

ATTESTED COPY

Registration No: 200801008472 (809759 - X)

NEXG BERHAD
(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

FINANCIAL REPORT
for the financial year ended 31 March 2025

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

TABLE OF CONTENTS

	Page
Directors' Report.....	1 - 10
Statement by Directors	11
Statutory Declaration.....	11
Independent Auditors' Report.....	12 - 17
Statements of Financial Position	18 - 19
Statements of Profit or Loss and Other Comprehensive Income	20 - 21
Statements of Changes in Equity	22 - 24
Statements of Cash Flows	25 - 27
Notes to the Financial Statements.....	28 - 136

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

DIRECTORS' REPORT

The directors hereby submit their report and the audited financial statements of the Group and of the Company for the financial year ended 31 March 2025.

PRINCIPAL ACTIVITIES

The Company is principally engaged in the businesses of investment holding and provision of management services to its subsidiaries. The principal activities of the subsidiaries are set out in Note 8 to the financial statements. There have been no significant changes in the nature of these principal activities during the financial year.

CHANGE OF NAME

On 20 February 2025, the Company changed its name from Datasonic Group Berhad to NexG Berhad.

RESULTS

	Group RM'000	Company RM'000
Profit after taxation for the financial year	<u>115,676</u>	<u>60,162</u>
Attributable to:-		
Owners of the Company	115,549	60,162
Non-controlling interests	<u>127</u>	<u>-</u>
	<u>115,676</u>	<u>60,162</u>

DIVIDENDS

The amount of dividends declared or paid by the Company since 31 March 2024 were as follows:-

	RM'000
In respect of the financial year ended 31 March 2024:	
- Fourth interim single tier tax-exempt dividend of 1.30 sen per share, declared on 30 May 2024 and paid on 2 July 2024	<u>36,258</u>
In respect of the financial year ended 31 March 2025:	
- First interim single tier tax-exempt dividend of 0.75 sen per share, declared on 29 August 2024 and paid on 27 September 2024	<u>20,899</u>
	<u>57,157</u>

The directors do not recommend the payment of any final dividend for the financial year ended 31 March 2025.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

DIRECTORS' REPORT

RESERVES AND PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the financial statements.

ISSUES OF SHARES AND DEBENTURES

During the financial year:-

- (a) the Company increased its issued and paid-up share capital from RM261,294,260 to RM266,001,872 by way of:-
 - (i) issuance of 2,800 new ordinary shares from the exercise of warrants at the exercise price of RM0.2117 per share which amounted to RM593; and
 - (ii) issuance of 9,113,300 new ordinary shares from the exercise of options under the Company's Employee Share Option Scheme at the exercise prices as disclosed in Note 24 to the financial statements which amounted to RM4,064,532.

The new ordinary shares issued rank pari passu in all respects with the existing ordinary shares of the Company.

- (b) there were no issues of debentures by the Company.

TREASURY SHARES

During the financial year, the Company purchased 23,041,200 of its issued ordinary shares from the open market at an average price of RM0.48 per share. The total consideration paid for the purchase was RM11,012,870 including transaction costs. The ordinary shares purchased are held as treasury shares in accordance with Section 127(6) of the Companies Act 2016 and are presented as a deduction from equity.

As at 31 March 2025, the Company repurchased, in total its equity securities of 188,973,100 ordinary shares at an average price of RM0.48 per share as treasury shares, the consideration of which amounted to RM89,824,137 inclusive of transaction costs.

OPTIONS GRANTED OVER UNISSUED SHARES

During the financial year, no options were granted by the Company to any person to take up any unissued shares in the Company except for the share options granted pursuant to the Company's Employee Share Option Scheme below.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

DIRECTORS' REPORT

EMPLOYEE SHARE OPTION SCHEME

The Employee Share Option Scheme ("ESOS") of the Company is governed by the ESOS By-Laws and was approved by the shareholders on 20 February 2020. The ESOS is to be in force for a period of 5 years effective from 16 July 2021.

The details of the ESOS are disclosed in Note 24 to the financial statements.

WARRANTS B 2025/2028

The Company had on 18 February 2025 issued 1,391,079,589 free Warrants on the basis of one (1) Warrant for every two (2) existing ordinary shares. The Warrants are constituted by a Deed Poll dated 24 January 2025.

The salient terms of the Warrants B 2025/2028 are as follows:-

- (a) Each Warrant entitles the registered holder to subscribe for one (1) new ordinary share in the Company at any time on or before the maturity date, 17 February 2028, falling three (3) years from the date of issue of the Warrants. Unexercised Warrants after the exercise period will thereafter lapse and cease to be valid;
- (b) The exercise price of the Warrants is fixed at RM0.2117 per Warrant;
- (c) The new ordinary shares to be issued upon the exercise of the Warrants shall rank pari passu in all respects with the existing ordinary shares of the Company; and
- (d) The Warrants were listed and quoted on the Main Market of Bursa Malaysia Securities Berhad on 21 February 2025.

As at 31 March 2025, there were issuance of 2,800 new ordinary shares pursuant to the exercise of the Warrant at the exercise price of RM0.2117 per warrant.

BAD AND DOUBTFUL DEBTS

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for impairment losses on receivables, and satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for impairment losses on receivables.

At the date of this report, the directors are not aware of any circumstances that would require the further writing off of bad debts, or the additional allowance for impairment losses on receivables in the financial statements of the Group and of the Company.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

DIRECTORS' REPORT

CURRENT ASSETS

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ensure that any current assets, which were unlikely to be realised in the ordinary course of business, including their value as shown in the accounting records of the Group and of the Company, have been written down to an amount which they might be expected so to realise.

At the date of this report, the directors are not aware of any circumstances which would render the values attributed to the current assets in the financial statements misleading.

VALUATION METHODS

At the date of this report, the directors are not aware of any circumstances which have arisen which would render adherence to the existing methods of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

CONTINGENT AND OTHER LIABILITIES

At the date of this report, there does not exist:-

- (a) any charge on the assets of the Group and of the Company that has arisen since the end of the financial year which secures the liabilities of any other person; or
- (b) any contingent liability of the Group and of the Company which has arisen since the end of the financial year.

No contingent or other liability of the Group and of the Company has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may substantially affect the ability of the Group and of the Company to meet their obligations when they fall due, except as disclosed in the financial statements.

CHANGE OF CIRCUMSTANCES

At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

ITEMS OF AN UNUSUAL NATURE

The results of the operations of the Group and of the Company during the financial year were not, in the opinion of the directors, substantially affected by any item, transaction or event of a material and unusual nature.

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the directors, to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

DIRECTORS' REPORT

DIRECTORS

The names of directors of the Company who served during the financial year and up to the date of this report are as follows:-

Datuk Haji Abu Hanifah bin Noordin ⁽²⁾ (Appointed on 22.08.2024)
Tan Sri Dato' Seri Mohd Khairul Adib bin Abd Rahman ⁽²⁾ (Appointed on 22.11.2024)
Datuk Ab.Hamid bin Mohamad Hanipah ⁽²⁾ (Appointed on 22.08.2024)
Hajah Erna bt Ismail ⁽²⁾ (Appointed on 09.10.2024)
Datuk Puvanesan a/l Subenthiran ⁽²⁾ (Appointed on 12.11.2024)
Datuk Zainal Abidin bin Abu Hassan ⁽²⁾ (Appointed on 12.11.2024)
Dato' Che Nazli binti Jaapar ⁽²⁾ (Appointed on 14.01.2025)
Michelle Yong Voon Sze
Dato' Ibrahim bin Abdullah ⁽¹⁾
YM Tunku Datuk Nooruddin bin Tunku Dato' Seri Shahabuddin (Appointed on 22.08.2024 and resigned on 31.12.2024)
Chew Chi Hong (Resigned on 27.09.2024)
Chia Kok Khuang (Resigned on 02.10.2024)
CP(R) Datuk Mohd Khalil bin Kader Mohd (Resigned on 28.11.2024)
YM Tengku Dato' Seri Abu Bakar Ahmad bin Tengku Tan Sri Abdullah (Resigned on 12.02.2025)
Ahmad Ridwan bin Abdullah (Resigned on 12.02.2025)
Azrul bin Yahaya (Resigned on 28.05.2025)

Notes:-

⁽¹⁾ In accordance with Clause 165 of the Company's Constitution, Dato' Ibrahim bin Abdullah retire from the Board by rotation at the forthcoming Annual General Meeting, and being eligible, offer himself for re-election.

⁽²⁾ In accordance with Clause 156 of the Company's Constitution, Datuk Haji Abu Hanifah bin Noordin, Tan Sri Dato' Seri Mohd Khairul Adib bin Abd Rahman, Datuk Ab.Hamid bin Mohamad Hanipah, Hajah Erna bt Ismail, Datuk Puvanesan a/l Subenthiran, Datuk Zainal Abidin bin Abu Hassan and Dato' Che Nazli binti Jaapar retire from the Board at the forthcoming Annual General Meeting, and being eligible, offer themselves for re-election.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

DIRECTORS' REPORT

DIRECTORS (CONT'D)

The names of directors of the Company's subsidiaries who served during the financial year and up to the date of this report, not including those directors mentioned above, are as follows:-

Ding Yong
Ng Shih Shing
Md Diah bin Ramli
Muhayuddin bin Musa
Abdul Razak bin Mohd Nordin
Azwan bin Omar
Tee Lay Ling
Lee Chin Seong
Soh Peng Nam
Law Tien Soon
Yu Keng Ing
Dato' Ahmad Syahril bin Abdullah (Appointed on 18.10.2024)
Hashim bin Abu (Appointed on 01.07.2024)
Danish Ng Soon Teck bin Abdullah (Appointed on 01.07.2024)
Khairul Nazry bin Sulaiman (Appointed on 01.10.2024)
Muhamad Fakhru Khir bin Abdul Samat (Appointed on 28.04.2025)
Suhana binti Jalaluddin (Appointed on 01.07.2024)
Anwar bin Ab Hamid (Appointed on 19.03.2025)
Mohd Shahrizan bin Shahadan (Appointed on 19.03.2025)
Tiew Ai Tieng (Appointed on 01.07.2024 and resigned on 01.10.2024)
Wong Chee Wai (Appointed on 01.07.2024 and resigned on 01.10.2024)
Cho Dong Wook (Resigned on 28.03.2025)
Hwang Inchang (Resigned on 28.03.2025)
Kim Yoonsuh (Resigned on 14.10.2024)
Dato' Wan Mohd Saffain bin Mohd Hasan (Resigned on 30.06.2024)
Dato' Roseleen binti Buyong (Resigned on 30.06.2024)
Dato' Wan Ibrahim bin Wan Ahmad (Resigned on 30.06.2024)
Teh Chee Hoe (Resigned on 31.03.2025)
Leong Seng Wui (Resigned on 31.03.2025)
Hor Weng Kuan (Resigned on 31.03.2025)
Adhitya Ulfa (Resigned on 20.5.2025)
Chuah Ban Cheng (Resigned on 20.5.2025)

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

DIRECTORS' REPORT

DIRECTORS' INTERESTS

According to the register of directors' shareholdings, the interests of directors of the Company at the end of the financial year in shares and option over shares in the Company and its related corporations during the financial year are as follows:-

	At 01.04.2024	Number of Ordinary Shares		At 31.03.2025
		Bought	Transferred/ Sold	
THE COMPANY				
<i>Direct Interests</i>				
Datuk Haji Abu Hanifah bin Noordin	-	226,307,100	-	226,307,100
Datuk Ab.Hamid bin Mohamad Hanipah	80,000	800,000	(880,000)	-
<i>Indirect Interests</i>				
Datuk Haji Abu Hanifah bin Noordin				
Datin Popi Riandani binti Dody Muchtar ⁽¹⁾	222,523,000	3,784,100	(226,307,100)	-
Handrianov Putra bin Abu Hanifah ⁽²⁾	10,000	-	-	10,000
Safia Zuleira binti Abu Hanifah ⁽²⁾	6,000,000	-	-	6,000,000
Tan Sri Dato' Seri Mohd Khairul Adib bin Abd Rahman				
Citigroup Nominees (Tempatan) Sdn Bhd				
Kenanga Investors Berhad for Kuantum				
Juang Sdn Bhd ⁽³⁾	-	170,000,000	-	170,000,000

Employees' Share Options Scheme ("ESOS")

	Option price RM	At 01.04.2024	Number of Options		At 31.03.2025
			Granted	Exercised	
HOLDING COMPANY					
<i>Direct Interests</i>					
Datuk Ab.Hamid bin Mohamad Hanipah	0.446	-	5,000,000	(800,000)	4,200,000

Notes:-

⁽¹⁾ Deemed interest in shares held by spouse pursuant to Section 59(11)(c) of the Companies Act 2016.

⁽²⁾ Deemed interest in shares held by children pursuant to Section 59(11)(c) of the Companies Act 2016.

⁽³⁾ Deemed interest through his substantial shareholdings in Kuantum Juang Sdn Bhd pursuant to Section 8 of the Companies Act, 2016.

Other than as stated above, none of the other directors who were in office at the end of the financial year had any interest in shares or option over shares of the Company or its related corporations during the financial year.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

DIRECTORS' REPORT

DIRECTORS' INTERESTS (CONT'D)

According to the register of directors' shareholdings, the interests in warrants of the Company during the financial year of directors holding office at the end of the financial year are as follows:-

	At 18.02.2025 (date of issuance)	Number of Warrants			
		Free Warrant*	Bought / Transferred	Sold / Transferred	At 31.03.2025
THE COMPANY					
Direct Interests					
Datuk Haji Abu Hanifah bin Noordin	-	-	113,153,550	(113,153,550)	-
Indirect Interests					
Datuk Haji Abu Hanifah bin Noordin					
Datin Popi Riandani binti Dody Muchtar ⁽¹⁾	-	113,153,550	-	(113,153,550)	-
Handrianov Putra bin Abu Hanifah ⁽²⁾	-	5,000	-	-	5,000
Safia Zuleira binti Abu Hanifah ⁽²⁾	-	3,000,000	-	-	3,000,000
Tan Sri Dato' Seri Mohd Khairul Adib bin Abd Rahman					
Velocity Capital Sdn Bhd Pledged Securities Account for Mohd Khairul Adib bin Abd Rahman	-	-	291,357,750	-	291,357,750

* Free Warrants Issue on the basis of 1 free warrant for every 2 existing ordinary shares held.

Notes:-

⁽¹⁾ Deemed interest in warrants held by spouse pursuant to Section 59(11)(c) of the Companies Act 2016.

⁽²⁾ Deemed interest in warrants held by children pursuant to Section 59(11)(c) of the Companies Act 2016.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

DIRECTORS' REPORT

DIRECTORS' BENEFITS

Since the end of the previous financial year, no director has received or become entitled to receive any benefit (other than directors' remuneration as disclosed in the "Directors' Remuneration" of this report) by reason of a contract made by the Company or a related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest, except as disclosed in the financial statements.

Neither during nor at the end of the financial year was the Group or the Company a party to any arrangements whose object is to enable the directors to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

DIRECTORS' REMUNERATION

The details of the directors' remuneration paid or payable to the directors of the Company during the financial year are as follows:-

	Group RM'000	Company RM'000
Fees	466	459
Salaries, bonuses and other benefits	3,640	3,405
Defined contribution benefits	456	447
ESOS expenses	814	814
	<u>5,376</u>	<u>5,125</u>

INDEMNITY AND INSURANCE COST

During the financial year, the total amount of indemnity coverage and insurance premium paid for the directors and certain officers of the Group were RM10,000,000 and RM23,000 respectively. No indemnity was given to or insurance effected for auditors of the Company.

SUBSIDIARIES

The details of the subsidiary name, place of incorporation, principal activities and percentage of issued share capital held by the Company in each subsidiary are disclosed in Note 8 to the financial statements.

The available auditors' reports on the financial statements of the subsidiaries did not contain any qualification.

SIGNIFICANT EVENTS DURING/AFTER THE FINANCIAL YEAR

The significant events during/after the financial year are disclosed in Note 53 to the financial statements.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

DIRECTORS' REPORT

AUDITORS

The auditors, Crowe Malaysia PLT, retire and are not seeking reappointment at the forthcoming annual general meeting.

The auditors' remuneration of the Group and of the Company for the financial year were RM332,000 and RM122,000 respectively.

Signed on behalf of the Board in accordance with a resolution of the directors dated 28 May 2025.



Datuk Haji Abu Hanifah bin Noordin



Tan Sri Dato' Seri Mohd Khairul Adib bin Abd Rahman

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**STATEMENT BY DIRECTORS
PURSUANT TO SECTION 251(2) OF THE COMPANIES ACT 2016**

We, Datuk Haji Abu Hanifah bin Noordin and Tan Sri Dato' Seri Mohd Khairul Adib bin Abd Rahman, being two of the directors of NexG Berhad (formerly known as Datasonic Group Berhad), state that, in the opinion of the directors, the financial statements set out on pages 18 to 136 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as of 31 March 2025 and of their financial performance and cash flows for the financial year ended on that date.

Signed on behalf of the Board in accordance with a resolution of the directors dated 28 May 2025.



Datuk Haji Abu Hanifah bin Noordin

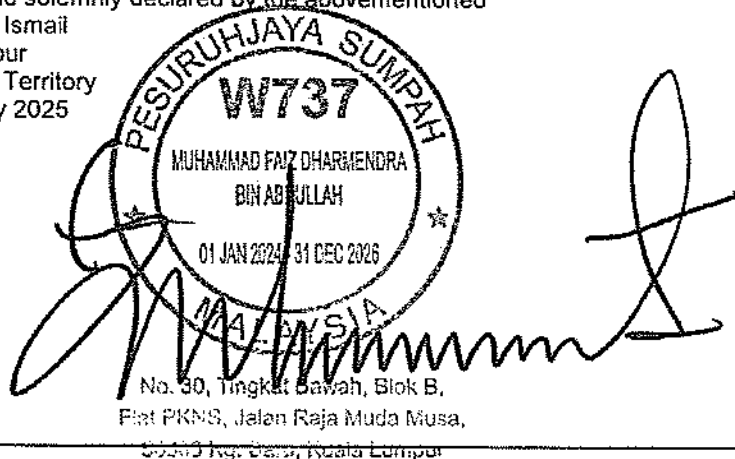


Tan Sri Dato' Seri Mohd Khairul Adib
bin Abd Rahman

**STATUTORY DECLARATION
PURSUANT TO SECTION 251(1)(b) OF THE COMPANIES ACT 2016**

I, Hajah Erna bt Ismail, being the director primarily responsible for the financial management of NexG Berhad (formerly known as Datasonic Group Berhad), do solemnly and sincerely declare that the financial statements set out on pages 18 to 136 are, to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the declaration to be true, and by virtue of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by the abovementioned
Hajah Erna bt Ismail
at Kuala Lumpur
in the Federal Territory
on this 28 May 2025



Before me

PESURUHJAYA SUMPAH
W737
MUHAMMAD FAIZ DHARMENDRA
BIN ABU BAKAR
01 JAN 2024 - 31 DEC 2026
No. 30, Tingkat Bawah, Blok B,
Flat PKNS, Jalan Raja Muda Musa,
50500 Kg. Damar, Kuala Lumpur

Hajah Erna bt Ismail



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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)
Registration No: 200801008472 (809759 - X)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Opinion

We have audited the financial statements of NexG Berhad (formerly known as Datasonic Group Berhad), which comprise the statements of financial position of the Group and of the Company as at 31 March 2025, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including material accounting policy information, as set out on pages 18 to 136.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 March 2025, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), as applicable to audits of financial statements of public interest entities and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF NEXG BERHAD (CONT'D)

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)
Registration No: 200801008472 (809759 - X)

Key Audit Matters (Cont'd)

We have determined the matters described below to be the key audit matters to be communicated in our report.

Recoverability of Trade Receivables Refer to Notes 5.1(f), Note 16 and Note 52.1(b) to the financial statements	
Key Audit Matter	How our audit addressed the Key Audit Matter
As at 31 March 2025, trade receivables that were past due and not impaired amounted to approximately RM99.716 million. The details of trade receivables and its credit risks are disclosed in Note 52.1(b) to the financial statements. The management applied assumptions in assessing the level of allowance for impairment losses on trade receivables based on the following:- • specific known facts or circumstances on customers' ability to pay; and/or • by reference to past default experiences. The Group assessed at each of the reporting date whether there is any objective evidence that trade receivables are impaired based on the validity of contractual terms, analysis of customer creditworthiness, past historical payment trends and expectation of repayment. The impairment assessment involved significant judgements and there is inherent uncertainty in the assumptions applied by the management to evaluate the adequacy of the allowance for impairment losses and estimation of future cash collection. We determined this to be a key audit matter due to the inherent subjectivity that is involved in making judgement in relation to credit risk exposures to assess the recoverability of trade receivables.	Our audit procedures included, amongst others:- • reviewed and understand the management's assessment of recoverability of major trade receivables; • reviewed contractual terms to ensure the Group has contractual right to recognise revenue and collect payments; • reviewed recoverability of major trade receivables including but not limited to the review of subsequent collections; • enquired management on project/receivables status for major customers; • reviewed collections and sales trends during the financial year of major trade receivables; and/or • reviewed management's basis of estimation on the adequacy of the Group's allowance for impairment loss on trade receivables.



**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
NEXG BERHAD (CONT'D)**
(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)
Registration No: 200801008472 (809759 - X)

Key Audit Matters (Cont'd)

Impairment of goodwill Refer to Notes 5.1(h), Note 11 to the financial statements	
Key Audit Matter	How our audit addressed the Key Audit Matter
The Group carries significant goodwill as disclosed in Note 11 to the financial statements. Irrespective of whether there is any indication of impairment, goodwill is tested for impairment annually. The impairment test involved significant judgements and estimation uncertainty in making key assumptions about future market economic conditions, growth rates, profit margins, discount rate, development period, etc.	We performed, amongst others, the following audit procedures:- • evaluated whether the method used by the Group in measuring the recoverable amount is appropriate in the circumstances; • enquired of and challenging management on the key assumptions and inputs used in the measurement method; • evaluated whether the key assumptions and inputs used are reasonable and consistent by taking into consideration the past performance, market and economic conditions, etc; and • performed stress tests and sensitivity analysis to assess the impacts of those key assumptions and inputs on the measurement of recoverable amount.



**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
NEXG BERHAD (CONT'D)**
(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)
Registration No: 200801008472 (809759 - X)

Information Other than the Financial Statements and Auditors' Report Thereon

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Statements

The directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF NEXG BERHAD (CONT'D)

(Formerly Known As Datasonic Group Berhad)

(Incorporated in Malaysia)

Registration No: 200801008472 (809759 - X)

Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:-

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF NEXG BERHAD (CONT'D)

(Formerly Known As Dalasonic Group Berhad)

(Incorporated in Malaysia)

Registration No: 200801008472 (809759 - X)

Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

In accordance with the requirements of the Companies Act 2016 in Malaysia, we report that the subsidiaries of which we have not acted as auditors, are disclosed in Note 8 to the financial statements.

OTHER MATTERS

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

Crowe Malaysia PLT
201906000005 (LLP0018817-LCA) & AF 1018
Chartered Accountants

Kuala Lumpur

28 May 2025

Choong Kok Keong
03461/11/2025 J
Chartered Accountant

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

STATEMENTS OF FINANCIAL POSITION AS AT 31 MARCH 2025

		Group	Company		
	Note	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
ASSETS					
NON-CURRENT ASSETS					
Property, plant and equipment	6	95,162	104,291	5,093	6,112
Right-of-use assets	7	12,448	11,377	8,357	9,092
Investments in subsidiaries	8	-	-	167,877	124,255
Investment in associates	9	-	-	-	-
Other investments	10	1,350	1,350	-	-
Goodwill	11	17,559	2,702	-	-
Development expenditure	12	47,178	-	-	-
Deferred tax assets	13	483	-	-	-
		174,180	119,720	181,327	139,459
CURRENT ASSETS					
Projects-in-progress	14	3,341	1,182	-	-
Inventories	15	55,240	58,779	-	-
Trade receivables	16	168,496	168,122	-	-
Other receivables, deposits and prepayments	17	40,176	7,567	26,320	966
Amounts owing by subsidiaries	18	-	-	5,538	77,785
Other investments	10	31,275	-	31,275	-
Short-term investments	19	9,175	84,278	2,534	4,291
Deposits with licensed banks	20	11,609	6,364	-	-
Cash and bank balances	20	61,598	22,268	31,115	1,260
		380,910	348,560	96,782	84,302
TOTAL ASSETS		555,090	468,280	278,109	223,761

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

STATEMENTS OF FINANCIAL POSITION AS AT 31 MARCH 2025 (CONT'D)

		Group		Company	
	Note	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
EQUITY AND LIABILITIES					
EQUITY					
Share capital	21	266,002	261,294	266,002	261,294
Treasury shares	22	(89,824)	(78,811)	(89,824)	(78,811)
Merger deficit	23	(11,072)	(11,072)	-	-
Employee share option reserve	24	5,135	-	5,135	-
Fair value reserve	25	240	240	-	-
Foreign exchange translation reserve	26	375	(172)	-	-
Retained profits		255,332	195,562	41,802	37,419
Equity attributable to owners of the Company		426,188	367,041	223,115	219,902
Non-controlling interests		21,171	233	-	-
TOTAL EQUITY		447,359	367,274	223,115	219,902
NON-CURRENT LIABILITIES					
Long-term borrowings	27	12,752	14,220	333	454
Deferred tax liabilities	13	14,617	4,692	-	-
		27,369	18,912	333	454
CURRENT LIABILITIES					
Trade payables	32	10,832	14,987	-	-
Other payables and accruals	33	27,706	13,990	5,316	2,074
Provision for taxation		2,272	7,517	111	101
Amounts owing to subsidiaries	18	-	-	49,113	66
Short-term borrowings	34	39,552	45,600	121	1,164
		80,362	82,094	54,661	3,405
TOTAL LIABILITIES		107,731	101,006	54,994	3,859
TOTAL EQUITY AND LIABILITIES		555,090	468,280	278,109	223,761
NET ASSETS PER SHARE (SEN)	35	15.32	13.13		

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

		Group		Company	
	Note	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
REVENUE	37	373,454	368,309	81,796	110,459
COST OF SALES		(126,205)	(147,705)	-	-
GROSS PROFIT		247,249	220,604	81,796	110,459
OTHER INCOME	38	17,274	4,049	16,848	3,451
		264,523	224,653	98,644	113,910
ADMINISTRATIVE EXPENSES		(110,281)	(98,959)	(38,235)	(29,047)
		154,242	125,694	60,409	84,863
FINANCE COSTS	40	(2,467)	(3,218)	(30)	(99)
PROFIT BEFORE TAXATION	41	151,775	122,476	60,379	84,764
INCOME TAX EXPENSE	42	(36,099)	(30,244)	(217)	(282)
PROFIT AFTER TAXATION		115,676	92,232	60,162	84,482
OTHER COMPREHENSIVE INCOME					
<u>Item that May be Reclassified Subsequently to Profit or Loss</u>					
Fair value reserve		-	240	-	-
Foreign currency translation differences		247	(98)	-	-
TOTAL COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR		115,923	92,374	60,162	84,482

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)

(Incorporated in Malaysia)

**STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONT'D)**

		Group		Company	
	Note	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
PROFIT AFTER TAXATION					
ATTRIBUTABLE TO:-					
Owners of the Company		115,549	92,256	60,162	84,482
Non-controlling interests		127	(24)	-	-
		<u>115,676</u>	<u>92,232</u>	<u>60,162</u>	<u>84,482</u>
TOTAL COMPREHENSIVE					
INCOME ATTRIBUTABLE					
TO:-					
Owners of the Company		116,096	92,387	60,162	84,482
Non-controlling interests		(173)	(13)	-	-
		<u>115,923</u>	<u>92,374</u>	<u>60,162</u>	<u>84,482</u>
EARNINGS PER SHARE					
(SEN)	43				
Basic		<u>4.15</u>	<u>3.28</u>		
Diluted		<u>2.77</u>	<u>3.28</u>		

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

Group	Note	←Non-Distributable-->						Distributable			Total Equity RM'000
		Share Capital RM'000	Treasury Shares RM'000	Merger Deficit RM'000	Employee Share Option Reserve RM'000	Fair Value Reserve RM'000	Foreign Exchange Translation Reserve RM'000	Retained Profits RM'000	Attributable to Owners of the Company RM'000	Non-controlling Interests RM'000	
At 1 April 2024		261,294	(78,811)	(11,072)	-	240	(172)	195,562	367,041	233	367,274
Profit after taxation for the financial year		-	-	-	-	-	-	115,549	115,549	127	115,676
Other comprehensive income for the financial year:		-	-	-	-	-	547	-	547	(300)	247
- foreign currency translation differences		-	-	-	-	-	-	-	-	-	-
Total comprehensive income for the financial year		-	-	-	-	-	547	115,549	116,096	(173)	115,923
Contributions by and distributions to Owners of the Company											
- issuance of shares upon:		#							#		#
(i) exercise of warrants	21	4,065	-	-	-	-	-	-	4,065	-	4,065
(ii) exercise of ESOS	22	-	(11,013)	-	-	-	-	-	(11,013)	-	(11,013)
- purchase of treasury shares	36	-	-	-	-	-	-	(57,157)	(57,157)	-	(57,157)
- dividends	24	-	-	-	7,156	-	-	-	7,156	-	7,156
- recognition of ESOS expense	24	643	-	-	(843)	-	-	-	-	-	-
- ESOS exercised	24	-	-	-	(1,378)	-	-	1,378	-	-	-
- transfer of lapsed ESOS options	24	-	-	-	-	-	-	-	-	-	-
Total transactions with owners		4,708	(11,013)	-	5,135	-	-	(55,779)	(56,949)	-	(56,949)
Acquisition of a subsidiary		-	-	-	-	-	-	-	-	21,111	21,111
At 31 March 2025		266,002	(89,824)	(11,072)	5,135	240	375	255,332	426,188	21,171	447,359

Note:-

- Amount less than RM1,000.

The annexed notes form an integral part of these financial statements.

Registration No: 200801008472 (309759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONT'D)

Group	Note	←-----Non-Distributable-----→					Distributable			Total Equity RM'000
		Share Capital RM'000	Treasury Shares RM'000	Merger Deficit RM'000	Fair Value Reserve RM'000	Foreign Exchange Translation Reserve RM'000	Retained Profits RM'000	Attributable to Owners of the Company RM'000	Non-controlling Interests RM'000	
At 1 April 2023		261,284	(62,267)	(11,072)	-	(63)	172,262	360,144	246	360,390
Profit after taxation for the financial year		-	-	-	-	-	92,256	92,256	(24)	92,232
Other comprehensive income for the financial year:		-	-	-	240	-	-	240	-	240
- fair value reserve		-	-	-	-	(109)	-	(109)	11	(98)
- foreign currency translation differences		-	-	-	-	-	-	-	-	-
Total comprehensive income for the financial year		-	-	-	240	(109)	92,256	92,387	(13)	92,374
Contributions by and distributions to owners of the Company:										
- issuance of shares upon exercise of warrants	21	10	-	-	-	-	-	10	-	10
- purchase of treasury shares	22	-	(16,544)	-	-	-	-	(16,544)	-	(16,544)
- dividends	36	-	-	-	-	-	(68,956)	(68,956)	-	(68,956)
Total transactions with owners		10	(16,544)	-	-	-	(68,956)	(85,490)	-	(85,490)
At 31 March 2024		261,294	(78,811)	(11,072)	240	(172)	195,562	367,041	233	367,274

The annexed notes form an integral part of these financial statements.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

STATEMENTS OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONT'D)

Company	Note	Share Capital RM'000	Treasury Shares RM'000	Employee Shares Option Reserves RM'000	Distributable	
					Retained Profits RM'000	Total Equity RM'000
At 1 April 2024		261,294	(78,811)	-	37,419	219,902
Profit after taxation/Total comprehensive income for the financial year		-	-	-	60,162	60,162
Contributions by and distributions to owners of the Company:						
- issuance of shares upon:						
(i) exercise of warrants	21	#	-	-	-	#
(ii) exercise of ESOS		4,065	-	-	-	4,065
- purchase of treasury shares	22	-	(11,013)	-	-	(11,013)
- dividends	36	-	-	-	(57,157)	(57,157)
- recognition of ESOS expense	24	-	-	2,856	-	2,856
- ESOS granted to employees of subsidiaries	24	-	-	4,300	-	4,300
- ESOS exercised	24	643	-	(643)	-	-
- transfer of lapsed ESOS	24	-	-	(1,378)	1,378	-
At 31 March 2025		266,002	(89,824)	5,135	41,802	223,115
At 1 April 2023		261,284	(62,267)	-	21,893	220,910
Profit after taxation/Total comprehensive income for the financial year		-	-	-	84,482	84,482
Contributions by and distributions to owners of the Company:						
- issuance of shares upon exercise of warrants	21	10	-	-	-	10
- purchase of treasury shares	22	-	(16,544)	-	-	(16,544)
- dividends	36	-	-	-	(68,956)	(68,956)
At 31 March 2024		261,294	(78,811)	-	37,419	219,902

Note:-

- Amount less than RM1,000.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)

(Incorporated in Malaysia)

STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

		Group		Company	
	Note	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
CASH FLOWS FROM/(FOR) OPERATING ACTIVITIES					
Profit before taxation		151,775	122,476	60,379	84,764
Adjustments for:-					
Allowance for impairment losses on:					
- amount owing by a subsidiary		-	-	2,909	-
- goodwill		2,693	1,460	-	-
- inventories		106	-	-	-
- trade receivables		-	174	-	-
Amortisation of development expenditure		275	3,852	-	-
Depreciation of property, plant and equipment		13,986	22,786	944	1,179
Depreciation of right-of-use assets		994	1,087	735	920
ESOS expense		7,156	-	2,856	-
Fair value gain on other investments		(13,275)	-	(13,275)	-
Property, plant and equipment written off		-	175	-	6
Interest expense:					
- interest expense on lease liabilities		28	52	9	39
- other interest expense		2,439	3,166	21	60
Written off:					
- amount owing by a subsidiary		-	-	160	-
- inventories		156	1,796	-	-
- investment in an associate		1,500	-	-	-
Loss on disposal of a subsidiary		-	-	201	-
Unrealised loss/(gain) on foreign exchange		883	(62)	-	(4)
Dividend income		-	-	(55,000)	(84,500)
Gain on disposal of property, plant and equipment		(30)	(38)	(30)	(38)
Interest income		(1,315)	(988)	(975)	(968)
Written back of impairment losses on:					
- amount owing by a subsidiary		-	-	-	(2,075)
- inventories		(4)	(42)	-	-
- trade receivables		(406)	(30)	-	-
Operating profit/(loss) before working capital changes		166,961	155,864	(1,066)	(617)
(Increase)/Decrease in projects-in-progress		(2,159)	415	-	-
Decrease/(Increase) in inventories		3,229	(11,810)	-	-
Increase in trade and other receivables		(27,028)	(48,717)	(25,354)	(433)
Increase/(Decrease) in trade and other payables		845	(6,285)	970	437
Decrease/(Increase) in amount owing by subsidiaries		-	-	68,182	(59)
Increase/(Decrease) in amount owing to subsidiaries		-	-	49,047	(67)
CASH FROM/(FOR) OPERATING ACTIVITIES		141,848	89,467	91,779	(739)

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
(CONT'D)**

		Group		Company	
	Note	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
CASH FROM/(FOR) OPERATING ACTIVITIES (CONT'D)		141,848	89,467	91,779	(739)
Income tax paid		(42,818)	(28,536)	(207)	(262)
Income tax refunded		-	1	-	-
Interest paid		(2,467)	(3,218)	(30)	(99)
NET CASH FROM/(FOR) OPERATING ACTIVITIES		96,563	57,714	91,542	(1,100)
CASH FLOWS (FOR)/FROM INVESTING ACTIVITIES					
Additional Investment in:					
- an associate		(1,500)	-	-	-
- existing subsidiaries		-	-	-	(8,300)
Purchase of other investment		(18,000)	(1,000)	(18,000)	-
Addition of intangible asset		(108)	-	-	-
Interest received		1,315	988	975	968
Dividend received		-	-	56,000	54,000
Proceeds from disposal of plant and equipment		450	38	450	38
Purchase of property, plant and equipment	45(a)	(5,111)	(16,510)	(350)	(1,081)
Acquisition of a subsidiary, net of cash and cash equivalents acquired		(30,781)	-	(37,250)	-
Withdrawal of deposits pledged to licensed banks		401	35	-	-
NET CASH (FOR)/FROM INVESTING ACTIVITIES		(53,334)	(16,449)	1,825	45,625

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**STATEMENTS OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
(CONT'D)**

	Note	Group		Company	
		2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
CASH FLOWS FOR FINANCING ACTIVITIES					
Proceeds from issuance of					
- ordinary shares		#	10	#	10
- ESOS exercised		4,065	-	4,065	-
Dividends paid		(57,157)	(68,956)	(57,157)	(68,956)
Purchase of treasury shares	22	(11,013)	(16,544)	(11,013)	(16,544)
Repayment of lease liabilities	45(b)	(755)	(821)	(551)	(707)
Repayment of hire purchase	45(b)	(117)	(46)	(117)	(46)
Drawdown of trade financing	45(b)	73,509	86,205	-	-
Repayment of trade financing	45(b)	(77,730)	(80,316)	-	-
Repayment of term loans	45(b)	(4,080)	(4,134)	-	-
Repayment of term financing	45(b)	(496)	(1,447)	(496)	(1,447)
NET CASH FOR FINANCING ACTIVITIES		(73,774)	(86,049)	(65,269)	(87,690)
NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS		(30,545)	(44,784)	28,098	(43,165)
EFFECTS OF FOREIGN EXCHANGE TRANSLATION		(122)	90	-	-
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR		106,546	151,240	5,551	48,716
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR	20	75,879	106,546	33,649	5,551

Note:-

- Amount less than RM1,000.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

1. GENERAL INFORMATION

The Company is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the main market of Bursa Malaysia Securities Berhad. The registered office and principal place of business are at Level 6, Bangunan Setia 1, No. 15, Lorong Dungun, Damansara Heights, 50490 Kuala Lumpur.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors dated 28 May 2025.

2. CHANGE OF NAME

On 20 February 2025, the Company changed its name from Datasonic Group Berhad to NexG Berhad.

3. PRINCIPAL ACTIVITIES

The Company is principally engaged in the businesses of investment holding and provision of management services to its subsidiaries. The principal activities of the subsidiaries are set out in Note 8 to the financial statements. There have been no significant changes in the nature of these principal activities during the financial year.

4. BASIS OF PREPARATION

4.1 BASIS OF ACCOUNTING

The financial statements of the Group and of the Company are prepared under the historical cost convention and modified to include other bases of valuation as disclosed in other sections under material accounting policy information, and in compliance with Malaysian Financial Reporting Standards ("MFRSs"), International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

- (a) During the current financial year, the Group and the Company have adopted the following new accounting standards and/or interpretations (including the consequential amendments, if any):-

MFRSs and/or IC Interpretations (Including The Consequential Amendments)

Amendments to MFRS 16: Lease Liability in a Sale and Leaseback

Amendments to MFRS 101: Classification of Liabilities as Current or Non-current

Amendments to MFRS 101: Non-current Liabilities with Covenants

Amendments to MFRS 7 and MFRS 107: Supplier Finance Arrangements

The adoption of the above accounting standards and/or interpretations (including the consequential amendments, if any) did not have any material impact on the financial statements of the Group and of the Company.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

4. BASIS OF PREPARATION (CONT'D)

4.1 BASIS OF ACCOUNTING (CONT'D)

- (b) The Group and the Company have not applied in advance the following accounting standards and/or interpretations (including the consequential amendments, if any) that have been issued by the Malaysian Accounting Standards Board ("MASB") but are not yet effective for the current financial year:-

MFRSs and/or IC Interpretations (Including The Consequential Amendments)	Effective Date
Amendments to MFRS 121: Lack of Exchangeability	1 January 2025
Annual Improvements to MFRS Accounting Standards – Volume 11	1 January 2026
Amendments to MFRS 7 and MFRS 9: Amendments to the Classification and Measurement of Financial Instruments	1 January 2026
Amendments to MFRS 7 and MFRS 9: Contracts Referencing Nature-dependent Electricity	1 January 2026
MFRS 18: Presentation and Disclosure in Financial Statements	1 January 2027
MFRS 19: Subsidiaries without Public Accountability: Disclosures	1 January 2027
Amendments to MFRS 10 and MFRS 128: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Deferred

The adoption of the above accounting standards and/or interpretations (including the consequential amendments, if any) is expected to have no material impact on the financial statements of the Group and of the Company upon their initial application except as follows:-

MFRS 18 'Presentation and Disclosure in Financial Statements' will replace MFRS 101 'Presentation of Financial Statements' upon its adoption. This new standard aims to enhance the transparency and comparability of financial information by introducing new disclosure requirements. Specifically, it requires that income and expenses be classified into 3 defined categories: "operating", "investing" and "financing" and introduces 2 new subtotals: "operating profit or loss" and "profit or loss before financing and income tax". In addition, MFRS 18 requires the disclosure of management-defined performance measures and sets out principles for the aggregation and disaggregation of information, which will apply to all primary financial statements and the accompanying notes. The statement of financial position and the statement of cash flows will also be affected. The Group and the Company are currently assessing the impact of implementing this new standard.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

4. BASIS OF PREPARATION (CONT'D)

4.2 BASIS OF CONSOLIDATION

The consolidated financial statements include the financial statements of the Company and its subsidiaries made up to the end of the financial year.

Subsidiaries are entities (including structured entities, if any) controlled by the Group. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Potential voting rights are considered when assessing control only when such rights are substantive. The Group also considers it has de facto power over an investee when, despite not having the majority of voting rights, it has the current ability to direct the activities of the investee that significantly affect the investee's return.

Subsidiaries are consolidated from the date on which control is transferred to the Group up to the effective date on which control ceases, as appropriate.

Intragroup transactions, balances, income and expenses are eliminated on consolidation. Intragroup losses may indicate impairment that requires recognition in the consolidated financial statements. Where necessary, adjustments are made to the financial statements of subsidiaries to ensure consistency of accounting policies with those of the Group.

(a) Merger Accounting for Common Control Business Combinations

Acquisitions which result in a business combination involving common control entities, are outside the scope of MFRS 3. Accordingly, merger accounting has been used by the Group to account for such common control business combinations.

A business combination involving entities under common control is a business combination in which all the combining entities or subsidiaries are ultimately controlled by the same party and parties both before and after the business combination, and that control is not transitory.

Subsidiaries acquired which have met the criteria for pooling of interest are accounted for using merger accounting principles. Under the merger method of accounting, the results of the subsidiaries are presented as if the merger had been effected throughout the financial year.

The assets and liabilities combined are accounted for based on the carrying amounts from the perspective of the common control shareholder at the date of transfer. No amount is recognised in respect of goodwill and excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets and liabilities and contingent liabilities over cost at the time of the common control business combination to the extent of the continuation of the interests of the controlling party or parties.

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

4. BASIS OF PREPARATION (CONT'D)

4.2 BASIS OF CONSOLIDATION (CONT'D)

(a) Merger Accounting for Common Control Business Combinations (Cont'd)

When the merger method is used, the cost of investment in the Company's books is recorded at the nominal value of shares issued. The difference between the carrying value of the investment and the nominal value of the shares of the subsidiaries is treated as a merger deficit or merger reserve as applicable. The results of the subsidiaries being merged are included for the full financial year.

(b) Acquisition Method of Accounting for Non-common Control Business Combinations

Acquisitions of businesses are accounted for using the acquisition method. Under the acquisition method, the consideration transferred for acquisition of a subsidiary is the fair value of the assets transferred, liabilities incurred and the equity interests issued by the Group at the acquisition date. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs, other than the costs to issue debt or equity securities, are recognised in profit or loss when incurred.

In a business combination achieved in stages, previously held equity interests in the acquiree are remeasured to fair value at the acquisition date and any corresponding gain or loss is recognised in profit or loss.

Non-controlling interests in the acquiree may be initially measured either at fair value or at the non-controlling interests' proportionate share of the fair value of the acquiree's identifiable net assets at the date of acquisition. The choice of measurement basis is made on a transaction-by-transaction basis.

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

4. BASIS OF PREPARATION (CONT'D)

4.2 BASIS OF CONSOLIDATION (CONT'D)

(c) Non-controlling Interests

Non-controlling interests are presented within equity in the consolidated statement of financial position, separately from the equity attributable to owners of the Company. Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income is attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

At the end of each financial year, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interests' share of subsequent changes in equity.

(d) Changes in Ownership Interests in Subsidiaries Without Change of Control

All changes in the parent's ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of consideration paid or received is recognised directly in equity of the Group.

(e) Loss of Control

Upon the loss of control of a subsidiary, the Group recognises any gain or loss on disposal in profit or loss which is calculated as the difference between:-

- (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest in the former subsidiary; and
- (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the former subsidiary and any non-controlling interests.

Amounts previously recognised in other comprehensive income in relation to the former subsidiary are accounted for in the same manner as would be required if the relevant assets or liabilities were disposed of (i.e. reclassified to profit or loss or transferred directly to retained profits). The fair value of any investments retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under MFRS 9 or, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION

5.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Key Sources of Estimation Uncertainty

Management believes that there are no key assumptions made concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year other than as disclosed below:-

(a) Depreciation of Property, Plant and Equipment

The estimates for the residual values, useful lives and related depreciation charges for the property, plant and equipment are based on commercial factors which could change significantly as a result of technical innovations and competitors' actions in response to the market conditions. The Group anticipates that the residual values of its property, plant and equipment will be insignificant. As a result, residual values are not being taken into consideration for the computation of the depreciable amount. Changes in the expected level of usage and technological development could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised.

(b) Income Taxes

There are certain transactions and computations for which the ultimate tax determination may be different from the initial estimate. The Group recognises tax liabilities based on its understanding of the prevailing tax laws and estimates of whether such taxes will be due in the ordinary course of business. Where the final outcome of these matters is different from the amounts that were initially recognised, such difference will impact the income tax expense and deferred tax balances in the year in which such determination is made.

(c) Impairment of Property, Plant and Equipment and Right-of-use Assets

The Group determines whether its property, plant and equipment and right-of-use assets are impaired by evaluating the extent to which the recoverable amount of the asset is less than its carrying amount. This evaluation is subject to changes such as market performance, economic and political situation of the country. A variety of methods is used to determine the recoverable amount, such as valuation reports and discounted cash flows. For discounted cash flows, significant judgement is required in the estimation of the present value of future cash flows generated by the assets, which involve uncertainties and are significantly affected by assumptions used and judgements made regarding estimates of future cash flows and discount rates.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

Key Sources of Estimation Uncertainty (Cont'd)

(d) Amortisation of Development Expenditure

The estimates for the residual values, useful lives and related amortisation charges for the development expenditure are based on commercial factors which could change significantly as a result of technical innovations and competitors' actions in response to the market conditions. The Group anticipates that the residual values of its development expenditure will be insignificant. As a result, residual values are not being taken into consideration for the computation of the amortisation amount. Changes in the expected level of usage and technological development could impact the economic useful lives and the residual values of these assets, therefore future amortisation charges could be revised.

(e) Write-down of Inventories and Projects-in-progress

Reviews are made periodically by management on damaged, obsolete and slow-moving inventories and projects-in-progress. These reviews require judgement and estimates. Possible changes in these estimates could result in revisions to the valuation of inventories and projects-in-progress.

(f) Impairment of Trade Receivables

The Group uses the simplified approach to estimate a lifetime expected credit loss allowance for all trade receivables. The Group develops the expected loss rates based on the payment profiles of past sales and the corresponding historical credit losses, and adjusts for qualitative and quantitative reasonable and supportable forward-looking information. If the expectation is different from the estimation, such difference will impact the carrying value of trade receivables.

(g) Impairment of Other Receivables

The loss allowances for other financial assets are based on assumptions about risk of default and expected loss rates. The Group uses judgement in making these assumptions and selecting appropriate inputs to the impairment calculation, based on the past payment trends, existing market conditions as well as forward-looking estimates at the end of each reporting period.

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

Key Sources of Estimation Uncertainty (Cont'd)

(h) Impairment of Goodwill

Goodwill is tested for impairment annually and at other times when such indicators exist. This requires management to estimate the expected future cash flows of the cash-generating unit to which goodwill is allocated and to apply a suitable discount rate in order to determine the present value of those cash flows. The future cash flows are most sensitive to budgeted gross margins, growth rates estimated and discount rate used. If the expectation is different from the estimation, such difference will impact the carrying value of goodwill.

(i) Fair Value Estimates for Certain Financial Assets and Financial Liabilities

The Group carries certain financial assets and financial liabilities at fair value, which requires extensive use of accounting estimates and judgement. While significant components of fair value measurement were determined using verifiable objective evidence, the amount of changes in fair value would differ if the Group uses different valuation methodologies. Any changes in fair value of these assets and liabilities would affect profit and/or equity.

(j) Impairment of Development Expenditure

The Group determines whether the development expenditure are impaired by evaluating the extent to which the recoverable amount of the asset is less than its carrying amount. This evaluation is subject to changes such as market performance, economic and political situation of the country. A variety of methods is used to determine the recoverable amount, such as valuation reports and discounted cash flows. For discounted cash flows, significant judgement is required in the estimation of the present value of future cash flows generated by the assets, which involve uncertainties and are significantly affected by assumptions used and judgements made regarding estimates of future cash flows and discount rates.

(k) Discount Rates used in Leases

Where the interest rate implicit in the lease cannot be readily determined, the Group uses the incremental borrowing rate to measure the lease liabilities. The incremental borrowing rate is the interest rate that the Group would have to pay to borrow over a similar term, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. Therefore, the incremental borrowing rate requires estimation particularly when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Group estimates the incremental borrowing rate using observable inputs when available and is required to make certain entity-specific estimates.

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

Key Sources of Estimation Uncertainty (Cont'd)

(i) Purchase Price Allocation

Purchase prices related to business combinations are allocated to the underlying acquired assets and liabilities based on their estimated fair value at the time of acquisition. The determination of fair value required the Group to make assumptions, estimates and judgements regarding future events. The allocation process is inherently subjective and impacts the amount assigned to individually identifiable assets and liabilities. As a result, the purchase price allocation impacts the Group's reported assets (including goodwill) and liabilities, future net earnings due to the impact on future depreciation and amortisation expense and impairment tests. The fair values of the assets acquired and liabilities assumed under the business combinations made during the current financial year are disclosed in Note 44 to the financial statements.

Critical Judgements Made in Applying Accounting Policies

Management believes that there are no instances of application of critical judgement in applying the accounting policies of the Group and of the Company which will have a significant effect on the amounts recognised in the financial statements other than as disclosed below:-

(a) Lease Terms

Some leases contain extension options exercisable by the Group before the end of the non-cancellable contract period. In determining the lease term, management considers all facts and circumstances including the past practice and any cost that will be incurred to change the asset if an option to extend is not taken. An extension option is only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

(b) Share-based Payments

The Group measures the cost of equity-settled transactions with employees by reference to the fair value of the equity investments at the date at which they are granted. The estimating of the fair value requires determining the most appropriate valuation model for a grant of equity instruments, which is dependent on the terms and conditions of the grant. This also requires determining the most appropriate inputs to the valuation model including the expected life of the option volatility and dividend yield and making assumptions about them.

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.2 FAIR VALUE MEASUREMENTS

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using a valuation technique. The measurement assumes that the transaction takes place either in the principal market or in the absence of a principal market, in the most advantageous market. For non-financial asset, the fair value measurement takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

For financial reporting purposes, the fair value measurements are analysed into level 1 to level 3 as follows:-

- Level 1: Inputs are quoted prices (unadjusted) in active markets for identical assets or liability that the entity can access at the measurement date;
- Level 2: Inputs are inputs, other than quoted prices included within level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3: Inputs are unobservable inputs for the asset or liability.

The transfer of fair value between levels is determined as of the date of the event or change in circumstances that caused the transfer.

5.3 FUNCTIONAL AND FOREIGN CURRENCIES

(a) Functional and Presentation Currency

The individual financial statements of each entity in the Group are presented in the currency of the primary economic environment in which the entity operates, which is the functional currency.

The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is the Company's functional and presentation currency and has been rounded to the nearest thousand, unless otherwise stated.

(b) Foreign Currency Transactions and Balances

Transactions in foreign currencies are converted into the respective functional currencies on initial recognition, using the exchange rates at the transaction dates. Monetary assets and liabilities at the end of the financial period are translated at the exchange rates ruling as of that date. Non-monetary assets and liabilities are translated using exchange rates that existed when the values were determined. All exchange differences are recognised in profit or loss.

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated In Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.3 FUNCTIONAL AND FOREIGN CURRENCIES (CONT'D)

(c) Foreign Operations

Assets and liabilities of foreign operations (including any goodwill and fair value adjustments arising on acquisition) are translated to the Group's presentation currency at the exchange rates at the end of the financial year. Income, expenses and other comprehensive income of foreign operations are translated at exchange rates at the dates of the transactions. All exchange differences arising from translation are taken directly to other comprehensive income and accumulated in equity; attributed to the owners of the Company and non-controlling interests, as appropriate.

Goodwill and fair value adjustments arising from the acquisition of foreign operations are treated as assets and liabilities of the foreign operations and are recorded in the functional currency of the foreign operations and translated at the closing rate at the end of the financial year.

On the disposal of a foreign operation (i.e. a disposal of the Group's entire interest in a foreign subsidiary, or a partial disposal involving loss of control over a subsidiary that includes a foreign operation, or a partial disposal of an interest in an associate that includes a foreign operation of which the retained interest becomes a financial asset), all of the exchange differences accumulated in equity in respect of that foreign operation attributable to the owners of the Company are reclassified to profit or loss as part of the gain or loss on disposal. The portion that related to non-controlling interests is derecognised but is not reclassified to profit or loss.

In addition, in relation to a partial disposal of a subsidiary that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences are reattributed to non-controlling interests and are not recognised in profit or loss. When the Group disposes of only part of its investment in an associate that includes a foreign operation while retaining significant influence, the proportionate share of the accumulative exchange differences is reclassified to profit or loss.

In the consolidated financial statements, when settlement of an intragroup loan is neither planned nor likely to occur in the foreseeable future, the exchange differences arising from translating such monetary item are considered to form part of a net investment in the foreign operation and are recognised in other comprehensive income.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.4 FINANCIAL INSTRUMENTS

Financial assets and financial liabilities are recognised in the statements of financial position when the Group has become a party to the contractual provisions of the instruments.

Financial instruments are classified as financial assets, liabilities or equity instruments in accordance with the substance of the contractual arrangement and their definitions in MFRS 132. Interest, dividends, gains and losses relating to a financial instrument classified as a liability, are reported as an expense or income. Distributions to holders of financial instruments classified as equity are charged directly to equity.

Financial instruments are offset when the Group has a legally enforceable right to offset and intends to settle either on a net basis or to realise the asset and settle the liability simultaneously.

A financial instrument is recognised initially at its fair value (other than trade receivables without significant financing component which are measured at transaction price as defined in MFRS 15 at inception). Transaction costs that are directly attributable to the acquisition or issue of the financial instrument (other than a financial instrument at fair value through profit or loss) are added to/deducted from the fair value on initial recognition, as appropriate. Transaction costs on the financial instrument at fair value through profit or loss are recognised immediately in profit or loss.

Financial instruments recognised in the statements of financial position are disclosed in the individual policy statement associated with each item.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.4 FINANCIAL INSTRUMENTS (CONT'D)

(a) Financial Assets

All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value (through profit or loss, or other comprehensive income), depending on the classification of the financial assets.

Debt Instruments

(i) Amortised Cost

The financial asset is held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest. Interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset. When the asset has subsequently become credit-impaired, the interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset.

The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts), excluding expected credit losses, through the expected life of the financial asset or a shorter period (where appropriate).

(ii) Fair Value through Other Comprehensive Income

The financial asset is held for both collecting contractual cash flows and selling the financial asset, where the asset's cash flows represent solely payments of principal and interest. Movements in the carrying amount are taken through other comprehensive income and accumulated in the fair value reserve, except for the recognition of impairment, interest income and foreign exchange difference which are recognised directly in profit or loss. Interest income is calculated using the effective interest rate method.

(iii) Fair Value through Profit or Loss

All other financial assets that do not meet the criteria for amortised cost or fair value through other comprehensive income are measured at fair value through profit or loss.

The Group reclassifies debt instruments when and only when its business model for managing those assets change, if any.

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.4 FINANCIAL INSTRUMENTS (CONT'D)

(a) Financial Assets (Cont'd)

Equity Instruments

All equity investments are subsequently measured at fair value with gains and losses recognised in profit or loss except where the Group has elected to present the subsequent changes in fair value in other comprehensive income and accumulated in the fair value reserve at initial recognition.

The designation at fair value through other comprehensive income is not permitted if the equity investment is either held for trading or is designated to eliminate or significantly reduce a measurement or recognition inconsistency that would otherwise arise.

Dividend income from this category of financial assets is recognised in profit or loss when the Group's right to receive payment is established unless the dividends clearly represent a recovery of part of the cost of the equity investments.

(b) Financial Liabilities

(i) Financial Liabilities at Fair Value through Profit or Loss

Fair value through profit or loss category comprises financial liabilities that are either held for trading or are designated to eliminate or significantly reduce a measurement or recognition inconsistency that would otherwise arise. The changes in fair value of these financial liabilities are recognised in profit or loss.

(ii) Other Financial Liabilities

Other financial liabilities are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts), through the expected life of the financial liability or a shorter period (where appropriate).

Financial liabilities are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.4 FINANCIAL INSTRUMENTS (CONT'D)

(c) Derecognition

A financial asset or part of it is derecognised when, and only when, the contractual rights to the cash flows from the financial asset expire or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. On derecognition of a financial asset measured at amortised cost, the difference between the carrying amount of the asset and the sum of the consideration received and receivable is recognised in profit or loss. In addition, on derecognition of a debt instrument classified as fair value through other comprehensive income, the cumulative gain or loss previously accumulated in the fair value reserve is reclassified from equity to profit or loss. In contrast, there is no subsequent reclassification of the fair value reserve to profit or loss following the derecognition of an equity investment.

A financial liability or a part of it is derecognised when, and only when, the obligation specified in the contract is discharged or cancelled or expires. On derecognition of a financial liability, the difference between the carrying amount of the financial liability extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

(d) Equity Instruments

Equity instruments classified as equity are measured initially at cost and are not remeasured subsequently.

(i) Ordinary Shares

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new ordinary shares are shown in equity as a deduction, net of tax, from proceeds. Dividends on ordinary shares are recognised as liabilities when approved for appropriation.

(ii) Treasury Shares

When the Company's own shares recognised as equity are bought back, the amount of the consideration paid, including all costs directly attributable, are recognised as a deduction from equity. Own shares purchased that are not subsequently cancelled are classified as treasury shares and are presented as a deduction from total equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of treasury shares.

Where treasury shares are reissued by resale, the difference between the sales consideration received and the carrying amount of the treasury shares is recognised in equity.

Where treasury shares are cancelled, their costs are transferred to retained profits.

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.5 INVESTMENTS IN SUBSIDIARIES

Investments in subsidiaries are stated at cost in the statement of financial position of the Company, and are reviewed for impairment at the end of the financial period if events or changes in circumstances indicate that the carrying values may not be recoverable. The cost of the investments includes transaction costs.

On the disposal of the investments in subsidiaries, the difference between the net disposal proceeds and the carrying amount of the investments is recognised in profit or loss.

5.6 INVESTMENTS IN ASSOCIATES

An associate is an entity in which the Group and the Company have a long-term equity interest and where it exercises significant influence over the financial and operating policies.

Investments in associates are stated at cost in the statement of financial position of the Company, and are reviewed for impairment at the end of the financial year if events or changes in circumstances indicate that the carrying values may not be recoverable. The cost of the investment includes transaction costs.

The investment in an associate is accounted for in the consolidated statement of financial position using the equity method, based on the financial statements of the associate made up to the end of the financial year. The Group's share of the post acquisition profits and other comprehensive income of the associate is included in the consolidated statement of profit or loss and other comprehensive income, after adjustment if any, to align the accounting policies with those of the Group, from the date that significant influence commences up to the effective date on which significant influence ceases or when the investment is classified as held for sale. The Group's interest in the associate is carried in the consolidated statement of financial position at cost plus the Group's share of the post acquisition retained profits and reserves. The cost of investment includes transaction costs.

When the Group's share of losses exceeds its interest in an associate, the carrying amount of that interest is reduced to zero, and the recognition of further losses is discontinued except to the extent that the Group has an obligation.

Unrealised gains or losses on transactions between the Group and the associate are eliminated to the extent of the Group's interest in the associate. Unrealised losses are eliminated unless cost cannot be recovered.

When the Group ceases to have significant influence over an associate and the retained interest in the former associate is a financial asset, the Group measures the retained interest at fair value at that date and the fair value is regarded as the initial carrying amount of the financial asset in accordance with MFRS 9. Furthermore, the Group also reclassifies its share of the gain or loss previously recognised in other comprehensive income of that associate to profit or loss when the equity method is discontinued.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.7 GOODWILL

Goodwill is measured at cost less accumulated impairment losses, if any. The carrying value of goodwill is reviewed for impairment annually or more frequently if events or changes in circumstances indicate that the carrying amount may be impaired. The impairment value of goodwill is recognised immediately in profit or loss. An impairment loss recognised for goodwill is not reversed in a subsequent period.

Under the acquisition method, any excess of the sum of the fair value of the consideration transferred in the business combination, the amount of non-controlling interests recognised and the fair value of the Group's previously held equity interest in the acquiree (if any), over the net fair value of the acquiree's identifiable assets and liabilities at the date of acquisition is recorded as goodwill.

Where the latter amount exceeds the former, after reassessment, the excess represents a bargain purchase gain and is recognised in profit or loss immediately.

In respect of equity-accounted associates, the carrying amount of goodwill is included in the carrying amount of the investment and an impairment loss on such an investment is not allocated to any asset, including goodwill, that forms part of the carrying amount of the equity-accounted associates.

5.8 PROPERTY, PLANT AND EQUIPMENT

All items of property, plant and equipment are initially measured at cost. Cost includes expenditure that are directly attributable to the acquisition of the asset and other costs directly attributable to bringing the asset to working condition for its intended use, and the costs dismantling and removing the items and restoring that site on which they are located.

Subsequent to initial recognition, all property, plant and equipment are stated at cost less accumulated depreciation and any impairment loss.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when the cost is incurred and it is probable that the future economic benefits associated with the asset will flow to the Group and the cost of the asset can be measured reliably. The carrying amount of parts that are replaced is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred. Cost also comprises the initial estimate of dismantling and removing the asset and restoring the site on which it is located for which the Group is obligated to incur when the asset is acquired, if applicable.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.8 PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Freehold land is not depreciated. Depreciation on other property, plant and equipment is charged to profit or loss (unless it is included in the carrying amount of another asset) on the straight-line method to write off the depreciable amount of the assets over their estimated useful lives. Depreciation of an asset does not cease when the asset becomes idle or is retired from active use unless the asset is fully depreciated. The principal annual rates used for this purpose are:-

Furniture and fittings	10%
Motor vehicles	20%
Office equipment	10% - 33.33%
Machineries	Over the project output or contract period, 6.67% - 25%
Renovation	10%
Buildings	2%

The depreciation method, useful lives and residual values are reviewed, and adjusted if appropriate, at the end of each financial year to ensure that the amounts, method and periods of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of the property, plant and equipment. Any changes are accounted for as a change in estimate.

When significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Assets-in-progress represent assets under construction, and which are not ready for commercial use at the end of the financial year. Assets-in-progress are stated at cost, and is transferred to the relevant category of assets and depreciated accordingly when the assets are completed and ready for commercial use.

Cost of assets-in-progress include direct cost, related expenditure and interest cost on borrowings taken to finance the construction or acquisition of the assets to the date that the assets are completed and put into use.

An item of property, plant and equipment are derecognised upon disposal or when no future economic benefits are expected from its use. Any gain or loss arising from derecognition of the asset, being the difference between the net disposal proceeds and the carrying amount is recognised in profit or loss.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.9 RESEARCH AND DEVELOPMENT EXPENDITURE

Research expenditure is recognised as an expense when it is incurred.

Development expenditure is recognised as expense except that expenditure incurred on development projects are capitalised as non-current assets to the extent that such expenditure is expected to generate future economic benefits. Development expenditure is capitalised if, and only if an entity can demonstrate all of the following:-

- (a) its ability to measure reliably the expenditure attributable to the asset under development;
- (b) the product or process is technically and commercially feasible;
- (c) its future economic benefits are probable;
- (d) its intention to complete and the ability to use or sell the developed asset; and
- (e) the availability of adequate technical, financial and other resources to complete the asset under development.

Capitalised development expenditure is measured at cost less accumulated amortisation and impairment losses, if any. Development expenditure initially recognised as expenses are not recognised as assets in the subsequent period.

The development expenditure is amortised on either a unit of production method over the life of the project or straight-line method over a period of 5 years, where applicable, when the products are ready for sale or use. In the event that the expected future economic benefits are no longer probable of being recovered, the development expenditure is written down to its recoverable amount.

The amortisation method, useful life and residual value are reviewed, and adjusted if appropriate, at the end of each financial year.

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.10 IMPAIRMENT

(a) Impairment of Financial Assets

The Group recognises a loss allowance for expected credit losses on investments in debt instruments that are measured at amortised cost.

The expected credit loss is estimated as the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive, discounted at the original effective interest rate.

The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument. The Group always recognises lifetime expected credit losses for trade receivables and contract assets using the simplified approach. The expected credit losses on these financial assets are estimated using a provision matrix based on the Group's historical credit loss experience and are adjusted for forward-looking information (including time value of money where appropriate).

For all other financial instruments, the Group recognises lifetime expected credit losses when there has been a significant increase in credit risk since initial recognition. However, if the credit risk on the financial instrument has not increased significantly since initial recognition, the Group measures the loss allowance for that financial instrument at an amount equal to 12-month expected credit losses.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account, except for investments in debt instruments that are measured at fair value through other comprehensive income, for which the loss allowance is recognised in other comprehensive income and accumulated in the fair value reserve, and does not reduce the carrying amount of the financial asset in the statement of financial position.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.10 IMPAIRMENT (CONT'D)

(b) Impairment of Non-financial Assets

The carrying values of assets, other than those to which MFRS 136 does not apply, are reviewed at the end of each financial year for impairment when an annual impairment assessment is compulsory or there is an indication that the assets might be impaired. Impairment is measured by comparing the carrying values of the assets with their recoverable amounts. When the carrying amount of an asset exceeds its recoverable amount, the asset is written down to its recoverable amount and an impairment loss shall be recognised. The recoverable amount of an asset is the higher of the assets' fair value less costs to sell and its value-in-use, which is measured by reference to discounted future cash flows using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the assets. Where it is not possible to estimate the recoverable amount of an individual asset, the Group determines the recoverable amount of the cash-generating unit to which the asset belongs.

An impairment loss is recognised in profit or loss immediately unless the asset is carried at its revalued amount. Any impairment loss of a revalued asset is treated as a revaluation decrease to the extent of a previously recognised revaluation surplus for the same asset. Any impairment losses recognised in respect of a cash-generating units is allocated first to reduce the carrying amount of any goodwill allocated to the cash-generating unit and then to reduce the carrying amounts of the other assets in the cash-generating unit on a pro rata basis.

In respect of assets other than goodwill, and when there is a change in the estimates used to determine the recoverable amount, a subsequent increase in the recoverable amount of an asset is treated as a reversal of the previous impairment loss and is recognised to the extent of the carrying amount of the asset that would have been determined (net of amortisation and depreciation) had no impairment loss been recognised. The reversal is recognised in profit or loss immediately, unless the asset is carried at its revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.11 PROJECTS-IN-PROGRESS

Projects-in-progress represent costs incurred on projects which are not completed as at the end of the financial year. Projects-in-progress are stated at cost, which includes directly attributable labour costs and an appropriate proportion of directly attributable costs and overheads on such projects. When it is probable that total project costs will exceed total project revenue, the expected loss is recognised as an expense immediately. The revenue is recognised progressively in profit or loss upon completion of the projects based on delivery of goods and customers' acceptance.

5.12 INVENTORIES

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the first-in-first-out method and comprises the purchase price, production or conversion costs and incidentals incurred in bringing the inventories to their present location and condition. The cost of conversion includes cost directly related to the units of production, and a proportion of fixed production overheads based on normal capacity of the production facilities.

Net realisable value represents the estimated selling price less the estimated costs of completion and the estimated costs necessary to make the sale.

Where necessary, due allowance is made for obsolete, damaged and slowing-moving items. The Group write down its obsolete or slow moving inventories based on assessment of the condition and the future demand for the inventories. These inventories are written down when events or changes in circumstances indicate that the carrying amounts may not be recovered.

5.13 LEASES

The Group assesses whether a contract is or contains a lease, at the inception of the contract. The Group recognises a right-of-use asset and corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for low-value assets and short-term leases with 12 months or less. For these leases, the Group recognises the lease payments as an operating expense on a straight-line method over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use assets and the associated lease liabilities are presented as a separate line item in the statements of financial position.

The right-of-use asset is initially measured at cost. Cost includes the initial amount of the corresponding lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and the estimated costs of dismantling and restoration costs, less any incentives received.

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.13 LEASES (CONT'D)

The right-of-use asset is subsequently measured at cost less accumulated depreciation and any impairment losses, and adjusted for any remeasurement of the lease liability. The depreciation starts from the commencement date of the lease. If the lease transfers ownership of the underlying asset to the Group or the cost of the right-of-use asset reflects that the Group expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. Otherwise, the Group depreciates the right-of-use asset to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of the right-of-use assets are determined on the same basis as those property, plant and equipment. The principal annual rates used for this purpose are:-

Office premises	Over the lease periods
Leasehold land	Over 54 years

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Group uses its incremental borrowing rate.

The lease liability is subsequently measured at amortised cost using the effective interest method. It is remeasured when there is a change in the future lease payments (other than lease modification that is not accounted for as a separate lease) with the corresponding adjustment is made to the carrying amount of the right-of-use asset or is recognised in profit or loss if the carrying amount has been reduced to zero.

5.14 CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprise cash in hand, bank balances, demand deposits, and short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value with original maturity periods of three months or less. For the purpose of the statement of cash flows, cash and cash equivalents are presented net of bank overdrafts.

5.15 PROVISIONS

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of past events, when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and when a reliable estimate of the amount can be made. Provisions are reviewed at the end of each reporting year and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, the provision is the present value of the estimated expenditure required to settle the obligation. The unwinding of the discount is recognised as interest expense in profit or loss.

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.16 BORROWING COSTS

Borrowing costs that directly attributable to the acquisition, construction or production of a qualifying asset are capitalised as part of the cost of those assets, until such time as the assets are ready for their intended use or sale. The capitalisation of borrowing costs is suspended during extended periods in which active development is interrupted.

All other borrowing costs are recognised in profit or loss as expenses in the period in which they incurred.

Investment income earned on the temporary investment of specific borrowing pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

5.17 INCOME TAXES

(a) Current Tax

Current tax assets and liabilities are expected amount of income tax recoverable or payable to the taxation authorities.

Current taxes are measured using tax rates and tax laws that have been enacted or substantively enacted at the end of the reporting period and are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss (either in other comprehensive income or directly in equity).

(b) Deferred Tax

Deferred tax is recognised using the liability method for all temporary differences other than those that arise from goodwill or from the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction, affects neither accounting profit nor taxable profit.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on the tax rates that have been enacted or substantively enacted at the end of the reporting period.

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.17 INCOME TAXES (CONT'D)

(b) Deferred Tax (Cont'd)

Deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised. The carrying amounts of deferred tax assets are reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that the related tax benefits will be realised.

Current and deferred tax items are recognised in correlation to the underlying transactions either in profit or loss, other comprehensive income or directly in equity. Deferred tax arising from a business combination is adjusted against goodwill or negative goodwill.

Current tax assets and liabilities or deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same taxable entity (or on different tax entities but they intend to settle current tax assets and liabilities on a net basis) and the same taxation authority.

(c) Sales Tax and Service Tax ("SST")

SST are measured using tax rates and tax laws that have been enacted or substantively enacted at the end of the reporting period and are either capitalised or recognised in profit or loss. The amount of SST charged arising from revenue and is payable to the authorities at the end of the reporting period is included in other payables.

5.18 EMPLOYEE BENEFITS

(a) Short-term Benefits

Wages, salaries, paid annual leave and bonuses are measured on an undiscounted basis and are recognised in profit or loss or included in the development expenditure, where appropriate, in the period in which the associated services are rendered by employees of the Group.

(b) Defined Contribution Plans

The Group's contributions to defined contribution plans are recognised in profit or loss or included in the development expenditure, where appropriate, in the period to which they relate. Once the contributions have been paid, the Group has no further liability in respect of the defined contribution plans.

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.18 EMPLOYEE BENEFITS

(c) Share-based Payment Transactions

The Group operates an equity-settled share-based compensation plan, under which the Group receives services from employees as consideration for equity instruments of the Company (known as "share options").

At grant date, the fair value of the share options is recognised as an expense on a straight-line method over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding credit to employee share option reserve in equity. The amount recognised as an expense is adjusted to reflect the actual number of the share options that are expected to vest. Service and non-market performance conditions attached to the transaction are not taken into account in determining the fair value.

In the Company's separate financial statements, the grant of the share options to the subsidiaries' employees is not recognised as an expense. Instead, the fair value of the share options measured at the grant date is accounted for as an increase to the investment in subsidiary undertaking with a corresponding credit to the employee share option reserve.

Upon expiry of the share option, the employee share option reserve is transferred to retained profits.

When the share options are exercised, the employee share option reserve is transferred to share capital if new ordinary shares are issued.

5.19 CONTINGENT LIABILITIES

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence of one or more uncertain future events not wholly within the control of the Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that an outflow of economic resources will be required or the amount of obligation cannot be measured reliably.

A contingent liability is not recognised but is disclosed in the notes to the financial statements, unless the probability of outflow of economic benefits is remote. When a change in the probability of an outflow occurs so that the outflow is probable, it will then be recognised as a provision.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.20 OPERATING SEGMENTS

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components. An operating segment's operating results are reviewed regularly by the chief operating decision maker to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

5.21 EARNINGS PER ORDINARY SHARE

Basic earnings per ordinary share is calculated by dividing the consolidated profit or loss attributable to ordinary shareholders of the Company by weighted average number of ordinary shares outstanding during the reporting period, adjusted for own shares held.

Diluted earnings per ordinary share is determined by adjusting the consolidated profit or loss attributable to ordinary shareholders of the Company and the weighted average number of ordinary shares outstanding, adjusted for own shares held, for the effects of all dilutive potential ordinary shares, which derived from the warrants.

5.22 RELATED PARTIES

A party is related to an entity (referred to as the "reporting entity") if:-

- (a) A person or a close member of that person's family is related to a reporting entity if that person:-
 - (i) has control or joint control over the reporting entity;
 - (ii) has significant influence over the reporting entity; or
 - (iii) is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the reporting entity.

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.22 RELATED PARTIES (CONT'D)

(b) An entity is related to a reporting entity if any of the following conditions applies:-

- (i) The entity and the reporting entity are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
- (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
- (iii) Both entities are joint ventures of the same third party.
- (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
- (v) The entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity.
- (vi) The entity is controlled or jointly controlled by a person identified in (a) above.
- (vii) A person identified in (a)(i) above has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
- (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the reporting entity or to the parent of the reporting entity.

Related parties also include key management personnel defined as directors having authority and responsibility for planning, directing and controlling the activities of the reporting entity either directly or indirectly.

5.23 REVENUE FROM CONTRACTS WITH CUSTOMERS

Revenue from contracts with customers is recognised by reference to each distinct performance obligation in the contract with customer. Revenue from contracts with customers is measured at its transaction price, being the amount of consideration which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, net of sales and service tax, returns, rebates and discounts.

The Group recognises revenue when (or as) it transfers control over a product or service to customer. An asset is transferred when (or as) the customer obtains control of that asset.

The Group transfers control of a good or service at a point in time unless one of the following overtime criteria is met:-

- The customer simultaneously receives and consumes the benefits provided as the Group performs.
 - The Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced.
 - The Group's performance does not create an asset with an alternative use and the Group has an enforceable right to payment for performance completed to date.
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Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.23 REVENUE FROM CONTRACTS WITH CUSTOMERS (CONT'D)

(a) Sale of Goods and Software Solutions ("SS")

Revenue from sale of goods and SS is recognised when the Group has transferred control of the goods to the customer, being when the goods have been delivered to the customer and upon its acceptance. Following delivery, the customer has full discretion over the manner of distribution and price to sell the goods, and bears the risks of obsolescence and loss in relation to the goods.

A receivable is recognised when the goods are delivered as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.

(b) Rendering of Services

Revenue from providing services is recognised over time in the period in which the services are rendered. For fixed-price contracts, revenue is recognised based on the actual service provided to the end of the reporting period as a proportion of the total services to be provided because the customer receives and uses the benefits simultaneously.

5.24 REVENUE FROM OTHER SOURCES AND OTHER OPERATING INCOME

(a) Management Fee

Management fee is recognised on an accrual basis.

(b) Dividend Income

Dividend income from investment is recognised when the right to receive dividend payment is established.

(c) Interest Income

Interest income is recognised on an accrual basis using the effective interest method.

(d) Rental Income

Rental income is accounted for on a straight-line method over the lease term.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

6. PROPERTY, PLANT AND EQUIPMENT

Group	Furniture and Fittings RM'000	Motor Vehicles RM'000	Office Equipment RM'000	Machineries RM'000	Renovation RM'000	Buildings RM'000	Freehold Land RM'000	Total RM'000
Cost								
At 1 April 2024	1,009	2,241	14,809	235,017	16,731	41,332	11,735	322,674
Additions	71	228	846	3,939	27	-	-	5,111
Acquisition of a subsidiary (Note 44)	179	-	561	-	128	-	-	968
Write offs	-	-	(165)	(2,346)	-	-	-	(2,511)
Disposals	-	(599)	-	-	-	-	-	(599)
Translation difference	-	-	(5)	(84)	-	-	-	(89)
At 31 March 2025	1,259	1,870	15,946	236,526	16,886	41,332	11,735	325,554

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

6. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Group	Furniture and Fittings RM'000	Motor Vehicles RM'000	Office Equipment RM'000	Machineries RM'000	Renovation RM'000	Buildings RM'000	Freehold Land RM'000	Total RM'000
Accumulated Depreciation								
At 1 April 2024	579	994	9,204	190,748	12,101	4,757	-	218,383
Charge for the year	97	375	2,541	8,789	1,357	827	-	13,986
Acquisition of a subsidiary (Note 44)	133	-	561	-	65	-	-	759
Write offs	-	-	(165)	(2,346)	-	-	-	(2,511)
Disposals	-	(179)	-	-	-	-	-	(179)
Translation difference	-	-	(4)	(42)	-	-	-	(46)
At 31 March 2025	809	1,190	12,137	197,149	13,523	5,584	-	230,392
Net Book Value	450	680	3,809	39,377	3,363	35,748	11,735	95,162

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

6. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Group	Furniture and Fittings RM'000	Motor Vehicles RM'000	Office Equipment RM'000	Machineries RM'000	Renovation RM'000	Buildings RM'000	Freehold Land RM'000	Total RM'000
Cost								
At 1 April 2023	780	1,093	9,612	229,040	16,145	41,332	11,735	309,737
Additions	244	1,298	5,267	9,623	695	-	-	17,127
Write offs	(15)	-	(270)	(3,634)	(109)	-	-	(4,028)
Disposals	-	(150)	-	-	-	-	-	(150)
Translation difference	-	-	#	(12)	-	-	-	(12)
At 31 March 2024	1,009	2,241	14,609	235,017	16,731	41,332	11,735	322,674
Accumulated Depreciation								
At 1 April 2023	426	870	7,486	176,249	10,643	3,931	-	199,605
Charge for the year	161	274	1,987	17,971	1,567	826	-	22,786
Write offs	(8)	-	(269)	(3,467)	(109)	-	-	(3,853)
Disposals	-	(150)	-	-	-	-	-	(150)
Translation difference	-	-	#	(5)	-	-	-	(5)
At 31 March 2024	579	994	9,204	190,748	12,101	4,757	-	218,383
Net Book Value	430	1,247	5,405	44,269	4,630	36,575	11,735	104,291

Note:-

- Amount less than RM1,000.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

6. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Company	Furniture and Fittings RM'000	Motor Vehicles RM'000	Office Equipment RM'000	Renovation RM'000	Building RM'000	Total RM'000
Cost						
At 1 April 2024	432	2,112	1,292	5,953	4,306	14,095
Additions	4	-	346	-	-	350
Write offs	-	-	(28)	-	-	(28)
Disposals	-	(599)	-	-	-	(599)
Transfer from subsidiaries	-	-	6	-	-	6
Transfer to subsidiaries	-	-	(21)	-	-	(21)
At 31 March 2025	436	1,513	1,595	5,953	4,306	13,803
Accumulated Depreciation						
At 1 April 2024	249	865	1,043	4,894	932	7,983
Charge for the year	51	337	160	310	86	944
Write offs	-	-	(28)	-	-	(28)
Disposals	-	(179)	-	-	-	(179)
Transfer to subsidiaries	-	-	(10)	-	-	(10)
At 31 March 2025	300	1,023	1,165	5,204	1,018	8,710
Net Book Value	136	490	430	749	3,288	5,093

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

6. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Company	Furniture and Fittings RM'000	Motor Vehicles RM'000	Office Equipment RM'000	Renovation RM'000	Building RM'000	Total RM'000
Cost						
At 1 April 2023	330	964	1,186	5,821	4,306	12,607
Additions	115	1,298	153	132	-	1,698
Write offs	(13)	-	(51)	-	-	(64)
Disposals	-	(150)	-	-	-	(150)
Transfer from subsidiaries	-	-	15	-	-	15
Transfer to subsidiaries	-	-	(11)	-	-	(11)
At 31 March 2024	432	2,112	1,292	5,953	4,306	14,095
Accumulated Depreciation						
At 1 April 2023	143	741	951	4,341	846	7,022
Charge for the year	113	274	153	553	86	1,179
Write offs	(7)	-	(51)	-	-	(58)
Disposals	-	(150)	-	-	-	(150)
Transfer to subsidiaries	-	-	(10)	-	-	(10)
At 31 March 2024	249	865	1,043	4,894	932	7,983
Net Book Value	183	1,247	249	1,059	3,374	6,112

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

6. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

- (a) The net book values of the property, plant and equipment which were charged to licensed banks for facilities granted to the Group and the Company as at the end of the financial year were as follows:-

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Freehold land	11,735	11,735	-	-
Buildings	33,275	34,542	3,288	3,374
	<u>45,010</u>	<u>46,277</u>	<u>3,288</u>	<u>3,374</u>

- (b) Included in the property, plant and equipment of the Group and of the Company were motor vehicles held under hire purchase arrangements with a total carrying amount of RM490,000 (2024 - RM629,000) respectively. These assets have had been pledged as security for the hire purchase payables of the Group and of the Company as disclosed in Note 31 to the financial statements.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)

(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

7. RIGHT-OF-USE ASSETS

Group	Office Premises RM'000	Leasehold Land RM'000	Total RM'000
Cost			
At 1 April 2024	1,856	13,340	15,196
Additions	60	-	60
Acquisition of a subsidiary (Note 44)	2,461	-	2,461
At 31 March 2025	4,377	13,340	17,717
Accumulated Depreciation			
At 1 April 2024	1,012	2,807	3,819
Charge for the year	748	246	994
Acquisition of a subsidiary (Note 44)	456	-	456
At 31 March 2025	2,216	3,053	5,269
Net Book Value	2,161	10,287	12,448
Group	Office Premises RM'000	Leasehold Land RM'000	Total RM'000
Cost			
At 1 April 2023	1,430	13,340	14,770
Additions	426	-	426
At 31 March 2024	1,856	13,340	15,196
Accumulated Depreciation			
At 1 April 2023	172	2,560	2,732
Charge for the year	840	247	1,087
At 31 March 2024	1,012	2,807	3,819
Net Book Value	844	10,533	11,377

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

7. RIGHT-OF-USE ASSETS (CONT'D)

Company	Office Premise RM'000	Leasehold Land RM'000	Total RM'000
Cost			
At 1 April 2024/31 March 2025	1,430	10,740	12,170
Accumulated Depreciation			
At 1 April 2024	894	2,184	3,078
Charge for the year	536	199	735
At 31 March 2025	1,430	2,383	3,813
Net Book Value	-	8,357	8,357

Company	Office Premise RM'000	Leasehold Land RM'000	Total RM'000
Cost			
At 1 April 2023/31 March 2024	1,430	10,740	12,170
Accumulated Depreciation			
At 1 April 2023	172	1,986	2,158
Charge for the year	722	198	920
At 31 March 2024	894	2,184	3,078
Net Book Value	536	8,556	9,092

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

7. RIGHT-OF-USE ASSETS (CONT'D)

(a) Office Premises

The Group and the Company entered into operating lease agreements for the use of the office premises. The lease agreement is for a period of 2 to 4 years (2024 - 2 to 4 years) with no purchase option.

(b) Leasehold Land

The Group entered into 2 non-cancellable operating lease agreements for the use of the land. The leases are for a period of 54 years with no renewal or purchase option in the agreements. The leases do not allow the Group and the Company to assign, transfer or sublease the whole or any part of the land. The leasehold land of the Group and of the Company amounting to approximately RM8,357,000 (2024 - RM8,556,000) is charged to licensed banks for facilities granted to the Group and to the Company respectively as at the end of the financial year.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

8. INVESTMENTS IN SUBSIDIARIES

	Company	
	2025 RM'000	2024 RM'000
Unquoted shares, at cost:		
- in Malaysia	162,749	123,226
- outside Malaysia	828	1,029
ESOS granted to employees of subsidiaries	4,300	-
	<u>167,877</u>	<u>124,255</u>

The details of the subsidiaries are as follows:-

Name of Subsidiary	Principal Place of Business/ Country of Incorporation	Percentage of Issued Share Capital Held by Parent		Principal Activities
		2025 %	2024 %	
Datasonic Corporation Sdn. Bhd.	Malaysia	100	100	Personalisation of smart cards.
Datasonic Technologies Sdn. Bhd. ("DTSB") (formerly known as NexG Technologies Sdn. Bhd.)	Malaysia	100	100	Customisation of software and hardware solutions, project management, consultancy, manufacturing and research and development activities.
Datasonic Smart Solutions Sdn. Bhd.	Malaysia	100	100	Research and development and technical consultancy services.
Datasonic Manufacturing Sdn. Bhd. ("DMSB")	Malaysia	100	100	Manufacturing of electrical integrated circuit cards or commonly known as smart cards and its related products.
Amalan Fokus Sdn. Bhd.	Malaysia	100	100	Provision of information technology services, machine learning, artificial intelligence solutions, deep learning, and other information technology solutions.
Datasonic Innovation Sdn. Bhd. ^A	Malaysia	100	100	Provision of biometrics solution.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)

(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

8. INVESTMENTS IN SUBSIDIARIES (CONT'D)

Name of Subsidiary	Principal Place of Business/ Country of Incorporation	Percentage of Issued Share Capital Held by Parent		Principal Activities
		2025 %	2024 %	
Medicloud Malaysia Sdn. Bhd. ^	Malaysia	100	100	Wholesale of pharmaceutical and medical goods.
NexG Capital Sdn. Bhd. (formerly known as Datasonic Digital Sdn. Bhd.) ^	Malaysia	-	100	Dormant.
NexG Asset Sdn. Bhd. ("NASB") (formerly known as Datasonic International Sdn. Bhd.) ^	Malaysia	100	100	Dormant.
NexG CSA Sdn. Bhd. >	Malaysia	100	-	Dormant.
Innov8tif Holdings Sdn. Bhd. ("IHSB") ^ +	Malaysia	51	-	Investment holdings.
Datasonic New Zealand Limited ("DNZL") ~	New Zealand	100	100	Software development services and computer systems design and related activities.
PT Datasonic Teknologi Indonesia ^ #	Indonesia	100	100	Personalisation of smart cards.
Datasonic Business Technologies Philippines Inc. ("DBTP") @ \$ <	Philippines	-	40	Dormant.
Datasonic Digent Sdn. Bhd. ("DSB") ^	Malaysia	60	60	Dormant.
Held by NASB				
NexG Capital Sdn. Bhd. (formerly known as Datasonic Digital Sdn. Bhd.) ^	Malaysia	100	-	Dormant.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

8. INVESTMENTS IN SUBSIDIARIES (CONT'D)

Name of Subsidiary	Principal Place of Business/ Country of Incorporation	Percentage of Issued Share Capital Held by Parent		Principal Activities
		2025 %	2024 %	
Held by IHSB				
Innov8tif Solutions Sdn. Bhd. ("ISSB") ^ +	Malaysia	51	-	Engaged in information communications technology development, development and maintenance service with software trading and services.
Xendity Sdn. Bhd. ^ +	Malaysia	51	-	Engaged in business of development of software and programming activities.
Innov8tif Solutions Co., Ltd ^ +	Cambodia	51	-	Engaged in information technology consultation services.
Held by ISSB				
Innov8tif Technology Sdn. Bhd. ^ +	Malaysia	51	-	Engaged in information technology and event marketing business.
Innov8tif Solutions Pte Ltd ^ +	Singapore	51	-	Provide IT consultancy and computer services activities.

Notes:-

@ - The subsidiary was audited by a member firm of Crowe Global of which Crowe Malaysia PLT is a member.

^ - These subsidiaries are audited by other firms of chartered accountants.

> - No audit is required for this subsidiary as the subsidiary is newly incorporated on 19 March 2025.

~ - No audit is required for this subsidiary under New Zealand Companies Act 1993 as the company satisfied the exemption requirements.

- 1% held by a wholly-owned subsidiary, DTSB.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

8. INVESTMENTS IN SUBSIDIARIES (CONT'D)

Notes (Cont'd):-

- \$ - Although the Company owns less than half of the voting power in DBTP, the Company has control over DBTP by virtue of an agreement with other investors of DBTP. Consequently, DBTP is deemed a subsidiary and the Company consolidates its investment in DBTP.
- < - The subsidiary has been liquidated under Republic Act No. 11232 on 31 December 2024.
- + - The newly acquired subsidiaries for the financial period from 1 March 2025 to 31 March 2025 which audited by Crowe Malaysia PLT.
- (a) During the current financial year, the Company has acquired 51% equity interests in IHSB. The details of the acquisition are disclosed in Note 44.
- (b) In the previous financial year, the Company has subscribed additional 33,000,000 new ordinary shares in DTSB at an issue price of RM1.00 per ordinary share which amounted to RM33,000,000 by capitalising the amount owing to a subsidiary of RM24,700,000 and cash consideration of RM8,300,000.
- (c) The non-controlling interests at the end of the financial year comprise the following:-

	Effective Equity Interest		Group	
	2025 %	2024 %	2025 RM'000	2024 RM'000
IHSB	49	-	21,111	-
Other individually immaterial subsidiaries			60	233

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

8. INVESTMENTS IN SUBSIDIARIES (CONT'D)

- (d) The summarised financial information (before intra-group elimination) for each subsidiary that has non-controlling interests that are material to the Group is as follows:-

	IHSB Group 2025 RM'000
<u>At 31 March</u>	
Non-current assets	50,042
Current assets	12,973
Non-current liabilities	(2,026)
Current liabilities	(17,905)
Net assets	43,084
<u>Financial Year Ended 31 March</u>	
Revenue	1,476
Profit for the financial year	97
Total comprehensive income	97
Total comprehensive income attributable to non-controlling interests	47
Net cash flows for operating activities	(681)
Net cash flows for investing activities	(130)
Net cash flows for financial activities	(20)

9. INVESTMENT IN ASSOCIATES

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2025 RM'000
Unquoted share, at cost	1,500	#	-	-
Less: Written off during the year	(1,500)	-	-	-
Share of post-acquisition loss	(#)	(#)	-	-
	-	-	-	-

Note:-

- Amount less than RM1,000.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)

(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

9. INVESTMENT IN ASSOCIATES (CONT'D)

The details of the associate are as follows:-

Name of Associate	Principal Place of Business/ Country of Incorporation	Effective Equity Interest		Principal Activities
		2025	2024	
		%	%	
Pelangi Digital Sdn. Bhd. ("PDSB")	Malaysia	30	-	Engaged in business of providing infrastructure for hosting, data processing services, provision of telecommunications services over existing telecom connection, and telecommunication resellers.

Held by DTSB

Datasonic Grid Sdn. Bhd. ("DGSB")	Malaysia	25	25	Dormant.
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- (a) The share of result in the associate is based on the financial statements for the financial year ended 31 March 2025.
- (b) The summarised financial information for the associate is not presented as the associate is not material to the Group.
- (c) The Group has not recognised the cumulative loss of DGSB, where its share of loss exceeds the Group's cost of investment. The Group's cumulative share of unrecognised loss at the end of the financial year was approximately RM5,100 (2024 - RM4,300) of which approximately RM800 (2024 - RM800) was the share of the current financial year's loss. The Group has no obligation in respect of this loss.
- (d) During the financial year, the Group has not recognised the post-acquisition loss of PDSB, as there are no business operation after the acquisition. Directors of the subsidiary are in their view that cost of the investment is irrecoverable thus it has been written off during the year.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

10. OTHER INVESTMENTS

		Group		Company	
	Note	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Non-current assets:					
At fair value:-					
Investment in a club membership		350	350	-	-
Unquoted ordinary shares	(a)	1,000	1,000	-	-
		<u>1,350</u>	<u>1,350</u>	<u>-</u>	<u>-</u>
Current assets:					
At fair value:-					
Quoted ordinary shares		<u>31,275</u>	<u>-</u>	<u>31,275</u>	<u>-</u>
Non-current assets		1,350	1,350	-	-
Current assets		<u>31,275</u>	<u>-</u>	<u>31,275</u>	<u>-</u>
		<u>32,625</u>	<u>1,350</u>	<u>31,275</u>	<u>-</u>

(a) The Group considered this investment in unquoted ordinary shares measured at fair value through profit or loss because the Group do not intend to hold it for long-term strategic purposes.

11. GOODWILL

	Group	
	2025 RM'000	2024 RM'000
At cost:-		
At 1 April 2024/2023	4,162	4,162
Acquisition of a subsidiary (Note 44)	17,550	-
At 31 March 2025/2024	21,712	4,162
Accumulated impairment losses:-		
At 1 April 2024/2023	(1,460)	-
Additions (Note 41)	(2,693)	(1,460)
At 31 March 2025/2024	(4,153)	(1,460)
	<u>17,559</u>	<u>2,702</u>

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)

(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

11. GOODWILL (CONT'D)

(a) The carrying amounts of goodwill allocated to each cash-generating unit are as follows:-

	Group	
	2025 RM'000	2024 RM'000
Customised smart card solutions	17,550	-
Manufacturing of cards	-	2,693
Others	9	9
	<u>17,559</u>	<u>2,702</u>

The amount of goodwill relates to the customised smart card solutions and manufacturing of cards cash-generating unit. The goodwill arose from the investment in subsidiaries and is reviewed for impairment annually.

The Group has assessed the recoverable amount of goodwill, and recognised an impairment loss of RM2,693,000 (2024 - RM1,460,000) during the current financial year. The recoverable amount of the customised smart card solutions and manufacturing of cards cash-generating unit are computed using the value in use approach, and this is derived from the present value of the future cash flows from the cash-generating unit based on the projections of financial budgets approved by management covering a period of 5 years. The key assumptions used in the determination of the recoverable amount are as follows:-

	Customised smart card solutions	Manufacturing of cards
(i) Budgeted gross margin	Gross margin is fixed approximately at 70% for the 5 years budgeted period.	Average gross margin achieved in the 5 years immediately before the budgeted period increased for expected efficiency improvements and cost saving measures.
(ii) Growth rate	Based on the expected projection of the customised smart card solutions business.	Based on the expected projection of the smart card business.
(iii) Discount rate (pre-tax)	Reflects specific risks relating to the relevant cash-generating unit.	Reflects specific risks relating to the relevant cash-generating unit.

The values assigned to the key assumptions represent management's assessment of future projections in the cash-generating unit and are based on both external sources and internal historical data.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

12. DEVELOPMENT EXPENDITURE

	Note	Group 2025 RM'000	2024 RM'000
At cost:-			
At 1 April 2024/2023		51,807	51,807
Acquisition of a subsidiary (Note 44)	(c)	47,345	-
Additions during the financial year		108	-
At 31 March 2025/2024		99,260	51,807
Accumulated amortisation:-			
At 1 April 2024/2023		(50,585)	(46,733)
Amortisation during the financial year (Note 41)		(275)	(3,852)
At 31 March 2025/2024		(50,860)	(50,585)
Accumulated impairment losses:-			
At 31 March 2025/2024		(1,222)	(1,222)
		<u>47,178</u>	<u>-</u>

The development expenditure consist of:-

- direct and related costs for overhead and software solutions incurred in the process of development, and attributable to the Group's customised smart card solutions ("CSCS") reportable segment. Their amortisation charges are recognised in profit or loss under Cost of Sales line item; and
- software and staff salaries of research and development incurred in the process of software development of IHSB Group.
- proprietary technology and software of IHSB. IHSB's identity verification of its proprietary technology and software represents a unique solution that is not easily replicable in the market. It has distinctiveness and legal protection, such as patents and certificates make it an asset with clear boundary for the valuation. As this technology and software is crucial in the development of the IHSB's products and services, this intangible asset contributes to the revenue generation and competitive advantage of IHSB. Thus, the Group acquired the readily available digital ID assurance and digital onboarding businesses of IHSB to complement and enhance the Group's existing business as an ICT solutions provider.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

13. DEFERRED TAX ASSETS/(DEFERRED TAX LIABILITIES)

	Group	
	2025 RM'000	2024 RM'000
<i>Deferred Tax Assets</i>		
At 1 April 2024/2023	-	-
Acquisition of a subsidiary (Note 44)	483	-
At 31 March 2025/2024	483	-

The deferred tax assets recognised in the financial statements consist of the tax effects of temporary differences arising from the following item:-

	Group	
	2025 RM'000	2024 RM'000
Unutilised tax losses	189	-
Lease liabilities	20	-
Deferred income	274	-
At 31 March 2025/2024	483	-

	Group	
	2025 RM'000	2024 RM'000
<i>Deferred Tax Liabilities</i>		
At 1 April 2024/2023	4,692	5,183
Acquisition of a subsidiary (Note 44)	11,363	-
Recognised in profit or loss (Note 42)	(1,438)	(491)
At 31 March 2025/2024	14,617	4,692

The deferred tax liabilities recognised in the financial statements consist of the tax effects of temporary differences arising from the following item:-

	Group	
	2025 RM'000	2024 RM'000
Accelerated capital allowances	3,320	4,692
Development expenditure	11,297	-
	14,617	4,692

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

13. DEFERRED TAX ASSETS/(DEFERRED TAX LIABILITIES) (CONT'D)

At the end of the reporting period, the amounts of deferred tax assets not recognised (stated at gross) due to uncertainty of their realisation are as follows:-

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Unabsorbed capital allowances	1,714	172	158	166
Unutilised tax losses	3,622	6,240	-	-
(Accelerated)/Excess of capital allowances over depreciation	(2,173)	351	1,875	2,541
Provisions	5,884	5,798	1,727	1,577
	<u>9,047</u>	<u>12,561</u>	<u>3,760</u>	<u>4,284</u>

14. PROJECTS-IN-PROGRESS

	Group	
	2025 RM'000	2024 RM'000
At cost:-		
Technical services	737	1,098
Site preparation	1,014	84
Software maintenance and license fees	1,373	-
Others	217	-
	<u>3,341</u>	<u>1,182</u>

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

15. INVENTORIES

	Group	
	2025 RM'000	2024 RM'000
At cost:-		
Raw materials	32,716	33,833
Finished goods	4,742	3,639
Spare parts	2,854	4,132
Consumables	2,327	3,732
Equipment	9,931	9,029
Software	5	5
Goods in transit	2,992	4,634
	55,567	59,004
	(327)	(225)
	55,240	58,779
Allowance for impairment losses:-		
At 1 April 2024/2023	(225)	(557)
Additions	(106)	-
Write backs	4	42
Write offs	-	290
At 31 March 2025/2024	(327)	(225)
<u>Recognised in profit or loss</u>		
Inventories sold	63,916	72,177
Impairment losses	106	-
Write back of impairment losses	(4)	(42)
Inventories written off	156	1,796

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

16. TRADE RECEIVABLES

	Group	
	2025 RM'000	2024 RM'000
Trade receivables	156,927	164,065
Allowance for impairment losses	(10,215)	(11,017)
	146,712	153,048
Accrued income	21,784	15,074
	168,496	168,122
Allowance for impairment losses:-		
At 1 April 2024/2023	(11,017)	(10,873)
Additions (Note 41)	-	(174)
Acquisition of a subsidiary	(961)	-
Write backs	406	30
Write offs	1,357	#
At 31 March 2025/2024	(10,215)	(11,017)

Note:-

- Amount less than RM1,000.

The Group's normal trade credit terms range from 30 to 90 (2024 - 30 to 90) days. Other credit terms are assessed and approved on a case-by-case basis.

The allowance for impairment losses is made on those trade receivables from those companies which are in serious financial difficulties and which have defaulted on payments.

Accrued income represents revenue earned for work performed and goods delivered but the related invoices have yet to be issued.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

17. OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Other receivables	793	737	445	15
Allowance for impairment losses	(155)	(155)	-	-
	638	582	445	15
Deposits	1,757	1,113	274	262
Prepayments	37,781	5,872	25,601	689
	40,176	7,567	26,320	966

Prepayments consist of downpayment for purchases of materials and machineries and prepayment of other investment.

18. AMOUNTS OWING BY/(TO) SUBSIDIARIES

	Company	
	2025 RM'000	2024 RM'000
Amounts owing by:-		
for non-trade balances	12,475	81,813
Allowance for impairment losses	(6,937)	(4,028)
	5,538	77,785
Allowance for impairment losses:-		
At 1 April 2024/2023	(4,028)	(6,103)
Additions (Note 41)	(2,909)	-
Write backs (Note 41)	-	2,075
At 31 March 2025/2024	(6,937)	(4,028)
Amounts owing (to):-		
for non-trade balances	(49,113)	(66)

The amounts owing by/(to) subsidiaries represent unsecured payments made on behalf and are interest-free and receivable/(repayable) on demand.

The amounts owing are to be settled in cash or in kind as appropriate.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

19. SHORT-TERM INVESTMENTS

	Group		2024	
	2025		2024	
	Carrying Amount RM'000	Market Value RM'000	Carrying Amount RM'000	Market Value RM'000
Money market funds, at fair value	9,175	9,175	84,278	84,278

	Company		2024	
	2025		2024	
	Carrying Amount RM'000	Market Value RM'000	Carrying Amount RM'000	Market Value RM'000
Money market funds, at fair value	2,534	2,534	4,291	4,291

The money market funds represent investments in highly liquid money market instruments which are redeemable with one (1) day notice at known amounts of cash, and are subject to an insignificant risk of changes in value.

20. CASH AND CASH EQUIVALENTS

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Deposits with licensed banks	11,609	6,364	-	-
Cash and bank balances	61,598	22,268	31,115	1,260
Short-term investments (Note 19)	9,175	84,278	2,534	4,291
	82,382	112,910	33,649	5,551
Less: Deposits pledged to licensed banks	(6,503)	(6,364)	-	-
	75,879	106,546	33,649	5,551

The deposits with licensed banks of the Group at the end of the financial year bore effective interest rates ranging from 1.50% to 3.45% (2024 - 1.50% to 3.45%) per annum. The deposits have maturity periods ranging from 1 to 12 (2024 - 1 to 12) months for the Group.

Included in the fixed deposits with licensed banks of the Group at the end of the reporting period was an amount of RM6,503,000 (2024 - RM6,364,000) which have been pledged to licensed banks as securities for banking facilities granted to the Group.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

21. SHARE CAPITAL

Group/Company	2025		2024	
	Number of Shares '000	Share Capital RM'000	Number of Shares '000	Share Capital RM'000
Issued and Fully Paid-up				
Ordinary shares				
At 1 April 2024/2023	2,962,019	261,294	2,962,000	261,284
New shares issued upon:				
- exercise of warrant	3	#	19	10
- exercise of ESOS options	9,113	4,708	-	-
At 31 March 2025/2024	<u>2,971,135</u>	<u>266,002</u>	<u>2,962,019</u>	<u>261,294</u>

Note:

- Amount less than RM1,000.

The holders of ordinary shares (except treasury shares) are entitled to receive dividends as and when declared by the Company, and are entitled to one vote per ordinary share at meetings of the Company. The ordinary shares have no par value.

During the financial year, the Company issued: -

- (i) 2,800 new ordinary shares from the exercise of warrants at the exercise price of RM0.2117 per share which amounted to RM593; and
- (ii) 9,113,300 new ordinary shares from the exercise of options under the Company's Employee Share Option Scheme at the exercise prices as disclosed in Note 24 to the financial statements which amounted to RM4,064,532.

The new ordinary shares issued rank pari passu in all respects with the existing ordinary shares of the Company.

22. TREASURY SHARES

During the financial year, the Company purchased 23,041,200 (2024 - 36,481,900) of its issued ordinary shares from the open market at an average price of RM0.48 (2024 - RM0.45) per share. The total consideration paid for the purchase was RM11,012,870 (2024 - RM16,544,173) including transaction costs. The ordinary shares purchased are held as treasury shares in accordance with Section 127(6) of the Companies Act 2016 and are presented as a deduction from equity.

Of the total 2,971,135,000 (2024 - 2,962,019,000) issued and fully paid-up ordinary shares at the end of the reporting period, 188,973,100 (2024 - 165,931,900) ordinary shares are held as treasury shares by the Company. The treasury shares are held at a carrying amount of RM89,824,137 (2024 - RM78,811,266).

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

23. MERGER DEFICIT

The merger deficit of RM11,072,000 (2024 - RM11,072,000) resulted from the difference between the carrying value of the investments in subsidiaries and the nominal value of the shares of the Company's subsidiaries upon consolidation under the merger accounting principle.

24. EMPLOYEE SHARE OPTION RESERVE

	Group 2025 RM'000	Company 2025 RM'000
As at 1 April	-	-
Recognition of ESOS expense	7,156	2,856
ESOS granted to employees of subsidiaries	-	4,300
Transfer to share capital for ESOS exercised	(643)	(643)
Transfer of ESOS reserve for ESOS lapsed	(1,378)	(1,378)
As at 31 March	<u>5,135</u>	<u>5,135</u>

The employee share option reserve represents the equity-settled share options granted to employees. The reserve is made up of the cumulative value of services received from employees recorded over the vesting period commencing from the grant date of equity-settled share options, and is reduced by the expiry or exercise of the share options.

The Employee Share Option Scheme of the Company ("ESOS") is governed by the ESOS By-Laws and was approved by shareholders on 20 February 2020. The ESOS is to be in force for a period of 5 years effective from 16 July 2021.

The main features of the ESOS are as follows:-

- (i) Eligible persons are employees and/or directors of the Group, save for companies which are dormant, and determined at the discretion of the ESOS committee after taking into consideration amongst others, the performance, contribution, employment grade, seniority, length of service and his/her potential contribution of the Eligible persons to the success of the Group.
- (ii) The maximum number of new ordinary shares of the Company, which may be available under the scheme, shall not exceed in aggregate 7.5%, or any such amount or percentage as may be permitted by the relevant authorities of the issued and paid-up share capital of the Company at any one time during the existence of the ESOS.
- (iii) The option price shall be determined by the ESOS Committee based on the 5-day weighted average market price of ordinary shares of the Company immediately preceding the offer date of the option, with a discount of not more than 10%.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

24. EMPLOYEE SHARE OPTION RESERVE (CONT'D)

The main features of the ESOS are as follows:- (Cont'd)

- (iv) The option may be exercised by the eligible person by notice in writing to the Company in the prescribed form during the option period in respect of all or any part of the new ordinary shares of the Company comprised in the ESOS.
- (v) All new ordinary shares issued upon exercise of the options granted under the ESOS will rank pari passu in all respects with the existing ordinary shares of the Company, provided always that new ordinary shares so allotted and issued, will not be entitled to any dividends, rights, allotments and/or other distributions declared, where the entitlement date of which is prior to date of allotment and issuance of the new ordinary shares.

The option prices and the details in the movement of the options granted are as follows:-

	Vesting Period	At 1.4.2024 '000	Granted '000	Not accepted by employees '000	Lapsed '000	Exercised '000	At 31.03.2025 '000
Tranche 1	-	-	71,725	(4,315)	(19,550)	(9,113)	38,747
Tranche 2	1 year	-	71,725	(4,315)	(19,550)	-	47,860
		-	143,450	(8,630)	(39,100)	(9,113)	86,607

On 5 June 2024, the Company granted 143,450,000 share options under the ESOS, which were allocated into Tranche 1 and Tranche 2. Tranche 1 options were exercisable upon acceptance of the offer, while tranche 2 were exercisable after 1 year from the date of offering by 5 June 2025.

The options which lapsed during the financial year were due to resignation of employees.

The fair values of the share options granted were estimated using a binomial option pricing model, taking into account the terms and conditions upon which the options were granted.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

24. EMPLOYEE SHARE OPTION RESERVE (CONT'D)

The inputs used in the measurement of the fair value at grant date were as follows:-

	Group	
	Tranche 1	Tranche 2
Fair value of share options at the grant date (RM)	0.0705	0.0611
Weighted average ordinary share price (RM)	0.502	0.502
Exercise price of share option (RM)	0.446	0.446
Expected volatility (%)	27.930	27.930
Expected life (years)	-	2 years
Risk free rate (%)	3.430	3.430
Expected dividend yield (%)	13.760	13.760

Expected volatility has been based on an evaluation of the historical volatility of the Company's share price over the last 2 years. Expected dividends are based on historical dividends. The expected life used in the model has been adjusted, based on management's best estimate, for the effects of non-transferability, exercise restrictions and general behaviour of option holders.

25. FAIR VALUE RESERVE

The fair value reserve of RM240,000 (2024 - RM240,000) represents change in fair value for other investment in club membership.

26. FOREIGN EXCHANGE TRANSLATION RESERVE

The foreign exchange translation reserve arose from the translation of the financial statements of foreign subsidiaries whose functional currencies are different from the Group's presentation currency.

27. LONG-TERM BORROWINGS

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Secured:-				
Term loans (Note 28)	10,533	13,615	-	-
Lease liabilities (Note 30)	1,886	151	-	-
Hire purchase payables (Note 31)	333	454	333	454
	<u>12,752</u>	<u>14,220</u>	<u>333</u>	<u>454</u>

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

28. TERM LOANS (SECURED)

	Group	
	2025 RM'000	2024 RM'000
Current liabilities (Note 34)	3,081	4,079
Non-current liabilities (Note 27)	10,533	13,615
	<u>13,614</u>	<u>17,694</u>

Details of the repayment terms are as follows:-

Term Loan	Number Of Monthly Instalments	Monthly Instalment Amount RM'000	Date Of Commencement Of Repayment	Effective Interest Rate	Group Amount Outstanding 2025 RM'000	Group Amount Outstanding 2024 RM'000
1	144	52	1 January 2015	4.45% (2024 - 4.45%)	1,055	1,624
2	144	86	1 July 2017	4.30% (2024 - 4.30%)	4,015	4,856
3	84	98	5 February 2018	N/A (2024 - 4.30%)	-	1,062
4	120	134	6 July 2020	4.30% (2024 - 4.30%)	8,544	10,152
					<u>13,614</u>	<u>17,694</u>

The term loans above are with floating rates ranging from 4.30% to 4.45% (2024 - 4.30% to 4.45%) per annum.

Term loan 1 is secured by:-

- (a) a legal charge over certain properties of the Group; and
- (b) a corporate guarantee of the Company.

Term loan 2 is secured by:-

- (a) a legal charge over certain properties of the Group; and
- (b) a corporate guarantee of the Company.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

28. TERM LOANS (SECURED) (CONT'D)

Term loan 3 is secured by:-

- (a) a legal charge over certain properties of the Group; and
- (b) a corporate guarantee of the Company.

Term loan 4 is secured by:-

- (a) a legal charge over a property of the Group; and
- (b) a corporate guarantee of the Company.

29. TERM FINANCING (SECURED)

		Group/Company				
		2025	2024			
		RM'000	RM'000			
Current liabilities (Note 34)		-	496			
Details of the repayment terms are as follows:-						
Term Financing	Number Of Monthly Instalments	Monthly Instalment Amount RM'000	Date Of Commencement Of Repayment	Effective Interest Rate	Group/Company Amount Outstanding	
					2025 RM'000	2024 RM'000
1	120	126	1 July 2014	N/A		
				(2024 - 4.45%)	-	496

Term financing 1 is secured by a legal charge over a property of the Group and of the Company.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

30. LEASE LIABILITIES

	Group		Company	
	2025	2024	2025	2024
	RM'000	RM'000	RM'000	RM'000
At 1 April 2024/2023	863	1,258	551	1,258
Interest expenses recognised in profit or loss (Note 40)	28	52	9	39
Additions	60	426	-	-
Acquisition of a subsidiary (Note 44)	2,093	-	-	-
Repayment of principal	(755)	(821)	(551)	(707)
Repayment of interest expenses	(28)	(52)	(9)	(39)
At 31 March 2025/2024	<u>2,261</u>	<u>863</u>	<u>-</u>	<u>551</u>
Represented by:-				
Current liabilities (Note 34)	375	712	-	551
Non-current liabilities (Note 27)	1,886	151	-	-
	<u>2,261</u>	<u>863</u>	<u>-</u>	<u>551</u>

31. HIRE PURCHASE PAYABLES (SECURED)

	Group/Company	
	2025	2024
	RM'000	RM'000
Minimum hire purchase payables:		
- not later than 1 year	135	135
- later than 1 year and not later than 5 years	347	482
	<u>482</u>	<u>617</u>
Less: Future finance charges	(28)	(46)
Present value of hire purchase payables	<u>454</u>	<u>571</u>
Analysed by:-		
Current liabilities (Note 34)	121	117
Non-current liabilities (Note 27)	333	454
	<u>454</u>	<u>571</u>

The hire purchase payable bore an effective interest rate of 3.39% (2024 - 3.39%) per annum at the end of the financial year.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

32. TRADE PAYABLES

	Group	
	2025 RM'000	2024 RM'000
Trade payables	10,832	14,987

The normal trade credit terms granted to the Group range from 30 to 90 (2024 - 30 to 90) days.

33. OTHER PAYABLES AND ACCRUALS

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Other payables	4,937	1,725	1,103	225
Deferred income	8,201	1,568	-	-
Provisions	6,956	7,993	1,808	1,654
Accruals	7,612	2,704	2,405	195
	27,706	13,990	5,316	2,074

Accruals consist of cost for goods or services and subcontracting services and the remaining amount which payable within two years upon achieve the term and condition of share sales agreement.

34. SHORT-TERM BORROWINGS

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Secured:-				
Term loans (Note 28)	3,081	4,079	-	-
Term financing (Note 29)	-	496	-	496
Trade financing	35,975	40,196	-	-
Lease liabilities (Note 30)	375	712	-	551
Hire purchase payables (Note 31)	121	117	121	117
	39,552	45,600	121	1,164

The trade financing bore effective interest rates ranging from 4.91% to 5.85% (2024 - 5.20% to 5.82%) per annum and are secured by a corporate guarantee of the Company. Certain trade financing is secured by a legal charge over a property of the Group and of the Company.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

35. NET ASSETS PER SHARE

The net assets per share of the Group is calculated based on the net asset value at the end of the financial year of approximately RM426,188,000 (2024 - RM367,041,000) divided by the number of ordinary shares (net of treasury shares of 188,973,100 (2024 - 165,931,900)) at the end of the financial year of 2,782,161,900 (2024 - 2,796,087,100).

36. DIVIDENDS

	Sen Per Share	Group/Company 2025 RM'000	Sen Per Share	2024 RM'000
In respect of the financial year ended 31 March 2023:				
- Fourth interim single tier tax-exempt dividend declared on 26 May 2023 and paid on 4 July 2023	-	-	0.75	21,231
In respect of the financial year ended 31 March 2024:				
- First interim single tier tax-exempt dividend declared on 30 August 2023 and paid on 4 October 2023	-	-	0.60	16,889
- Second interim single tier tax-exempt dividend declared on 30 November 2023 and paid on 29 December 2023	-	-	0.60	16,853
- Third interim single tier tax-exempt dividend declared on 29 February 2024 and paid on 29 March 2024	-	-	0.50	13,983
- Fourth interim single tier tax-exempt dividend declared on 30 May 2024 and paid on 2 July 2024	1.30	36,258	-	-
In respect of the financial year ended 31 March 2025:				
- First interim single tier tax-exempt dividend declared on 29 August 2024 and paid on 27 September 2024	0.75	20,899	-	-
		<u>57,157</u>		<u>68,956</u>

The directors do not recommend the payment of any further dividend for the financial year ended 31 March 2025.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

37. REVENUE

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Sales of goods and services	373,454	368,309	-	-
Management service fee	-	-	26,796	25,959
Dividend income from subsidiaries	-	-	55,000	84,500
	<u>373,454</u>	<u>368,309</u>	<u>81,796</u>	<u>110,459</u>

(a) Sales of goods and software solutions

Revenue from sales of goods and software solutions is recognised at a point in time when goods have been delivered and accepted by customers.

Revenue is measured based on the price specified in the contract, net of trade and the estimated volume discounts based on aggregate sales over a 12-month period. Accumulated experience with the customer's purchasing pattern is used to estimate and provide for the discounts, using the expected value method. The estimated volume discounts considered is constrained to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is subsequently resolved.

The Group provides warranties for any defective goods sold and the related obligation is recognised as a provision. The Group does not provide returns, refunds, or other similar obligations to its customers.

No element of significant financing is deemed present as the sales are made with credit terms not exceeding 12 months which are consistent with prevailing market practice.

(b) Sales of services

Sales of services is recognised over time in the period when services are rendered using straight-line method over the period of service.

There is no significant financing component in the selling price as the sales are made on normal credit terms not exceeding 12 months.

(c) Management service fee

Management service fee is recognised at a point in time upon completion of the service and acceptance by the customers.

Details of revenue are disclosed in Note 49 to the financial statements.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

38. OTHER INCOME

	Group		Company	
	2025	2024	2025	2024
	RM'000	RM'000	RM'000	RM'000
Interest income on financial assets:				
- at amortised cost	1,315	988	975	968
Rental income	-	-	1,490	1,490
Fair value gain on:				
- short-term investments	2,266	3,042	1,103	985
- other investments	13,275	-	13,275	-
Sundries	418	19	5	8
	<u>17,274</u>	<u>4,049</u>	<u>16,848</u>	<u>3,451</u>

39. STAFF COSTS

	Group		Company	
	2025	2024	2025	2024
	RM'000	RM'000	RM'000	RM'000
Salaries and other benefits	59,245	57,167	13,149	11,250
Defined contribution plan	6,932	7,248	1,479	1,388
ESOS expense	5,257	-	2,041	-
	<u>71,434</u>	<u>64,415</u>	<u>16,669</u>	<u>12,638</u>

40. FINANCE COSTS

	Group		Company	
	2025	2024	2025	2024
	RM'000	RM'000	RM'000	RM'000
Interest expense on financial liabilities at amortised cost	2,439	3,166	21	60
Interest expense on lease liabilities (Note 30)	28	52	9	39
	<u>2,467</u>	<u>3,218</u>	<u>30</u>	<u>99</u>

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

41. PROFIT BEFORE TAXATION

	Group		Company	
	2025	2024	2025	2024
	RM'000	RM'000	RM'000	RM'000
Profit before taxation is arrived at after charging/(crediting):-				
Auditors' remuneration:				
- Auditor of the Company				
(i) Statutory	272	279	62	58
(ii) Non-statutory	60	-	60	-
- Member firm of the auditors of the Company	-	4	-	-
- Other auditors	27	23	-	-
Directors' remuneration (Note 46)	5,376	4,122	5,125	3,950
Amount owing by a subsidiary (Note 18):				
- Written back	-	-	-	(2,075)
- Written off	-	-	160	-
- Allowance for impairment loss	-	-	2,909	-
Amortisation of development expenditure (Note 12)	275	3,852	-	-
Depreciation of right-of-use assets (Note 7)	994	1,087	735	920
Fair value gain on:				
- short-term investments	(2,266)	(3,042)	(1,103)	(985)
- other investments	(13,275)	-	(13,275)	-
Goodwill (Note 11):				
- Allowance for impairment loss	2,693	1,460	-	-
Inventories (Note 15):				
- Allowance for impairment loss	106	-	-	-
- Written back	(4)	(42)	-	-
- Written off	156	1,796	-	-
Investment in an associate written off (Note 9)	1,500	-	-	-
Loss/(Gain) on foreign exchange:				
- Realised	254	735	2	7
- Unrealised	883	(62)	-	(4)

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

41. PROFIT BEFORE TAXATION (CONT'D)

	Group		Company	
	2025	2024	2025	2024
	RM'000	RM'000	RM'000	RM'000
Profit before taxation is arrived at after charging/(crediting) (Cont'd):-				
Property, plant and equipment (Note 6):				
- Depreciation	13,986	22,786	944	1,179
- Written off	-	175	-	6
- Gain on disposal	(30)	(38)	(30)	(38)
Trade receivables (Note 16):				
- Allowance for impairment loss	-	174	-	-
- Written back	(406)	(30)	-	-
Staff costs (Note 39)	71,434	64,415	16,669	12,638
Lease expenses:				
- Short-term leases	647	354	311	44
- Low-value assets	101	171	25	24

42. INCOME TAX EXPENSE

	Group		Company	
	2025	2024	2025	2024
	RM'000	RM'000	RM'000	RM'000
Income tax expense:				
- for the financial year	37,772	31,186	281	350
- overprovision in the previous financial years	(235)	(451)	(64)	(68)
	<u>37,537</u>	<u>30,735</u>	<u>217</u>	<u>282</u>
Deferred tax liabilities (Note 13):				
- for the financial year	(1,476)	(879)	-	-
- underprovision in the previous financial years	38	388	-	-
	<u>(1,438)</u>	<u>(491)</u>	<u>-</u>	<u>-</u>
	<u>36,099</u>	<u>30,244</u>	<u>217</u>	<u>282</u>

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

42. INCOME TAX EXPENSE (CONT'D)

A reconciliation of the income tax expense applicable to the profit before taxation at the statutory tax rate to the income tax expense at the effective tax rate of the Group and of the Company is as follows:-

	Group		Company	
	2025	2024	2025	2024
	RM'000	RM'000	RM'000	RM'000
Profit before taxation	151,775	122,476	60,379	84,764
Tax at the statutory tax rate of 24% (2024 - 24%)	36,426	29,394	14,491	20,343
Tax effects of:-				
Non-deductible expenses	4,556	2,721	2,714	717
Non-taxable income	(3,960)	(1,241)	(16,798)	(20,684)
Effect of reinvestment allowance	(72)	(1,018)	-	-
Deferred tax asset not recognised during the financial year	525	1,042	-	-
Utilisation of deferred tax assets previously not recognised	(1,368)	(658)	(126)	(26)
Effects of differential in tax rates of subsidiaries	189	67	-	-
(Over)/Underprovision in the previous financial years:				
- current taxation	(235)	(451)	(64)	(68)
- deferred taxation	38	388	-	-
Income tax expense for the financial year	36,099	30,244	217	282

Domestic income tax is calculated at the Malaysian statutory tax rate of 24% (2024 - 24%) of the estimated assessable profit for the financial year. The taxation of other jurisdictions is calculated at the rates prevailing in the respective jurisdictions.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

43. EARNINGS PER SHARE

	Group	
	2025	2024
Profit attributable to owners of the Company (RM'000)	115,549	92,256
	<u>'000</u>	<u>'000</u>
Weighted average number of ordinary shares in issue (Basic)	2,786,212	2,816,287
Effect of dilution of warrants	1,391,077	-
Weighted average number of ordinary shares in issue (Diluted)	4,177,289	2,816,287
	<u></u>	<u></u>
Basic earnings per share (sen)	4.15	3.28
	<u></u>	<u></u>
Diluted earnings per share (sen)	2.77	3.28
	<u></u>	<u></u>

The potential conversion of ESOS are anti-dilutive as their exercise prices are higher than the average market price of the Company's ordinary shares during the current financial year. Accordingly, the exercise of ESOS has been ignored in the calculation of dilutive earnings per share.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

44. ACQUISITIONS OF A SUBSIDIARY AND NON-CONTROLLING INTERESTS

On 6 March 2025, the Company acquired 51% equity interests in Innov8tif Holdings Sdn Bhd. The acquisition of this subsidiary is to enable the Group to acquire the readily available digital ID assurance and digital onboarding businesses of the subsidiary to complement and enhance the Group's existing business as an ICT solutions provider.

The following summarises the major classes of consideration transferred, and the recognised amounts of assets acquired and liabilities assumed at the date of acquisition.

	Group 2025 RM'000	
Property, plant and equipment	209	
Rights-of-use assets	2,005	
Development expenditure	47,345	
Trade receivables, other receivables, deposits and prepayments	5,964	
Deferred tax assets	483	
Deposits with licensed banks	540	
Cash and bank balances	6,469	
Trade payables, other payables and accruals	(6,395)	
Deferred tax liabilities	(11,363)	
Lease liabilities	(2,093)	
Provision for taxation	(80)	
Fair value of net identifiable assets acquired	43,084	
Less: Non-controlling interests, measured at the proportionate share of the fair value of the net identifiable assets	(21,111)	
Add: Goodwill on acquisition (Note 11)	17,550	
Total purchase consideration, to be settled by cash	39,523	
Less: Fair value of the balance consideration	(2,273)	
	37,250	
	Group 2025 RM'000	Company 2025 RM'000
Total purchase consideration, to be settled by cash	37,250	37,250
Less: cash and bank balances from the acquisition of a subsidiary	(6,469)	-
Net cash outflow from the acquisition of a subsidiary	30,781	37,250

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

44. ACQUISITIONS OF A SUBSIDIARY AND NON-CONTROLLING INTERESTS (CONT'D)

- (a) The goodwill is attributable mainly to the control premium paid. In addition, the purchase consideration also included benefits derived from the expected revenue growth of the subsidiary, its future market development as well as a customer list. These benefits are not recognised separately from goodwill because they do not meet the recognition criteria for identifiable intangible assets. The goodwill is not deductible for tax purpose.

- (b) The subsidiary has contributed revenue of approximately RM1,476,000 and profit after taxation of approximately RM97,000 to the Group since the date of acquisition.

If the acquisition was effective at the beginning of the current financial year, the Group's revenue and profit after taxation for the current financial year would have been approximately RM387,387,000 and RM116,533,000 respectively.

There were no acquisitions of new subsidiaries in the previous financial year.

45. CASH FLOW INFORMATION

- (a) The cash disbursed for the purchase of property, plant and equipment and the addition of right-of-use assets is as follows:-

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Property, plant and equipment				
Cost of property, plant and equipment purchased (Note 6)	5,111	17,127	350	1,698
Less: Acquired through hire purchase arrangements	-	(617)	-	(617)
	<u>5,111</u>	<u>16,510</u>	<u>350</u>	<u>1,081</u>
Right-of-use assets				
Cost of right-of-use assets acquired (Note 7)	60	426	-	-
Less: Addition of new lease liabilities	(60)	(426)	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

45. CASH FLOW INFORMATION (CONT'D)

(b) The reconciliations of liabilities arising from financing activities are as follows:-

Group	Term Loans RM'000	Term Financing RM'000	Lease Liabilities RM'000	Trade Financing RM'000	Hire Purchase RM'000	Total RM'000
2025						
At 1 April 2024	17,694	496	863	40,196	571	59,820
<u>Changes in Financing</u>						
<u>Cash Flows</u>						
Proceeds from drawdown	-	-	-	73,509	-	73,509
Repayment of borrowing principal	(4,080)	(496)	(755)	(77,730)	(117)	(83,178)
	(4,080)	(496)	(755)	(4,221)	(117)	(9,669)
<u>Other Changes</u>						
Acquisition of:						
- new lease	-	-	60	-	-	60
- a new subsidiary	-	-	2,093	-	-	2,093
	-	-	2,153	-	-	2,153
At 31 March 2025	13,614	-	2,261	35,975	454	52,304
2024						
At 1 April 2023	21,828	1,943	1,258	34,307	-	59,336
<u>Changes in Financing</u>						
<u>Cash Flows</u>						
Proceeds from drawdown	-	-	-	86,205	-	86,205
Repayment of borrowing principal	(4,134)	(1,447)	(821)	(80,316)	(46)	(86,764)
	(4,134)	(1,447)	(821)	5,889	(46)	(559)
<u>Other Changes</u>						
Acquisition of new lease	-	-	426	-	-	426
Acquisition of motor vehicle	-	-	-	-	617	617
	-	-	426	-	617	1,043
At 31 March 2024	17,694	496	863	40,196	571	59,820

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

45. CASH FLOW INFORMATION (CONT'D)

(b) The reconciliations of liabilities arising from financing activities are as follows (Cont'd):-

Company	Term Financing RM'000	Lease Liabilities RM'000	Hire Purchase RM'000	Total RM'000
2025				
At 1 April 2024	496	551	571	1,618
<u>Changes in Financing Cash Flows</u>				
Repayment of borrowing principal	(496)	(551)	(117)	(1,164)
At 31 March 2025	-	-	454	454
2024				
At 1 April 2023	1,943	1,258	-	3,201
<u>Changes in Financing Cash Flows</u>				
Repayment of borrowing principal	(1,447)	(707)	(46)	(2,200)
<u>Other Changes</u>				
Acquisition of motor vehicle	-	-	617	617
At 31 March 2024	496	551	571	1,618

(c) The total cash outflows for leases as a lessee are as follows:-

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Interest paid on lease liabilities	28	52	9	39
Payment of lease liabilities	755	821	551	707
Payment of short-term leases	650	354	311	44
Payment of low-value assets	101	171	25	24
	<u>1,534</u>	<u>1,398</u>	<u>896</u>	<u>814</u>

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

46. DIRECTORS' REMUNERATION

The directors' remuneration during the financial year are as follows:-

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Directors of the Company				
Executive:				
- salaries and bonus	3,565	2,703	3,330	2,703
- defined contribution benefits	456	414	447	414
- ESOS expense	814	-	814	-
	4,835	3,117	4,591	3,117
Non-executive:				
- fees	466	899	459	727
- allowances	75	106	75	106
	541	1,005	534	833
	5,376	4,122	5,125	3,950
Directors of the Subsidiaries				
Executive:				
- salaries and bonus	2,750	2,187	-	-
- defined contribution benefits	196	137	-	-
- ESOS expense	1,088	-	-	-
	4,034	2,324	-	-
Non-executive:				
- fees	102	-	-	-
	4,136	2,324	-	-
	9,512	6,446	5,125	3,950

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

46. DIRECTORS' REMUNERATION (CONT'D)

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Analysis excluding benefits-in-kind:-				
Total executive directors' salaries and bonus	8,869	5,441	4,591	3,117
Total non-executive directors:				
- fees	568	899	459	727
- allowances	75	106	75	106
	643	1,005	534	833
Total directors' remuneration excluding benefits-in-kind	9,512	6,446	5,125	3,950

47. CONTINGENT LIABILITIES

No provisions are recognised on the following matters as it is not probable that a future sacrifice of economic benefits will be required or the amount is not capable of reliable measurement:-

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Performance guarantees extended to customers	17,738	18,476	-	-

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

48. RELATED PARTY DISCLOSURES

(a) Subsidiaries

The subsidiaries as disclosed in Note 8 to the financial statements.

(b) Significant Related Party Transactions and Balances

The transactions of the Company with its related parties are as follows:-

	Company	
	2025 RM'000	2024 RM'000
Subsidiaries		
Management service fee	26,796	25,959
Consultancy fee	855	695
Dividend income	55,000	84,500
Equipment transferred from	6	13
Equipment transferred to	11	1
Rental income	1,490	1,490

Other than dividend income, related party transactions were made on terms equivalent to those that prevail in arm's length transactions are made only if such terms can be substantiated.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated In Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

49. OPERATING SEGMENTS

Operating segments are prepared in a manner consistent with the internal reporting provided to the chief operating decision makers in order to allocate resources to segments and to assess their performance. For management purposes, the Group is organised into business units based on the products and services provided.

The Group is organised into three main reportable segments as follows:-

Customised smart card solutions ("CSCS") - provision of large scale customised software and hardware systems for secure ID, credential management, total smart card solutions and ICT project management.

Manufacturing ("MA") - manufacturing of cards and booklets.

Investment holding ("IH") - investment holding and provision of management services to the group of companies.

- (a) The chief operating decision makers assess the performance of the reportable segments based on their profit before interest expense and taxation. The accounting policies of the reportable segments are the same as the Group's accounting policies.
- (b) Each reportable segment assets is measured based on all assets (including goodwill) of the segment other than the tax-related assets.
- (c) Each reportable segment liabilities is measured based on all liabilities of the segment other than the borrowings and the tax-related liabilities.

Transactions between reportable segments are carried out on agreed terms and such inter-segment transactions are eliminated on consolidation.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

49. OPERATING SEGMENTS (CONT'D)

BUSINESS SEGMENTS

	CSCS RM'000	MA RM'000	IH RM'000	Group RM'000
2025				
Revenue				
External revenue	294,309	79,145	-	373,454
Inter-segment revenue	3,646	19,530	81,796	104,972
	<u>297,955</u>	<u>98,675</u>	<u>81,796</u>	<u>478,426</u>
Consolidation adjustments				(104,972)
Consolidated revenue				<u>373,454</u>
Represented by:-				
<u>Revenue recognised at a point of time</u>				
- Sales of goods and software solutions	272,584	98,675	-	371,259
- Management service fee	-	-	26,796	26,796
- Dividend income	-	-	55,000	55,000
<u>Revenue recognised over time</u>				
- Sales of services	25,371	-	-	25,371
	<u>297,955</u>	<u>98,675</u>	<u>81,796</u>	<u>478,426</u>
Consolidation adjustments				(104,972)
Consolidated revenue				<u>373,454</u>
Results				
Segment profit before interest expense and taxation	103,751	45,469	60,408	209,628
Finance costs	(1,665)	(772)	(30)	(2,467)
Consolidation adjustments	23,385	2,649	(81,420)	(55,386)
Consolidated profit before taxation				<u>151,775</u>
Segment profit before interest expense and taxation includes the following:-				
Gain on disposal of property, plant and equipment	-	-	30	30
Interest income	340	-	975	1,315

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

49. OPERATING SEGMENTS (CONT'D)

BUSINESS SEGMENTS (CONT'D)

	CSCS RM'000	MA RM'000	IH RM'000	Group RM'000
Segment profit before interest expense and taxation includes the following (Cont'd):-				
Write back of impairment losses on:				
- trade receivables	406	-	-	406
- inventories	4	-	-	4
Allowance for impairment losses on:				
- goodwill	-	-	(2,693)	(2,693)
- inventories	(106)	-	-	(106)
Fair value gain on:				
- short term investments	1,163	-	1,103	2,266
- other investments	-	-	13,275	13,275
Inventories written off	(156)	-	-	(156)
Amortisation of development expenditure	(275)	-	-	(275)
Depreciation of property, plant and equipment	(6,450)	(6,592)	(944)	(13,986)
Depreciation of right-of-use assets	(259)	-	(735)	(994)
Unrealised foreign exchange loss	(862)	(21)	-	(883)

	CSCS RM'000	MA RM'000	IH RM'000	Group RM'000
2025				
Assets				
Segment assets	421,560	103,105	246,995	771,660
Unallocated assets:				
- deposits with licensed banks				11,609
- cash and bank balances				61,598
Consolidation adjustments				(289,777)
Consolidated total assets				<u>555,090</u>
Addition to non-current assets other than financial instruments is:-				
Property, plant and equipment	4,336	425	350	5,111
Right-of-use assets	-	60	-	60

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

49. OPERATING SEGMENTS (CONT'D)

BUSINESS SEGMENTS (CONT'D)

	CSCS RM'000	MA RM'000	IH RM'000	Group RM'000
2025				
Liabilities				
Segment liabilities	37,708	162,280	54,430	254,418
Unallocated liabilities:				
- deferred tax liabilities				14,617
- hire purchase payables				454
- lease liabilities				2,261
- provision for taxation				2,272
Consolidation adjustments				(166,291)
Consolidated total liabilities				107,731
	CSCS RM'000	MA RM'000	IH RM'000	Group RM'000
2024				
Revenue				
External revenue	301,510	66,799	-	368,309
Inter-segment revenue	7,602	30,350	110,459	148,411
	309,112	97,149	110,459	516,720
Consolidation adjustments				(148,411)
Consolidated revenue				368,309
Represented by:-				
<u>Revenue recognised at a point of time</u>				
- Sales of goods and software solutions	280,255	97,149	-	377,404
- Management service fee	-	-	25,959	25,959
- Dividend income	-	-	84,500	84,500
<u>Revenue recognised over time</u>				
- Sales of services	28,857	-	-	28,857
	309,112	97,149	110,459	516,720
Consolidation adjustments				(148,411)
Consolidated revenue				368,309

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

49. OPERATING SEGMENTS (CONT'D)

BUSINESS SEGMENTS (CONT'D)

	CSCS RM'000	MA RM'000	IH RM'000	Group RM'000
Results				
Segment profit before interest expense and taxation	99,541	30,205	84,863	214,609
Finance costs				(3,218)
Consolidation adjustments				(88,915)
Consolidated profit before taxation				<u>122,476</u>
Segment profit before interest expense and taxation includes the following:-				
Gain on disposal of plant and equipment	-	-	38	38
Interest income	20	-	968	988
Write back of impairment losses on:				
- trade receivables	30	-	-	30
- inventories	42	-	-	42
Allowance for impairment losses on:				
- trade receivables	(174)	-	-	(174)
- goodwill	-	-	(1,460)	(1,460)
Fair value gain on short term investments	2,057	-	985	3,042
Inventories written off	(1,047)	(749)	-	(1,796)
Amortisation of development expenditure	(3,852)	-	-	(3,852)
Depreciation of property, plant and equipment	(14,969)	(6,638)	(1,179)	(22,786)
Depreciation of right-of-use assets	(167)	-	(920)	(1,087)
Unrealised foreign exchange gain/(loss)	85	(19)	(4)	62
Property, plant and equipment written off	(169)	-	(6)	(175)

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

49. OPERATING SEGMENTS (CONT'D)

BUSINESS SEGMENTS (CONT'D)

	CSCS RM'000	MA RM'000	IH RM'000	Group RM'000
2024				
Assets				
Segment assets	433,514	112,034	218,000	763,548
Unallocated assets:				
- deposits with licensed banks				6,364
- cash and bank balances				22,268
Consolidation adjustments				(323,900)
Consolidated total assets				<u>468,280</u>
 Addition to non-current assets other than financial instruments is:-				
Property, plant and equipment	7,205	8,223	1,699	17,127
Right-of-use assets	-	426	-	426
 Liabilities				
Segment liabilities	82,481	209,407	2,636	294,524
Unallocated liabilities:				
- deferred tax liabilities				4,692
- hire purchase payables				571
- lease liabilities				863
- provision for taxation				7,517
Consolidation adjustments				(207,161)
Consolidated total liabilities				<u>101,006</u>

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

49. OPERATING SEGMENTS (CONT'D)

GEOGRAPHICAL INFORMATION

No information is presented on the basis of geographical segment as the Group operates primarily in Malaysia during the financial year.

MAJOR CUSTOMERS

The following are major customers with revenue equal to or more than 10% of the Group's total revenue:-

	Revenue		Segment
	2025 RM'000	2024 RM'000	
Customer #1	247,748	249,503	CSCS, MA
Customer #2	70,890	67,102	CSCS

50. CAPITAL COMMITMENTS

	Group		Company	
	2025 RM'000	2024 RM'000	2025 RM'000	2024 RM'000
Approved and contracted for:				
Renovation	16	30	-	-
Acquisition of machineries and equipment	78	133	-	18
Acquisition of other investment	45,000	-	45,000	-
	<u>45,094</u>	<u>163</u>	<u>45,000</u>	<u>18</u>

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

51. FOREIGN EXCHANGE RATES

The applicable closing foreign exchange rates used (expressed on the basis of one unit of foreign currency to RM equivalent) for the translation of foreign currency balances at the end of the financial year were as follows:-

	2025 RM	2024 RM
United States Dollar ("USD")	4.43	4.72
New Zealand Dollar ("NZD")	2.53	2.90
Euro ("EUR")	4.78	5.09
Singapore Dollar ("SGD")	3.31	3.50
Indonesian Rupiah 100 ("IDR")	2.67	2.98
Great Britain Pound ("GBP")	5.74	5.96
Philippine Peso ("PHP")	0.08	0.08
Japanese Yen ("YEN")	0.03	0.03
Swiss Franc ("CHF")	5.02	N/A
Renminbi ("RMB")	0.61	N/A

Note:-

N/A - Not applicable.

52. FINANCIAL INSTRUMENTS

The Group's activities are exposed to a variety of market risks (including foreign currency risk, interest rate risk and equity price risk), credit risk and liquidity risk. The Group's overall financial risk management policy focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

52.1 FINANCIAL RISK MANAGEMENT POLICIES

The Group's policies in respect of the major areas of treasury activity are as follows:-

(a) Market Risk

(i) Foreign Currency Risk

The Group is exposed to foreign currency risk on transactions and balances that are denominated in currencies other than the respective functional currencies of entities within the Group. The currencies giving rise to this risk are primarily United States Dollar, Euro, Singapore Dollar and Swiss Franc. Foreign currency risk is monitored closely on an ongoing basis to ensure that the net exposure is at an acceptable level. The Group also holds cash and cash equivalents denominated in foreign currencies for working capital purposes.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonix Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Market Risk (Cont'd)

(i) Foreign Currency Risk (Cont'd)

The Group's exposure to foreign currency risk (a currency other than the functional currency of the entities within the Group) based on the carrying amounts of the financial instruments at the end of the financial year is summarised below:-

Foreign Currency Exposure

Group	USD RM'000	NZD RM'000	YEN RM'000	EUR RM'000	SGD RM'000	IDR RM'000	GBP RM'000	RMB RM'000	CHF RM'000	RM RM'000	Total RM'000
2025											
Financial Assets											
Other investments	-	-	-	-	-	-	-	-	-	32,625	32,625
Trade receivables ⁽¹⁾	777	-	-	-	406	149	-	-	-	145,380	146,712
Other receivables and deposits	-	1	-	-	-	55	-	-	-	2,339	2,395
Short-term investments	-	-	-	-	-	-	-	-	-	9,175	9,175
Deposits with licensed banks	4,565	-	-	-	-	-	-	-	-	7,044	11,609
Cash and bank balances	2,812	48	-	11	1,971	97	1	-	-	56,658	61,598
	8,154	49	-	11	2,377	301	1	-	-	253,221	264,114

Registration No: 200801008472 (809759 - X)

NEXG BERHAD
(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Market Risk (Cont'd)

(i) Foreign Currency Risk (Cont'd)

Foreign Currency Exposure (Cont'd)

Group	USD RM'000	NZD RM'000	YEN RM'000	EUR RM'000	SGD RM'000	IDR RM'000	GBP RM'000	RMB RM'000	CHF RM'000	RM RM'000	Total RM'000
2025											
Financial Liabilities											
Trade payables	5,603	-	9	1,788	-	-	31	24	359	3,018	10,832
Other payables and accruals (2)	211	-	-	-	8	52	-	-	-	17,935	18,206
Hire purchase payables	-	-	-	-	-	-	-	-	-	454	454
Trade financing	-	-	-	-	-	-	-	-	-	35,975	35,975
Term loans	-	-	-	-	-	-	-	-	-	13,614	13,614
	5,814	-	9	1,788	8	52	31	24	359	70,996	78,081

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Market Risk (Cont'd)

(i) Foreign Currency Risk (Cont'd)

Foreign Currency Exposure (Cont'd)

Group	USD RM'000	NZD RM'000	YEN RM'000	EUR RM'000	SGD RM'000	IDR RM'000	GBP RM'000	RMB RM'000	CHF RM'000	RM RM'000	Total RM'000
2025											
Net financial assets/(liabilities)	2,340	49	(9)	(1,777)	2,369	249	(30)	(24)	(359)	182,225	185,033
Less: Net financial (assets) denominated in the respective entities' functional currency	-	(49)	-	-	-	(249)	-	-	-	(182,225)	(182,523)
Currency exposure	2,340	-	(9)	(1,777)	2,369	-	(30)	(24)	(359)	-	2,510

Notes:-

(1) - The trade receivables exclude accrued income.

(2) - The other payables and accruals exclude deferred income, value-added tax payable and sales and service tax payable.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Market Risk (Cont'd)

(i) Foreign Currency Risk (Cont'd)

Foreign Currency Exposure (Cont'd)

Group	USD RM'000	NZD RM'000	YEN RM'000	EUR RM'000	SGD RM'000	IDR RM'000	GBP RM'000	PHP RM'000	RM RM'000	Total RM'000
2024										
Financial Assets										
Other investments	-	-	-	-	-	-	-	-	1,350	1,350
Trade receivables ⁽¹⁾	-	-	-	-	-	15	-	-	153,033	153,048
Other receivables and deposits	-	2	-	-	-	109	-	317	1,267	1,695
Short-term investments	-	-	-	-	-	-	-	-	84,278	84,278
Deposits with licensed banks	-	-	-	-	-	-	-	-	6,364	6,364
Cash and bank balances	44	34	-	12	1	273	1	-	21,903	22,268
	44	36	-	12	1	397	1	317	268,195	269,003

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Market Risk (Cont'd)

(i) Foreign Currency Risk (Cont'd)

Foreign Currency Exposure (Cont'd)

Group	USD RM'000	NZD RM'000	YEN RM'000	EUR RM'000	SGD RM'000	IDR RM'000	GBP RM'000	PHP RM'000	RM RM'000	Total RM'000
2024										
<u>Financial Liabilities</u>	6,111	-	69	4,676	-	11	1,979	-	2,141	14,987
Trade payables	-	-	-	-	-	210	-	6	11,171	11,387
Other payables and accruals ⁽²⁾	-	-	-	-	-	-	-	-	571	571
Hire purchase payables	-	-	-	-	-	-	-	-	40,196	40,196
Trade financing	-	-	-	-	-	-	-	-	496	496
Term financing	-	-	-	-	-	-	-	-	17,694	17,694
Term loans	-	-	-	-	-	-	-	-	-	-
	6,111	-	69	4,676	-	221	1,979	6	72,269	85,331

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonix Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Market Risk (Cont'd)

(i) Foreign Currency Risk (Cont'd)

Foreign Currency Exposure (Cont'd)

Group	USD	NZD	YEN	EUR	SGD	IDR	GBP	PHP	RM	Total
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
2024										
Net financial (liabilities)/assets	(6,067)	36	(69)	(4,664)	1	176	(1,978)	311	195,926	183,672
Less: Net financial (assets) denominated in the respective entities' functional currency	-	(36)	-	-	-	(176)	-	(311)	(195,926)	(196,449)
Currency exposure	(6,067)	-	(69)	(4,664)	1	-	(1,978)	-	-	(12,777)

Notes:-

(1) - The trade receivables exclude accrued income.

(2) - The other payables and accruals exclude deferred income, value-added tax payable and sales and service tax payable.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Market Risk (Cont'd)

(i) Foreign Currency Risk (Cont'd)

The Company's exposure to foreign currency risk is limited as foreign currency balances at the end of the reporting period are not significant.

Foreign Currency Risk Sensitivity Analysis

The following table details the sensitivity analysis to a reasonably possible change in the foreign currencies at the end of the financial year, with all other variables held constant:-

	Group	
	2025 RM'000	2024 RM'000
Effects on Profit After Taxation		
USD/RM:		
- strengthened by 5%	89	(231)
- weakened by 5%	(89)	231
YEN/RM:		
- strengthened by 5%	(#)	(3)
- weakened by 5%	#	3
EUR/RM:		
- strengthened by 5%	(68)	(177)
- weakened by 5%	68	177
SGD/RM:		
- strengthened by 5%	90	#
- weakened by 5%	(90)	(#)
GBP/RM:		
- strengthened by 5%	(1)	(75)
- weakened by 5%	1	75
RMB/RM:		
- strengthened by 5%	(1)	-
- weakened by 5%	1	-
CHF/RM:		
- strengthened by 5%	(14)	-
- weakened by 5%	14	-

Note:-

- Amount less than RM1,000.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Market Risk (Cont'd)

(ii) Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to interest rate risk arises mainly from long-term borrowings with variable rates. The Group's policy is to obtain the most favourable interest rates available and by maintaining a balanced portfolio of fixed and floating rate borrowings.

The Group's fixed rate deposits and borrowings are carried at amortised cost. Therefore, they are not subject to interest rate risk as defined in MFRS 7 since neither the carrying amounts nor the future cash flows will fluctuate because of a change in market interest rates.

The Group's exposure to interest rate risk based on the carrying amounts of the financial instruments at the end of the financial year is disclosed in Notes 27, 28 and 34 to the financial statements.

Interest Rate Risk Sensitivity Analysis

The following table details the sensitivity analysis to a reasonably possible change in the interest rates at the end of the financial year, with all other variables held constant:-

	Group		Company	
	2025	2024	2025	2024
	RM'000	RM'000	RM'000	RM'000
Effects on Profit After Taxation				
Increase of 100 bp	(377)	(444)	-	(4)
Decrease of 100 bp	377	444	-	4

(iii) Equity Price Risk

The exposure to equity price risk arises mainly from changes in quoted investment prices of the Group. The Group manages its exposure to equity price risk by maintaining a portfolio of equities with different risk profiles.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Dalasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk

The Group's exposure to credit risk, or the risk of counterparties defaulting, arises mainly from trade and other receivables. The Group manages its exposure to credit risk by the application of credit approvals, credit limits and monitoring procedures on an ongoing basis. For other financial assets (including cash and bank balances), the Group minimises credit risk by dealing exclusively with high credit rating counterparties.

The Company's exposure to credit risk arises principally from loans and advances to subsidiaries. The Company monitors the results of these subsidiaries regularly and repayments made by the subsidiaries.

(i) Credit Risk Concentration Profile

The Group's major concentration of credit risk relates to the amounts owing by two (2) customers (2024 - two (2) customers) which constituted approximately 93% (2024 - 95%) of its trade receivables (excluding accrued income) at the end of the financial year.

(ii) Maximum Exposure to Credit Risk

At the end of the financial year, the maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the statement of financial position of the Group and of the Company after deducting any allowance for impairment losses (where applicable).

In addition, the Company's maximum exposure to credit risk also includes corporate guarantees provided to its subsidiaries of approximately RM49,587,000 (2024 - RM57,888,000), representing the outstanding banking facilities of the subsidiaries as at the end of the reporting period. These corporate guarantees have not been recognised in the Company's financial statements since their fair values on initial recognition were not material.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk (Cont'd)

(iii) Assessment of Impairment Losses

At each reporting date, the Group assesses whether any of financial assets at amortised cost are credit impaired.

The gross carrying amounts of those financial assets are written off when there is no reasonable expectation of recovery (i.e. the debtor does not have assets or sources of income to generate sufficient cash flows to repay the debt) despite the fact that they are still subject to enforcement activities.

Trade Receivables

The Group applies the simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due.

The Group considers any receivables having financial difficulty or with significant balances outstanding past due and more than 365 days are deemed credit impaired.

The expected loss rates are based on the payment profiles of sales over a period of 12 months from the measurement date and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle their debts.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)

(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk (Cont'd)

(iii) Assessment of Impairment Losses (Cont'd)

Trade Receivables (Cont'd)

The information about the exposure to credit risk and the loss allowances calculated under MFRS 9 for trade receivables (excluding accrued income) is summarised below:-

Group	Gross Amount RM'000	Lifetime Loss Allowance RM'000	Collective Impairment RM'000	Carrying Value RM'000
2025				
Current (not past due)	46,996	-	-	46,996
Past due:				
- 31 to 60 days	11,919	-	-	11,919
- 61 to 90 days	23,879	-	-	23,879
- over 90 days	64,131	-	(213)	63,918
	99,929	-	(213)	99,716
	146,925	-	(213)	146,712
Credit impaired:				
- individually impaired	10,002	(10,002)	-	-
	156,927	(10,002)	(213)	146,712

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk (Cont'd)

(iii) Assessment of Impairment Losses (Cont'd)

The information about the exposure to credit risk and the loss allowances calculated under MFRS 9 for trade receivables (excluding accrued income) is summarised below (Cont'd):-

Trade Receivables (Cont'd)

Group	Gross Amount RM'000	Lifetime Loss Allowance RM'000	Collective Impairment RM'000	Carrying Value RM'000
2024				
Current (not past due)	37,657	-	(68)	37,589
Past due:				
- 31 to 60 days	17,596	-	(71)	17,525
- 61 to 90 days	29,433	-	(69)	29,364
- over 90 days	69,269	-	(699)	68,570
	116,298	-	(839)	115,459
	153,955	-	(907)	153,048
Credit impaired:				
- Individually impaired	10,110	(10,110)	-	-
	164,065	(10,110)	(907)	153,048

The movements in the loss allowances in respect of trade receivables are disclosed in Note 16 to the financial statements.

Other Receivables

Other receivables are also subject to the impairment requirements of MFRS 9, the identified impairment loss was immaterial and hence, it is not provided for.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk (Cont'd)

(iii) Assessment of Impairment Losses (Cont'd)

Deposits with Licensed Banks, Cash and Bank Balances

The Group considers these banks and financial institutions have low credit risks. Therefore, the Group is of the view that the loss allowance is immaterial and hence, it is not provided for.

Amount Owing By Subsidiaries

The Company applies the general approach to measuring expected credit losses for all intercompany balances. Generally, the Company considers loans and advances to subsidiaries have low credit risks. The Company assumes that there is a significant increase in credit risk when a subsidiary's financial position deteriorates significantly. As the Company is able to determine the timing of payments of the subsidiaries' loans and advances when they are payable, the Company considers the loans and advances to be in default when the subsidiaries are not able to pay when demanded. The Company considers a subsidiary's loan or advance to be credit impaired when the subsidiary is unlikely to repay its loan or advance in full or the subsidiary is continuously loss making or the subsidiary is having a deficit in its total equity.

The Company determines the probability of default for these loans and advances individually using internal information available.

The exposure to credit risk and the loss allowances calculated under MFRS 9 for amount owing by subsidiaries is immaterial and hence, it is not provided for.

(c) Liquidity Risk

Liquidity risk arises mainly from general funding and business activities. The Group practises prudent risk management by maintaining sufficient cash balances and the availability of funding through certain committed credit facilities.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (Cont'd)

Maturity Analysis

The following table sets out the maturity profile of the financial liabilities at the end of the financial year based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the financial year):-

Group	Contractual Interest Rates %	Carrying Amount RM'000	Contractual Undiscounted Cash Flows RM'000	Within 1 Year RM'000	1 - 5 Years RM'000	Over 5 Years RM'000
2025						
Non-derivative Financial Liabilities						
Trade payables	-	10,832	10,832	10,832	-	-
Other payables and accruals ⁽¹⁾	-	18,206	18,206	18,206	-	-
Trade financing	4.91 to 5.85	35,975	36,730	36,730	-	-
Term loans	4.30 to 4.45	13,614	14,872	3,601	11,271	-
Lease liabilities	3.51 to 4.45	2,261	2,552	449	1,674	429
Hire purchase payables	3.39	454	482	135	347	-
		81,342	83,674	69,953	13,292	429

Note:-

⁽¹⁾ - The other payables and accruals exclude deferred income, value-added tax payable and sales and service tax payable.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (Cont'd)

Maturity Analysis (Cont'd)

The following table sets out the maturity profile of the financial liabilities at the end of the financial year based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the financial year) (Cont'd):-

Group	Contractual Interest Rates %	Carrying Amount RM'000	Contractual Undiscounted Cash Flows RM'000	Within 1 Year RM'000	1 - 5 Years RM'000	Over 5 Years RM'000
2024						
<u>Non-derivative Financial Liabilities</u>						
Trade payables	-	14,987	14,987	14,987	-	-
Other payables and accruals ⁽¹⁾	-	11,387	11,387	11,387	-	-
Trade financing	5.20 to 5.82	40,196	40,949	40,949	-	-
Term financing	4.45	496	501	501	-	-
Term loans	4.30 to 4.45	17,694	19,625	4,753	12,660	2,212
Lease liabilities	4.20 to 4.45	863	888	732	156	-
Hire purchase payables	3.39	571	617	135	482	-
		86,194	88,954	73,444	13,298	2,212

Note:-

⁽¹⁾ - The other payables and accruals exclude deferred income, value-added tax payable and sales and service tax payable.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (Cont'd)

Maturity Analysis (Cont'd)

The following table sets out the maturity profile of the financial liabilities at the end of the financial year based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the financial year) (Cont'd):-

Company	Contractual Interest Rates %	Carrying Amount RM'000	Contractual Undiscounted Cash Flows RM'000	Within 1 Year RM'000	1 - 5 Years RM'000	Over 5 Years RM'000
2025						
<u>Non-derivative Financial Liabilities</u>						
Other payables and accruals ⁽¹⁾	-	5,316	5,316	5,316	-	-
Amounts owing to subsidiaries	-	49,113	49,113	49,113	-	-
Hire purchase payables	3.39	454	482	135	347	-
Financial guarantee contracts in relation to corporate guarantee given to certain subsidiaries	-	-	49,587	49,587	-	-
		54,883	104,498	104,151	347	-

Note:-

⁽¹⁾ - The other payables and accruals exclude deferred income, value-added tax payable and sales and service tax payable.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (Cont'd)

Maturity Analysis (Cont'd)

The following table sets out the maturity profile of the financial liabilities at the end of the financial year based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the financial year) (Cont'd):-

Company	Contractual Interest Rates %	Carrying Amount RM'000	Contractual Undiscounted Cash Flows RM'000	Within 1 Year RM'000	1 - 5 Years RM'000	Over 5 Years RM'000
2024						
<u>Non-derivative Financial Liabilities</u>						
Other payables and accruals ⁽¹⁾	-	2,074	2,074	2,074	-	-
Amounts owing to subsidiaries	-	66	66	66	-	-
Term financing	4.45	496	501	501	-	-
Lease liabilities	4.20	551	560	560	-	-
Hire purchase payables	3.39	571	617	135	482	-
Financial guarantee contracts in relation to corporate guarantee given to certain subsidiaries	-	-	57,888	57,888	-	-
		3,758	61,706	61,224	482	-

Note:-

⁽¹⁾ - The other payables and accruals exclude deferred income, value-added tax payable and sales and service tax payable.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.2 CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities within the Group will be able to maintain an optimal capital structure so as to support its businesses and maximise shareholders value. To achieve this objective, the Group may make adjustments to the capital structure in view of changes in economic conditions, such as adjusting the amount of dividend payment, returning of capital to shareholders or issuing new shares.

The Group manages its capital based on debt-to-equity ratio that complies with debt covenants and regulatory requirements, if any. The debt-to-equity ratio is calculated as total borrowings divided by total equity. The Group includes within total borrowings, loans and borrowings from financial institutions. Capital includes equity attributable to the owners of the parent and non-controlling interest. The debt-to-equity ratio of the Group at the end of the financial year is as follows:-

	Group	
	2025 RM'000	2024 RM'000
Trade financing (Note 34)	35,975	40,196
Term financing (Note 29)	-	496
Term loans (Note 28)	13,614	17,694
Lease liabilities (Note 30)	2,261	863
Hire purchase payables (Note 31)	454	571
Total borrowings	<u>52,304</u>	<u>59,820</u>
Total equity	<u>447,359</u>	<u>367,274</u>
Debt-to-equity ratio	<u>0.12</u>	<u>0.16</u>

There was no change in the Group's approach to capital management during the financial year.

The Company manage its capital based on debt-to-equity ratio. The debt-to-equity ratio of the Company at the end of the reporting period is not presented as its cash and cash equivalents exceeded the total external borrowings.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.3 CLASSIFICATION OF FINANCIAL INSTRUMENTS

	2025	
	Group RM'000	Company RM'000
Financial Assets		
<u>Fair Value Through Profit or Loss</u>		
Other investments (Note 10)	32,275	31,275
Short-term investments (Note 19)	9,175	2,534
	<u>41,450</u>	<u>33,809</u>
<u>Fair Value Through Other Comprehensive Income</u>		
Other investments (Note 10)	350	-
	<u>350</u>	<u>-</u>
<u>Amortised Cost</u>		
Trade receivables ⁽¹⁾ (Note 16)	146,712	-
Other receivables and deposits (Note 17)	2,395	719
Amounts owing by subsidiaries (Note 18)	-	5,538
Deposits with licensed banks (Note 20)	11,609	-
Cash and bank balances (Note 20)	61,598	31,115
	<u>222,314</u>	<u>37,372</u>
Financial Liabilities		
<u>Amortised Cost</u>		
Trade payables (Note 32)	10,832	-
Other payables and accruals ⁽²⁾ (Note 33)	18,206	5,316
Amounts owing to subsidiaries (Note 18)	-	49,113
Trade financing (Note 34)	35,975	-
Term loans (Note 28)	13,614	-
Hire purchase payables (Note 31)	454	454
	<u>79,081</u>	<u>54,883</u>

Notes:-

⁽¹⁾ - The trade receivables exclude accrued income.

⁽²⁾ - The other payables and accruals exclude deferred income, value-added tax payable and sales and service tax payable.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.3 CLASSIFICATION OF FINANCIAL INSTRUMENTS (CONT'D)

	2024	
	Group RM'000	Company RM'000
Financial Assets		
<u>Fair Value Through Profit or Loss</u>		
Other investments (Note 10)	1,000	-
Short-term investments (Note 19)	84,278	4,291
	<u>85,278</u>	<u>4,291</u>
 <u>Fair Value Through Other Comprehensive Income</u>		
Other investments (Note 10)	350	-
	<u>350</u>	<u>-</u>
 <u>Amortised Cost</u>		
Trade receivables ⁽¹⁾ (Note 16)	153,048	-
Other receivables and deposits (Note 17)	1,695	277
Amounts owing by subsidiaries (Note 18)	-	77,785
Deposits with licensed banks (Note 20)	6,364	-
Cash and bank balances (Note 20)	22,268	1,260
	<u>183,375</u>	<u>79,322</u>
 Financial Liabilities		
<u>Amortised Cost</u>		
Trade payables (Note 32)	14,987	-
Other payables and accruals ⁽²⁾ (Note 33)	11,387	2,074
Amounts owing to subsidiaries (Note 18)	-	66
Trade financing (Note 34)	40,196	-
Term financing (Note 29)	496	496
Term loans (Note 28)	17,694	-
Hire purchase payables (Note 31)	571	571
	<u>85,331</u>	<u>3,207</u>

Notes:-

⁽¹⁾ - The trade receivables exclude accrued income.

⁽²⁾ - The other payables and accruals exclude deferred income, value-added tax payable and sales and service tax payable.

Registration No: 20801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.4 FAIR VALUE INFORMATION

The fair values of the financial assets and financial liabilities of the Group and of the Company which are maturing within the next 12 months approximated their carrying amounts due to the relatively short-term maturity of the financial instruments or repayable on demand terms. The following table sets out the fair value profile of financial instruments that are carried at fair value and those not carried at fair value at the end of the financial year:-

Group	Fair Value of Financial Instruments Carried at Fair Value			Fair Value of Financial Instruments not Carried at Fair Value			Total Fair Value	Carrying Amount
	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	RM'000	RM'000
2025								
<u>Financial Assets</u>								
Other investments:								
- club membership	-	350	-	-	-	-	350	350
- unquoted ordinary shares	-	-	1,000	-	-	-	1,000	1,000
- quoted ordinary shares	31,275	-	-	-	-	-	31,275	31,275
Short-term investments	-	9,175	-	-	-	-	9,175	9,175
<u>Financial Liabilities</u>								
Trade financing	-	-	-	-	35,975	-	35,975	35,975
Term loans	-	-	-	-	13,614	-	13,614	13,614
Hire purchase payables	-	-	-	-	454	-	454	454

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.4 FAIR VALUE INFORMATION (CONT'D)

Group	Fair Value of Financial Instruments Carried at Fair Value			Fair Value of Financial Instruments not Carried at Fair Value			Total Fair Value RM'000	Carrying Amount RM'000
	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000		
2024								
<u>Financial Assets</u>								
Other investments:								
- club membership	-	350	-	-	-	-	350	350
- unquoted ordinary shares	-	-	1,000	-	-	-	1,000	1,000
Short-term investments	-	84,278	-	-	-	-	84,278	84,278
<u>Financial Liabilities</u>								
Trade financing	-	-	-	-	40,196	-	40,196	40,196
Term financing	-	-	-	-	496	-	496	496
Term loans	-	-	-	-	17,694	-	17,694	17,694
Hire purchase payables	-	-	-	-	571	-	571	571

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.4 FAIR VALUE INFORMATION (CONT'D)

Company	Fair Value of Financial Instruments Carried at Fair Value			Fair Value of Financial Instruments not Carried at Fair Value			Total Fair Value RM'000	Carrying Amount RM'000
	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000		
2025								
<u>Financial Asset</u>								
Short-term investments	-	2,534	-	-	-	-	2,534	2,534
Other investment: - quoted ordinary shares	31,275	-	-	-	-	-	31,275	31,275
<u>Financial Liabilities</u>								
Hire purchase payables	-	-	-	-	454	-	454	454
2024								
<u>Financial Asset</u>								
Short-term investments	-	4,291	-	-	-	-	4,291	4,291
<u>Financial Liabilities</u>								
term financing	-	-	-	-	496	-	496	496
Hire purchase payables	-	-	-	-	571	-	571	571

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

52. FINANCIAL INSTRUMENTS (CONT'D)

52.4 FAIR VALUE INFORMATION (CONT'D)

(a) Fair Value of Financial Instruments Carried at Fair Value

- (i) The fair values above have been determined using the following basis:-
- (aa) The fair value of the club membership is estimated based on its market price.
 - (bb) The fair value of the unquoted ordinary shares is determined to approximate its initial cost of investment incurred as the investee has just commenced business operations during the financial year.
 - (cc) The fair values of short-term investments are determined by reference to statements provided by the respective financial institutions, with which the investments were entered into.
- (ii) There were no transfers between level 1 and level 2 during the financial year.

(b) Fair Value of Financial Instruments not Carried at Fair Value

The fair values, which are for disclosure purposes, have been determined using the following basis:-

- (i) The fair value of term loans, term financing and trade financing that carry floating interest rates approximated their carrying amounts as they are repriced to market interest rates on or near the reporting date.
- (ii) The fair values of hire purchase payables are determined by discounting the relevant cash flows using current market interest rates for similar instruments at the end of the financial year. The interest rates used to discount the estimated cash flows are as follows:-

	Group		Company	
	2025 %	2024 %	2025 %	2024 %
Hire purchase payables	3.39	3.39	3.39	3.39

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

53. SIGNIFICANT EVENTS DURING/AFTER THE FINANCIAL YEAR

(a) Acquisition of 51% equity interest in Innov8tif Holdings Sdn. Bhd.

On 4 November 2024, the Company has entered into a conditional share sale agreement ("SSA") with Revenue Group Berhad for the proposed acquisition by the Company of 51% equity interest in Innov8tif Holdings Sdn. Bhd. ("Innov8tif Holdings"), comprising 717,570 ordinary shares in Innov8tif Holdings, for a total cash consideration of RM40 million, subject to the terms as set out in the SSA. On 6 March 2025, the SSA has become unconditional and the Proposed Acquisition is deemed completed.

The Company paid purchase consideration of RM37,250,000 in cash while the remaining balance will be payable within two years upon achieving term and condition of the SSA.

(b) Incorporation of new subsidiary, NexG CSA Sdn. Bhd.

On 19 March 2025, NexG CSA Sdn. Bhd. was incorporated under the Companies Act 2016 with 100 ordinary shares.

(c) Acquisition of other investments in MMAG Holdings Berhad

On 5 March 2025, the Company has acquired 45,000,000 ordinary shares in MMAG Holdings Berhad ("MMAG"), representing 1.95% equity interest in MMAG for a total consideration of RM18,000,000.

On 27 March 2025, the Company has entered into a Sale and Purchase Agreement ("SPA") with Chan Swee Ying, the Vendor for the acquisition of 175,000,000 ordinary shares in MMAG representing 7.58% equity interest in MMAG, for a total cash consideration of RM70,000,000 via direct business transaction.

On 2 April 2025, following the fulfilment of the terms as stipulated in the SPA, the Investment in MMAG is deemed completed.

(d) Issuance of Bonus Warrants

On 6 November 2024, the Company proposes to undertake an issuance of bonus issue of up to 1,548,419,500 free warrants in the Company on the basis of 1 free warrant for every 2 existing ordinary shares in the Company held by the shareholders of the Company on an entitlement date to be determined and announced later.

On 8 November 2024, the Company has submitted the application in relation to the Proposals to Bursa Securities.

On 15 November 2024, Bursa Securities had vide its letter dated 15 November 2024 approved the admission to the Official List and listing and quotation of up to 1,548,419,500 new Warrants to be issued pursuant to the Proposed Bonus Warrants on the Main Market of Bursa Securities; and listing and quotation of up to 1,548,419,500 new ordinary shares to be issued arising from the exercise of the new Warrants.

Registration No: 200801008472 (809759 - X)

NEXG BERHAD

(Formerly Known As Datasonic Group Berhad)
(Incorporated in Malaysia)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025**

53. SIGNIFICANT EVENTS DURING/AFTER THE FINANCIAL YEAR (CONT'D)

(d) Issuance of Bonus Warrants (Cont'd)

On 9 January 2025, the exercise price for the Warrants has been fixed at RM0.2117 per Warrant, representing a discount of RM0.2116 or approximately 50% to the 5-day VWAP of the Company's shares up to and including 8 January 2025, being the last trading day immediately preceding the price-fixing date, of RM0.4233 per the Company Share.

On 24 January 2025, the Board, had executed the deed poll constituting the Warrants to be issued pursuant to the Bonus Warrants.

On 21 February 2025, the Bonus Warrants had been completed following the listing of and quotation of 1,391,079,589 Warrants on the Main Market of Bursa Securities.

(e) Change of Name

On 20 February 2025, the Company changed its name from Datasonic Group Berhad to NexG Berhad.

(f) Proposed Private Placement

On 25 February 2025, the Company proposes to undertake a private placement of up to 10% of the total number of issued shares of the Company (excluding treasury shares), at an issue price to be determined later.

On 26 February 2025, the Company has submitted the additional listing application for the Proposed Private Placement to Bursa Securities.

On 11 March 2025, Bursa Securities had, vide its letter dated 11 March 2025, resolved to approve the listing and quotation of up to 448,791,858 new ordinary shares in the Company ("Placement Shares") to be issued pursuant to the Proposed Private Placement.