

THIS CIRCULAR IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION.

If you are in any doubt as to the course of action you should take, you should consult your stockbroker, bank manager, solicitor, accountant or other professional adviser immediately.

Bursa Malaysia Securities Berhad (“**Bursa Securities**”) has only perused the contents of the Proposed New Mandate on a limited review basis and has not perused the contents of this Circular to Shareholders in relation to the proposed renewal of existing mandate for recurrent related party transactions of a revenue or trading nature prior to its issuance as it is prescribed as an exempt document pursuant to the provision of Practice Note 18 of the Main Market Listing Requirements.

Bursa Securities takes no responsibility for the contents of this Circular, makes no representation as to its accuracy or completeness and expressly disclaims any liability whatsoever for any loss howsoever arising from or due to your reliance upon the whole or any part of the contents of this Circular. You should rely on your own evaluation to assess the merits and risks of the Proposed Renewal of Shareholders' Mandate as set out in this Circular.



MSM MALAYSIA HOLDINGS BERHAD

Registration No. 201101007583 (935722-K)
(Incorporated in Malaysia)

CIRCULAR TO SHAREHOLDERS IN RELATION TO

PROPOSED RENEWAL OF SHAREHOLDERS' MANDATE FOR THE EXISTING RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE FOR MSM MALAYSIA HOLDINGS BERHAD (“MSM HOLDINGS”) AND ITS GROUP OF COMPANIES (“MSM HOLDINGS GROUP”) AND PROPOSED NEW SHAREHOLDERS' MANDATE FOR THE NEW RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE FOR MSM HOLDINGS GROUP

The resolution set out in this Circular will be tabled at the Fifteenth Annual General Meeting (“**15th AGM**”) of MSM Holdings which will be held at Banquet Hall 1, Level B2, Menara Felda, Platinum Park, No. 11, Persiaran KLCC, 50088 Kuala Lumpur, Wilayah Persekutuan Kuala Lumpur, Malaysia (“**Meeting Venue**”) on **Wednesday, 24 June 2026 at 11:00 a.m.** or any adjournment thereof. Please follow the registration procedures provided in the Administrative Guide for the 15th AGM.

The Notice of the 15th AGM of the Company together with the Proxy Form are available to be downloaded from MSM Holdings's corporate website at <https://www.msmsugar.com/investor-relations/reports> or Bursa Malaysia's website at www.bursamalaysia.com.

As a shareholder, in the event you wish to appoint a proxy, please complete, sign and return the Proxy Form in accordance with the instructions printed thereon. The completed Proxy Form may be submitted latest by **11:00 a.m., Monday, 22 June 2026** in the following manner:

1. In Hard Copy Form

Deposited by hand or post to **Boardroom Share Registrars Sdn Bhd at 11th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia.**

2. By Electronic Means

(a) Through the Boardroom Smart Investor Portal at <https://investor.boardroomlimited.com> by logging in and selecting ‘**SUBMIT E-PROXY FORM**’ ;

OR

(b) By sending the Proxy Form by email to bsr.proxy@boardroomlimited.com.

Last date and time for lodging the Proxy Form : Monday, 22 June 2026 at 11:00 a.m.

Date and time of the AGM : Wednesday, 24 June 2026 at 11:00 a.m. or at any adjournment thereof

This Circular is dated 29 May 2026

Unless where the context otherwise requires, the following definitions shall apply throughout this Circular:

Act	: Companies Act 2016, as amended from time to time and any re-enactment thereof
AGM	: Annual General Meeting of MSM Holdings
Audit, Governance and Risk Committee	: Audit, Governance and Risk Committee of MSM Holdings
Board	: Board of Directors of MSM Holdings
Bursa Securities	: Bursa Malaysia Securities Berhad
CMSA	: Capital Markets and Services Act, 2007, as amended from time to time and any re-enactment thereof
Constitution	: Constitution of MSM Holdings
Director	: (a) A director of MSM Holdings or its subsidiary, and shall have the meaning given in Section 2(1) of the CMSA; and (b) for the purpose of the disclosure of Related Parties pursuant to the Proposed Mandates, includes any person who is or was within the preceding 6 months of the date on which the terms of the transaction were agreed upon, a director as referred to in paragraph (a) above, director of MSM Holdings' holding company or chief executive officer of our Company or our subsidiary or holding company
Delima Oil Products	: Delima Oil Products Sdn Bhd
EGM	: Extraordinary General Meeting of MSM Holdings
F Agri	: FGV Agri Services Sdn Bhd
F D'Saji	: Felda D'Saji Sdn Bhd
F Engineering	: Felda Engineering Services Sdn Bhd
F Integrated Farming	: FGV Integrated Farming Holdings Sdn Bhd
F Johor Bulkera	: FGV Johor Bulkera Sdn Bhd
F Kernel	: FGV Kernel Products Sdn Bhd
F Marketing	: FGV Marketing Services Sdn Bhd
F Prodata	: FGV Prodata Systems Sdn Bhd
F Properties	: Felda Properties Sdn Bhd
F Rubber Industries	: FGV Rubber Industries Sdn Bhd
F R&D	: FGV R&D Sdn Bhd
F Security	: FGV Security Services Sdn Bhd
F Travel	: Felda Travel Sdn Bhd

F Transport	:	FGV Transport Services Sdn Bhd
FAHC	:	Felda Asset Holdings Company Sdn Bhd
FELDA	:	Federal Land Development Authority
FGV	:	FGV Holdings Berhad
FGV Group	:	FGV and its subsidiaries
FGV Sugar	:	FGV Sugar Sdn Bhd
FYE	:	Financial year ended or where the context otherwise requires, financial year ending
Generali Insurance	:	Generali Insurance Malaysia Berhad
KPF	:	Koperasi Permodalan FELDA Malaysia Berhad
KPF Niaga	:	KPF Niaga Sdn Bhd
KPF Trading	:	KPF Trading Sdn Bhd
Langsat Bulkiers	:	Langsat Bulkiers Sdn Bhd
Listing Requirements	:	Main Market Listing Requirements of Bursa Securities, as amended from time to time and any re-enactment thereof
LPD	:	30 April 2026, being the latest practicable date prior to the issuance of this Circular
Major Shareholder	:	<p>(a) A person who has an interest or interests in 1 or more voting shares in our Company and the number or aggregate number of those shares, is:</p> <p>(i) 10% or more of the total number of voting shares in our Company; or</p> <p>(ii) 5% or more of the total number of voting shares in our Company where such person is the largest shareholder of our Company.</p> <p>(b) For the purpose of the Proposed Mandates, includes any person who is or was within the preceding 6 months of the date on which the terms of the transaction were agreed upon, a major shareholder of our Company or our subsidiary or holding company.</p>
MSM Holdings or Company	:	MSM Malaysia Holdings Berhad
MSM Holdings Group or Group	:	Collectively, MSM Holdings and its subsidiaries
N/A	:	Not applicable
Proposed Mandates	:	Collectively, the Proposed Renewal of Shareholders' Mandate and the Proposed New Shareholders' Mandate
Proposed New Shareholders' Mandate	:	Proposed shareholders' mandate for the new RRPTs for the MSM Holdings Group as set out in Appendix I(B) of this Circular

Proposed Renewal of Shareholders' Mandate	:	Proposed renewal of shareholders' mandate for the existing RRPTs for the MSM Holdings Group as set out in Appendix I(A) of this Circular
Related Party(ies)	:	A Director or Major Shareholder of our Company and persons connected with such Director or Major Shareholder as defined under the Listing Requirements
RRPT(s)	:	Recurrent related party transaction of a revenue or trading nature which is necessary for the day-to-day operations of the MSM Holdings Group
sq. ft.	:	Square foot or where the context requires, square feet
Transacting Parties	:	The relevant companies under the MSM Holdings Group and the respective Related Parties

Currency

RM and sen	:	Ringgit Malaysia and sen, respectively, the lawful currency of Malaysia
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Subsidiaries

MSM Johor	:	MSM Sugar Refinery (Johor) Sdn Bhd
MSM Prai	:	MSM Prai Berhad
MSM Trading	:	MSM Trading & Distribution Sdn Bhd
MSM Logistics	:	MSM Logistics Sdn Bhd

All references to "**our Company**" or "**MSM Holdings**" in this Circular are to MSM Malaysia Holdings Berhad, and references to "**our Group**" and "**MSM Holdings Group**" are to our Company and our consolidated subsidiaries. References to "**we**", "**us**", "**our**" and "**ourselves**" are to our Company, or where the context otherwise requires, our consolidated subsidiaries.

All references to "**you**" and "**your**" in this Circular are to the shareholders of our Company.

Words denoting the singular shall, where applicable, include the plural and *vice versa*, and words denoting the masculine gender shall, where applicable, include the feminine and/or neuter genders and *vice versa*. References to persons shall include corporations.

Any reference in this Circular to any statutes, rules, regulations or rules of the stock exchange is a reference to such statutes, rules, regulations or rules of the stock exchange currently in force and as may be amended from time to time or re-enacted thereof.

Any reference to a time of day or date in this Circular shall be a reference to Malaysian time or date, respectively.

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MSM MALAYSIA HOLDINGS BERHAD

Registration No. 201101007583 (935722-K)
(Incorporated in Malaysia)

Registered Office:
Level 21, Wisma FGV
Jalan Raja Laut
50350 Kuala Lumpur
Wilayah Persekutuan

29 May 2026

Board of Directors

Dato' Mazlan Kamaruddin (*Chairman, Independent Non-Executive Director*)
Dato' Dr. Suzana Idayu Wati Osman (*Non-Independent Non-Executive Director*)
Nurul Muhaniza Hanafi (*Non-Independent Non-Executive Director*)
Dato' Mohd Banuri Aris (*Non-Independent Non-Executive Director*)
Tan Chee Beng (*Independent Non-Executive Director*)
Thanneermalai A/L SP SM Somasundaram (*Independent Non-Executive Director*)

To: Our Shareholders

Dear Sir/Madam,

PROPOSED MANDATES

1. INTRODUCTION

1.1 At our Company's 14th AGM held on 19 June 2025, our Company had obtained a shareholders' mandate for our Group to enter into RRPTs ("**2025 Shareholders' Mandate**"). The 2025 Shareholders' Mandate shall, in accordance with the Listing Requirements, lapse at the conclusion of the forthcoming AGM, unless the authority for its renewal is obtained from our shareholders at the forthcoming AGM.

In addition to the renewal of the 2025 Shareholders' Mandate, our Company will also be seeking a shareholders' mandate for our Group to enter into new RRPTs.

1.2 On 26 March 2026, our Board had announced its intention to seek shareholders' approval for the Proposed Mandates at the forthcoming AGM.

The purpose of this Circular is to provide you with the relevant information pertaining to the Proposed Mandates together with our Board's recommendation thereon and also to seek your approval for the resolution in respect of the Proposed Mandates to be tabled at the forthcoming AGM, the Notice of which has been dispatched to the shareholders on the same date. The extract of the ordinary resolution on the Proposed Mandates is enclosed together with this Circular.

YOU ARE ADVISED TO READ THE CONTENTS OF THIS CIRCULAR CAREFULLY BEFORE VOTING ON THE RESOLUTION PERTAINING TO THE PROPOSED MANDATES TO BE TABLED AT OUR FORTHCOMING AGM.

2. DETAILS OF THE PROPOSED MANDATES

2.1 The Proposed Mandates

Part E of Chapter 10 of the Listing Requirements provides that a listed issuer may seek its shareholders' mandate for related party transactions which are recurrent, of revenue or trading nature and which are necessary for the day-to-day operations of a listed issuer or its subsidiaries, subject to the following:

- (a) the transactions are in the ordinary course of business and are on terms not more favourable to the related party than those generally available to the public;
- (b) the shareholders' mandate is subject to annual renewal and disclosure is made in the annual report of the aggregate value of transactions conducted pursuant to the shareholders' mandate during the financial year (based on the type of transactions, names of related parties involved in each type of transaction made and their relationship with the listed issuer), where the aggregate value, in relation to a listed issuer with a share capital of RM60.0 million and above, is as follows:
 - (i) the consideration, value of the assets, capital outlay or cost of the RRPTs is RM1.0 million or more; or
 - (ii) the percentage ratio of such RRPTs is 1% or more;whichever is the higher;
- (c) the listed issuer's circular to shareholders for the shareholder mandate includes the information as may be prescribed by Bursa Securities. The draft circular must be submitted to Bursa Securities together with a checklist showing compliance with such information;
- (d) in a meeting to obtain shareholders' mandate, the interested director, interested major shareholder or interested person connected with a director or major shareholder; and where it involves the interest of an interested person connected with a director or major shareholder, such director or major shareholder, must not vote on the resolution to approve the transactions. An interested director or an interested major shareholder must ensure that persons connected with him or it abstain from voting on the resolution approving the transactions; and
- (e) the listed issuer immediately announces to Bursa Securities when the actual value of a recurrent related party transaction entered into by the listed issuer, exceeds the estimated value of such transaction disclosed in the circular by 10% or more and must include the information as may be prescribed by Bursa Securities in its announcement.

Where a listed issuer has procured a shareholders' mandate pursuant to Paragraph 10.09 (2) of the Listing Requirements, the provisions of Paragraph 10.08 of the Listing Requirements will not apply.

In the ordinary course of our business, our Group has entered into certain RRPTs and it is anticipated that the companies within our Group would, in the ordinary course of business, continue to enter into such transactions with the Related Parties, details of which are as set out in Section 2.5 below. It is likely that such transactions will occur with some degree of frequency and could arise at any time.

In this regard, our Board proposes to seek a general mandate from our shareholders to enter into arrangements or transactions with the Related Parties, which are necessary for the day-to-day operations of our Group and are based on normal commercial terms, at arm's length, in the best interests of our Group, on terms that are not more favourable to the Related Parties than those generally available to the public, and will not be detrimental to our minority shareholders.

2.2 Validity period of the Proposed Mandates

The Proposed Mandates, if approved at our forthcoming AGM, shall take effect immediately upon the passing of the ordinary resolution proposed at our AGM to approve the Proposed Mandates and is subject to annual renewal. In this respect, the authority conferred by the Proposed Mandates shall only continue to be in force until:

- (a) the conclusion of our next AGM following our forthcoming AGM at which time it will lapse, unless the authority is renewed by a resolution passed at the said next AGM; or
- (b) the expiration of the period within which our next AGM after that date is required to be held pursuant to Sections 340 (2) of the Act (excluding however such extension as may be allowed pursuant to Section 340 (4) of the Act); or
- (c) the Proposed Mandates are revoked or varied by resolution passed by you in a general meeting,

whichever is the earliest.

Thereafter, your approval will be sought for the renewal of the Proposed Mandates at each subsequent AGM or at an EGM that may be held on the same day as the AGM, subject to a satisfactory review by our Audit, Governance and Risk Committee.

2.3 Principal activities of the MSM Holdings Group

As at the LPD, our principal activity is that of an investment and/or holding company whilst the principal activities of our subsidiaries are as follows:

Company name	Effective equity interest (%)	Principal activities
MSM Johor	100.0	Sugar refining, sales and marketing of sugar products.
MSM Prai	100.0	Sugar refining, sales and marketing of sugar products and investment holding.
MSM Trading	100.0	The intended principal activities are to buy and sell commodities products either through physical or paper transactions.
Subsidiary of MSM Prai		
MSM Logistics	100.0	Transport services, warehousing, freight forwarding and others value added services.

2.4 Classes of Related Party

The Proposed Mandates will apply to the following classes of Related Party:

- (a) Major Shareholders; and
- (b) person(s) connected to Major Shareholders.

2.5 Details of RRPTs

The class and nature of RRPTs which were entered into and are to be entered into by our Group are set out in Appendix I of this Circular.

Disclosure will be made in the Group's annual report of the breakdown of the aggregate value of the RRPTs conducted during the financial year, providing information of types of transactions made, names of the Related Parties involved in each type of transaction, and their relationship with our Company pursuant to the Proposed Mandates in accordance with Paragraph 10.09 (2) of the Listing Requirements and Practice Note 12 of the Listing Requirements.

2.6 Basis of estimated value of RRPTs

The estimated transaction values of the RRPTs, for which the Proposed Mandates are being sought, are based on estimated prevailing prices which are or will be formalised in agreements/contracts to be entered into by relevant members of our Group with the Transacting Parties based on our Group's usual levels of transaction and on the projected business volume from the date of our forthcoming AGM to our next AGM. The actual value of transactions may, however, vary from the estimated value disclosed in Appendix I of this Circular should there occur any changes in the business, economic and/or competitive environment or due to fluctuations of raw sugar prices.

Nevertheless, if the Proposed Mandates are approved, disclosure will be made in accordance with the Listing Requirements in our Company's annual report for the FYE 31 December 2025 of the aggregate value of transactions conducted pursuant to the Proposed Mandates as approved during the financial year.

2.7 Threshold of authority

All RRPTs are subject to the review and/or approval of the appropriate level of authority pursuant to the procedures as disclosed in Section 3 of this Circular. Where any Director has any interest (direct or indirect) in any RRPTs, such Director shall abstain from deliberation and voting on the matter.

2.8 Benefits to the MSM Holdings Group

The services and transactions set out in Appendix I of this Circular are to be provided and entered into by the relevant companies under our Group in their ordinary course of business and on terms not more favourable to the Transacting Parties than those generally available to the public and will not be detrimental to our minority shareholders. These transactions are an integral part of our business and are intended to meet our business needs.

Our Board is of the view that the close working relationships and co-operation between the Transacting Parties will allow our Group to be more competitive in the provision and receipt of such services and operation of such transactions.

2.9 Amounts due and owing to the MSM Holdings Group by the Related Parties

As at 31 December 2025, breakdown of the principal sum for the total outstanding amount due and owing by the Related Parties to our Group pursuant to the RRPTs (details of which are set out in Appendix 1 of this Circular) which exceeded the credit terms are as follows:

Nature of RRPT	Amount of the outstanding RRPT receivables			
	1 year or less	1 to 3 Years	3 to 5 years	More than 5 years
	RM'000	RM'000	RM'000	RM'000
Sale of sugar	4	-	343	-
TOTAL	4	-	343	-

No late payment charges were imposed on the outstanding amounts in view of the active on-going transactions between the parties.

Our Company is of the opinion that the overdue amount, which is part of the normal business transactions between our Group and the Related Party, is recoverable. The management of our Company will continue to review and hold discussions with the Related Party for early settlement of amounts outstanding.

Our Board is of the opinion that the overdue amounts are closely monitored to ensure early settlement by the Related Parties and that proper steps are taken by management to pursue any amount that is long overdue by Related Parties to mitigate the irrecoverability of any such amount. This includes management engaging in prompt discussions with corresponding Related Parties and procuring settlement arrangements to ensure that amounts outstanding will be settled based on agreed repayment plans.

3. REVIEW PROCEDURES FOR THE RRPTS

Our Company has established the following methods and procedures to ensure that the RRPTs have been or will be undertaken on transaction prices and terms not more favourable to the Transacting Parties than those generally available to the public and not to the detriment of our minority shareholders:

- (a) all members of our Group are made aware of the requirements relating to RRPTs;
- (b) all companies within our Group shall only enter into the RRPT after taking into account the pricing, level of service, quality of product as compared to market prices and industry standards against at least 2 other contemporaneous transactions with unrelated third parties for similar products/services and/or quantities as comparison, wherever possible, to determine whether the price and terms offered to/by Related Parties are fair and reasonable and comparable to those offered to/by other unrelated third parties for the same or substantially similar type of products/services and/or quantities.

Where quotations or comparative pricing from unrelated parties cannot be obtained, the pricing of any RRPT entered into will be determined based on prevailing market rates under usual commercial terms, business practices and policies or otherwise in accordance with other applicable industry norms/consideration and are not to the detriment of minority shareholders;

- (c) where contemporaneous pricing tests in (b) could not be performed, to justify the transaction pricing and confirm that the pricing is not detrimental to our Group, the justification on the transaction pricing is to be approved based on Limit of Authorities (“LOA”) and subsequently updated to the Audit, Governance and Risk Committee and the Board;
- (d) Transacting Parties within our Group must submit RRPT reports on monthly basis to our Group’s finance division for the purpose of monitoring and compilation for quarterly Audit, Governance and Risk Committee. The Chief Financial Officer and the Group Chief Executive Officer shall review and approve the report every month;
- (e) at any time, where the aggregate actual value of the mandated RRPTs is anticipated to exceed the aggregate estimate value by 10% or more, the Transacting Parties shall immediately prepare the necessary papers for Audit, Governance and Risk Committee’s recommendation for our Board’s approval for an immediate announcement to Bursa Securities;
- (f) all RRPTs, which are not within the shareholders’ mandate and have the value of more than RM1.0 million or 1% of the RRPT’s percentage ratio (as defined under Paragraph 10.02(g) of the Listing Requirements), whichever is the higher, shall be approved by our Board for immediate announcement to Bursa Securities;
- (g) if a member of the Audit, Governance and Risk Committee has an interest in any particular transaction, he or she will have to abstain from any deliberation (but may be requested by the other members of the Audit, Governance and Risk Committee to explain or furnish such information as considered necessary) and also voting on the matter at the Audit, Governance and Risk Committee meeting in respect of that transaction;
- (h) proper records shall be maintained to capture all the RRPTs entered into pursuant to the shareholders’ mandate to ensure accurate disclosure thereof. Summary reports of the RRPTs are to be circulated to the Audit, Governance and Risk Committee on a quarterly basis for the Audit, Governance and Risk Committee’s notation, review and monitoring;
- (i) the Audit, Governance and Risk Committee shall have overall responsibility for the determination of the review procedures; and
- (j) if during the periodic review, the Audit, Governance and Risk Committee is of the view that the abovementioned procedures are no longer sufficient to ensure that the RRPTs are undertaken on an arm’s length basis and on normal commercial terms that are not more favourable to the Related Party than those normally available to the public, the Audit, Governance and Risk Committee shall have the discretion to request for additional procedures to be imposed on all the RRPTs.

4. STATEMENT BY THE AUDIT, GOVERNANCE AND RISK COMMITTEE

The Audit, Governance and Risk Committee has reviewed the procedures on the RRPTs mentioned in Section 3 of this Circular and is of the view that the stipulated procedures are:

- (a) adequate to monitor, track and identify RRPTs in a timely and orderly manner and these procedures and processes are reviewed annually; and
- (b) sufficient to ensure that the RRPTs are not more favourable to the Related Parties than those generally available to the public and, not to the detriment of our Company’s minority shareholders.

5. RATIONALE FOR THE PROPOSED MANDATES

The Proposed Mandates, subject to annual review and renewal, will enable our Group to carry out RRPTs necessary for the respective day-to-day operations and, will eliminate the need to frequently make announcements to Bursa Securities, convene separate general meetings and/or seek your approval as and when RRPTs comprised within the Proposed Mandates arise. In this respect, the Proposed Mandates are intended to save administrative time and expenses which could be better utilised by our Group to pursue its corporate objectives and realise business opportunities in a timelier and effective manner.

6. EFFECTS OF THE PROPOSED MANDATES

The Proposed Mandates are not expected to have any effect on our share capital and our substantial shareholders' shareholdings in our Company and, are not expected to have any material effect on the earnings, net assets and gearing of our Group.

7. APPROVAL REQUIRED

The Proposed Mandates are subject to your approval being obtained at our forthcoming AGM.

8. INTERESTS OF OUR DIRECTORS, MAJOR SHAREHOLDERS AND/OR PERSONS CONNECTED WITH THEM

As at the LPD, save and except as disclosed below, none of our Directors, Major Shareholders and/or persons connected with them, have any interest, direct or indirect in the Proposed Mandates:

	Direct Interest		Indirect Interest	
	No. of Shares [#]	% of Shares	No. of Shares [#]	% of Shares
Interested Directors				
(1) Dato' Dr. Suzana Idayu Wati Osman	-	-	-	-
(2) Nurul Muhaniza Hanafi	-	-	-	-
(3) Dato' Mohd Banuri Aris	-	-	-	-
(4) Dato' Fakhrunniam Othman	-	-	-	-
Interested Major Shareholders				
FGV Sugar	281,369,800	40.03	-	-
KPF	107,393,952	15.27	-	-
FGV	77,150,248	10.97	(5)281,369,800	40.03
FELDA	-	-	(6)358,520,048	51.00
Interested Persons Connected				
FAHC	-	-	-	-

Note:

Latest shareholding based on the record of depositors of MSM Holdings as at 30 April 2026, being the last trading day and the LPD

(1) Dato' Dr. Suzana Idayu Wati Osman is a Director General of FELDA, a Director of Felda Investment Corporation Sdn Bhd, a wholly-owned subsidiary of FELDA, a Non-Independent Non-Executive Director of FGV and a representative of FGV on the Board of MSM Holdings.

(2) Nurul Muhaniza Hanafi is an Independent Non-Executive Director of FGV and a representative of FGV on the Board of MSM Holdings.

(3) Dato' Mohd Banuri Aris is the Chairman of KPF and a representative of KPF on the Board of MSM Holdings.

(4) Dato' Fakhrunniam Othman is a former representative of FGV on the Board of MSM Holdings. He resigned as a Director of MSM Holdings with effect from 28 February 2026. Dato' Fakhrunniam Othman is still deemed as a director pursuant to Paragraph 10.02 of the Main Market Listing Requirements.

(5) Deemed interested by virtue of its interest in shares in FGV Sugar pursuant to Section 8 of the Act.

(6) Deemed interested by virtue of the respective interest in shares in FGV and FGV Sugar pursuant to Section 8 of the Act.

Based on the details as disclosed in Appendix I of this Circular, Dato' Dr. Suzana Idayu Wati Osman, Nurul Muhaniza Hanafi, Dato' Mohd Banuri Aris and Dato' Fakhrunniam Othman, being Interested Directors ("**Interested Directors**"), have abstained and will continue to abstain from all Board deliberations and voting in relation to the Proposed Mandates. They will also abstain from voting in respect of their direct and/or indirect shareholdings in the Company (where applicable) on the ordinary resolution, deliberating or approving the Proposed Mandates at the forthcoming AGM. They have respectively undertaken to ensure that persons connected with them will also abstain from voting on the ordinary resolution, deliberating or approving the Proposed Mandates at the forthcoming AGM.

FGV Sugar, KPF, FGV and FELDA being interested Major Shareholders, will abstain from voting in respect of their direct and/or indirect shareholdings on the ordinary resolution, deliberating or approving the Proposed Mandates at the forthcoming AGM. They have respectively undertaken to ensure that persons connected with them will also abstain from voting on the ordinary resolution, deliberating or approving the Proposed Mandates at the forthcoming AGM.

FAHC, being a wholly-owned subsidiary of FELDA, is a person connected to FELDA. FAHC has a direct shareholding of 12.42% in FGV. FAHC, however, does not have any direct or indirect major shareholding in MSM as at LPD. Nevertheless, FAHC will abstain from voting in respect of its direct and/or indirect shareholdings, if any, on the ordinary resolution, deliberating or approving the Proposed Mandates at the forthcoming AGM.

9. DIRECTORS' RECOMMENDATION

Our Board (save for the Interested Directors), having considered all aspects of the Proposed Mandates, is of the opinion that the Proposed Mandates are in the best interest of our Company.

Accordingly, our Board (save for the Interested Directors), recommends that you vote in favour of the ordinary resolution pertaining to the Proposed Mandates to be tabled at our forthcoming AGM.

10. AGM

Our 15th AGM will be held at **Banquet Hall 1, Level B2, Menara Felda, Platinum Park, No. 11, Persiaran KLCC, 50088 Kuala Lumpur, Wilayah Persekutuan Kuala Lumpur, Malaysia ("Meeting Venue") on Wednesday, 24 June 2026 at 11:00 a.m.** or any adjournment thereof, for the purpose of considering and if thought fit, passing the ordinary resolution to give effect to the Proposed Mandates.

You are requested to complete, sign and return the Proxy Form in accordance with the instructions printed thereon. The completed Proxy Form may be submitted **latest by 11:00 a.m., Monday, 22 June 2026** in the following manner:

1. In Hard Copy Form

Deposited by hand or post to **Boardroom Share Registrars Sdn Bhd at 11th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia.**

2. By Electronic Means

(a) Through the Boardroom Smart Investor Portal at <https://investor.boardroomlimited.com> by logging in and selecting '**SUBMIT E-PROXY FORM**';

OR

(b) By sending the Proxy Form by email to bsr.proxy@boardroomlimited.com.

11. FURTHER INFORMATION

You are requested to refer to the attached Appendices for further information.

Yours faithfully,
For and on behalf of the Board of
MSM MALAYSIA HOLDINGS BERHAD

Tan Chee Beng
Independent Non-Executive Director

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DETAILS OF RRPTS

A. Details of the RRPTs to be entered into by our Group under the Proposed Renewal of Shareholders' Mandate

Item	Transacting Parties		Interested Major Shareholders/ Directors and/or persons connected with them	Nature of relationship as at the LPD	Nature of RRPT	2025 Shareholders' Mandate		Reason for deviation where the actual value of transactions exceeds the estimated value by 10% or more (if applicable)	Estimated value from forthcoming AGM on 24 June 2026 to next AGM (1)	
	Recipient	Provider				Estimated value as disclosed in the circular dated 30 April 2025	Actual value transacted from the last AGM to the LPD			(RM'000)
						(RM'000)	(RM'000)		(RM'000)	(RM'000)
1.	MSM Holdings Group	FGV Group	<u>Interested Major Shareholders</u> FGV Sugar KPF FGV FELDA <u>Interested Directors</u> Dato' Dr. Suzana Idayu Wati Osman Nurul Muhaniza Hanafi Dato' Mohd Banuri Aris Dato' Fakhrunniam Othman <u>Interested Person Connected</u> FAHC	See notes (2), (3), (4), (5), (6), (7), (8), (9) and (10)	Provision of management services	4,000	2,714	N/A	3,000	
2.	MSM Holdings Group	F Prodata	<u>Interested Major Shareholders</u> FGV Sugar KPF FGV FELDA <u>Interested Directors</u> Dato' Dr. Suzana Idayu Wati Osman Nurul Muhaniza Hanafi Dato' Mohd Banuri Aris Dato' Fakhrunniam Othman <u>Interested Person Connected</u> FAHC	See notes (2), (3), (4), (5), (6), (7), (8), (9) and (10)	Provision of information technology (IT) services	1,000	112	N/A	1,000	

DETAILS OF RRPTS

Item	Transacting Parties		Interested Major Shareholders/ Directors and/or persons connected with them	Nature of relationship as at the LPD	Nature of RRPT	2025 Shareholders' Mandate		Reason for deviation where the actual value of transactions exceeds the estimated value by 10% or more (if applicable)	Estimated value from forthcoming AGM on 24 June 2026 to next AGM (1)
	Recipient	Provider				Estimated value as disclosed in the circular dated 30 April 2025	Actual value transacted from the last AGM to the LPD		
						(RM'000)	(RM'000)		(RM'000)
3.	MSM Holdings Group	F Security	<u>Interested Major Shareholders</u> FGV Sugar KPF FGV FELDA <u>Interested Directors</u> Dato' Dr. Suzana Idayu Wati Osman Nurul Muhaniza Hanafi Dato' Mohd Banuri Aris Dato' Fakhrunniam Othman <u>Interested Person Connected</u> FAHC	See notes (2), (3), (4), (5), (6), (7), (8), (9) and (10)	Provision of security services	6,000	3,062	N/A	6,000
4.	MSM Holdings	FELDA	<u>Interested Major Shareholders</u> FGV Sugar KPF FGV FELDA <u>Interested Directors</u> Dato' Dr. Suzana Idayu Wati Osman Nurul Muhaniza Hanafi Dato' Mohd Banuri Aris Dato' Fakhrunniam Othman <u>Interested Person Connected</u> FAHC	See notes (2), (3), (4), (5), (6), (7), (8), (9) and (10)	Office rental <u>Address</u> Level 44, Menara FELDA, Platinum Park No.11, Persiaran KLCC 50088 Kuala Lumpur Malaysia <u>Area</u> 15,631 sq. ft. <u>Duration</u> 23 November 2025 to 22 November 2028 <u>Rental Payment</u> Monthly	2,500	790	N/A	2,500

DETAILS OF RRPTS

Item	Transacting Parties		Interested Major Shareholders/ Directors and/or persons connected with them	Nature of relationship as at the LPD	Nature of RRPT	2025 Shareholders' Mandate		Reason for deviation where the actual value of transactions exceeds the estimated value by 10% or more (if applicable)	Estimated value from forthcoming AGM on 24 June 2026 to next AGM (1)
	Recipient	Provider				Estimated value as disclosed in the circular dated 30 April 2025	Actual value transacted from the last AGM to the LPD		
						(RM'000)	(RM'000)		(RM'000)
5.	MSM Holdings Group	KPF Niaga	<u>Interested Major Shareholders</u> FGV Sugar KPF FGV FELDA <u>Interested Directors</u> Dato' Dr. Suzana Idayu Wati Osman Nurul Muhaniza Hanafi Dato' Mohd Banuri Aris Dato' Fakhrunniam Othman <u>Interested Person Connected</u> FAHC	See notes (2), (3), (4), (5), (6), (7), (8), (9) and (10)	Provision of motor vehicle insurance	1,000	-	N/A	1,000
6.	MSM Holdings Group	F Travel	<u>Interested Major Shareholders</u> FGV Sugar KPF FGV FELDA <u>Interested Directors</u> Dato' Dr. Suzana Idayu Wati Osman Nurul Muhaniza Hanafi Dato' Mohd Banuri Aris Dato' Fakhrunniam Othman <u>Interested Person Connected</u> FAHC	See notes (2), (3), (4), (5), (6), (7), (8), (9) and (10)	Provision of travel and accommodation services	1,000	9	N/A	1,000

DETAILS OF RRPTS

Item	Transacting Parties		Interested Major Shareholders/ Directors and/or persons connected with them	Nature of relationship as at the LPD	Nature of RRPT	2025 Shareholders' Mandate		Reason for deviation where the actual value of transactions exceeds the estimated value by 10% or more (if applicable)	Estimated value from forthcoming AGM on 24 June 2026 to next AGM (1)
	Recipient	Provider				Estimated value as disclosed in the circular dated 30 April 2025	Actual value transacted from the last AGM to the LPD		
						(RM'000)	(RM'000)		(RM'000)
7.	MSM Holdings Group	F D'Saji	<u>Interested Major Shareholders</u> FGV Sugar KPF FGV FELDA <u>Interested Directors</u> Dato' Dr. Suzana Idayu Wati Osman Nurul Muhaniza Hanafi Dato' Mohd Banuri Aris Dato' Fakhrunniam Othman <u>Interested Person Connected</u> FAHC	See notes (2), (3), (4), (5), (6), (7), (8), (9) and (10)	Provision of refreshments	1,000	30	N/A	1,000
8.	FGV Group	MSM Holdings Group	<u>Interested Major Shareholders</u> FGV Sugar KPF FGV FELDA <u>Interested Directors</u> Dato' Dr. Suzana Idayu Wati Osman Nurul Muhaniza Hanafi Dato' Mohd Banuri Aris Dato' Fakhrunniam Othman <u>Interested Person Connected</u> FAHC	See notes (2), (3), (4), (5), (6), (7), (8), (9) and (10)	Sale of refined sugar, molasses, mud cake and other sugar products	2,000	1,102	N/A	4,000

DETAILS OF RRPTS

Item	Transacting Parties		Interested Major Shareholders/ Directors and/or persons connected with them	Nature of relationship as at the LPD	Nature of RRPT	2025 Shareholders' Mandate		Reason for deviation where the actual value of transactions exceeds the estimated value by 10% or more (if applicable)	Estimated value from forthcoming AGM on 24 June 2026 to next AGM (1)
	Recipient	Provider				Estimated value as disclosed in the circular dated 30 April 2025	Actual value transacted from the last AGM to the LPD		(RM'000)
						(RM'000)	(RM'000)		(RM'000)
9.	MSM Holdings Group	F Transport	<u>Interested Major Shareholders</u> FGV Sugar KPF FGV FELDA <u>Interested Directors</u> Dato' Dr. Suzana Idayu Wati Osman Nurul Muhaniza Hanafi Dato' Mohd Banuri Aris Dato' Fakhrunniam Othman <u>Interested Person Connected</u> FAHC	See notes (2), (3), (4), (5), (6), (7), (8), (9) and (10)	Provision of freight forwarder, handling and transportation services	30,000	12,150	N/A	30,000
10.	MSM Holdings Group	F Integrated Farming	<u>Interested Major Shareholders</u> FGV Sugar KPF FGV FELDA <u>Interested Directors</u> Dato' Dr. Suzana Idayu Wati Osman Nurul Muhaniza Hanafi Dato' Mohd Banuri Aris Dato' Fakhrunniam Othman <u>Interested Person Connected</u> FAHC	See notes (2), (3), (4), (5), (6), (7), (8), (9) and (10)	Supply and delivery of fast-moving consumer goods	1,000	-	N/A	1,000

DETAILS OF RRPTS

Item	Transacting Parties		Interested Major Shareholders/ Directors and/or persons connected with them	Nature of relationship as at the LPD	Nature of RRPT	2025 Shareholders' Mandate		Reason for deviation where the actual value of transactions exceeds the estimated value by 10% or more (if applicable)	Estimated value from forthcoming AGM on 24 June 2026 to next AGM (1)
	Recipient	Provider				Estimated value as disclosed in the circular dated 30 April 2025	Actual value transacted from the last AGM to the LPD		(RM'000)
						(RM'000)	(RM'000)		(RM'000)
11.	MSM Holdings Group	F R&D	<u>Interested Major Shareholders</u> FGV Sugar KPF FGV FELDA <u>Interested Directors</u> Dato' Dr. Suzana Idayu Wati Osman Nurul Muhaniza Hanafi Dato' Mohd Banuri Aris Dato' Fakhrunniam Othman <u>Interested Person Connected</u> FAHC	See notes (2), (3), (4), (5), (6), (7), (8), (9) and (10)	Provision of research services and technical advice for new product development	1,000	154	N/A	1,000
12.	MSM Holdings	FELDA	<u>Interested Major Shareholders</u> FGV Sugar KPF FGV FELDA <u>Interested Directors</u> Dato' Dr. Suzana Idayu Wati Osman Nurul Muhaniza Hanafi Dato' Mohd Banuri Aris Dato' Fakhrunniam Othman <u>Interested Person Connected</u> FAHC	See notes (2), (3), (4), (5), (6), (7), (8), (9) and (10)	Purchase of livestock	1,000	-	N/A	1,000

DETAILS OF RRPTS

Item	Transacting Parties		Interested Major Shareholders/ Directors and/or persons connected with them	Nature of relationship as at the LPD	Nature of RRPT	2025 Shareholders' Mandate		Reason for deviation where the actual value of transactions exceeds the estimated value by 10% or more (if applicable)	Estimated value from forthcoming AGM on 24 June 2026 to next AGM (1)
	Recipient	Provider				Estimated value as disclosed in the circular dated 30 April 2025	Actual value transacted from the last AGM to the LPD		
						(RM'000)	(RM'000)		(RM'000)
13.	MSM Holdings Group	F Johor Bulkers	<u>Interested Major Shareholders</u> FGV Sugar KPF FGV FELDA <u>Interested Directors</u> Dato' Dr. Suzana Idayu Wati Osman Nurul Muhaniza Hanafi Dato' Mohd Banuri Aris Dato' Fakhrunniam Othman <u>Interested Person Connected</u> FAHC	See notes (2), (3), (4), (5), (6), (7), (8), (9) and (10)	Rental of storage tanks	5,000	-	N/A	2,000
Total						56,500	20,123	N/A	54,500

DETAILS OF RRPTS

B. Details of the RRPTs to be entered into by our Group under the Proposed New Shareholders' Mandate

Item	Transacting Parties		Interested Major Shareholders/ Directors and/or persons connected with them	Nature of relationship as at the LPD	Nature of RRPT	Estimated value during the Validity Period ⁽¹⁾ (RM'000)
	Recipient	Provider				
1.	F Transport	MSM Holdings Group	<u>Interested Major Shareholders</u> FGV Sugar KPF FGV FELDA <u>Interested Directors</u> Dato' Dr. Suzana Idayu Wati Osman Nurul Muhaniza Hanafi Dato' Mohd Banuri Aris Dato' Fakhrunniam Othman <u>Interested Person Connected</u> FAHC	See notes (2), (3), (4), (5), (6), (7), (8), (9) and (10)	Supply of backhaul transportation services	2,000

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DETAILS OF RRPTS

Notes:

- (1) *The estimated value shown above represents the best estimates by our management. Accordingly, the actual transacted values may vary and are subject to change.*
- (2) *FGV Sugar is a Major Shareholder of MSM Holdings with 40.03% direct interest.*
- (3) *FGV is a Major Shareholder of MSM Holdings with 10.97% direct interest and 40.03% indirect interest through its direct shareholdings in FGV Sugar, a wholly-owned subsidiary of FGV.*
- (4) *FELDA is a Major Shareholder of MSM Holdings with 51% indirect interest through its 79.98% direct interest in FGV. FELDA is also a Major Shareholder in F D'Saji with 40% direct interest.*
- (5) *FAHC, being a wholly-owned subsidiary of FELDA, is a person connected to FELDA. FAHC has a direct shareholding of 12.42% in FGV. FAHC, however, does not have any direct or indirect major shareholding in MSM.*
- (6) *Dato' Dr. Suzana Idayu Wati Osman is a Director General of FELDA, a Director of Felda Investment Corporation Sdn Bhd, a wholly-owned subsidiary of FELDA, a Non-Independent Non-Executive Director of FGV and a representative of FGV on the Board of MSM Holdings.*
- (7) *Nurul Muhaniza Hanafi is an Independent Non-Executive Director of FGV and a representative of FGV on the Board of MSM Holdings.*
- (8) *Dato' Mohd Banuri Aris is the Chairman of KPF and a representative of KPF on the Board of MSM Holdings.*
- (9) *Dato' Fakhrunniam Othman is a former representative of FGV on the Board of MSM Holdings. He resigned as a Director of MSM Holdings with effect from 28 February 2026. Dato' Fakhrunniam Othman is still deemed as a director pursuant to Paragraph 10.02 of the Main Market Listing Requirements.*
- (10) *KPF is a Major Shareholder of MSM Holdings with 15.27% direct interest. KPF is also a person connected to FELDA. KPF has 100% direct interest in KPF Trading and KPF Niaga, 60% direct interest in F D'Saji, as well as direct and indirect interest in certain subsidiaries of FGV as tabulated in Table A.*

TABLE A

KPF's shareholdings in subsidiaries of FGV as at LPD are as follows:

No.	Name of Company	KPF's Direct Interest	KPF's Indirect Interest	KPF's Effective Interest
1.	Delima Oil Products	-	28.0%	28.0%
2.	F Engineering	49.0%	-	49.0%
3.	F Properties	-	49.0%	49.0%
4.	F Kernel	-	28.0%	28.0%
5.	F Marketing	-	28.0%	28.0%
6.	FGV Palm Industries Sdn Bhd	28.0%	-	28.0%
7.	FGV Refineries Sdn Bhd	-	28.0%	28.0%

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DETAILS OF RRPTS

No.	Name of Company	KPF's Direct Interest	KPF's Indirect Interest	KPF's Effective Interest
8	FNI Biofuel Sdn Bhd	-	28.0%	28.0%
9	P.T. Cashgrow Ventures	-	26.6%	26.6%

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ADDITIONAL INFORMATION

1. DIRECTORS' RESPONSIBILITY STATEMENT

Our Directors have seen and approved this Circular and they collectively and individually accept full responsibility for the accuracy, validity and completeness of the information given and/or contained in this Circular. They confirm that, after making all reasonable enquiries, and to the best of their knowledge and belief, there are no false or misleading statements or other facts, the omission of which would make any statement in this Circular false or misleading.

2. MATERIAL CONTRACTS

Neither our Company nor any of our subsidiaries have entered into any contracts which are or may be material (not being contracts entered into in the ordinary course of business) within two (2) years immediately preceding the date of this Circular.

3. MATERIAL LITIGATION

As at the LPD, save as disclosed below, MSM Holdings Group is not engaged in any material litigation, claim or arbitration, either as plaintiff or defendant, and the Board is not aware and does not have any knowledge of any proceedings, pending or threatened against MSM Holdings Group, or of any fact likely to give rise to any proceedings, which might materially and adversely affect the financial position or business of the MSM Holdings Group.

3.1 Kuala Lumpur High Court Civil Suit No. WA-22NCvC-333-05/2024 brought by MSM Sugar Refinery (Johor) Sdn Bhd ("Plaintiff") against Generali Insurance Malaysia Berhad (formerly known as AXA Affin General Insurance Berhad) ("Generali") & 7 Ors ("Defendants") (the "Legal Suit")

By a Writ of Summons and Statement of Claim dated 24 May 2024 and amended Statement of Claim dated 4 June 2024, the Plaintiff had commenced the Legal Suit against Generali.

The Legal Suit which was initially commenced against Generali as the lead insurer, arose from the failure of a boiler owned by the Plaintiff, which caused the Plaintiff to suffer a loss of profits between January 2022 until May 2023. Pursuant to the insurance policies taken out, the Plaintiff has claimed the maximum sum allowed under the policies in the sum of RM42,750,000.00. Generali as the lead insurer has repudiated the Plaintiff's claim under the policies.

In its Defence dated 18 July 2024, Generali as the lead insurer has taken the position that it was only liable for a limited claim by the Plaintiff and that the remainder of the claim was to be addressed proportionally to the co-insurers of the insurance policies. Subsequently, the Plaintiff via its amended Writ of Summons and amended Statement of Claim dated 14 October 2024, has named the following co-insurers as the Defendants in the Legal Suit:

- a) The Pacific Insurance Berhad;
- b) Tokio Marine Insurans (Malaysia) Berhad;
- c) Berjaya Sampo Insurance Berhad;
- d) Zurich General Insurance Malaysia Berhad;
- e) Great Eastern General Insurance (Malaysia) Berhad;
- f) RHB Insurance Berhad; and
- g) Chubb Insurance Malaysia Berhad.

The Plaintiff is claiming the following against the Defendants in the Legal Suit:

- (i) Damages in the sum of RM42,750,000.00 to be paid by the Defendants to the Plaintiff, jointly and/or severally, pursuant to their individual rateable proportions under the insurance policies; and/or
- (ii) Damages as assessed by the Honourable Court;
- (iii) Costs of this Legal Suit;
- (iv) Interests on the judgment sum at the rate of 5% per annum from the date the cause of action arose until the date of full settlement; and
- (v) Any further orders and other reliefs which this Honourable Court deems fit and proper to grant.

The next case management for the Legal Suit is fixed on 3 August 2026 to update the Court on the filing of rebuttal expert report. Trial dates of this Legal Suit have been fixed from 13 December 2027 until 16 December 2027 and from 20 December 2027 until 23 December 2027.

The counsels acting for the Plaintiff in the Legal Suit are of the view that the Plaintiff has a reasonable chance of success in its claim, subject to the usual uncertainties of litigation and the risks of going to trial associated with it.

3.2 Johor Bahru High Court Civil Suit No. JA-22C-05-07/2024 brought by Ranhill Water Technologies Sdn Bhd (“Plaintiff”) against MSM Sugar Refinery (Johor) Sdn Bhd (“Defendant”) (the “Legal Suit”)

Plaintiff brought a claim against the Defendant for outstanding value of works (inclusive of retention sum) carried out by the Plaintiff in the sum of RM2,792,819.00 and for additional / variation works completed by the Plaintiff in the sum of RM669,362.00, for a project known as Supply, Deliver, Install Including Testing and Commissioning for Upgrading of Industrial Effluent Treatment (‘IETS’) Plant at MSMJ Johor, Tanjung Langsat, Johor Darul Takzim. The Defendant pleaded amongst others that the Plaintiff has the design and engineering obligation to ensure the complete operation of the IETS Plant meets the fit for purpose requirement which includes the achieving the Environmental Quality Act 1974 Standard A for the effluent at point of final discharge.

The Defendant counterclaims against the Plaintiff in the sum of RM4,401,003.09 for set-off, Liquidated Ascertained Damages (‘LAD’) and back charges in relation to the works, and the sum of RM27,625,797.39 per month for costs incurred from termination on 2 July 2024 until the completion of the rectification of works.

In the alternative to the above, the Defendant also counterclaims against the Plaintiff for replacement and rectification costs of RM3,610,000.00, diminution in value of work done amounting to RM132,947.75, LAD or actual damages capped at RM610,000.00, costs for application of further contravention license of RM7,964.00, cost for installation of additional air conditioning in control room amounting to RM6,500.00, estimated costs of testing and commissioning of the IETS plant and associated costs of RM400,000.00 and estimated costs incurred by the Defendant from termination on 2 July 2024 until the completion of the rectification works of RM27,625,797.39 per month.

The Court has fixed a mediation session for the Legal Suit on 29 July 2026 before another High Court Judge acting as the mediator. In relation to the mediation, the Court has directed the Parties to submit the Statement of Facts by 15 July 2026.

The next case management before the trial Judge is fixed on 15 June 2026. Trial dates have been fixed from 1 December 2026 until 4 December 2026 and the Court has directed parties to file the following by the given deadlines:

- (i) Witness Statements by 18 August 2026;
- (ii) Expert Report by 30 September 2026;
- (iii) Rebuttal Expert Report by 30 October 2026; and
- (iv) Exchange of Rebuttal Witness Statements by 20 November 2026.

The Counsel acting for the Defendant in the Legal Suit are of the view that the Defendant has a reasonable prospect of succeeding in its defence against the Plaintiff's claim and also succeeding in its counterclaim against the Plaintiff subject to the evidence to be adduced and the performance of witnesses including expert witnesses during the court trial.

4. DOCUMENTS AVAILABLE FOR INSPECTION

Copies of the following documents are available for inspection at our registered office at Level 21, Wisma FGV, Jalan Raja Laut, 50350 Kuala Lumpur, Wilayah Persekutuan during normal business hours from Mondays to Fridays (except public holidays) for the period commencing from the date of this Circular up to and including the date of our forthcoming AGM:

- (a) our Constitution;
- (b) our audited consolidated financial statements for the past two (2) FYE 31 December 2024 and 31 December 2025; and
- (c) the relevant cause papers in respect of the material litigation as referred to in Section 3 above.



MSM MALAYSIA HOLDINGS BERHAD
 Registration No. 201101007583 (935722-K)
 (Incorporated in Malaysia)

EXTRACT OF THE NOTICE OF THE AGM

As Special Business

Ordinary Resolution No. 8

PROPOSED RENEWAL OF SHAREHOLDERS' MANDATE FOR THE EXISTING RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE FOR MSM MALAYSIA HOLDINGS BERHAD ("MSM HOLDINGS") AND ITS GROUP OF COMPANIES ("MSM HOLDINGS GROUP") AND PROPOSED NEW SHAREHOLDERS' MANDATE FOR THE NEW RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE FOR MSM HOLDINGS GROUP

"THAT, subject always to the Companies Act 2016, the Company's Constitution, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Listing Requirements"), other applicable laws, guidelines, rules and regulations, and the approval of the relevant governmental/regulatory authorities (where applicable), approval be and is hereby given to the Company and its subsidiaries to enter into all arrangements and/or transactions involving the interests of the related parties as specified in Appendix 1 of the Circular to the Shareholders dated 29 May 2026, provided that such arrangements and/or transactions are:

- (i) recurrent transactions of a revenue or trading nature;
- (ii) necessary for the day-to-day operations;
- (iii) carried out in the ordinary course of business on normal commercial terms which are not more favourable to the related parties than those generally available to the public; and
- (iv) not detrimental to the minority shareholders of the Company;

("Proposed Mandates");

AND THAT the Proposed Mandates shall commence immediately upon passing of this ordinary resolution and continue to be in force until:

- (a) the conclusion of the next AGM of the Company following this AGM, at which time the Proposed Mandates will lapse, unless the Proposed Mandates are renewed by a resolution passed at the next AGM of the Company; or
- (b) the expiration of the period within which the next AGM is required by law to be held; or
- (c) the Proposed Mandates are revoked or varied by a resolution passed by the Shareholders of the Company in a general meeting of the Company,

whichever is the earlier;

AND FURTHER THAT authority be and is hereby given to the Directors of the Company and/or its subsidiaries to complete and do all such acts and things (including executing such documents as may be required) as they may consider expedient or necessary to give effect to such transactions as authorised by this resolution and the Proposed Mandates."