindustrian<br>Bukit Kayu Hitam Fasa 11<br>Kedah Darul Aman       | Vacant Land                      | Leasehold land<br>expiring<br>28.4.2063 | -                       | 23,512/-                                     | 1,201                               | A:28.4.2003                                   |
| PLO 729 Jalan Keluli<br>Pasir Gudang Industrial Estate<br>81700 Pasir Gudang, Johor | Yard and<br>office building      | Leasehold land<br>expiring<br>17.2.2068 | 2                       | 6,070/<br>329                                | 1,424                               | A:24.5.2006                                   |
| PLO 734 Jalan Keluli<br>Pasir Gudang Industrial Estate<br>81700 Pasir Gudang, Johor | Land                             | Leasehold land<br>expiring<br>17.2.2068 | -                       | 6,669                                        | 882                                 | A:3.4.2007                                    |
| Lot P.T3968 H.S(D) 5638<br>Mukim 1 Daerah Seberang Perai<br>Tengah Pulau Pinang     | Yard and<br>Building             | Leasehold land<br>expiring<br>6.3.2058  | 2                       | 10,630/<br>566                               | 3,548                               | A:26.1.2007                                   |
| <b>INVESTMENT PROPERTIES</b>                                                        |                                  |                                         |                         |                                              |                                     |                                               |
| PTD 64022<br>Jalan Angkasamas Satu<br>Mukim of Tebrau<br>Johor Bahru                | Office building<br>and warehouse | Leasehold land<br>expiring<br>14.3.2053 | 15                      | 11,048/<br>4752                              | 5000                                | R:31.1.2010                                   |
| MLO 2754 Mukim of Plentong<br>Johor Bahru                                           | Vacant land                      | Freehold                                | -                       | 4,097/-                                      | 400                                 | R:31.1.2010                                   |
| PTD 34990 Taman Putri Wangsa<br>Johor Bahru                                         | Double storey<br>shop office     | Freehold                                | 12                      | 276/143                                      | 260                                 | R:31.1.2010                                   |
| PTD 34991 Taman Putri Wangsa<br>Johor Bahru                                         | Double storey<br>shop office     | Freehold                                | 12                      | 378/195                                      | 350                                 | R:31.1.2010                                   |
| PTD 66206 Taman Putri Wangsa<br>Johor Bahru                                         | Double storey<br>terrace house   | Freehold                                | 12                      | 184/133                                      | 170                                 | R:31.1.2010                                   |

## List of Properties (cont'd)

| LOCATION                                                                                                                                            | DESCRIPTION OF EXISTING USE            | TENURE (EXPIRY DATE/ YEAR)            | AGE OF BUILDING (YEARS) | LAND AREA (SQ.M)/ GLOSS BUILT UP AREA (SQ M) | FAIR VALUE/ NET BOOK VALUE (RM'000) | LAST DATE OF REVALUATION (R)/ ACQUISITION (A) |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|---------------------------------------|-------------------------|----------------------------------------------|-------------------------------------|-----------------------------------------------|
| G-3-1 Taman Pelangi Apartment<br>H.S. (D) No.30874<br>P.T. No.6110 Mukim Bukit Katil<br>Daerah Melaka Tengah, Melaka                                | Apartment                              | Freehold                              | 10                      | 142                                          | 90                                  | R:31.1.2010                                   |
| H-3-1 Taman Pelangi Apartment<br>H.S. (D) No.30874<br>P.T. No.6110 Mukim Bukit Katil<br>Daerah Melaka Tengah, Melaka                                | Apartment                              | Freehold                              | 10                      | 142                                          | 100                                 | R:31.1.2010                                   |
| PTD No. 37796<br>H.S. (D) 127433<br>Mukim of Pulai<br>District of Johor Bahru<br>Johor Darul Ta'zim                                                 | 1 1/2 storey light industrial building | Freehold                              | 10                      | 326/326                                      | 330                                 | R:31.1.2010                                   |
| Parcel No 03-25<br>Melur Mewangi<br>H.S. (D) 3503<br>P.T. No 1929 (Block 6)<br>Mukim of Ijuk<br>Kuala Selangor<br>Selangor                          | Apartment                              | Freehold                              | 5                       | 71                                           | 65                                  | R:31.1.2010                                   |
| Unit No.145 Level 5 Block M1-B<br>Lot No.144 Section 44<br>City of Kuala Lumpur<br>Wilayah Persekutuan Kuala Lumpur                                 | Office Unit                            | Freehold                              | 3                       | 432                                          | 1,700                               | R:31.1.2010                                   |
| Lot No.D99 (Room 1641/1642<br>Vila Mayfair, Summerset Colonial<br>Hotel and Villa) Summerset of Rompin<br>26800 Kuala Rompin<br>Pahang Darul Makmul | Vacation Resort Villa                  | Leasehold Building expiring 15.1.2094 | 14                      | 608/135                                      | 320                                 | R:31.1.2010                                   |
| PTD No.8325<br>HSM 5011<br>Mukim Semenyih<br>Daerah Hulu Langat<br>Negeri Selangor                                                                  | Vacant Land                            | Leasehold land expiring 05.11.2094    | -                       | 1,581                                        | 380                                 | R:31.1.2010                                   |
| <b>HELD FOR SALE</b>                                                                                                                                |                                        |                                       |                         |                                              |                                     |                                               |
| PTD 17897 Taman Pelangi<br>Johor Bahru                                                                                                              | 3 storey shophouse                     | Freehold                              | 24                      | 178/535                                      | 950                                 | R:31.1.2010                                   |

**YINSON HOLDINGS BERHAD**

Company No: 259147-A  
(Incorporated in Malaysia)

**PROXY FORM**

I/We \_\_\_\_\_

NRIC No. / Passport No. / Company No. \_\_\_\_\_

of \_\_\_\_\_

being a member/members of YINSON HOLDINGS BERHAD hereby appoint \_\_\_\_\_

of \_\_\_\_\_

or failing him \_\_\_\_\_

of \_\_\_\_\_

as my/our proxy to vote for me/us on my/our behalf at the Seventeenth Annual General Meeting of the Company to be held at Level 6, Orchid Room, The Zon Regency Hotel by The Sea, 88, Jalan Ibrahim Sultan, Stulang Laut, 80720 Johor Bahru, Johor on Wednesday, 28th July, 2010 at 12.00 noon and at any adjournment thereof.

Please indicate with an "X" in the space below how you wish your votes to be cast.

In the absence of specific directions, your proxy will vote or abstain as he thinks fit.

| RESOLUTIONS |                                                                                      | FOR | AGAINST |
|-------------|--------------------------------------------------------------------------------------|-----|---------|
| 1.          | Adoption of Reports & Financial Statements                                           |     |         |
| 2.          | Declaration of Final Dividend                                                        |     |         |
| 3.          | Payment of Directors' Fees                                                           |     |         |
| 4.          | Re-election of Directors :-<br>Mr Lim Han Weng                                       |     |         |
| 5.          | Mr Bah Koon Chye                                                                     |     |         |
| 6.          | Mr Lim Chern Yuan                                                                    |     |         |
| 7.          | To appoint Messrs Ernst & Young as Auditors                                          |     |         |
| 8.          | To approve allotment of shares (under Section 132D)                                  |     |         |
| 9.          | To approve renewal of Shareholders' Mandate for recurrent related party transactions |     |         |

|                    |  |
|--------------------|--|
| No. of Shares Held |  |
|--------------------|--|

As witness my/our hand this \_\_\_\_\_ day of \_\_\_\_\_ 2010

\_\_\_\_\_  
Signature/Common Seal of Shareholder

**Notes :**

- A member entitled to attend and vote at the meeting is entitled to appoint one or more proxies to attend and vote in his stead. A proxy need not be a member of the Company.
- The instrument appointing a proxy, in the case of an individual shall be signed by the appointer or his attorney, and in the case of a corporation, either under seal or under the hand of an officer or attorney duly authorised.
- The instrument appointing a proxy must be deposited at the Registered Office of the Company at 25, Jalan Firma 2, Kawasan Perindustrian Tebrau IV, 81100 Johor Bahru, Johor not less than 48 hours before the time for holding the meeting or any adjournment thereof.





[www.yinson.com.my](http://www.yinson.com.my)



## YINSON HOLDINGS BERHAD

Company No: 259147-A (Incorporated in Malaysia)

No 25, Jalan Firma 2  
Kawasan Perindustrian Tebrau IV  
81100 Johor Bahru  
Johor, Malaysia.

Tel : +607-3552244 Fax : +607-3552277