



# Corporate Presentation

June 2024

# Disclaimer



This document may contain projections, estimates, forecasts, targets, opinions, prospects, results, returns and forward-looking statements ("forward-looking statements") with respect to Yinson Holdings Berhad ("Yinson" or the "Group") future performance, position and financial results. Examples of forward-looking statements include statements made or implied about the Group's strategy, estimates of sales growth, financial results, cost savings and future developments in its existing business as well as the impact of future acquisitions and the Group's financial position.

Statements of future events or conditions in this document, including projections, plans to reduce emissions and emissions intensity, sensitivity analyses, expectations, estimates, the development of future technologies, and business plans, are forward-looking statements. Actual future results or conditions, including: demand growth and relative energy mix across sources, economic sections and geographic regions; the impacts of waves of COVID-19; the impact of new technologies; production rates and reserve or resource changes; efficiency gains and cost savings; emission or emission intensity reductions; reductions in flaring; and the results of investments, could differ materially due to, for example, changes in the supply and demand for crude oil, natural gas, and petroleum and petrochemical products and resulting price impacts; the outcome of exploration and development projects; the outcome of research projects and the ability to scale new technologies on a cost-effective basis; changes in law or government policy, including drilling regulations, greenhouse gas regulations, carbon taxes or regulations, and international treaties, the actions of competitors and customers, changes in the rates of population growth, economic development and migration patterns, trade patterns and the development and enforcement of global, regional and national mandates, military build-us or conflicts, unexpected technological developments, general economic conditions, including the occurrence and duration of economic recessions, unforeseen technical or operational difficulties, the pace of regional or global recover from the COVID-19 pandemic and actions taken by governments or consumers resulting from the pandemic.

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Energy demand modelling aims to replicate system dynamics of the global energy system, requiring simplifications to limit a great deal of complexity. In addition, energy demand scenarios require assumptions on a variety of parameters. As such, the outcome of any given scenario using an energy demand model comes with a high degree of uncertainty. Third-party scenarios discussed in this document reflect the modelling assumptions and outputs of their respective authors, not Yinson, and their use or inclusion herein is not an endorsement by Yinson of their underlying assumptions. likelihood or probability. A reference to Yinson's support of a third-party organization within this document does not constitute or imply an endorsement by Yinson of any or all of the positions or activities of such organization.

Yinson has no obligation to update the statements contained in this document, unless required by the relevant law and/or regulations.

A more comprehensive discussion of the risk factors that may impact Yinson's business can be found in the Group's latest Annual Report, a of copy which can be found on the Group's corporate website, [www.yinson.com](http://www.yinson.com).

# Yinson at a glance



**USD 1.5 billion**  
Market capitalisation  
(listed on Bursa Malaysia)



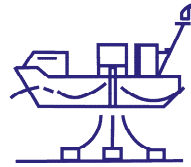
**18 countries**  
Across the globe



**~USD23.2 billion**  
Contracted revenue



**A1 / A + ratings**  
From RAM and MARC



**Top tier**  
FPSO contractor



**1,043 MW**  
In operation, under construction  
or at ready-to-build stage



**~4,000 MW**  
Renewables pipeline



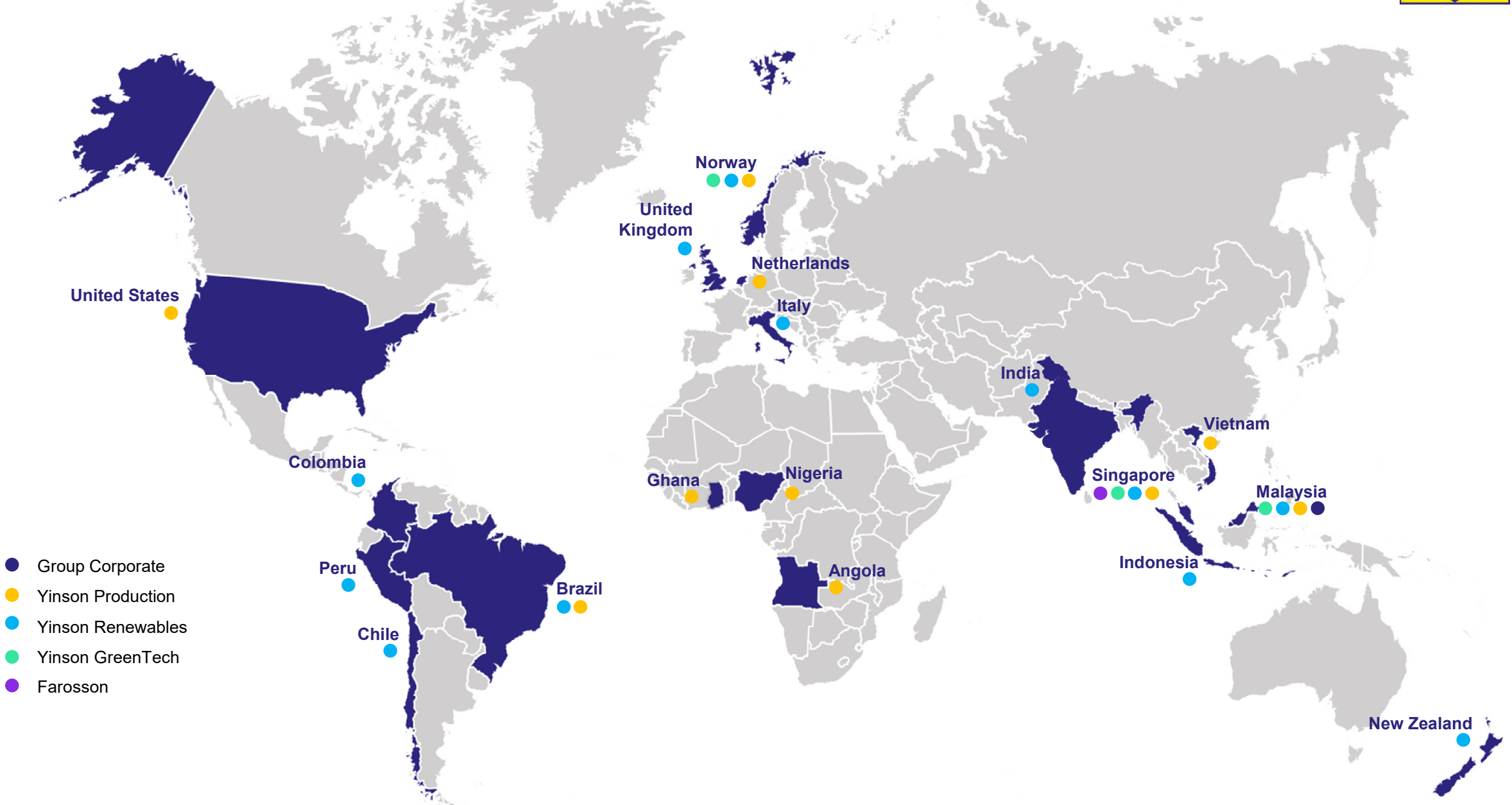
**Integrated EV solutions**  
Charging infrastructure, EV  
mobility, digital marketplace



**2 prototypes**  
Fully electric passenger  
and cargo vessels



# A presence across 18 countries




We keep a clear focus on the energy space



**YINSON**   
Production  
Offshore energy infrastructure

**YINSON**   
Renewables  
Renewable energy infrastructure

**YINSON**   
GreenTech  
Infrastructure, innovation and solutions for the electrification of mobility

**FAROSSON**   
Mobilising capital in the sustainable infrastructure space

 **Regulus**  
OFFSHORE  
Integrated OSV services



## Our purpose

is to provide reliable and sustainable energy infrastructure that empowers communities, drives economic growth and protects the environment for current and future generations.

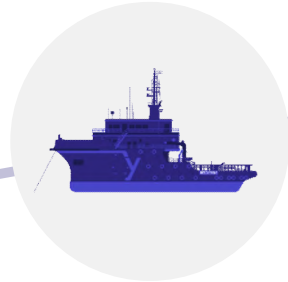
# Our bold evolution is driven by our sustainability mindset



1984 - 2010

## TRANSPORT AND LOGISTICS

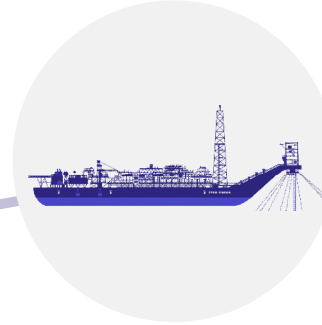
Began as a transport agency in Johor Bahru, Malaysia. Grew to become one of Malaysia's largest transport companies.



2011 - 2013

## OFFSHORE PRODUCTION

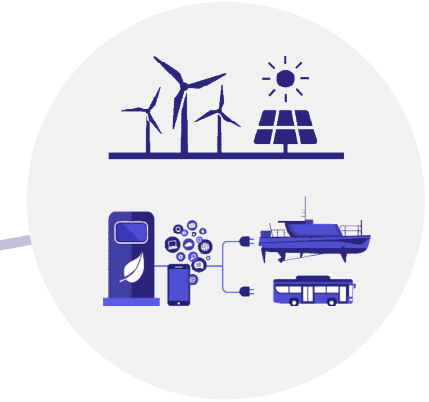
Ventured into Offshore Production through a joint venture with PTSC Vietnam to build an FPSO and FSO.



2014 - 2018

## FULL SCALE EXECUTION AND SERVICE FPSO PROVIDER

Acquired Fred. Olsen Production ASA and divested non-O&G subsidiaries. Increased fleet size to become one of the largest independent FPSO leasing companies globally.

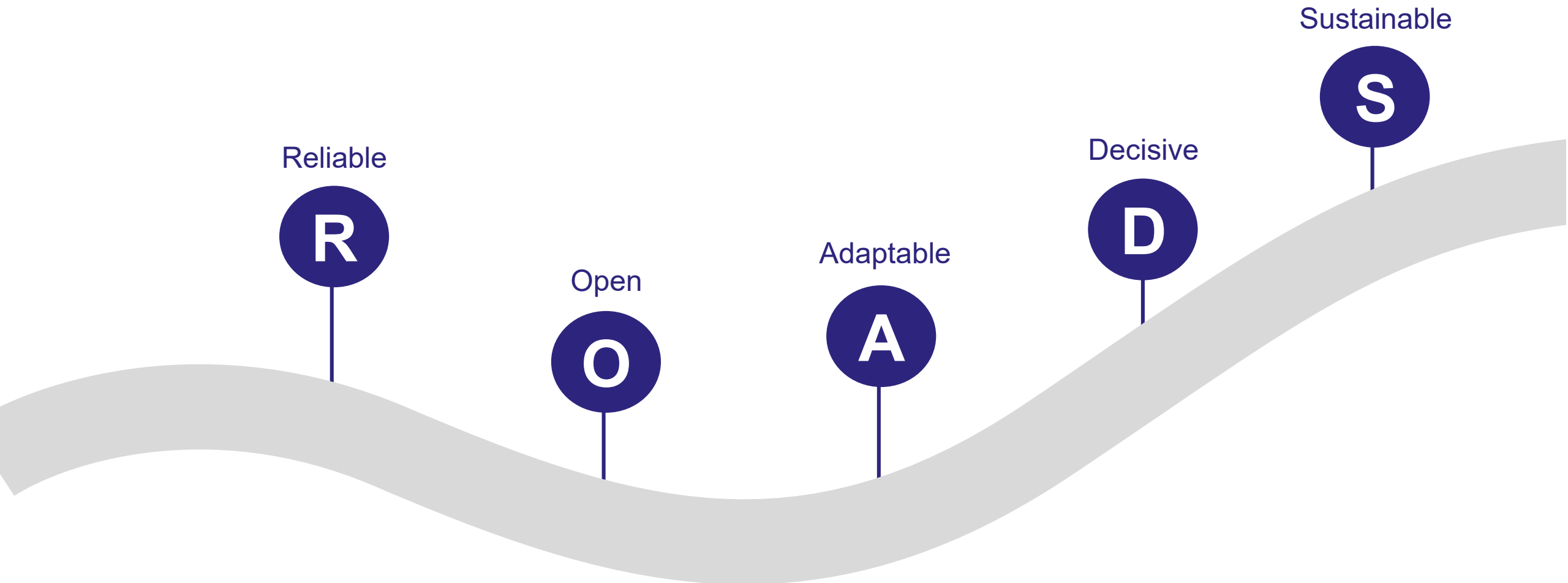


2019 TO PRESENT

## SUSTAINABILITY-FOCUSED ENERGY INFRASTRUCTURE AND TECHNOLOGY COMPANY

In line with the energy transition, diversified into renewables, green technologies and asset management while focusing on the decarbonisation of our FPSO fleet.

We are a values-driven organisation



Passionately delivering **powerful** solutions

# Latest corporate highlights



## April 2024

- 3 Yinson Production holds naming ceremony for FPSO Maria Quitéria.
- 16 Shift Clean Solutions and JLand Group sign MoU for the development of a marine battery fabrication facility in Johor.
- 18 Yinson GreenTech signs LOI with Eastern Pacific Shipping to pioneer electric vessel deployments and potential future collaborations.
- 19 Yinson Production places USD 500 million senior secured bond issue in the Nordic bond market.
- 30 Yinson Production completes USD 1.3 billion project financing for the Agogo FPSO.

## May 2024

- 7 FPSO Maria Quitéria sets sail to Brazil from Shanghai, China.
- 10 Regulus Offshores appoints Liaw Thong Jung as Chief Executive Officer.
- 11 FPSO Atlanta arrives in the Atlanta Field, Brazil.
- 23 drivEV announces four new additions to its EV leasing lineup: GAC AION Y Plus, Maxus eDeliver7, Maxus eDeliver 3, and Maxus T90EV.
- 24 chargEV collaborates with KINETA to bring EV charging solutions to KINETA customers.
- 25 rydeEV announces the upcoming launch of rechargeable CERVO e-bikes.
- 31 Yinson releases Integrated Annual Report 2024: Unlocking Value. Stronger Together.

## June 2024

- 5 Yinson Production closes USD 1.035 billion senior secured bond to refinance FPSO Anna Nery, its inaugural bond on the London Stock Exchange.
- 17 Yinson Production rings the opening bell at the London Stock Exchange to mark entry on the International Securities Market of the LSE.



# We are led by a strong, experienced and diverse Board of Directors



**Lim Han Weng**  
Group Executive Chairman  
Non-Independent Executive Director



**Lim Chern Yuan**  
Group Chief Executive Officer  
Non-Independent Executive Director



△  
**Tan Sri Dato' (Dr) Wee Hoe Soon**  
**@ Gooi Hoe Soon**  
Senior Independent  
Non-Executive Director



**Bah Kim Lian**  
Non-Independent Executive Director



△  
**Dato' Mohamad Nasir Bin Ab Latif**  
Independent Non-Executive Director



**Fariza binti Ali @ Taib**  
Non-Independent Non-Executive Director



△  
**Datuk Abdullah Bin Karim**  
Independent Non-Executive Director



△  
**Raja Datuk Zaharaton Binti**  
**Raja Zainal Abidin**  
Independent Non-Executive Director



△  
**Sharifah Munira Bt. Syed Zaid Albar**  
Independent Non-Executive Director



**Lim Han Joeh**  
Non-Independent Non-Executive Director



△  
**Gregory Lee**  
Independent Non-Executive Director

△ Independent director

Please visit the [Yinson website](#) for updated profiles of our Board and Senior Management.



# Our strategies are executed by an experienced and competent Senior Management



## Group



**Lim Chern Yuan**  
Group Chief Executive Officer and  
Non-Independent Executive Director



**Guillaume Jest**  
Group Chief Financial Officer



**Chai Jia Jun**  
Group Chief Strategy Officer



**Andrew Choy**  
Group General Counsel



**Louisa Brady**  
Group Chief  
Human Resources Officer



**Dato' Mohamed  
Sabri Zain**  
Chief Executive Officer,  
Yinson Energy

## Business CEOs



**Flemming Grønnegaard**  
Chief Executive Officer,  
Yinson Production



**David Brunt**  
Chief Executive Officer,  
Yinson Renewables



**Eirik Barclay**  
Chief Executive Officer,  
Yinson GreenTech



**Daniel Bong**  
Chief Executive Officer,  
Farosson



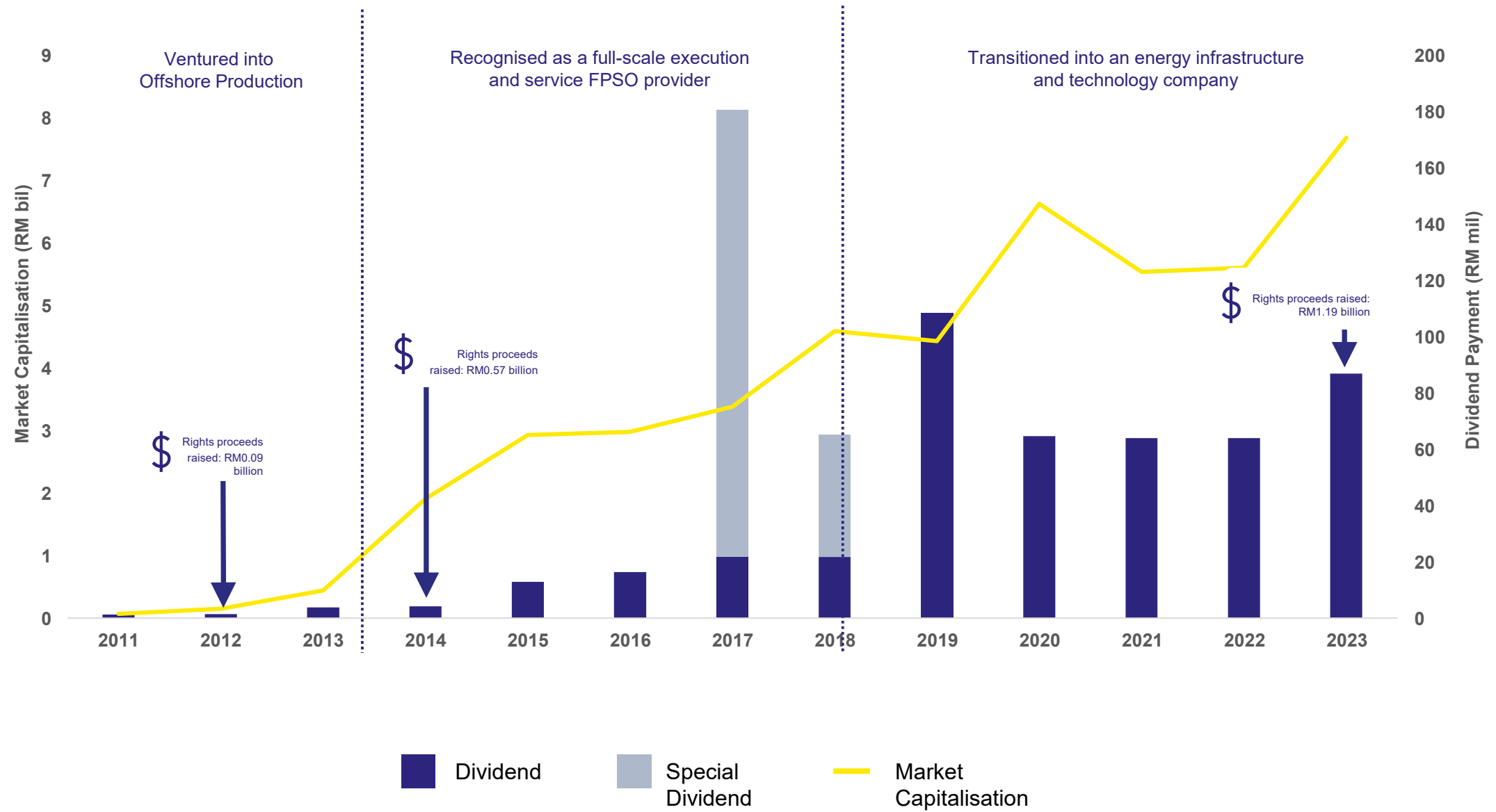
**Liaw Thong Jung**  
Chief Executive Officer,  
Regulus Offshore

Please visit the [Yinson website](#) for updated profiles of our Board and Senior Management.





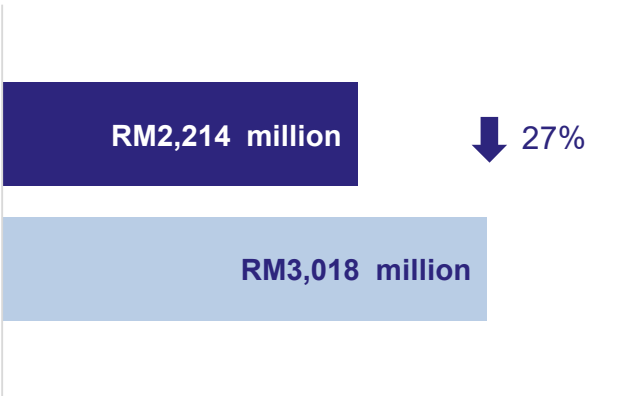
# Our market capitalisation has appreciated 110 times since 2011



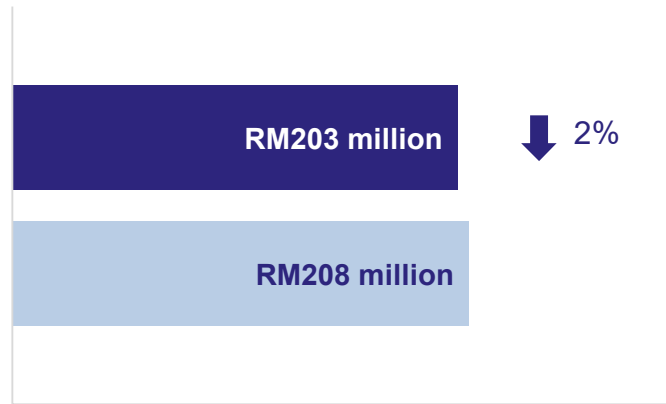


# Financial performance (Q1'FYE 2025 & YTD FYE 2025)

## REVENUE



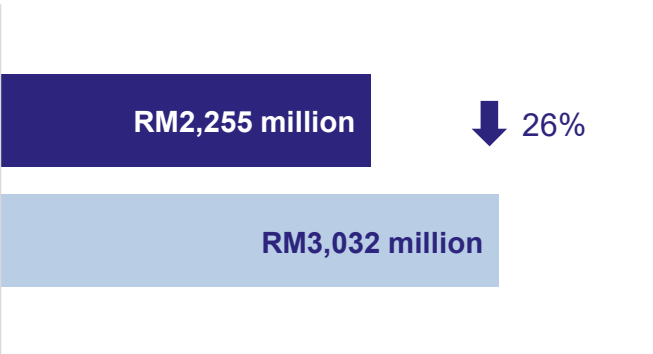
## PATAMI



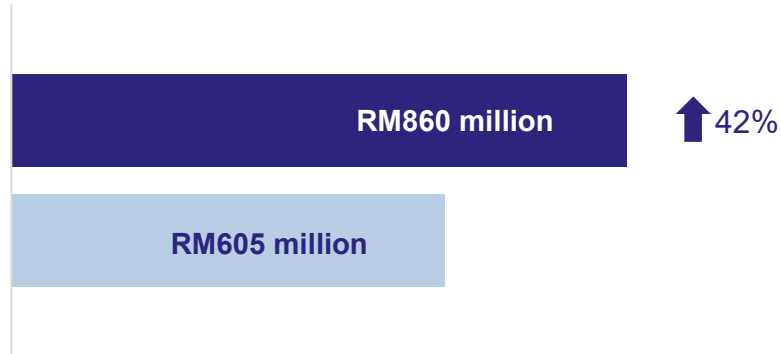
## CORE PAT



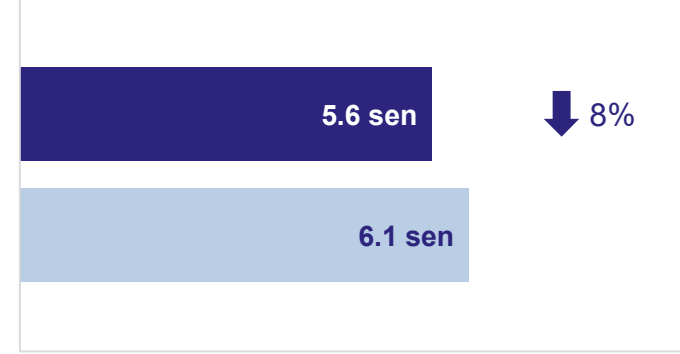
## ADJUSTED REVENUE<sup>(1)</sup>



## ADJUSTED CORE EBITDA<sup>(1)</sup>



## BASIC EPS



■ Q1'FYE 2025 & YTD FYE 2025

■ Q1'FYE 2024 & YTD FYE 2024

(1) Figures have been adjusted to include results from joint ventures and associates.



## Financial performance (Q1'FYE 2025) (cont'd)

	Q4 FYE2024 <sup>(1)</sup>	Q1 FYE2025 <sup>(1)</sup>		Q4 FYE2024 <sup>(1)</sup>	Q1 FYE2025 <sup>(1)</sup>
Total Assets	28,692	29,374	Net Debt to EBITDA (times)	4.43	4.37
Cash and Liquid Investments	3,063	2,194	Adjusted Net Debt to EBITDA <sup>(3)</sup> (times)	4.29	4.14
Total Borrowings	16,319	16,555	Gross Gearing (times)		
Total Liabilities	20,715	20,399	- Total borrowings	2.05	1.84
Total Equity	7,977	8,975	- Excluding non-recourse borrowings <sup>(4)</sup>	1.52	1.05
Net Assets Per Share attributable to Owners <sup>(2)</sup> (RM)	1.88	2.07	Net Gearing (times)		
Orderbook / Net Debt (times)	8.34	7.71	- Total borrowings	1.66	1.60
Quick Ratio (times)	0.90	0.50	- Excluding non-recourse borrowings <sup>(4)</sup>	1.13	0.81

Notes:

(1) Balances or ratios as at 31 January 2024 and 30 April 2024.

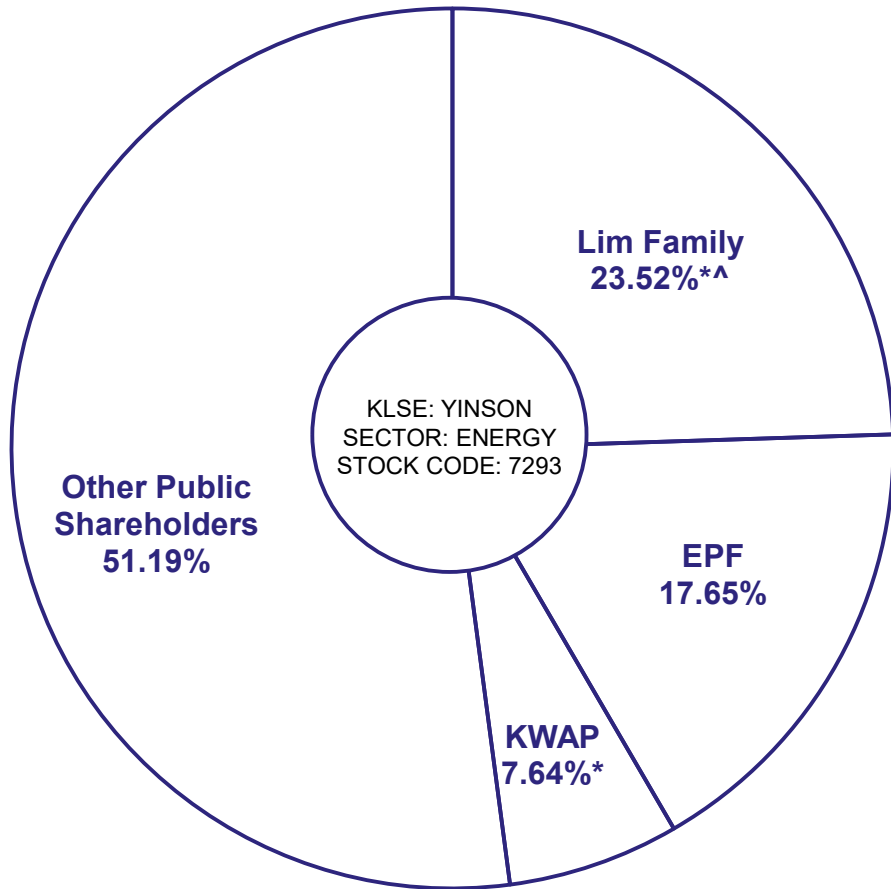
(2) Equity attributable to owners of the Company/Number of ordinary shares, net of treasury shares.

(3) Figures have been adjusted to include results from joint ventures and associates.

(4) Computed based on total borrowings of the Group less non-recourse project financing loans.

Source: Company website at <https://www.yinson.com/financial-highlights/>

# Strong and supportive shareholders

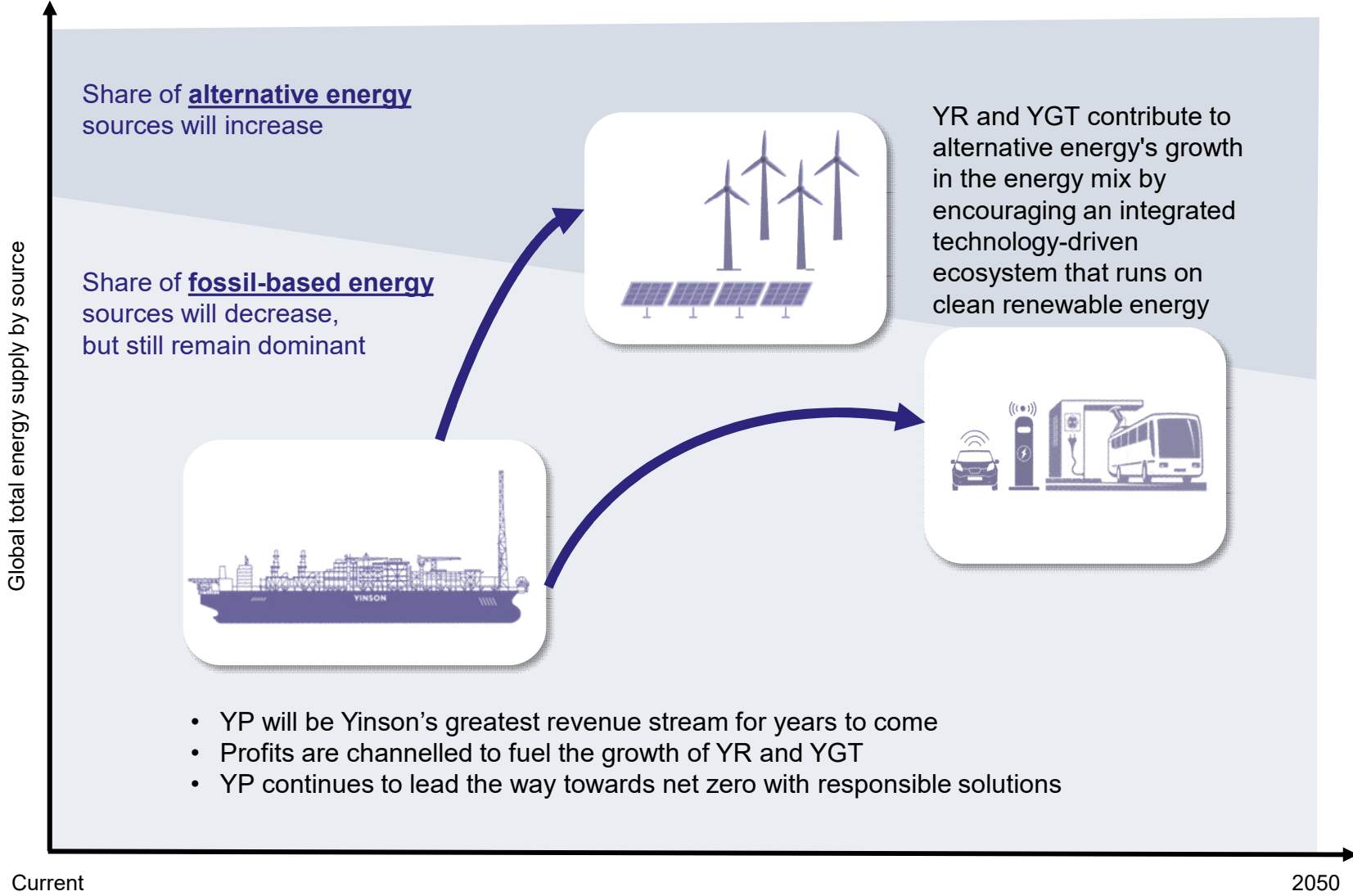


- Yinson's top three shareholders own approximately 48.81% shareholding.
- Yinson's founder serves as Group Executive Chairman, while both EPF's nominee and KWAP's Chairman of the Investment Panel sit on Yinson's Board.

#### Notes:

- (a) According to the Record of Depositors as at 31 May 2024.
- (b) \* Includes direct and indirect interest.
- (c) <sup>^</sup> Excludes shares held by Mr Lim Han Joeh, the brother of Mr Lim and a Non-Independent Non-Executive Director of Yinson, representing approximately 4.52% equity interest in Yinson.

# Yinson's investment into the energy transition



- YP will be Yinson's greatest revenue stream for years to come
- Profits are channelled to fuel the growth of YR and YGT
- YP continues to lead the way towards net zero with responsible solutions

**Our strategic aims**

Both YP and YR enable the Group to continue providing affordable, reliable energy by embracing the evolving energy mix.

YGT continues to strengthen the clean ecosystem that utilises energy from the energy mix.

- Legend**
- YP Yinson Production
  - YR Yinson Renewables
  - YGT Yinson GreenTech
  - ➔ Yinson's investment allocation

# Our approach to sustainability aligns with our purpose

**Our purpose is to provide reliable and sustainable energy infrastructure that empowers communities, drives economic growth and protects the environment for current and future generations.**

## Environmental

Building environmental and climate resilience

- Climate Change and Carbon Management
- Inclusive Energy Transition
- Biodiversity Management
- Environmental Management (including waste, water, effluent, and air pollution)
- Resource Efficiency

## Social

Empowering people and communities

- Occupational Health and Safety
- Human & Labour Rights
- Human Capital Development
- Community Engagement
- Diversity, Equality & Inclusion

## Governance

Driving sustainable growth through good corporate governance

- Business Management & Performance
- Corporate Governance and Business Ethics
- Sustainable Supply Chain
- Digital Transformation

**Yinson is committed to nine United Nations Sustainable Development Goals**



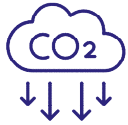


# Our Climate Goals are to be carbon neutral by 2030 and net zero by 2050



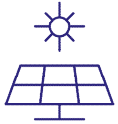
## Our Climate Framework

### Carbon Reduction



- Reduce GHG emissions from Scope 1, 2 and 3
- Limit carbon intensity of FPSOs
- Source renewable energy to replace usage of grid electricity

### Carbon Compensation



- Invest in zero or low-carbon technologies
- Increase capacity of renewable energy generation

### Carbon Removal



- Invest into nature-based carbon removal solutions such as afforestation & reforestation
- Utilisation of technology-based carbon removal solutions such as Direct Air Capture (DAC) and Carbon capture, utilisation and storage (CCUS)

## Our climate-related progress

Incorporating **Zero Emission FPSO technologies** as part of new built FPSO design and retrofitting where possible.

Piloting **post-combustion carbon capture technology** onboard FPSO Agogo.

Continue to build **strong renewable energy pipeline** and capacity.

- 460 MW installed capacity
- 583 MW capacity under construction
- 365 GWh renewable energy generated in FYE 2024

Investment in **Carbon Removal** and **Ionada** to develop direct air capture and carbon capture technology.

**Digitalisation** of asset lifecycle management to improve operational efficiency.

Establishing strategic partnerships to explore the development of **Nature-based Solutions projects** in Malaysia.



# We are committed to achieving 30 of our most impactful targets by 2030



## Environment



CLIMATE CHANGE



CLEAN ENERGY



WATER

## Social



HEALTH AND SAFETY



DIVERSITY, EQUALITY & INCLUSION



HUMAN CAPITAL DEVELOPMENT



COMMUNITY ENGAGEMENT

## Governance



SUSTAINABLE SUPPLY CHAIN



DATA PRIVACY & SECURITY



ESG RATINGS & ASSURANCE



ANTI-BRIBERY & ANTI-CORRUPTION





# Latest ESG developments and recognitions

## April 2024

- 2 Yinson Production Ghana establishes computer lab at Agona Nkwanta Girls Model School.
- 29 Yinson wins the 3G Sustainability Championship Award at the Global Good Governance Awards 2024.

## May 2024

- 23 Yinson Production Ghana collaborates with West African Rescue Association to combat Malaria in Ghana.
- 23 Yinson wins Silver Award at the Australasian Reporting Awards 2024.
- 23 Yinson GreenTech with MARii present Green Champion tokens to industry players as recognition to their sustainability commitments.

## June 2024

- 5 Yinson partners with Kelab Belia Prihatin to launch and volunteer for the “We Be-Leaf Together Mangrove Nursery” on World Environment Day.
- 8 Yinson Production Miri removes 50kg of ghost nets at Batu Belais in conjunction with World Ocean Day.
- 10 Yinson signs MoU with Malaysia Forest Fund to explore Nature-based Solutions projects.
- 14 Yinson Production partners with Otchiva to safeguard mangrove ecosystems in Angola.
- 18 Yinson Production partners with Dream Learn Work to empower youths in Brazil through education and professional work experience.

S&P Global Yearbook 2024 and Industry Mover



UNGC Forward Faster Sustainable Awards 2023



PwC Malaysia’s Building Trust Awards 2023



Institutional Investor Research’s 2023 All-Asia Executive Team Rankings



Sustainalytics ESG Industry and Region Top Rated Company



Global Good Governance Sustainability Championship Award 2024

# CSR investments



COMMUNITY  
ENGAGEMENT

## LIVES IMPACTED

**10,855** individuals

*2030 target: 30,000 cumulative individuals directly impacted through CSR programmes.*

## EMPLOYEE VOLUNTEERISM

**1,100** hours

*2030 target: 30,000 cumulative employee CSR hours.*

## CSR INVESTMENTS

**RM3.8** million

*2030 target: RM30 million cumulative investment into CSR programmes.*

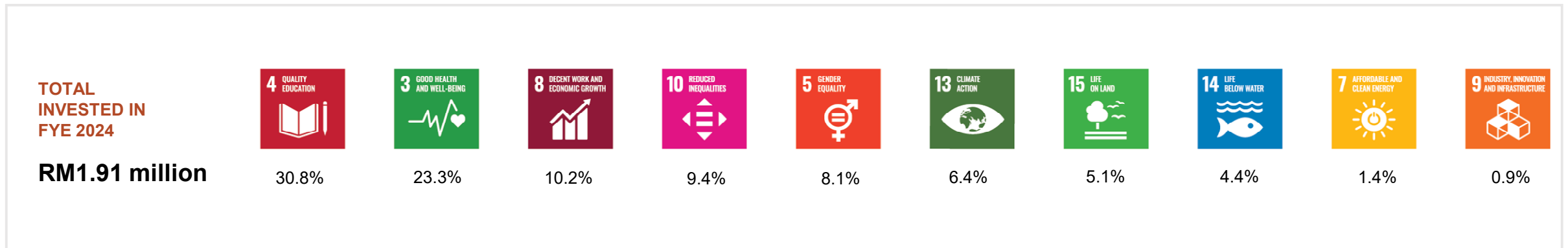
## COMMUNITIES IMPACTED

**32** communities

*2030 target: 30 cumulative communities impacted through CSR programmes.*

*Cumulative figures as of FYE 2024*

## CSR investment by UN SDG

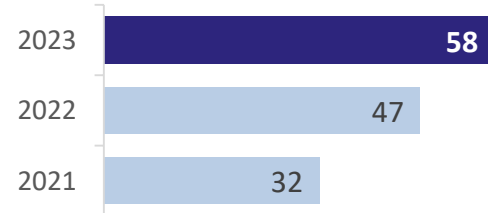


# We are a top rated ESG company, marking steady improvement Y-o-Y



## S&P CSA

(OIE Energy Equipment & Services)



**ESG Score: 58**

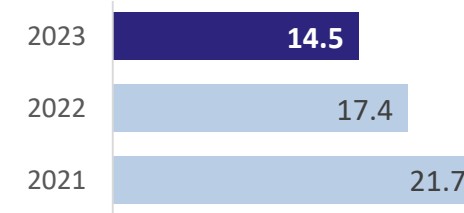
(Without modeling. Modelling score contribution: +4)  
Y-o-Y improvement: 23.4%

- Included in S&P Global Sustainability Yearbook 2024.
- Named as an Industry Mover, in acknowledgment of charting the strongest improvement amongst peers in the Energy Equipment & Services Industry.

As of Dec 2023

## Sustainalytics

(Oil & Gas Equipment)



**ESG Risk Rating: 14.5 (Low Risk)**

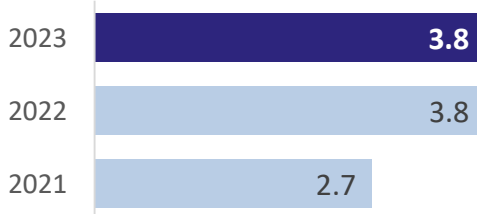
Y-o-Y improvement: 16.7%

- Recognised as an 'ESG Industry Top Rated Company'.
- Recognised as 'ESG Region Top Rated Company' in 2024.
- 2nd percentile in the Energy Services Industry and Oil & Gas Equipment Sub Industry.

As of Dec 2023

## FTSE4Good

(Oil Equipment & Services)



**ESG Rating: 3.8**

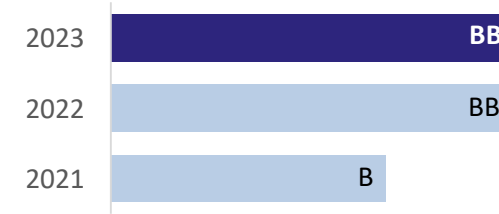
Y-o-Y improvement: Maintained

- Constituent of FTSE4Good Index Series, as assessed by FTSE Russell, since 2019.
- In 2023, Yinson requested a reclassification of the ICB Sector to Oil Equipment and Services.

As of Dec 2023

## MSCI

(Energy Equipment & Services)



**ESG Rating: BB**

Y-o-Y improvement: Maintained

- ESG rated as BB by MSCI.
- The MSCI ESG Rating Model highlights Yinson's relative positive positioning in the carbon emission and governance area, to the industry average.

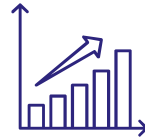


## PURPOSE

To design, construct, and operate industry-leading production assets for the offshore oil and gas industry towards improving global access to stable and affordable energy.

## STRATEGIES

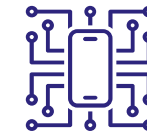
SHORT TO MEDIUM TERM (1-5 YEARS)



Build sustainable project pipeline, including through mergers and acquisitions



Drive ESG initiatives towards reducing Group carbon intensity by 30% by 2030



Invest in asset lifecycle management via proactive digitalisation strategy



Enhance learning, leadership, safety and corporate culture

LONG TERM (6-10 YEARS)



Continuous development of asset portfolio to create strong order book and stable cashflows



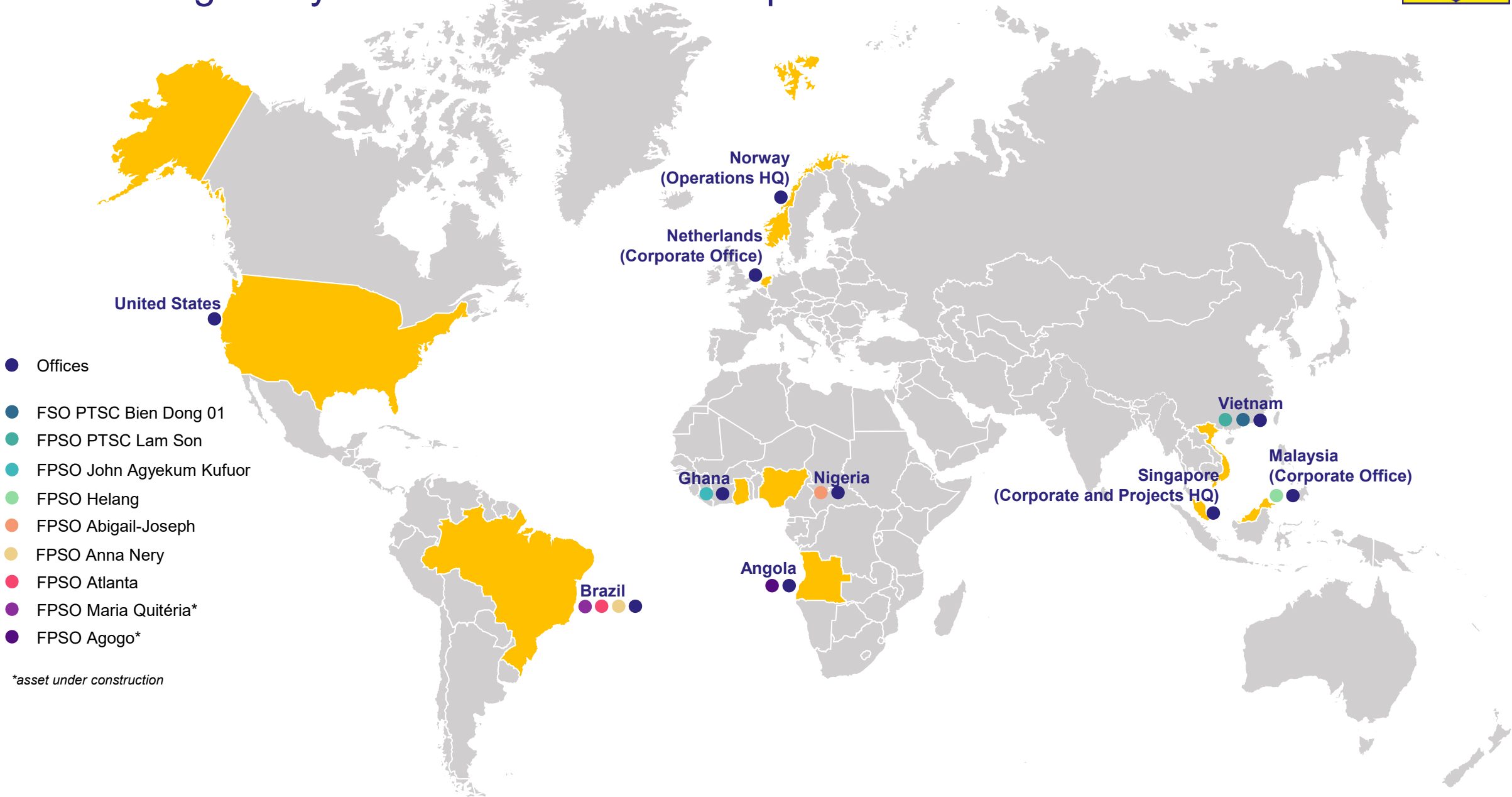
Optimise capital structure, increase capital velocity, and expand capital pool to support growth and capture market opportunities



Continuously evaluate effectiveness of supply chain and Project Execution Philosophy



# We have a globally diverse asset base and presence



- Offices
- FSO PTSC Bien Dong 01
- FPSO PTSC Lam Son
- FPSO John Agyekum Kufuor
- FPSO Helang
- FPSO Abigail-Joseph
- FPSO Anna Nery
- FPSO Atlanta
- FPSO Maria Quitéria\*
- FPSO Agogo\*

\*asset under construction



FPO PTSC Bien Dong 01 - Vietnam



FPSO Lam Son - Vietnam



FPSO John Agyekum Kufuor - Ghana



FPSO Helang, Malaysia



FPSO Abigail-joseph - Nigeria



FPSO Anna Nery - Brazil



FPSO Atlanta - Brazil



FPSO Maria Quitéria - Brazil



FPSO Agogo - Angola



**Yinson Production specialises in the provision of integrated services for floating production, storage, offloading (FPSO) and floating storage and offloading (FSO) units to meet the demands of the oil and gas industry.**

We design and construct vessels, then lease them, while also providing operations and maintenance services.

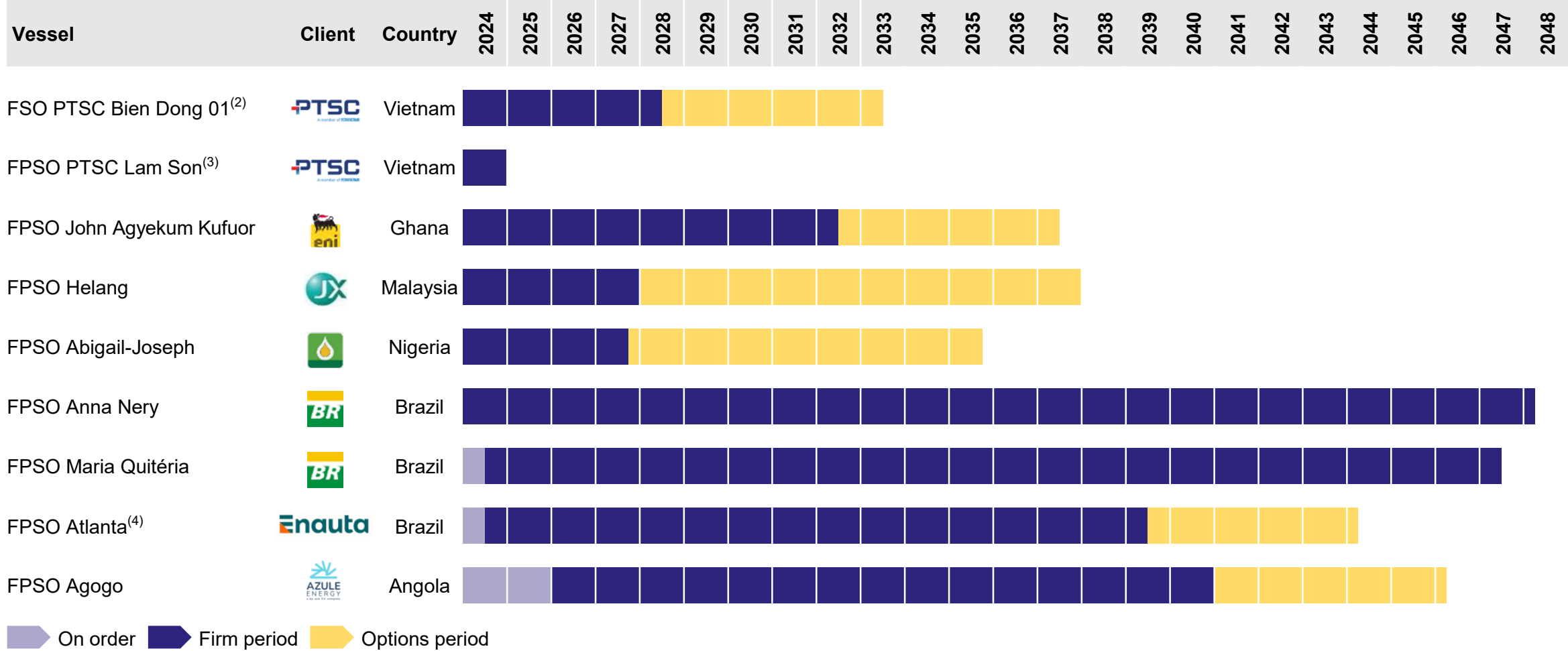
We have a portfolio of nine modern, high-quality assets.



Scan for more detail on our assets, track record and orderbook.



# Long-term lease & operate contracts with USD 22.2 billion order book through 2048<sup>(1)</sup>



Notes:

(1) As of 30 April 2024, including options.

(2) 49% ownership; on 02 June 2023, PTSC SEA entered into an amendment no. 2 to the BBC Charter Contract with PTSC to extend the tenure of the BBC Charter Contract for a further period of five (5) years from 4 June 2023 to 3 June 2028.

(3) 49% ownership; On 29 June 2023, PTSC AP entered into amendment no. 3 to the BBC Charter Contract with PTSC to extend the tenure of the BBC Charter Contract for a further period of one (1) year from 1 July 2023 to 30 June 2024, and a further automatic extension until 31 December 2024.

(4) On 14 July 2023, Yinson Production exercised the call option to purchase the entire equity interest in FPSO Atlanta, including the Time Charter Contract with a 15-year firm period and an additional 5-years option.

# Diversified portfolio of strong counterparties



- 50/50 joint venture between BP p.l.c and ENI S.p.A
- Expected to be Angola's largest producer, holding stakes in 16 licensed blocks



- Recognised as the second-best Brazilian company in the oil and gas sector by Anuário Valor 1000 in 2019



- **Baa1** Moody's (Eni SpA)
- **A-** S&P and Fitch (Eni SpA)
- Eni Ghana is a subsidiary of Eni SpA



- Recognised by the Federal Ministry of Petroleum Resources as 'Most Compliant Nigeria Content Oil Company'



**ENEOS Group**

- **Baa2** Moody's (ENEOS)
- JX Nippon is a subsidiary of ENEOS Holdings



- **Ba1** Moody's
- **BB-** S&P and Fitch

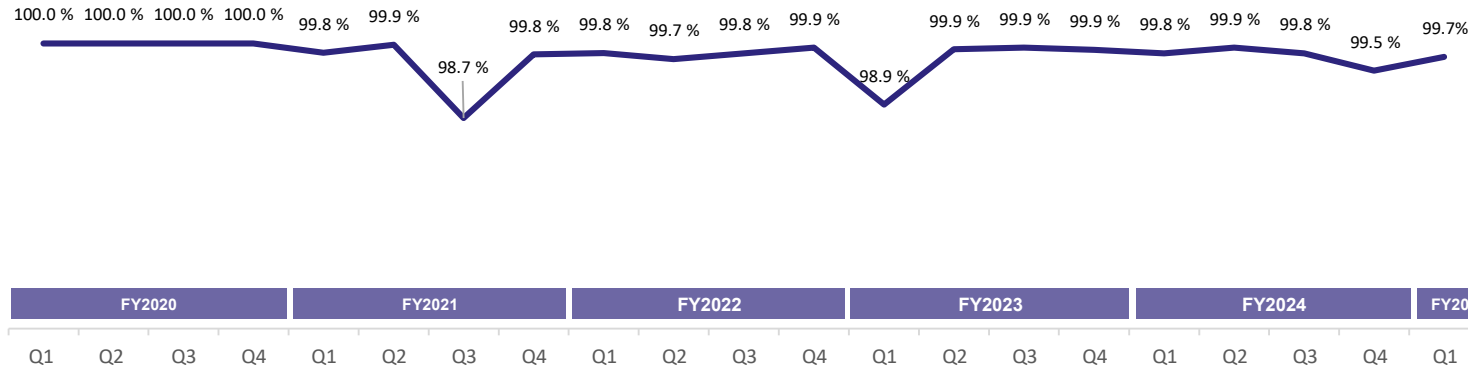


- **BB+** Fitch (PVN)
- PTSC is a member of Vietnam Oil & Gas Group ("PVN")

# Industry-leading safety and operational performance



## Technical uptime



## Average 5-year fleet technical uptime

99.7%



## Safety performance

	FYE 2022	FYE 2023	FYE 2024
<b>Fatalities</b>	0	0	0
<b>Lost Time Injury</b>	0	0	2
<b>Medical Treatment Case</b>	2	2	7
<b>Restricted Work Case</b>	2	1	4
<b>First Aid Case</b>	4	6	18
<b>Lost Time Injury Frequency</b>	0.00	0.00	0.06
<b>Total Recordable Injury Frequency</b>	0.21	0.16	0.36

## Safety performance FYE 2024

Lost Time Injury  
Frequency: 0.06  
(IOGP Industry benchmark: 0.28)

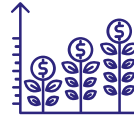
Total Recordable Injury  
Frequency: 0.36  
(IOGP Industry benchmark: 0.99)

## PURPOSE

- Be a significant standalone business within Yinson – a global IPP.
- Participate in the full renewables value chain globally.
- Deliver additional value through efficient capital recycling.

## STRATEGIES

SHORT TO MEDIUM  
TERM (1-5 YEARS)



Deliver growth both organically and through acquisitions with focus on growth in core markets



Build a lean and experienced team



Grow rapidly through local development partners

LONG TERM  
(6-10 YEARS)

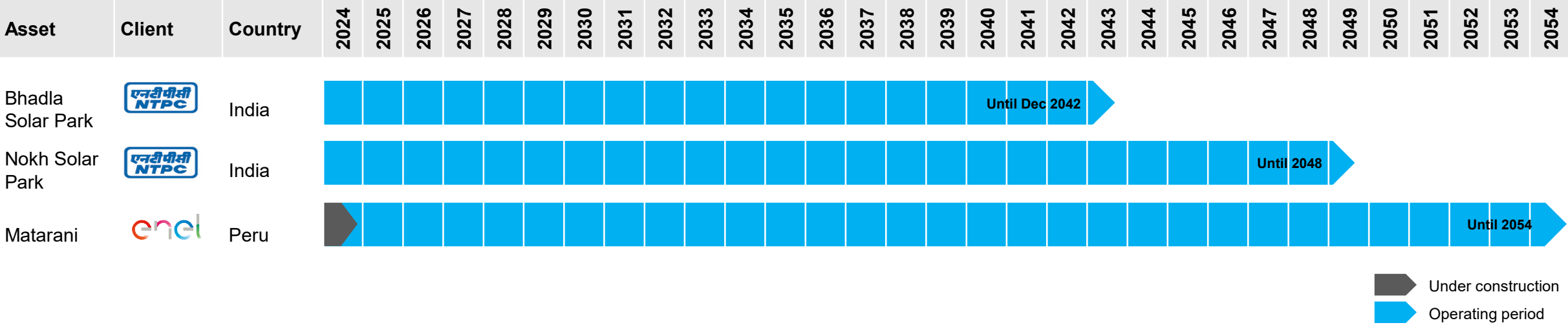


Achieve optimised operations through digitalisation and innovation



Adopt efficient capital recycling strategies and build strong equity and refinancing partnerships

# Contracted revenue of USD 1 billion until 2054<sup>(1)</sup> underpinned by long-term PPAs



## Strong counterparties



- India's largest power utility, majority owned by the Government of India
- Baa3 Moody's
- BBB- S&P and Fitch



- 2nd largest electric utility company in the world by revenue
- Quoted on FTSE MIB index on the Milan Stock Exchange

## Operating assets



**Bhadla Solar Park**  
India



**Nokh Solar Park**  
India

<sup>(1)</sup> As at June 2024.



Scan to view our assets.

# A solid pipeline focusing on the regions of Latin America, Europe and Asia Pacific



Latin America

## PERU

- 97 MWp Matarani solar project in construction, expected delivery in Q3 2024.
- Phase 1 (54 MWp) of the 130 MWp Majes solar project expected ready for construction end 2024.

## BRAZIL

- Vicosa and Santa Clara wind projects, totaling 486 MW, preparing for construction.

## CHILE

- Two hybrid (solar + battery storage) projects around 212 MWp in late stages of development.

## COLOMBIA

- 118 MWp solar project expected to be awarded grid connection in 2024.



Europe

## ITALY

- Nearly 500 MWp of wind and PV projects in development, of which two-thirds are in consenting process.



Asia Pacific

## INDIA

- 175 MWp Bhadla and 285 MWp Nokh projects operational.

## MALAYSIA

- ~10MWp operational and a further ~16MWp currently under construction (on a gross basis).
- Industrial scale solar project under investigation.

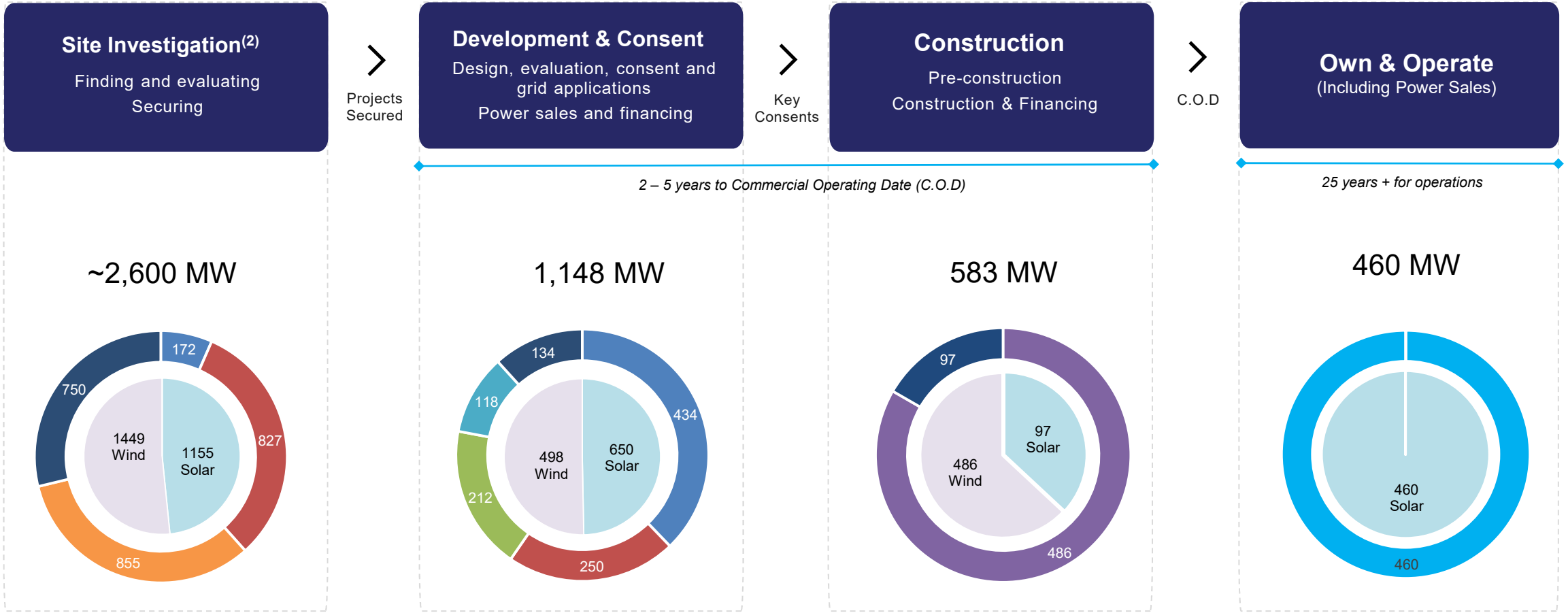
## NEW ZEALAND

- Several large-scale opportunities being taken forward.
- Most advanced project, Pahiatua, expected to be submitted for planning consent in 2024.

## INDONESIA

- 666 kWp domestic systems in construction/operation.

# Renewables Projects Pipeline<sup>(1)</sup>



(1) As of June 2024, excluding Commercial & Industrial projects in Malaysia and Indonesia.  
 (2) The size of projects under site investigation may vary between 2 to 4 GW depending on the projects being evaluated.





## PURPOSE

To accelerate the transition to a net zero world through the adoption of green technology applications in the marine, mobility and infrastructure segments.

## STRATEGIES

SHORT TO MEDIUM TERM (1-5 YEARS)



Invest in strategic green tech companies to develop assets within the marine, mobility and energy segments



Relentlessly drive innovation, aligned with government incentives and industry trends



Serve commercial and industrial customers supporting their own net zero ambitions

LONG TERM (6-10 YEARS)



Work with like-minded partners to accelerate growth and attract investment capital



Establish Yinson as a recognised brand within net zero tech and businesses



Develop a net zero solutions platform capable of adapting and incorporating novel technologies



# Yinson GreenTech's businesses synergise to deliver a clean, integrated and technology-enhanced ecosystem across the marine, mobility and infrastructure segments.

## marinEV

Electric vessels leasing  
Technology-enhanced  
Autonomous vessels



**Jan Viggo Johansen**  
Managing Director marinEV

## drivEV

Electric vehicles leasing  
Technology-enhanced  
Autonomous vehicles



**Kelvin Soon**  
Managing Director drivEV

## rydeEV

Electric bikes & scooters  
Battery swapping stations  
Embedded IoT system



**Syed Ahmad Faiz**  
Managing Director rydeEV

## chargEV

Charge point operator  
Charging hubs  
Microgrid & energy storage



**Chua Seng Teong**  
Managing Director chargEV

## digitalEV

Software as a Service  
Digital Marketplace Platform



**Sreedhar Sivasambu**  
Managing Director digitalEV

We focus on the megatrend of electrification to achieve our purpose and create impact

**#1 - INVEST**  
in existing  
businesses  
already in the  
market

Marine  
technologies



Mobility  
technologies



**#2 - INNOVATE**  
new solutions  
based on these  
innovations and  
partnerships

Research  
partners



**#3 - GROW**  
our own  
businesses  
within the  
marine, mobility,  
infrastructure and  
digital space

Businesses



Deliver a clean,  
integrated and  
technology-enhanced  
ecosystem across the  
marine, mobility and  
infrastructure  
segments



**ESG IMPACT**

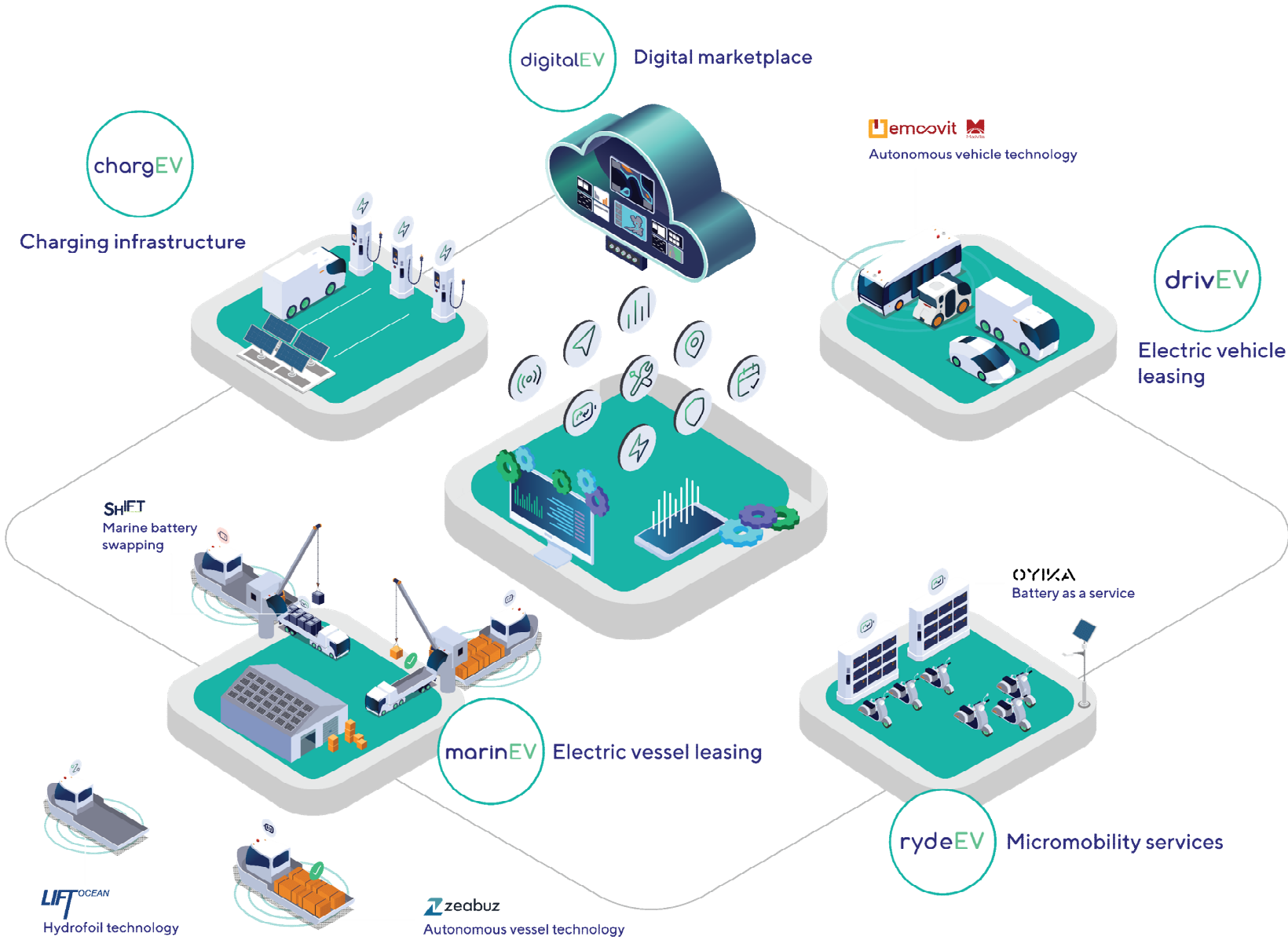
- Reduce emissions
- Reduce noise
- Increase life expectancy
- Improve quality of life
- Improve accessibility and affordability of green transport
- Shared value by creating efficient businesses, leveraging on our ecosystem



# YINSON GreenTech

**Our integrated ecosystem opens new opportunities for businesses to increase efficiency and have cleaner operations**

**Sparking the movement we call, “positively charged”**





## PURPOSE

To own, operate and charter a fleet of high performance OSVs to support services to the energy industry.

## STRATEGIES

SHORT TO MEDIUM  
TERM (1-5 YEARS)



Achieve strong utilization rate through active client engagement



Adopt industry best practices to meet safety and operational targets

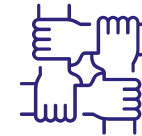


Streamline business and seek synergistic mergers for value creation

LONG TERM  
(6-10 YEARS)



Establish industry-leading improvements in safety and performance processes



Execute synergistic mergers for overall value creation of the Group



“

## Regulus owns and charters

Offshore Support Vessels (OSVs) and floating support solution units, including Anchor Handling and Towing Vessels (AHTs), Anchor Handling Tug Supply Vessels (AHTS), and Platform Supply Vessels (PSVs).





# Thank you!

Passionately delivering **powerful** solutions

[www.yinson.com](http://www.yinson.com)