



16th Annual General Meeting **2025 Performance Review**

Presentation by President
Megat Zariman Abdul Rahim

Resilience | Performance | Returns

Disclaimer

This material does not constitute and is not an offer to sell or the solicitation of an offer to buy securities of any company referred to in this presentation in the Malaysia or elsewhere.

This material may contain forward-looking statements by the Company that reflect management's current expectations, beliefs, intentions or strategies regarding the future and assumptions in light of currently available information. These statements are based on various assumptions and made subject to a number of risks, uncertainties and contingencies. Actual results, performance or achievements may differ materially and significantly from those discussed in the forward-looking statements. Such statements are not and should not be construed as a representation, warranty or undertaking as to the future performance or achievements of the Company and the Company assumes no obligation or responsibility to update any such statements.

No representation or warranty (either express or implied) is given by or on behalf of the Company or its related corporations (including without limitation, their respective shareholders, directors, officers, employees, agents, partners, associates and advisers) (collectively, the "Parties") as to the quality, accuracy, reliability or completeness of the information contained in this presentation (collectively, the "Information"), or that reasonable care has been taken in compiling or preparing the Information. None of the Parties shall be liable or responsible for any budget, forecast or forward-looking statements or other projections of any nature or any opinion which may have been expressed or otherwise contained or referred to in the Information.

The Information is and shall remain the exclusive property of the Company and nothing herein shall give, or shall be construed as giving, to any recipient(s) or party any right, title, ownership, interest, license or any other right whatsoever in or to the Information herein. This presentation is for the purposes of information only and no part of this presentation is intended to be or shall be construed as an offer, recommendation or invitation to subscribe for or purchase, or otherwise making available, any securities in the Company.

Velesto at a Glance

A Malaysian leader in upstream offshore jack-up drilling services

01 What we do

Offshore jack-up drilling

A leading provider in Malaysia and Southeast Asia, with an established track record and excellent safety performance

02 Who we are

Experienced, trusted

A strong and experienced Board and leadership team, underpinned by trusted relationships with NOCs, and supported by a resilient vendor ecosystem

Market capitalisation
RM'bn

2.5

As at 29 May 2026

5 Offshore Jack-up rig | **1** Oilfield in China | **1** Academy

Our Culture

Performance Driven Operations Focused



Safety



Service Quality



Technology



Sustainability

2025 Key Highlights

2025 a year of operational discipline

Delivering Performance and Returns Through Resilience

893

Revenue
(RM mil)

51%

EBITDA
Margin

23%

PAT
Margin

Utilisation

72%

Average
DCR

118

USDk/day

Uptime

99.9%

8.4% ROE | **3.0 sen** Dividend per share | **10.7%** Dividend Yield | **89%** TSR

Theme

Delivering Performance and Returns Through Resilience

01 Resilience

Defined by discipline - Execution certainty, cost control and balance sheet strength

02 Performance

Outstanding safety performance, technology deployed and top rated ESG company

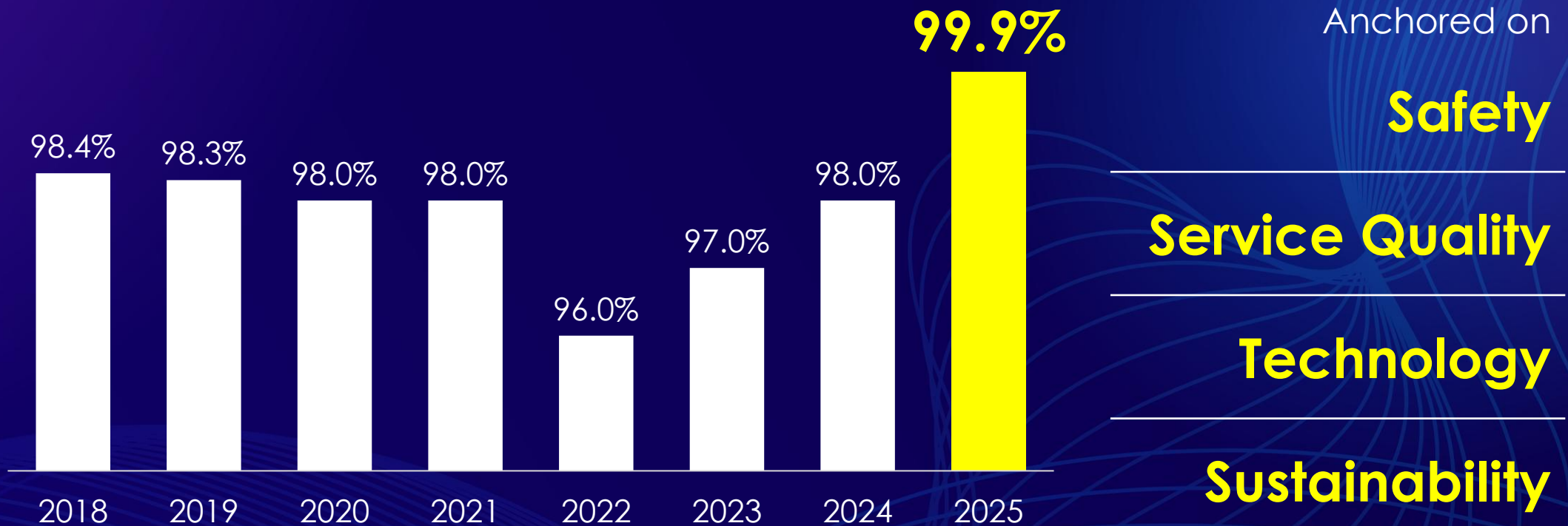
03 Returns

Record dividend, highest TSR in our history, and a stronger return on equity

Resilience - Execution Certainly

Near-perfect uptime: 99.9%

Surpasses the industry requirement of 98% and the regional benchmark of 98.5% set by the IADC



Resilience - Cost Control

Efforts undertaken yielded a **10%** reduction in OPEX and overheads

Anchored on operating cost per-day and headcount rationalisation, without compromise to safety or operational uptime.

Key cost optimisation

10%

OPEX cost optimisation

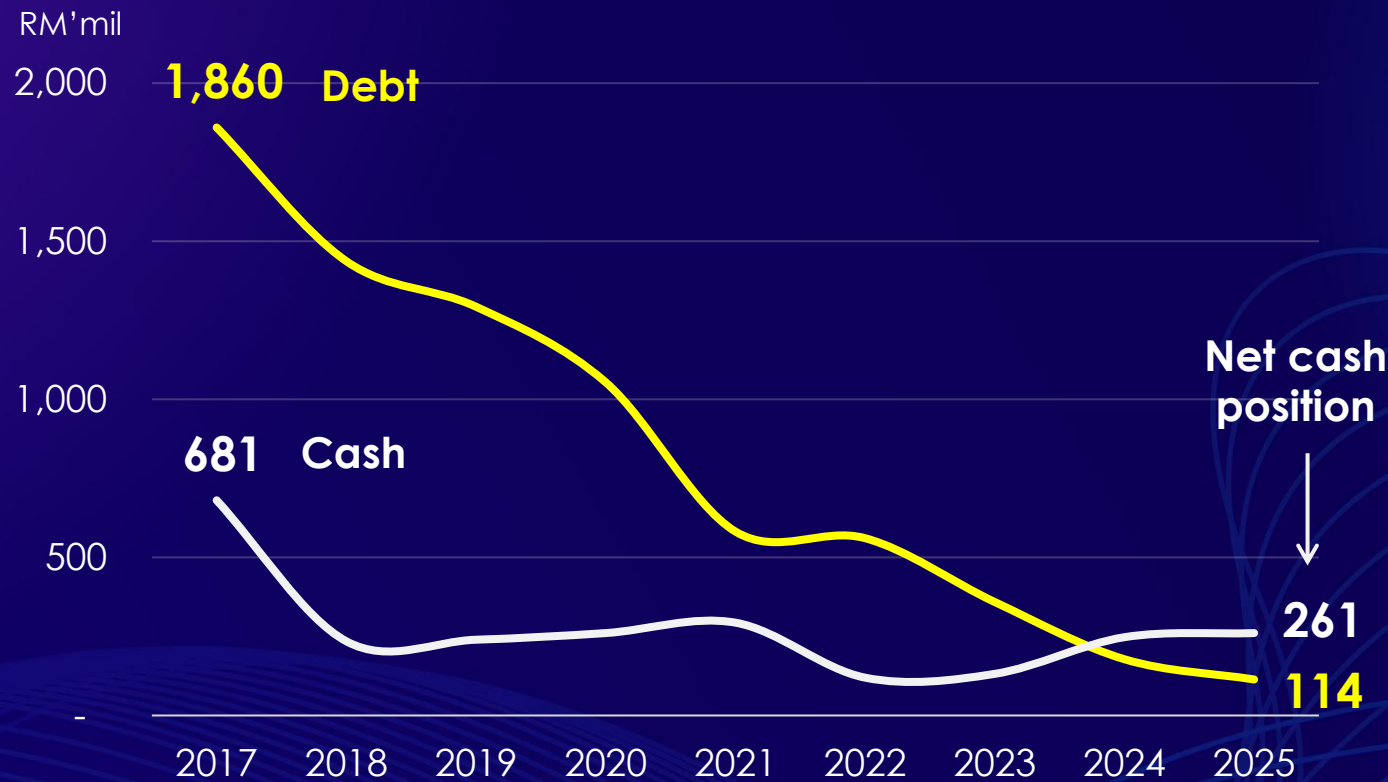
10%

Headcount optimisation

Resilience - Balance sheet strength

Net cash of RM140 million

As at 31 Dec 2025



Key Achievement

RM1.2bn

Completed Capital Reduction Exercise

AA2/P1/Stable

Corporate credit rating by RAM Ratings

RM350mn

Initial Sukuk Issuance in May 2026
(Post-balance sheet date)

Performance - Safety record

Excellent safety performance

Four zeros, all year

0

Fatality

0

Loss Time Injury

0

Major Spills

0

TRIF[^]

Notable safety awards from IADC Southeast Asia, Petronas Carigali and MPM Wells Management

[^] Total Recordable Incident Frequency

Performance - Technology

Technology, deployed.

A three-year arc of capability investment delivering value to clients

2023

Offline Capabilities

Parallel operations to compress drilling cycle time

2024

Autonomous Drilling

Closed-loop control delivering consistent, repeatable performance

2025

Robotic Arm

NAGA 6. Industry-first deployment. MPM Technology Pioneer Award

Performance - Technology

RIGWATCH Command Centre

Real-time visibility, faster decisions, safer operations



Performance – Sustainability

Top-rated ESG company in 2025

Continued to prioritise sustainable operations

FTSE4GOOD

4.1

Bursa's 4 star

NACGSA

Top 5%

PLC — Rank 32 for Overall Excellence

Asia Pacific CEO

Champion

Sustainability Award 2025

NACRA

Finalist

Award 2025

Net Zero

2050

Climate commitment & plan published

Living Wage

Achieved

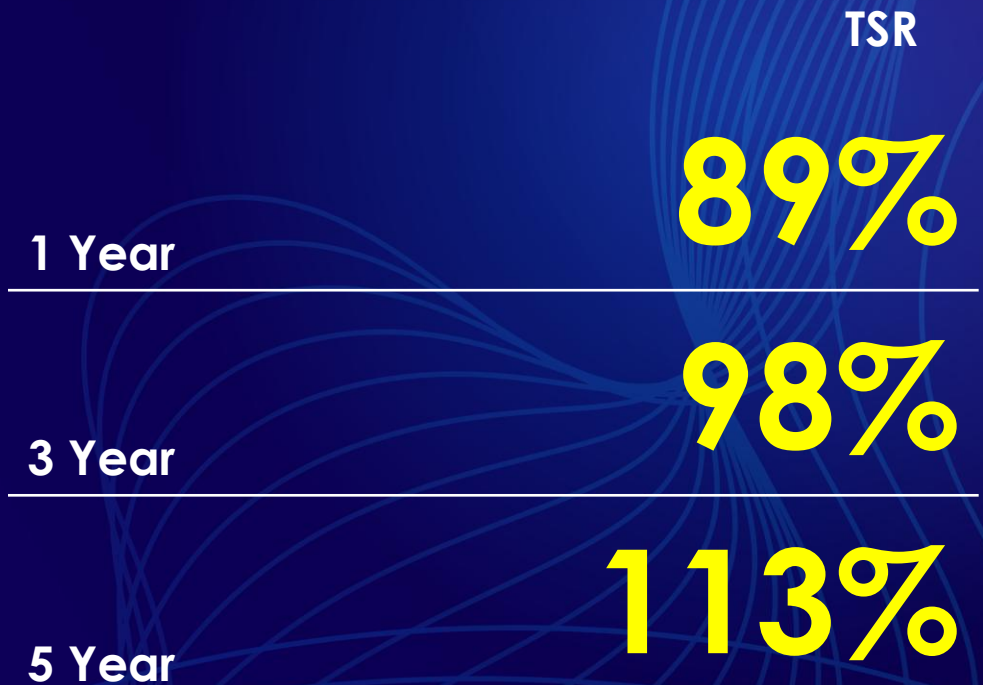
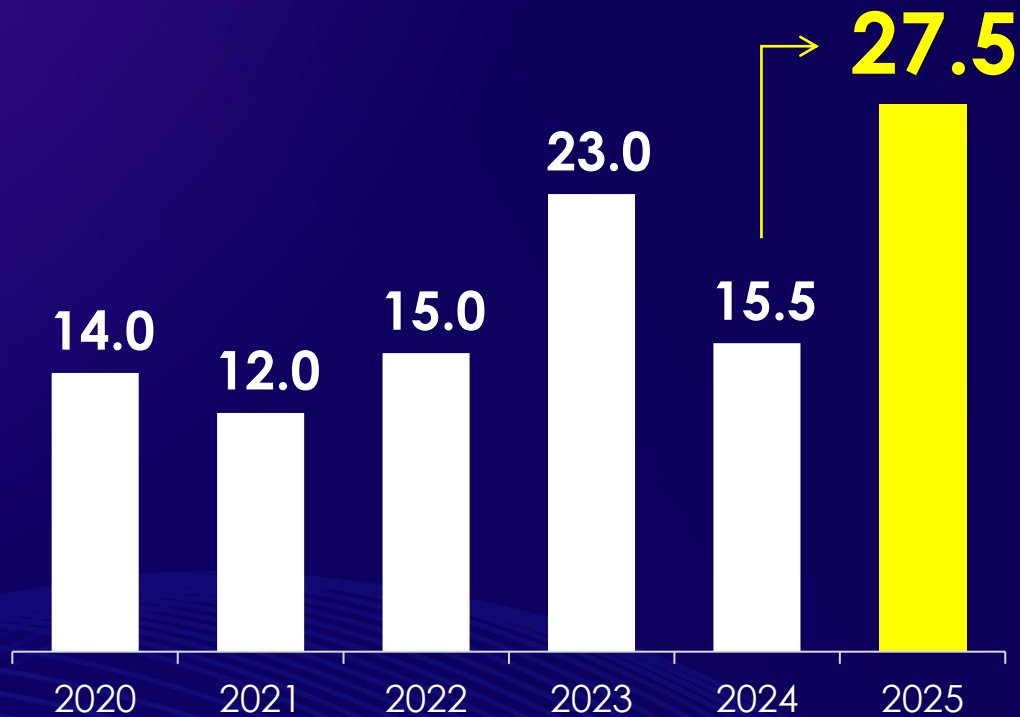
for all Malaysian employees

Returns

YTD Share price from 15.5 sen to 27.5 sen

Record dividend of **3.0 sen** – **10.7% highest dividend yield** in our history

Last 5-Y share price (sen)



Outlook – Middle East conflict

No direct operational exposure

Potential impacts are primarily indirect mainly on supply chain inflation



Risks

- Indirect impact only — no direct ops in region
 - Supply chain inflation
-

Mitigations

- Long-term earnings visibility
 - Cost discipline & operational readiness
 - Preserve financial flexibility
-

Opportunities

- Energy security focus
- Higher oil price improves upstream economics
- Increased upstream CAPEX over medium term

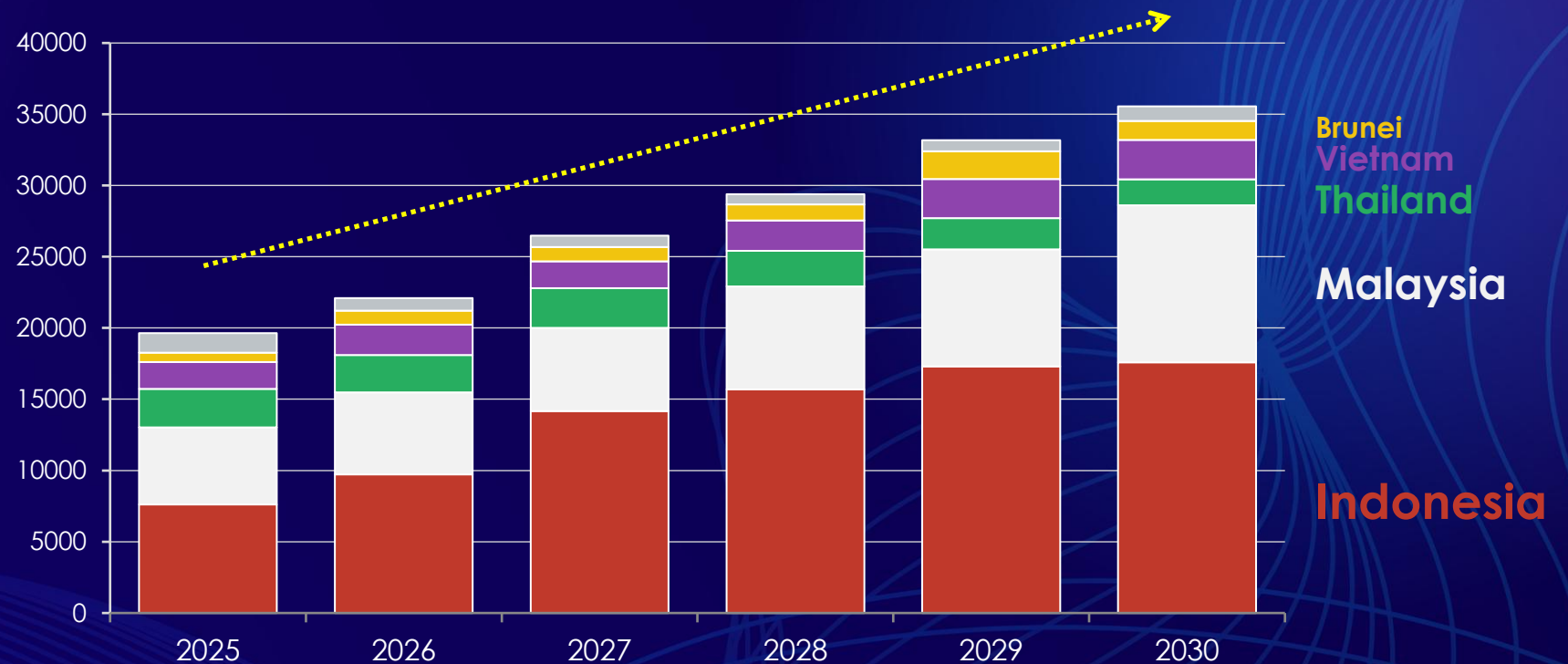
Outlook – SE Asia Region CAPEX Outlook

Growth in the region through 2030

Energy security continues to drive offshore CAPEX spending

Velesto is strategically positioned in Southeast Asia to capture emerging growth opportunities

Total offshore CAPEX in SEA
USD Million



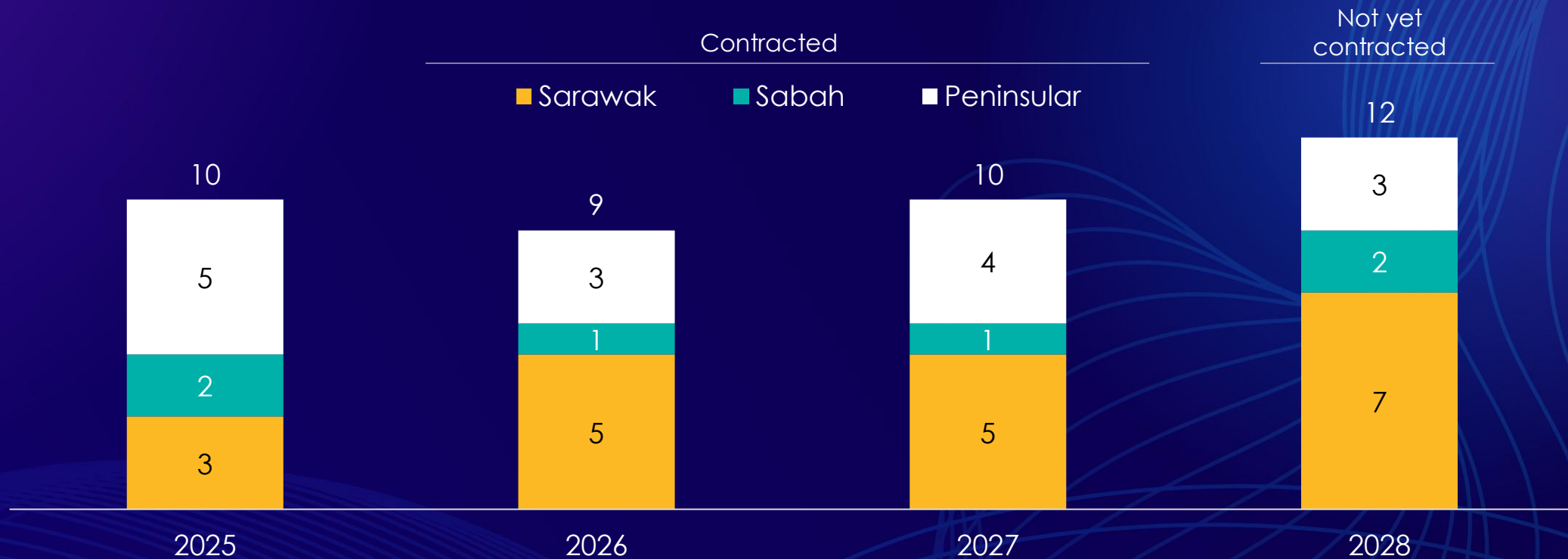
Source: Rystad May 2026

Outlook – PETRONAS Activity Outlook 2026

Stable jack-up activity in Malaysia

Activity transitions to Sarawak from 2026 onwards.

No. of jackup rigs



Orderbook and Prospects

A robust forward pipeline

Over 80% of prospects is long term

Orderbook

1.3 RMbn

- Firm RM1.2bn | Option RM0.1bn
- 1.45x orderbook cover

Prospects

3.7 RMbn

- 20 Opportunities in SEA
- 56% in Malaysia | 44% in other SEA
- >80% Long Term Contract

Rig Fleet Expansion Via Asset-light Model

Secured 1st third-party rig contract

Awarded Hibiscus contract using third-party rig, post-balance sheet date



Client	Hibiscus
Scope	Firm: 8 P&A and 1 Exploration well Optional: 7 P&A
Commencement	May 2026 – Dec 2026, including optional
Duration	4.5 months + 3 months optional
Rig	NAGA X - third-party rig

3-Y Drilling Sequence

Legend: ■ Firm Contract ■ Optional ■ Negotiation ■ Potential



N2 secured 5-year contract from PCSB

Striking a balance between long-term and short-term contracts

	FY2026				FY2027				FY2028 FORECAST			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
NAGA 2	PCSB	COC	PCSB				IDLE	PCSB				
NAGA 3	DISPOSED											
NAGA 4	PCSB	PREP & UPGRADE	Phu Quoc POC (Vietnam)				SPS	SEA				
NAGA 5	PTTEP				Idle		SEA				Idle	
NAGA 6	PCSB	Idle	SEA	IDLE	MY	Idle		MY				
NAGA 8	PC Ketapang	Idle	Jadestone	Idle	MY				Idle		MY	
NAGA X			Hibiscus				MY					

NAGA 2 long-term contract provides a hedge against lower utilization. Allows us to bid for shorter-term contracts with higher anticipated DCR

NAGA 8 – New contract under negotiation following completion with Jadestone.

Asset-lighter strategy materializing. Secured Hibiscus contract, bareboat charter of third party rig. Pursuing other bids using third party rigs

Sustainable return to shareholders

To be the trusted global upstream energy service provider

Driving long-term shareholder returns through **focusing on core strength, sustainable growth and financial resilience**

① Sweat The Asset

② Unlock Upstream Growth

③ Financial Resilience

S1. Maximise Core Asset Utilization

Optimize core drilling operations to maximize rig utilization and operational efficiency within the core business segment, anchored by safety and operational excellence

S2. Rig Fleet Expansion Via Asset-light Model

Expand upstream presence through JUR services growth via an asset-light model and diversification into new rig segments

S3. Financial Discipline and Optimize Capital Structure

Strengthen financial resilience through profitability-focused ventures, cost discipline and delivering long-term shareholder value

E1. SUSTAINABILITY

Enhance sustainability integration across operations

E2. PEOPLE AND CULTURE

Build future-ready talent with strong technical, commercial, and leadership capabilities

E3. STRATEGIC RELATIONS

Drive regional growth aspirations

E4. DIGITALIZATION

Transforming into a fully integrated, data-driven organization

In Summary

VELESTO
energy

A year defined by resilience, performance, and returns

FY2025 delivered across all fronts - a leaner cost structure, stronger operational performance, and the highest dividend in Velesto's history

