

FINANCIAL STATEMENTS

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Directors' Report

The directors hereby present their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 December 2021.

PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. It also provides shared services for its subsidiaries.

The principal activities of the subsidiaries are property development, land trading, property investment, project procurement and management, hotel operations and investment holding.

There have been no significant changes in the nature of the principal activities during the financial year.

Other information relating to the subsidiaries is disclosed in Note 43 to the financial statements.

RESULTS

	Group RM'000	Company RM'000
(Loss)/profit net of tax	(212,125)	8,297
Attributable to:		
Owners of the parent	(213,047)	8,297
Non-controlling interests	922	-
	(212,125)	8,297

There were no material transfers to or from reserves or provisions during the financial year, other than as disclosed in the financial statements.

In the opinion of the directors, the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature other than disclosed in Note 2.5(a) to the financial statements in respect of COVID-19 pandemic.

DIVIDEND

Since the end of the previous financial year, no dividend has been paid or declared by the Company.

The directors do not recommend the payment of any dividend in respect of the current financial year.

Directors' Report

DIRECTORS

The names of the directors of the Company in office since the beginning of the financial year to the date of this report are:

Dato' Noorazman Abd Aziz	
Christina Foo	
Dato' Mohd Izani Ghani	
Zaida Khalida Shaari **	
Effizal Faiz Zulkifly	
Chari Thandalam Veeravalli Thirumala	
Poh Ying Loo	
Datin Sri Badrunnisa Mohd Yasin Khan	(appointed on 21 June 2021)
Yeow Wai Siaw	(appointed on 21 June 2021)
Tan Sri Dr Azmil Khalili Dato' Khalid **	(retired on 21 June 2021)
YM Ungku Suseelawati Ungku Omar	(retired on 21 June 2021)
Datin Teh Ija Mohd Jalil	(retired on 21 June 2021)

** Also directors of a subsidiary of the Company.

The names of the directors of the Company's subsidiaries in office since the beginning of the financial year to the date of this report (not including those directors listed above) are:

Sufian Abdullah	
Siew Chee Seng	
Wong Koon Keng	
Liong Kok Kit	
Ong Chee Wei	
Raja Norasikin Tengku Aziz	
Chua Siew Pei	
Liew Irene	
Tan Sri Dato' Yap Suan Chee	
Lim Tong Hee	
Cheah Jit Peng	
Chan Chee Yean	
Aminah Othman	
Professor Philip Sutton Cox	
Victor John Zacharias	
Dumisani Blessing Mnganga	
Sophia Lim Siew Fay	
Virgine Guillaume	
Meltem Amiot-Karakoc	(appointed on 6 January 2021)
Emmanuele Grippo	(appointed on 6 January 2021)
Fang Geok San	(appointed on 21 May 2021)
Hasniza Mohamed	(appointed on 21 May 2021)
Azri Zaharuddin	(appointed on 15 September 2021)

Directors' Report

DIRECTORS (CONT'D.)

The names of the directors of the Company's subsidiaries in office since the beginning of the financial year to the date of this report (not including those directors listed above) are: (cont'd.)

Sarimah Talib	(appointed on 8 October 2021)
Vijayan Balan	(appointed on 8 October 2021)
Emilia Azyyati Abdul Rahman	(appointed on 5 November 2021)
Lee Pek Kee	(appointed on 5 November 2021)
Hoe Tian Hee	(appointed on 5 November 2021)
Syahid Mohd Zain	(appointed on 5 November 2021)
Enita Azlina Osman	(appointed on 15 November 2021)
Mohd Hasri Haron	(appointed on 15 November 2021)
Erika Mushtarina Mat Ariffin	(appointed on 15 November 2021)
Chong Chai Wea	(appointed on 15 November 2021)
Kong Kwai Ching	(appointed on 19 November 2021)
Aida Zurina Idris	(appointed on 21 May 2021 and resigned on 8 October 2021)
Lai Sook Fun	(appointed on 15 November 2021 and resigned on 1 March 2022)
Annick Magermans	(resigned on 6 January 2021)
Caroline Goergen	(resigned on 6 January 2021)
Yaw Choon Yee	(resigned on 21 May 2021)
Anuar Kasim	(resigned on 1 July 2021)
Mohamad Faizal Mohamad	(resigned on 1 July 2021)
Kutbuddin Asgar Ali	(resigned on 1 July 2021)
Amalanathan Thomas	(resigned on 15 September 2021)
Saw Seong Keat	(resigned on 8 October 2021)
Zamri Yusof	(resigned on 5 November 2021)
Zadil Hanief Mohamad Zaidi	(resigned on 15 November 2021)
Stewart Tew Peng Eng	(resigned on 19 November 2021)
Zulfa Ashida Zulkifli	(resigned on 30 November 2021)
Mohd Fahmi Zakaria	(resigned on 14 February 2022)
Paul Sandanasamy Richard	(resigned on 18 March 2022)

DIRECTORS' BENEFITS

Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangement to which the Company was a party, whereby the directors might acquire benefits by means of acquisition of shares and debentures of the Company or any other body corporate.

Since the end of the previous financial year, no director has received or become entitled to receive any benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by the directors or the fixed salary of a full-time employee of the Company as shown in Note 5(i) to the financial statements) by reason of a contract made by the Company or a related corporation with any director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest, except as disclosed in Note 37 to the financial statements.

Directors' Report

DIRECTORS' INTERESTS

According to the register of directors' shareholdings, none of the directors in office at the end of the financial year had any interest in shares of the Company and its related corporations during the financial year.

DIRECTORS' INDEMNITY

During the financial year, the directors and officers of the Company are covered under the Directors' and Officers' Liability Insurance ("DOLI") in respect of liabilities arising from acts committed in their respective capacity as, inter alia, the directors and officers of the Company subject to the terms of the DOLI policy procured for its group of companies. The insurance premium incurred by the Company was RM138,604.

BUSINESS OUTLOOK

The Malaysian economy registered a positive growth of 3.6% in the fourth quarter of 2021 (3Q 2021: -4.5%) mainly supported by the improvement in domestic demand as economic activity normalised following the easing of containment measures under the National Recovery Plan¹. Economic recovery is expected to gain momentum in 2022, with growth projected at between 5.5% to 6.5%², anchored by a rebound in domestic demand, continued expansion in exports, and improvements in the trading of goods and the labour market. This is mainly enabled by the successful vaccination programme which managed to inoculate 80.8%³ of the total population to-date.

The recent outbreak of the Russia-Ukraine war and the consequential Brent crude oil price escalation added uncertainty and may impede Malaysia's nascent export-led economic recovery. Nonetheless, the Government's announcement of the reopening of international borders on 1 April 2022 and the transitioning into the endemic phase is expected to provide a boost to the economy that would help to counter these new headwinds.

The property market performed fairly well in 2021 with property transactions value surpassing pre-COVID levels of 2019. For the year under review, transaction activity (in terms of volume of units) showed a 1.5% increase from the previous corresponding year (2021: 300,000 units; 2020: 296,000 units)⁴, while value of transactions rose by a significant 22% year-on-year (y-o-y) compared to 2020 (2021: RM145 billion; 2020: RM119 billion).

Transaction volume and values in all property segments generally recorded positive y-o-y growth in 2021, except for agricultural land where transactions declined in both volume (-7.5% to 56,730 units) and value (-5% to RM12 billion), while development land recorded a decline in volume (-7.4% to 16,921 units) although an increase in value (+33% to RM11 billion). The residential and industrial segments were the star performers in 2021. Both segments surpassed pre-pandemic transaction levels.

The year ahead is expected to be challenging. The absence of the Home Ownership Campaign (HOC), which ended on 31 December 2021, may result in a decline of the number of property transactions in the first quarter of 2022. Bank Negara is expected to raise the OPR in the second half of 2022, pressured to do so sooner than expected, due to inflationary pressures. This may affect the property market as house buyers are no longer able to take advantage of the low interest cost. The anticipated incremental percentage hike however is expected to be non-substantial, and still cheaper than the rates offered during the pre-pandemic period. Property prices may also increase in 2022, although not driven by demand or speculation; rather by cost. The sector is expected to see a prolonged challenge of rising cost of materials, exacerbated by the surge in energy prices following the outbreak of war between Ukraine and Russia, supply chain disruptions as well as labour shortages. As borders reopen and international travel resumes however, there may be some recovery in interest from foreign buyers seeking out affordable locations within the region in addition to improvement on the labour front.

Directors' Report

BUSINESS OUTLOOK (CONT'D.)

Regardless of the challenges, the outlook for the residential market remains optimistic backed by proper product positioning, developer-led marketing campaigns and current relatively low interest rate environment. The pandemic has fuelled demand for residences that have larger living spaces with higher emphasis on functionality and comfort. Attractive property deals and pent-up demand are anticipated to support the sector. Other sub-sectors like commercial and retails continue to be challenging and the Group is taking a more proactive approach to ramp up services and operations and embarked on a comprehensive assessment to derive best value and returns.

The Group is also pursuing a turnaround plan in the next three to five years, and has identified a three-prong strategy – Triage (prioritising issues which need immediate attention and expediting launches), Stabilise (a transformation of how we organise our people, process and portfolio) and Sustain (diversifying the income stream for sustained revenue) as corrective measures to stem its losses with the objective that in the mid to long term, the Group is transformed into an effective and balanced real estate player.

¹ Bank Negara Malaysia, 4Q 2021 Quarterly Bulletin, Vol. 36 No. 4 dated 11 February 2022.

² Economic Outlook 2022, Budget 2022 dated 29 October 2021 by Ministry of Finance.

³ Ministry of Health, Malaysia (MoH).

⁴ All data relating to property transaction volume and value, overhang and house price index related are sourced from NAPIC.

OTHER STATUTORY INFORMATION

- (a) Before the statements of profit or loss and statements of financial position of the Group and of the Company were made out, the directors took reasonable steps:
- (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of allowance for impairment of receivables and satisfied themselves that all known bad debts had been written off and that adequate allowance for impairment had been made for receivables; and
 - (ii) to ensure that any current assets which were unlikely to realise their values as shown in the accounting records in the ordinary course of business had been written down to an amount which they might be expected so to realise.
- (b) At the date of this report, the directors are not aware of any circumstances which would render:
- (i) the amount written off bad debts or the amount of the allowance for impairment of receivables in the financial statements of the Group and of the Company inadequate to any substantial extent; and
 - (ii) the values attributed to the current assets in the financial statements of the Group and of the Company misleading.
- (c) At the date of this report, the directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.
- (d) At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

Directors' Report

OTHER STATUTORY INFORMATION (CONT'D.)

- (e) At the date of this report, there does not exist:
- (i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
 - (ii) any contingent liability of the Group or of the Company which has arisen since the end of the financial year.
- (f) In the opinion of the directors:
- (i) no contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet their obligations when they fall due; and
 - (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group or of the Company for the financial year in which this report is made.

SIGNIFICANT AND SUBSEQUENT EVENTS

There are no items, transactions or events of a material and unusual nature which have arisen during the financial year and since 31 December 2021 which would substantially affect the performance and financial position of the Group and of the Company other than disclosed in Note 46 to the financial statements.

AUDITORS

The auditors, Ernst & Young PLT ("EY"), have expressed their willingness to continue in office.

Auditors' remuneration is as follows:

	Group RM'000	Company RM'000
EY and its affiliates	1,547	298
Other auditors	17	-
	1,564	298

To the extent permitted by law, the Company has agreed to indemnify its auditors, Ernst & Young PLT, as part of the terms of its audit engagement against claims by third parties arising from the audit for an unspecified amount. No payment has been made to indemnify Ernst & Young PLT during the financial year or since the end of financial year.

Signed on behalf of the Board in accordance with a resolution of the directors dated 29 March 2022.

Dato' Noorazman Abd Aziz

Dato' Mohd Izani Ghani

Statement by Directors

Pursuant to Section 251(2) of the Companies Act 2016

We, Dato' Noorazman Abd Aziz and Dato' Mohd Izani Ghani, being two of the directors of UEM Sunrise Berhad, do hereby state that, in the opinion of the directors, the accompanying financial statements set out on pages 173 to 308 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2021 and of the results and the cash flows of the Group and of the Company for the year then ended.

Signed on behalf of the Board in accordance with a resolution of the directors dated 29 March 2022.

Dato' Noorazman Abd Aziz

Dato' Mohd Izani Ghani

Statutory Declaration

Pursuant to Section 251(1)(b) of the Companies Act 2016

I, Siew Chee Seng, being the officer primarily responsible for the financial management of UEM Sunrise Berhad, do solemnly and sincerely declare that the accompanying financial statements set out on pages 173 to 308 are, to the best of my knowledge and belief, correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by the
abovenamed Siew Chee Seng
at Kuala Lumpur in the Federal Territory
on 29 March 2022

Siew Chee Seng
(MIA Membership No. 7928)

Before me,
Abdul Shukor bin Md Noor (No. W725)
Commissioner of Oaths
Kuala Lumpur

Independent Auditors' Report

to the members of UEM Sunrise Berhad (Incorporated in Malaysia)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Opinion

We have audited the financial statements of UEM Sunrise Berhad, which comprise the statements of financial position as at 31 December 2021 of the Group and of the Company, and the statements of profit or loss and statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 173 to 308.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 December 2021, and of their financial performance and their cash flows for the year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016, in Malaysia.

Basis for opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence and other ethical responsibilities

We are independent of the Group and of the Company in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By-Laws") and the International Code of Ethics for Professional Accountants (including International Independence Standards) ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current year. The key audit matters for the audit of the financial statements of the Group and Company are described below. These matters were addressed in the context of our audit of the financial statements of the Group as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the Auditors' responsibilities for the audit of the financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis of our audit opinion on the accompanying financial statements.

Independent Auditors' Report

to the members of UEM Sunrise Berhad (Incorporated in Malaysia)

Key audit matters (cont'd.)

Key audit matters in respect of the financial statements of the Group

1. *Impairment of goodwill*

As at 31 December 2021, the carrying amount of goodwill recognised by the Group stood at RM621,409,000 which represents 6.3% and 4.8% of the Group's total non-current assets and total assets respectively.

The annual impairment assessment of goodwill is considered to be an area of audit focus because the assessment process is complex, involves significant management judgement and is based on assumptions that are affected by expected future market and economic conditions. The Group estimated the recoverable amount of goodwill by assessing the cash generating unit ("CGU") comprising of projects, land and investment properties based on the higher of fair value less costs of disposal ("FVLCD") and value in use ("VIU").

Our procedures to address this area of audit focus include, amongst others, the following:

- (i) obtained an understanding of the relevant internal controls over estimating the recoverable amount of the CGU or groups of CGUs;
- (ii) assessed and tested the reasonableness of the key assumptions to which the recoverable amount of the CGUs are most sensitive such as estimated selling price, budgeted gross margin, market value of identifiable assets, the weighted average cost of capital, by comparing them to internal empirical data and external valuers' reports;
- (iii) evaluated the assumptions applied in estimating the expected take up rate for each development phase by comparing to the actual take up rate of similar completed development phases in previous years; and
- (iv) considered the historical accuracy of management's estimates of profits for similar completed property development activities; and also assessed whether the future cash flows used were based on the Annual Operating Plan 2022 – 2026 approved by the Board of Directors.

Given the complexity of judgement on which the key underlying assumptions are based, our internal valuation experts have assisted us in performing the review of management's assessment.

Further, we have reviewed management's analysis of the sensitivity of the goodwill balance to changes in the key assumptions.

For recoverable amounts of land properties and investment properties that are based on FVLCD, the Group benchmarked the carrying values of the properties against recently transacted prices of properties at nearby locations or rely on external valuers' reports. We have reviewed such comparison by making reference to property transactions registered with the local authorities or reviewed external valuers' reports where applicable.

We have also focused on the adequacy of the Group's disclosures in the audited financial statements concerning the key assumptions mentioned above. The disclosure on goodwill, key assumptions and sensitivities of these assumptions are included in Note 19 to the financial statements.

Independent Auditors' Report

to the members of UEM Sunrise Berhad (Incorporated in Malaysia)

Key audit matters (cont'd.)

Key audit matters in respect of the financial statements of the Group (cont'd.)

2. *Revenue and cost of sales from property development activities recognised based on percentage-of-completion method*

A significant proportion of the Group's revenues and profits are derived from property development contracts which span more than one accounting period. For the financial year ended 31 December 2021, property development revenue of RM730,194,000 and cost of sales of RM531,572,000 accounted for approximately 61.6% and 55.2% of the Group's revenue and cost of sales respectively. The Group uses the percentage-of-completion method in accounting for these property development contracts.

The amount of revenue and profits recognised from property development activities are dependent on, amongst others, the extent of costs incurred to the total estimated costs of construction to derive the percentage-of-completion; the actual number of units sold and the estimated total revenue for each of the respective projects. We identified revenue and cost of sales from property development activities as areas requiring audit focus as significant management judgement and estimates are involved in estimating the total property development costs.

In assessing the appropriateness of the extent of costs incurred, total estimated costs of construction and total estimated revenue collectively, we have:

- (i) obtained an understanding of the internal controls over the accuracy and timing of revenue recognised in the financial statements, including controls performed by management in estimating the total property development cost including the provisions and allocations of low-cost housing and common infrastructure costs over the life of township development, profit margin and percentage-of-completion of property development activities;
- (ii) performed detailed procedures, for individually significant projects, on the contractual terms and conditions and their relationship to revenue and costs incurred. These procedures include, perusing the terms and conditions stipulated in the sale and purchase agreements entered into with customers to obtain an understanding of the specific terms and conditions. We also read the construction contracts including letters of award entered into with main and sub-contractors. We evaluated the determination of percentage-of-completion by examining supporting evidence such as contractors' progress claims and suppliers' invoices;
- (iii) observed the progress of the property development phases by performing site visits and examined physical progress reports. We have also discussed the status of on-going property development phases with management, finance personnel and project officials; and
- (iv) evaluated the estimates used, which include both budgeted gross development value and budgeted gross development cost for significant on-going projects by comparing the selling price and development cost per built up area and gross margin of the past similar projects.

Our assessment was performed after taking into consideration the historical accuracy of management estimates, identification and analysis of changes in assumptions from prior periods, and an assessment of the consistency of assumptions across other projects. We have assessed the achievability of the forecasted results of the projects, including the effect of variation orders, contingencies and known technical issues. We have also assessed the mathematical accuracy of the revenue and profits based on the percentage-of-completion calculations and considered the implications of identified errors and changes in estimates.

The Group's disclosure on property development costs recognised is included in Note 22 to the financial statements.

Independent Auditors' Report

to the members of UEM Sunrise Berhad (Incorporated in Malaysia)

Key audit matters (cont'd.)

Key audit matters in respect of the financial statements of the Group (cont'd.)

3. *Net realisable value of completed property development units classified as inventories held for sale*

As at 31 December 2021, the carrying amount of completed property units of RM396,920,000 represents 12.7% and 3.1% of the Group's total current assets and total assets respectively. The Group has recorded a write down of inventories (completed property development units) of RM29,158,000 during the year.

The current economic outlook and property market environment posed challenges to the sale of these inventories. We considered the net realisable value of completed units to be an area of audit focus as such assessment includes estimates made by management and is influenced by assumptions concerning future market and economic conditions.

Our procedures to address this area of audit focus include, amongst others, the following:

- (i) obtained an understanding of the internal controls performed by management in estimating the net realisable value of these inventories; and
- (ii) evaluated the management's assessment of the estimated selling price (less estimated cost necessary to make the sale) of these inventories by comparing to the recent transacted prices of similar completed property development units within the vicinity.

The Group's disclosure on completed property units is included in Note 23(a) to the financial statements.

4. *Impairment of investment properties*

As at 31 December 2021, the carrying amount of investment properties amounted to RM798,048,000, representing approximately 8.1% and 6.2% of the Group's total non-current assets and total assets respectively. The Group has recorded an impairment of investment properties of RM12,754,000 during the year.

The Group adopts the cost model for its completed investment properties. At the reporting date, the Group reviewed its investment properties for indications of impairment and where such indications exist, the Group performed an impairment assessment to determine the recoverable amounts of the investment properties. The closure of economic activities due to COVID-19 pandemic and continuous losses, were identified as indication of impairment for the investment properties. The Group has estimated the recoverable amounts of its investment properties based on the higher of FVLCD and VIU.

The Group has appointed independent professional valuers to perform valuations on its investment properties. The valuations are based on assumptions, amongst others, comparable historical transactions and adjustments factors to comparable transactions including location, size, condition, accessibility, design and market knowledge, estimated rental value per square feet, expected market rental growth and discount rate.

We consider the valuation of the investment properties as an area of audit focus as such valuation involves significant management judgement and estimates that are highly subjective.

Independent Auditors' Report

to the members of UEM Sunrise Berhad (Incorporated in Malaysia)

Key audit matters (cont'd.)

Key audit matters in respect of the financial statements of the Group (cont'd.)

4. *Impairment of investment properties (cont'd.)*

Our procedures to address this area of audit focus include, amongst others, the following:

- (i) assessed the objectivity, competence and capabilities of the independent valuers;
- (ii) reviewed the methodology adopted by the independent valuers in estimating the fair value of the investment properties and assessed whether such methodology is consistent with those used in the industry;
- (iii) evaluated the data used by the independent valuers as input into their valuations. We interviewed the external valuers and assessed the key assumptions applied in their valuation process; and
- (iv) evaluated the key assumptions in which the Group has based its cash flow projections in deriving to the VIU, if the FVLCD of any of the investment properties is lower than their carrying amount.

The Group's disclosure on investment properties is included in Note 12 to the financial statements.

Key audit matter in respect of the financial statements of the Company

1. *Impairment of interests in subsidiaries and joint ventures*

As at 31 December 2021, the total carrying amount of the Company's interests in subsidiaries and joint venture companies stood at RM4,317,681,000 and RM294,589,000 respectively which represents 47.9% and 3.3% of the Company's total assets respectively. The Company had recorded an impairment of RM10,497,000 for the interests in a joint venture during the year.

At the reporting date, the Company reviewed its interests in subsidiaries and joint ventures for indications of impairment and where such indications exist, the Company performed an impairment assessment to determine the recoverable amounts of interests in subsidiaries and joint ventures. The closure of economic activities due to COVID-19 pandemic and continuous losses, were identified as indications of impairment for the interests in subsidiaries and joint ventures.

The Company estimated the recoverable amount of these investments by assessing their underlying CGU based on FVLCD or VIU, whichever is the higher. Estimating the VIU of the CGUs involved estimates made by management relating to the future cash inflows and outflows that will be derived from the CGU and discounting them at the appropriate rate. The cash flow forecasts included a number of significant judgements and estimated assumptions such as the revenue growth rates, discount rates and terminal growth rates.

We consider this to be an area of focus for our audit as the amounts involved are significant, the assessment process is complex and involves significant management's judgements about future market and economic conditions and changes in assumptions may lead to a significant change in the recoverable amount of the interests in subsidiaries and joint ventures.

Independent Auditors' Report

to the members of UEM Sunrise Berhad (Incorporated in Malaysia)

Key audit matters (cont'd.)

Key audit matters in respect of the financial statements of the Group (cont'd.)

1. *Impairment of interests in subsidiaries and joint ventures (cont'd.)*

Our procedures to address this area of focus for testing the recoverable amounts of CGUs that are valued based on VIU include the following:

- (i) obtained an understanding of the relevant internal controls over the process of estimating the recoverable amounts VIU of the CGUs;
- (ii) performed inquiries to management on the subsidiaries' and joint ventures' prospect;
- (iii) assessed and tested the reasonableness of key assumptions to which the recoverable amount of the CGUs are most sensitive such as estimated selling price, budgeted gross margin, market value of identifiable assets, the weighted average cost of capital, by comparing them to internal empirical data and external valuers' reports;
- (iv) evaluated the assumptions applied in estimating the expected take up rate for each development phase by comparing to the actual take up rate of similar completed development phases in previous years; and
- (v) considered the historical accuracy of management's estimates of profits for similar completed property development activities; and also assessed whether the future cash flows used were based on the Annual Operating Plan 2022-2026 approved by the Board of Directors.

For recoverable amounts of land and investment properties included in the subsidiaries and joint ventures that are based on FVLCD, the Company benchmarked the carrying values of the said properties against recently transacted prices of properties at nearby locations or rely on external valuers' reports. We have reviewed such comparison by making reference to property transactions registered with the local authorities or reviewed external valuers' report where applicable.

The Company's disclosure of interests in subsidiaries and joint ventures are included in Note 15 and 17(a) to the financial statements respectively.

Information other than the financial statements and auditors' report thereon.

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independent Auditors' Report

to the members of UEM Sunrise Berhad (Incorporated in Malaysia)

Responsibilities of the directors for the financial statements

The directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016, in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- (i) identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- (ii) obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- (iii) evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- (iv) conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- (v) evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.

Independent Auditors' Report

to the members of UEM Sunrise Berhad (Incorporated in Malaysia)

Auditors' responsibilities for the audit of the financial statements (cont'd.)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also: (cont'd.)

- (vi) obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

In accordance with the requirements of the Companies Act 2016 in Malaysia, we report that the subsidiaries of which we have not acted as auditors, are disclosed in Note 43 to the financial statements.

OTHER MATTERS

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

Ernst & Young PLT
202006000003 (LLP0022760-LCA) & AF: 0039
Chartered Accountants

Kuala Lumpur, Malaysia
29 March 2022

Ong Chee Wai
No. 02857/07/2022 J
Chartered Accountant

Statements of Profit or Loss

For the financial year ended 31 December 2021

	Note	Group		Company	
		2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Revenue	3	1,184,511	1,136,881	228,964	228,040
Cost of sales	4	(963,483)	(838,105)	(84,852)	(82,718)
Gross profit		221,028	298,776	144,112	145,322
Other income		37,530	76,150	143,602	136,427
Selling and distribution expenses		(20,693)	(24,883)	-	-
Other expenses		(320,055)	(347,846)	(97,939)	(109,181)
Operating (loss)/profit	5	(82,190)	2,197	189,775	172,568
Finance costs	6	(144,712)	(132,850)	(178,269)	(164,936)
Share of results of associates		11,154	(7,628)	-	-
Share of results of joint ventures		1,827	(57,050)	-	-
(Loss)/profit before zakat and income tax		(213,921)	(195,331)	11,506	7,632
Zakat	7	-	(1,080)	-	-
Income tax benefit/(expense)	8	1,796	(80,305)	(3,209)	(72)
(Loss)/profit for the year		(212,125)	(276,716)	8,297	7,560
Attributable to:					
Owners of the parent		(213,047)	(277,284)	8,297	7,560
Non-controlling interests		922	568	-	-
		(212,125)	(276,716)	8,297	7,560
Loss per share attributable to owners of the parent (sen)	10	(4.2)	(5.5)		

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

Statements of Comprehensive Income

For the financial year ended 31 December 2021

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
(Loss)/profit for the year	(212,125)	(276,716)	8,297	7,560
Other comprehensive income to be reclassified to profit or loss in subsequent period:				
- Foreign currency translation differences of foreign operations	4,566	64,641	-	-
Total comprehensive (expense)/income for the year	(207,559)	(212,075)	8,297	7,560
Total comprehensive (expense)/income attributable to:				
Owners of the parent	(208,487)	(212,717)	8,297	7,560
Non-controlling interests	928	642	-	-
	(207,559)	(212,075)	8,297	7,560

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

Statements of Financial Position

As at 31 December 2021

Group	Note	2021 RM'000	2020 RM'000
Assets			
Non-current assets			
Property, plant and equipment	11	446,687	478,614
Investment properties	12	798,048	823,932
Right-of-use assets	13	7,684	17,411
Land held for property development	14	5,462,947	5,832,747
Interests in associates	16(a)	850,358	486,611
Interests in joint ventures	17(a)	893,338	989,012
Amounts due from an associate	16(b)	-	9,745
Amounts due from joint ventures	17(b)	165,309	173,252
Other investments	18	-	5,000
Goodwill	19	621,409	621,409
Deferred tax assets	21	290,191	255,760
Long term receivables	24	293,116	145,355
		9,829,087	9,838,848
Current assets			
Property development costs	22	820,541	958,232
Inventories held for sale	23(a)	396,920	468,414
Inventories under contract of sale	23(b)	59,967	112,118
Receivables	24	479,518	494,297
Contract assets	25	425,839	242,745
Amounts due from associates	16(b)	389	950
Amounts due from joint ventures	17(b)	82,120	61,104
Short term investments	27	5,005	216,936
Cash, bank balances and deposits	20	853,027	1,086,269
		3,123,326	3,641,065
Total assets		12,952,413	13,479,913

Statements of Financial Position

As at 31 December 2021

Group	Note	2021 RM'000	2020 RM'000
Equity and liabilities			
Equity attributable to owners of the parent			
Share capital	28	4,960,276	4,960,276
Merger relief reserve	28	34,330	34,330
Other reserves	29(a)	82,798	78,238
Retained profits	29(b)	1,615,716	1,828,763
		6,693,120	6,901,607
Non-controlling interests	31	102,931	468,974
Total equity		6,796,051	7,370,581
Non-current liabilities			
Borrowings	32	3,205,262	2,600,292
Lease liabilities	13	286	8,560
Payables	34	81,777	141,153
Contract liabilities	25	240,634	227,799
Deferred income	35	163,509	163,890
Provisions	33	68,279	68,317
Deferred tax liabilities	21	178,609	164,410
		3,938,356	3,374,421
Current liabilities			
Provisions	33	148,433	133,754
Payables	34	995,062	1,007,008
Contract liabilities	25	62,108	70,170
Borrowings	32	999,706	1,493,103
Lease liabilities	13	8,716	11,868
Tax payable		3,981	19,008
		2,218,006	2,734,911
Total liabilities		6,156,362	6,109,332
Total equity and liabilities		12,952,413	13,479,913

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

Statements of Financial Position

As at 31 December 2021

Company	Note	2021 RM'000	2020 RM'000
Assets			
Non-current assets			
Property, plant and equipment	11	23,726	30,637
Right-of-use assets	13	4,987	10,932
Interests in subsidiaries	15	4,317,681	4,317,681
Interests in an associate	16(a)	-	1,170
Interests in joint ventures	17(a)	294,589	305,086
Amounts due from joint ventures	17(b)	11,000	10,200
Other investments	18	-	5,000
Amounts due from subsidiaries	26	2,875,651	2,732,283
		7,527,634	7,412,989
Current assets			
Receivables	24	379,698	244,061
Amounts due from subsidiaries	26	1,005,481	971,470
Amount due from an associate	16(b)	221	221
Amounts due from joint ventures	17(b)	29,672	25,620
Short term investments	27	5,000	216,929
Cash, bank balances and deposits	20	61,360	23,487
		1,481,432	1,481,788
Total assets		9,009,066	8,894,777
Equity and liabilities			
Equity attributable to owners of the Company			
Share capital	28	4,960,276	4,960,276
Merger relief reserve	28	34,330	34,330
Retained profits	29(b)	123,773	115,476
Total equity		5,118,379	5,110,082
Non-current liabilities			
Borrowings	32	3,152,708	2,470,000
Amounts due to subsidiaries	26	146,450	201,951
Lease liabilities	13	126	5,469
		3,299,284	2,677,420

Statements of Financial Position

As at 31 December 2021

Company	Note	2021 RM'000	2020 RM'000
Current liabilities			
Payables	34	39,896	46,645
Amounts due to subsidiaries	26	21,115	24,480
Amount due to an associate		49	-
Borrowings	32	525,000	1,030,000
Lease liabilities	13	5,343	6,150
		591,403	1,107,275
Total liabilities		3,890,687	3,784,695
Total equity and liabilities		9,009,066	8,894,777

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

Statements of Changes in Equity

For the financial year ended 31 December 2021

Group	← Attributable to owners of the parent →						Non-controlling interests (Note 31) RM'000	Total equity RM'000
	← Non-distributable →			Distributable				
	Share capital (Note 28) RM'000	Merger relief reserve (Note 28) RM'000	Other reserves (Note 29) RM'000	Retained profits (Note 29) RM'000	Total RM'000			
At 1 January 2021	4,960,276	34,330	78,238	1,828,763	6,901,607	468,974	7,370,581	
Total comprehensive expense for the year	-	-	4,560	(213,047)	(208,487)	928	(207,559)	
Disposal of controlling interest in a subsidiary (Note 47)	-	-	-	-	-	(366,971)	(366,971)	
At 31 December 2021	4,960,276	34,330	82,798	1,615,716	6,693,120	102,931	6,796,051	
At 1 January 2020	5,110,276	34,330	13,671	2,106,047	7,264,324	468,332	7,732,656	
Total comprehensive expense for the year	-	-	64,567	(277,284)	(212,717)	642	(212,075)	
Redemption of RCPS (Note 28)	(150,000)	-	-	-	(150,000)	-	(150,000)	
At 31 December 2020	4,960,276	34,330	78,238	1,828,763	6,901,607	468,974	7,370,581	

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

Statements of Changes in Equity

As at 31 December 2021 (cont'd.)

Company	← Non-distributable →		Distributable	Total equity RM'000
	Share capital (Note 28) RM'000	Merger relief reserve (Note 28) RM'000	Retained profits (Note 29) RM'000	
At 1 January 2021	4,960,276	34,330	115,476	5,110,082
Total comprehensive income for the year	-	-	8,297	8,297
At 31 December 2021	4,960,276	34,330	123,773	5,118,379
At 1 January 2020	5,110,276	34,330	107,916	5,252,522
Total comprehensive income for the year	-	-	7,560	7,560
Redemption of RCPS (Note 28)	(150,000)	-	-	(150,000)
At 31 December 2020	4,960,276	34,330	115,476	5,110,082

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

Statements of Cash Flows

For the financial year ended 31 December 2021

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Cash flows from operating activities				
Cash receipts from customers	886,392	1,279,863	344	111
Cash receipts from subsidiaries	-	-	308,720	84,526
Receipts from other related parties	2,557	2,561	2,173	2,122
Cash payments to suppliers	(192,463)	(195,693)	-	-
Cash payments to contractors	(351,711)	(359,380)	-	-
Cash payments for land and development related costs	(115,448)	(302,905)	-	-
Cash payments to other related parties	(26,193)	(13,493)	(18,042)	(11,771)
Cash payments to employees, for selling and distribution and for general expenses	(217,518)	(324,665)	(123,778)	(156,443)
Cash (used in)/generated from operations	(14,384)	86,288	169,417	(81,455)
Zakat paid	-	(1,080)	-	-
Net income tax paid	(37,261)	(186,592)	(2,976)	(134)
Interest received	8,259	11,603	1,706	1,642
Net cash (used in)/generated from operating activities	(43,386)	(89,781)	168,147	(79,947)
Cash flows from investing activities				
Dividend received from an associate	2,400	-	-	-
Dividend received from joint ventures	101,000	500	-	-
Dividend received from subsidiaries	-	-	875	34,520
Proceeds from disposals of property, plant and equipment	120	14	-	-
Purchase of:				
- property, plant and equipment (Note (a))	(12,923)	(16,834)	(943)	(3,906)
- investment properties (Note (b))	(9,310)	(18,400)	-	-

Statements of Cash Flows

For the financial year ended 31 December 2021

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Cash flows from investing activities (cont'd.)				
Advances to subsidiaries	-	-	(707,739)	(415,694)
Advances to an associate	(2,600)	-	-	-
Advances to joint ventures	(1,000)	(36,824)	(800)	(2,784)
Deposit received for disposal of controlling interest in a subsidiary (Note 47)	-	12,785	-	-
Repayment from subsidiaries	-	-	349,177	358,676
Repayment from a joint venture	5,000	4,500	-	-
Investment in land held for property development	(546,118)	(28,300)	-	-
Investment in a joint venture	(900)	-	-	-
Net proceeds from disposal of controlling interest in a subsidiary (Note 47)	148,026	-	-	-
Investment in other investment	-	(5,000)	-	(5,000)
Net redemption/(investment) of short term investments	219,601	(209,421)	219,601	(209,421)
Net cash used in investing activities	(96,704)	(296,980)	(139,829)	(243,609)
Cash flows from financing activities				
Drawdown of term loans	22,898	41,306	-	-
Drawdown of Commodity Murabahah Finance	66,798	52,777	-	-
Drawdown of Islamic Medium Term Notes ("IMTN")	1,140,000	1,205,000	1,140,000	1,205,000
Drawdown of structured commodity	50,000	200,000	50,000	200,000
Drawdown of revolving credits	345,000	243,700	25,000	30,000
Advance from a corporate shareholder	-	2,000	-	-
Redemption of Redeemable Convertible Preference Shares ("RCPS")	-	(150,000)	-	(150,000)
Repayment of term loans	(41,651)	(19,987)	-	-

Statements of Cash Flows

For the financial year ended 31 December 2021

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Cash flows from financing activities (cont'd.)				
Repayment of Commodity Murabahah Finance	(91,202)	(110,650)	-	-
Repayment of IMTN	(785,000)	(550,000)	(785,000)	(550,000)
Repayment to immediate holding company	-	(55,555)	-	-
Repayment of structured commodity	(100,000)	(170,000)	(100,000)	(170,000)
Repayment of revolving credits	(489,000)	(135,000)	(145,000)	(135,000)
Repayment of lease liabilities	(12,042)	(3,866)	(4,881)	(5,943)
Interest paid	(181,765)	(172,855)	(170,559)	(153,799)
Net cash (used in)/generated from financing activities	(75,964)	376,870	9,560	270,258
Net (decrease)/increase in cash and cash equivalents	(216,054)	(9,891)	37,878	(53,298)
Effects of foreign exchange rate changes	(16,474)	33,890	(5)	8
Cash and cash equivalents at beginning of year	1,080,732	1,056,733	23,487	76,777
Cash and cash equivalents at end of year (Note 20)	848,204	1,080,732	61,360	23,487
Note (a):				
Additions of property, plant and equipment (Note 11)	2,915	9,786	943	6,215
Interest capitalised (Note 6)	-	(125)	-	-
Net accruals	10,008	7,173	-	(2,309)
Cash outflow for purchase of property, plant and equipment	12,923	16,834	943	3,906
Note (b):				
Additions of investment properties (Note 12)	10,382	13,662	-	-
Interest capitalised (Note 6)	(346)	(51)	-	-
Net accruals	(726)	4,789	-	-
Cash outflow for purchase of investment property	9,310	18,400	-	-

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

Note to the Financial Statements

31 December 2021

1. CORPORATE INFORMATION

The Company is a public limited liability company, incorporated and domiciled in Malaysia and listed on the Main Market of Bursa Malaysia Securities Berhad. The registered office of the Company is located at Level U6, Block C5, Solaris Dutamas, No. 1, Jalan Dutamas 1, 50480 Kuala Lumpur and the principal place of business is at Level U2, Block C5, Solaris Dutamas, No. 1, Jalan Dutamas 1, 50480 Kuala Lumpur.

The principal activity of the Company is investment holding. It also provides shared services for its subsidiaries.

The principal activities of the subsidiaries are property development, land trading, property investment, project procurement and management, hotel operations and investment holding.

There have been no significant changes in the nature of the principal activities of the Group and the Company during the financial year.

The immediate and ultimate holding companies are UEM Group Berhad ("UEM") and Khazanah Nasional Berhad ("Khazanah") respectively, both of which are incorporated in Malaysia.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 29 March 2022.

2. SIGNIFICANT ACCOUNTING POLICIES

2.1 Basis of preparation

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRS"), International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

The financial statements of the Group and of the Company have been prepared on the historical cost basis except as disclosed in the summary of significant accounting policies below.

The financial statements are presented in Ringgit Malaysia ("RM") and all values are rounded to the nearest thousand (RM'000) except where otherwise indicated.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.2 Changes in accounting policies

The accounting policies adopted are consistent with those of the previous financial year except as follows:

- (a) On 1 January 2021, the Group and the Company adopted the following amendments to MFRS mandatory for annual financial periods beginning on or after 1 January 2021:

	Effective for the financial period beginning on or after
Amendments to MFRS 9 and MFRS 139: Recognition and Measurement	1 January 2021
Amendments to MFRS 7: Disclosure	1 January 2021
Amendments to MFRS 9, MFRS 139, MFRS 7, MFRS 4 and MFRS 16: Interest Rate Benchmark Reform - Phase 2	1 January 2021

The adoption of the above amendments does not have any significant impact on the financial performance or position of the Group and of the Company.

2.3 Standards and interpretations issued but not yet effective

The Group and the Company have not adopted the following amendments to MFRS that have been issued but are not yet effective:

	Effective for the financial period beginning on or after
Amendments to MFRS 16: Covid-19 Related Rent Concessions	1 April 2021
Reference to the Conceptual Framework (Amendments to MFRS 3: Business Combinations)	1 January 2022
Property, Plant and Equipment: Proceeds before Intended Use (Amendments to MFRS 116: Property, Plant and Equipment)	1 January 2022
Onerous Contracts: Costs of Fulfilling a Contract (Amendments to MFRS 137: Provisions, Contingent Liabilities and Contingent Assets)	1 January 2022
Annual Improvements to MFRS Standards 2018-2020	1 January 2022
Amendments to MFRS 101: Presentation of Financial Statements: Classification of Liabilities as Current or Non-current	1 January 2023
Amendments to MFRS 101: Presentation of Financial Statements and MFRS Practice Statement 2: Disclosure of Accounting Policies	1 January 2023
Amendments to MFRS 108: Accounting Policies, Changes in Accounting Estimates and Errors: Definition of Accounting Estimates	1 January 2023

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.3 Standards and interpretations issued but not yet effective (cont'd.)

	Effective for the financial period beginning on or after
Amendments to MFRS 112 Income Taxes:	
Deferred Tax related to Assets and Liabilities arising from a Single Transaction	1 January 2023
Amendments to MFRS 10 and MFRS 128: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Deferred

The directors expect that the adoption of the above amendments to MFRS will have no significant impact to the financial statements in the period of initial application except for those discussed below.

(a) Amendments to MFRS 10 and MFRS 128: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

The amendments clarify that:

- gains and losses resulting from transactions involving assets that do not constitute a business, between investor and its associate or joint venture are recognised in the entity's financial statements only to the extent of unrelated investors' interests in the associate or joint venture; and
- gains and losses resulting from transactions involving the sale or contribution of assets to an associate or a joint venture that constitute a business is recognised in full.

As the amendments eliminate ambiguity in the wording of the standard, the directors do not expect the amendments to have any impact on the Group's and the Company's financial statements.

2.4 Summary of significant accounting policies

(a) Basis of consolidation

Pursuant to the restructuring in 2008, the Company was introduced as a new parent company. The introduction of the Company constitutes a Group reconstruction and has been accounted for using merger accounting principles as the combination of the companies meets the relevant criteria for merger, thus depicting the combination of those entities as if they have been in the combination for the current and previous financial years.

Business combinations involving entities under common control are accounted for by applying the merger accounting method. The assets and liabilities of the combining entities are reflected at their carrying amounts reported in the consolidated financial statements of the controlling holding company. Any difference between the consideration paid and the share capital of the 'acquired' entity is reflected within equity as merger reserve/deficit. The profit or loss reflects the results of the combining entities for the full year, irrespective of when the combination takes place.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(a) Basis of consolidation (cont'd.)

The consolidated financial statements comprise the financial statements of the Company and subsidiaries under its control as at 31 December 2021. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if, and only if, the Group has:

- Power over investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee; and
- The ability to use its power over the investee to affect its returns.

Generally, there is a presumption that a majority of voting rights results in control. In order to support this presumption and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over the investee, including:

- The contractual arrangement with the other vote holders of the investee;
- Rights arising from other contractual arrangements; and
- The Group's voting rights and potential voting rights.

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control.

(i) Subsidiaries

Subsidiaries are entities over which the Group has control. Subsidiaries are consolidated from the date on which control is obtained by the Group and are no longer consolidated from the date that control ceases. Total comprehensive income of subsidiaries is attributed to the owners of the parent and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

The Group assessed whether an acquisition of a company is accounted for as business combinations or acquisition of an asset or a group of assets. A business consists of inputs and processes applied to those inputs that have the ability to create outputs, although outputs are not necessarily required as an integrated set to qualify as a business.

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred measured at acquisition date fair value and the amount of any non-controlling interests in the acquiree. For each business combination, the Group elects whether to measure non-controlling interests in the acquiree at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition-related costs are expensed as incurred and included in administrative expenses.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(a) Basis of consolidation (cont'd.)

(i) Subsidiaries (cont'd.)

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at acquisition date. This includes the separation of embedded derivatives in host contracts by the acquirer.

If the business combination is achieved in stages, any previously held equity interest is re-measured at its acquisition date fair value and any resulting gain or loss is recognised in profit or loss. It is then considered in the determination of goodwill.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Contingent consideration classified as an asset or liability that is a financial instrument and within the scope of MFRS 9: *Financial Instruments*, is measured at fair value with changes in fair value recognised either in profit or loss or as a change to other comprehensive income ("OCI"). If the contingent consideration is not within the scope of MFRS 9, it is measured at fair value at each reporting date with changes in fair value recognised in profit or loss. Contingent consideration that is classified as equity is not remeasured and subsequent settlement is accounted for within equity.

The results of subsidiaries acquired or disposed of during the year are included in profit or loss from the effective date of acquisition or up to the effective date of disposal, as appropriate.

Consistent accounting policies are applied to like transactions and events in similar circumstances.

Intragroup transactions, balances and resulting unrealised gains are eliminated upon consolidation and the consolidated financial statements reflect external transactions only. Unrealised losses are eliminated on consolidation unless cost cannot be recovered.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. The carrying amounts of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity.

If the Group loses control of a subsidiary, any gain or loss is recognised in profit or loss and any investment retained in the former subsidiary shall be measured at its fair value at the date when control is lost.

The gain or loss on disposal of a subsidiary is the difference between net disposal proceeds and the Group's share of its net fair value of the assets together with any balance of goodwill and exchange differences that were not previously recognised in profit or loss.

In the Company's separate financial statements, interests in subsidiaries are accounted for at cost less impairment losses. Upon disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in profit or loss.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(a) Basis of consolidation (cont'd.)

(ii) Associates and joint ventures

An associate is an entity in which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, not control or joint control over those policies.

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

The considerations made in determining significant influence or joint control are similar to those necessary to determine control over subsidiaries.

The Group's interests in its associates and joint ventures are accounted for using the equity method.

Under the equity method, the interests in an associate or a joint venture is initially recognised at cost. The carrying amount of the interests is adjusted to recognise changes in the Group's share of net assets of the associate or joint venture since the acquisition date. Goodwill relating to the associate or joint venture is included in the carrying amount of the interests and is neither amortised nor individually tested for impairment.

The profit or loss reflects the Group's share of the results of operations of the associate or joint venture. Any change in OCI of those investees is presented as part of the Group's OCI. In addition, when there has been a change recognised directly in the equity of the associate or joint venture, the Group recognises its share of any changes, when applicable, in the equity. Unrealised gains and losses resulting from transactions between the Group and the associate or joint venture are eliminated to the extent of the interests in the associate or joint venture.

The aggregate of the Group's share of profit or loss of an associate and joint venture is shown on the face of profit or loss outside operating profit and represents profit or loss after tax and non-controlling interests in the subsidiaries of the associate or joint venture.

The financial statements of the associate or joint venture are prepared for the same reporting period as the Group. Where necessary, adjustments are made to bring the accounting policies in line with those of the Group.

After application of the equity method, the Group determines whether it is necessary to recognise an impairment loss on its interests in its associate or joint venture. At each reporting date, the Group determines whether there is objective evidence that the interests in the associate or joint venture is impaired. If there is such evidence, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate or joint venture and its carrying value, then recognises the loss in profit or loss.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(a) Basis of consolidation (cont'd.)

(ii) Associates and joint ventures (cont'd.)

Upon loss of significant influence over the associate or joint control over the joint venture, the Group measures and recognises any retained interests at its fair value. Any difference between the carrying amount of the associate or joint venture upon loss of significant influence or joint control and the fair value of the retained interests and proceeds from disposal is recognised in profit or loss.

In the Company's separate financial statements, interests in associates and joint ventures are accounted for at cost less impairment losses. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in profit or loss.

(b) Goodwill

Goodwill is initially measured at cost (being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interest) and any previous interest held over the net identifiable assets acquired and liabilities assumed. If the fair value of the net assets acquired is in excess of the aggregate consideration transferred, the Group reassesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed and reviews the procedures used to measure the amounts to be recognised at the acquisition date. If the reassessment still results in an excess of the fair value of net assets acquired over the aggregate consideration transferred, then the gain is recognised in profit or loss.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units ("CGU") that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

Where goodwill has been allocated to a CGU and part of the operation within that unit is disposed of, the goodwill associated with the disposed operation is included in the carrying amount of the operation when determining the gain or loss on disposal. Goodwill disposed under these circumstances is measured based on the relative values of the disposed operation and the portion of the CGU retained.

The policy for the recognition and measurement of impairment losses is in accordance with Note 2.4(n). Any impairment losses recognised for goodwill shall not be reversed in the subsequent year.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(c) Property, plant and equipment and depreciation

All items of property, plant and equipment are initially recorded at cost. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the Company and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to profit or loss during the financial year in which they are incurred.

Subsequent to initial recognition, property, plant and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses.

Freehold land and capital work-in-progress are not depreciated. Depreciation of other property, plant and equipment is provided on a straight-line basis to write off the cost of each asset to its residual value over the estimated useful life, at the following annual rates:

Building	2% - 5%
Plant and machinery	20%
Floating pontoons	10%
Motor vehicles	20% - 25%
Renovation, equipment and others	5% - 50%

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the year the asset is derecognised.

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each financial year-end.

Upon the disposal of an item of property, plant and equipment, the difference between the net disposal proceeds and the carrying amount is charged or credited to profit or loss.

(d) Investment properties

Investment properties comprise completed properties and properties under construction which are held either to earn rental income or for capital appreciation or for both. Such properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, completed investment properties are stated at cost less accumulated depreciation and any accumulated impairment losses while investment properties under construction are stated at cost less any accumulated impairment losses.

Depreciation of the completed investment properties is provided for at 2% to 10% per annum on a straight line basis to write off the cost of each asset to its residual value over the estimated useful life. Investment properties under construction are not depreciated.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(d) Investment properties (cont'd.)

Investment properties are derecognised when they have been disposed of or when they are permanently withdrawn from use and no future economic benefit is expected. Any gains or losses on the retirement or disposal of investment properties are recognised in profit or loss in the year in which they arise.

Transfers are made to or from investment property only when there is a change in use. For a transfer from investment property to owner-occupied property, the deemed cost for subsequent accounting is the net carrying amount at the date of change in use. For a transfer from owner-occupied property to investment property, the property is accounted for in accordance with the accounting policy for property, plant and equipment.

(e) Cash and cash equivalents

Cash and cash equivalents comprise cash and bank balances, demand and short-term deposits, and highly liquid investments that are readily convertible to known amount of cash and which are subject to an insignificant risk of changes in value, reduced by bank overdrafts that form an integral part of the Group's cash management.

(f) Inventories

(i) Land held for property development

Land held for property development consists of land where no development activity has been carried out or where development activities are not expected to be completed within the normal operating cycle.

Land held for property development is classified as non-current assets and is stated at cost less impairment losses. Cost consists of land and development expenditure which include borrowing costs relating to the financing of the development. The policy for the recognition and measurement of impairment losses is in accordance with Note 2.4(n).

Land held for property development is transferred to property development cost when the development activities have commenced.

(ii) Property development costs

Property development costs are those assets on which significant works have been undertaken and are expected to be completed within the normal operating cycle.

Property development costs are initially stated at cost. Cost includes:

- Freehold and leasehold rights for land;
- Amounts paid to contractors for construction;

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(f) Inventories (cont'd.)

(ii) Property development costs (cont'd.)

Property development costs are initially stated at cost. Cost includes (cont'd.)

- Borrowing costs, planning and design costs, costs of site preparation, professional fees for legal services, property transfer taxes, construction overheads and other related costs; and
- Non-refundable commission cost.

Property development cost is recognised as an expense when the corresponding revenue is recognised as per accounting policy in Note 2.4(m)(i).

Any expected loss on a development project, including costs to be incurred over the defects liability period, is recognised as an expense immediately.

Property development cost not recognised as an expense is recognised as an asset, which is measured at the lower of cost or net realisable value.

Property development cost of unsold units or units pending transfer of control is transferred to inventories held for sale or inventories under contract of sale once the development is completed.

Property development cost balance includes contract cost assets which comprise of costs to fulfil contracts and costs to obtain contracts in accordance with Note 2.4(ab).

(iii) Inventories held for sale

Units of development properties completed and held for sales are stated at the lower of cost and net realisable value ("NRV"). Costs comprise costs of land acquisition including all related costs incurred subsequent to the acquisition necessary to prepare the land for its intended use, related development costs to projects and direct building costs.

NRV is the estimated selling price in the ordinary course of the business, based on market prices at the reporting date less estimated costs of completion and the estimated costs necessary to make the sale, taking into account the time value of money if material.

(iv) Inventories under contract of sale

Completed inventories under contract of sale are recognised as cost of sales when the control is transferred to customers in accordance to the terms of the contract with customers. The related accounting policies in respect of inventories under contract of sale is similar to those under inventories held for sale.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(g) Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount can be made. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. Where the effect of the time value of money is material, the amount of a provision is the present value of the expenditure expected to be required to settle the obligation. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

(h) Income taxes

(i) Current tax

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

Current taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in OCI or directly in equity.

(ii) Deferred tax

Deferred tax is provided using the liability method on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- where the deferred tax liability arises from the initial recognition of goodwill or of an asset or a liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with interests in subsidiaries, associates and joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(h) Income taxes (cont'd.)

(ii) Deferred tax (cont'd.)

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with interests in subsidiaries, associates and joint ventures, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will be reversed in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax assets to be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity and deferred tax arising from a business combination is adjusted against goodwill on acquisition.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Tax benefits acquired as part of a business combination, but not satisfying the criteria for separate recognition at that date, are recognised subsequently if new information about facts and circumstances changes. The adjustment is either treated as a reduction to goodwill (as long as it does not exceed goodwill) if it was incurred during the measurement period or recognised in profit or loss.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(i) Sales and Service Tax ("SST") and Goods and Services Tax ("GST")

Revenue is recognised net of SST charged to customers. Expenses and assets are recognised inclusive of SST. The amount payable to taxation authority is included as payables in the statements of financial position.

Revenue, expenses and assets are recognised net of the amount of GST except:

- where the GST incurred in a purchase of assets or services is not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- receivables and payables that are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statements of financial position.

The effective date for SST in Malaysia is on 1 September 2018. Prior to this date, Malaysia was under the GST regime.

(j) Zakat

The Group recognises its obligation towards the payment of zakat on business in profit or loss. Zakat is an obligation under the shariah principles and is computed based on a certain basis as approved by the Board of Directors.

(k) Employee benefits

(i) Short-term benefits

Wages, salaries, bonuses and social security contributions are recognised as an expense in the year in which the associated services are rendered by employees of the Group and of the Company. Short-term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences, and short-term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

(ii) Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Group and the Company pay fixed contributions into separate entities or funds and will have no legal or constructive obligation to pay further contributions if any of the funds do not hold sufficient assets to pay all employee benefits relating to employee services in the current and preceding financial years. Such contributions are recognised as an expense in profit or loss as incurred. As required by law, companies in Malaysia make such contributions to the Employees Provident Fund ("EPF").

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(k) Employee benefits (cont'd.)

(iii) Employee share option plans

Employees of the Group receive remuneration in the form of share options as consideration for services rendered. The cost of these equity-settled transactions with employees is measured by reference to the fair value of the options at the date on which the options are granted. This cost is recognised in profit or loss, with a corresponding increase in the employee share option reserve over the vesting period. The cumulative expense recognised at each reporting date until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of options that will ultimately vest. The charge or credit to profit or loss for a period represents the movement in cumulative expense recognised at the beginning and end of that period.

No expense is recognised for options that do not ultimately vest, except for options where vesting is conditional upon a market or non-vesting condition, which are treated as vested irrespective of whether or not the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied. The employee share option reserve is transferred to retained profits upon expiry of the share options. When the options are exercised, the employee share option reserve is transferred to share capital if new shares are issued, or to treasury shares if the options are satisfied by the reissuance of treasury shares.

(l) Foreign currencies

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is also the Company's functional currency.

Transactions in foreign currencies are measured in the respective functional currencies of the Company and its subsidiaries and are recorded on initial recognition in the functional currencies at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Non-monetary items denominated in foreign currencies that are measured at historical cost are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items denominated in foreign currencies measured at fair value are translated using the exchange rates at the date when the fair value was determined.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the reporting date are recognised in profit or loss except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operations, which are recognised initially in OCI and accumulated under foreign currency translation reserve in equity. The foreign currency translation reserve is reclassified from equity to profit or loss of the Group on disposal of the foreign operation.

Exchange differences arising on the translation of non-monetary items carried at fair value are included in profit or loss for the period except for the differences arising on the translation of non-monetary items in respect of which gains and losses are recognised directly in equity. Exchange differences arising from such non-monetary items are also recognised directly in equity.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(l) Foreign currencies (cont'd.)

On consolidation, the assets and liabilities of foreign operations are translated at the rate of exchange prevailing at the reporting date and their profit or loss are translated at exchange rates prevailing at the dates of the transactions. The exchange differences arising on translation for consolidation are recognised in OCI. On disposal of foreign operation, the components of OCI relating to that particular foreign operation are reclassified in profit or loss.

(m) Revenue recognition

Revenue recognition from contracts with customers

Revenue from contracts with customers is recognised when control of the goods or services is transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

(i) Property development and strategic land sale

Revenue from property development is recognised as and when the control of the asset is transferred to the customer and it is probable that the Group will collect the consideration to which it will be entitled in exchange for the asset that will be transferred to the customer. Depending on the terms of the contract and the laws that apply to the contract, control of the asset may transfer over time or at a point in time. Control of the asset is transferred over time if the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

This is generally established when:

- the promised properties are specifically identified by its plot, lot and parcel number and its attributes (such as its size and location) in the sale and purchase agreements and the attached layout plan and the purchasers could enforce its rights to the promised properties if the Group seeks to sell the unit to another purchaser. The contractual restriction on the Group's ability to direct the promised residential property for another use is substantive and the promised properties sold to the purchasers do not have an alternative use to the Group; and
- the Group has the right to payment for performance completed to date and is entitled to continue to transfer to the customer the development units promised and has the rights to complete the construction of the properties and enforce its rights to full payments.

If control of the asset is transferred over time, revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, revenue is recognised at a point in time when the customer obtains control of the asset in accordance with Note 2.4(m)(ii).

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(m) Revenue recognition (cont'd.)

Revenue recognition from contracts with customers (cont'd.)

(i) Property development and strategic land sale (cont'd.)

The Group recognises revenue over time using the input method, which is based on the the level of completion in proportion of cost incurred to date against the expected total construction costs.

Contracts with customers may include multiple promises to customers and therefore accounted for as separate performance obligations. In this case, the transaction price will be allocated to each performance obligation based on the stand-alone selling prices. When these are not directly observable, they are estimated based on expected cost plus margin.

(ii) Completed properties and properties under contract of sale

The Group recognises the revenue at a point in time to the sale of completed properties and properties under contract of sale when the control of the properties has been transferred to the customers and it is probable that the Group will collect the consideration it is entitled to.

(iii) Assets and facilities management

Assets and facilities management income is derived from managing the residential, commercial and retail properties. The income is recognised when such services are rendered.

(iv) Project management

Revenue from provision of project management in relation to property development activities is recognised in the period in which the services are rendered, by reference to completion of the actual service provided as a proportion of the total services to be performed.

(v) Car park collections

Car park collections are recognised net of goods and service tax or sales and service tax and upon services being rendered.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(m) Revenue recognition (cont'd.)

Revenue recognition from contracts with customers (cont'd.)

(vi) Hotel operations

Hotel operations generally consist of room rentals and food and beverage. Room rental revenue is accrued over time on customer-occupied rooms. Revenue from the sales of food and beverage is recognised when the customer receives and consumes, and the Company has a present right to payment for, the food and beverage product. Hotel room rental and food and beverages revenue are recorded based on the published rates, net of discounts.

(vii) Management fees

Management fees on the provision of shared services to subsidiaries are accrued when the services are rendered.

Revenue from other sources

(i) Property investment

Rental income is accounted on a straight-line basis over the period of lease term.

(ii) Dividends

Dividends from subsidiaries, associates and other investments are included in profit or loss when the shareholders' right to receive payment has been established.

(n) Impairment of non-financial assets

The Group and the Company assess at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when an annual impairment assessment for an asset is required, the Group makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's fair value less costs of disposal and its value-in-use. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units ("CGU")).

In assessing value-in-use, the estimated future cash flows expected to be generated by the asset are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where the carrying amount of an asset exceeds its recoverable amount, the asset is written down to its recoverable amount. Impairment losses recognised in respect of a CGU or groups of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to those units or groups of units and then, to reduce the carrying amount of the other assets in the unit or groups of units on a pro-rata basis.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(n) Impairment of non-financial assets (cont'd.)

Impairment losses are recognised in profit or loss except for assets that are previously revalued where the revaluation was taken to OCI. In this case the impairment is also recognised in OCI up to the amount of any previous revaluation.

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase. Impairment loss on goodwill is not reversed in a subsequent period.

(o) Financial instruments: initial recognition and subsequent measurement

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

(i) Financial assets

Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through OCI, and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient, the Group initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under MFRS 15.

In order for a financial asset to be classified and measured at amortised cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest ("SPPI") on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(o) Financial instruments: initial recognition and subsequent measurement (cont'd.)

(i) Financial assets (cont'd.)

Initial recognition and measurement (cont'd.)

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Group commits to purchase or sell the asset.

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- Financial assets at amortised cost (debt instruments);
- Financial assets at fair value through OCI with recycling of cumulative gains and losses (debt instruments);
- Financial assets designated at fair value through OCI with no recycling of cumulative gains and losses upon derecognition (equity instruments); and
- Financial assets at fair value through profit or loss.

Financial assets at amortised cost (debt instruments)

This category is the most relevant to the Group. The Group measures financial assets at amortised cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest rate ("EIR") method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

The Group's financial assets at amortised cost include receivables and amounts due from associates and joint ventures included under other non-current financial assets.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(o) Financial instruments: initial recognition and subsequent measurement (cont'd.)

(i) Financial assets (cont'd.)

Subsequent measurement (cont'd.)

Financial assets at fair value through OCI with recycling of cumulative gains and losses (debt instruments)

The Group measures debt instruments at fair value through OCI if both of the following conditions are met:

- The financial asset is held within a business model with the objective of both holding to collect contractual cash flows and selling; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

For debt instruments at fair value through OCI, interest income, foreign exchange revaluation and impairment losses or reversals are recognised in profit or loss and computed in the same manner as for financial assets measured at amortised cost. The remaining fair value changes are recognised in OCI. Upon derecognition, the cumulative fair value change recognised in OCI is recycled to profit or loss.

The Group's debt instruments at fair value through OCI include investments in quoted debt instruments included under other non-current financial assets.

Financial assets designated at fair value through OCI (equity instruments)

Upon initial recognition, the Group can elect to classify irrevocably its equity investments as equity instruments designated at fair value through OCI when they meet the definition of equity under MFRS 132: *Financial Instruments: Presentation* and are not held for trading. The classification is determined on an instrument-by-instrument basis.

Gains and losses on these financial assets are never recycled to profit or loss. Dividends are recognised as other income in profit or loss when the right of payment has been established, except when the Group benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in OCI. Equity instruments designated at fair value through OCI are not subject to impairment assessment.

The Group elected to classify irrevocably its non-listed equity investments under this category.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(o) Financial instruments: initial recognition and subsequent measurement (cont'd.)

(i) Financial assets (cont'd.)

Subsequent measurement (cont'd.)

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss include financial assets held for trading, financial assets designated upon initial recognition at fair value through profit or loss, or financial assets mandatorily required to be measured at fair value. Financial assets are classified as held for trading if they are acquired for the purpose of selling or repurchasing in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. Financial assets with cash flows that are not solely payments of principal and interest are classified and measured at fair value through profit or loss, irrespective of the business model. Notwithstanding the criteria for debt instruments to be classified at amortised cost or at fair value through OCI, as described above, debt instruments may be designated at fair value through profit or loss on initial recognition if doing so eliminates, or significantly reduces, an accounting mismatch.

Financial assets at fair value through profit or loss are carried in the statements of financial position at fair value with net changes in fair value recognised in profit or loss.

This category includes derivative instruments and listed equity investments which the Group had not irrevocably elected to classify at fair value through OCI. Dividends on equity investments are also recognised as other income in profit or loss when the right of payment has been established.

A derivative embedded in a hybrid contract, with a financial liability or non-financial host, is separated from the host and accounted for as a separate derivative if: the economic characteristics and risks are not closely related to the host; a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative; and the hybrid contract is not measured at fair value through profit or loss. Embedded derivatives are measured at fair value with changes in fair value recognised in profit or loss. Reassessment only occurs if there is either a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required or a reclassification of a financial asset out of the fair value through profit or loss category.

A derivative embedded within a hybrid contract containing a financial asset host is not accounted for separately. The financial asset host together with the embedded derivative is required to be classified in its entirety as a financial asset at fair value through profit or loss.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(o) Financial instruments: initial recognition and subsequent measurement (cont'd.)

(i) Financial assets (cont'd.)

Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e. removed from the statements of financial position) when:

- The rights to receive cash flows from the asset have expired; or
- The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of its continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

Impairment of financial assets

The Group recognises an allowance for expected credit losses ("ECLs") for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months ("a 12-month ECL"). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default ("a lifetime ECL").

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(o) Financial instruments: initial recognition and subsequent measurement (cont'd.)

(i) Financial assets (cont'd.)

Impairment of financial assets (cont'd.)

For trade receivables, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Group considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

(ii) Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts, and derivative financial instruments.

Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the Group that are not designated as hedging instruments in hedge relationships as defined by MFRS 9. Separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(o) Financial instruments: initial recognition and subsequent measurement (cont'd.)

(ii) Financial liabilities (cont'd.)

Subsequent measurement (cont'd.)

Financial liabilities at fair value through profit or loss (cont'd.)

Gains or losses on liabilities held for trading are recognised in profit or loss.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated at the initial date of recognition, and only if the criteria in MFRS 9 are satisfied. The Group has not designated any financial liability as at fair value through profit or loss.

Loans and borrowings

This is the category most relevant to the Group. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in profit or loss.

This category generally applies to interest-bearing loans and borrowings.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in profit or loss.

(iii) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statements of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(p) Financial guarantee contracts

Financial guarantee contracts issued by the Group are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the best estimate of the expenditure required to settle the present obligation at the reporting date and the amount recognised less cumulative amortisation.

(q) Leases

(i) Definition of a lease

A contract is, or contains, a lease if the contract conveys a right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group and the Company assess whether:

- the contract involves the use of an identified asset which this may be specified explicitly or implicitly, and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If the supplier has a substantive substitution right, then the asset is not identified;
- the customer has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and
- the customer has the right to direct the use of the asset. The customer has this right when it has the decision-making rights that are most relevant to changing how and for what purpose the asset is used. In rare cases where the decision about how and for what purpose the asset is used is predetermined, the customer has the right to direct the use of the asset if either the customer has the right to operate the asset; or the customer designed the asset in a way that predetermines how and for what purpose it will be used.

At inception or on reassessment of a contract that contains a lease component, the Group and the Company allocate the consideration in the contract to each lease and non-lease component on the basis of their relative stand-alone prices. However, for leases of properties in which the Group and the Company are a lessee, the Group and the Company have elected not to separate non-lease components and will instead account for the lease and non-lease components as a single lease component.

The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at the inception date. The arrangement is assessed for whether fulfilment of the arrangement is dependent on the use of a specific asset or assets or the arrangement conveys a right to use the asset or assets, even if that right is not explicitly specified in an arrangement.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(q) Leases (cont'd.)

(ii) Recognition and initial measurement

As a lessee

The Group and the Company recognise right-of-use asset and lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the respective Group entities' incremental borrowing rate. Generally, the Group and the Company entities use their incremental borrowing rate as the discount rate.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments less any incentives receivable;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee;
- the exercise price under a purchase option that the Group is reasonably certain to exercise; and
- penalties for early termination of a lease unless the Group is reasonably certain not to terminate early.

The Group excludes variable lease payments that are linked to future performance or usage of the underlying asset from the lease liability. Instead, these payments are recognised in profit or loss in the period in which the performance or use occurs.

The Group has elected not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less and leases of low-value assets. The Group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(q) Leases (cont'd.)

(ii) Recognition and initial measurement (cont'd.)

As a lessor

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease.

To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, the lease is a finance lease; if not, then it is an operating lease.

If an arrangement contains lease and non-lease components, the Group applies MFRS 15 to allocate the consideration in the contract based on the stand-alone selling prices.

When the Group is an intermediate lessor, it accounts for its interests in the head lease and the sublease separately. It assesses the lease classification of a sublease with reference to the right-of-use asset arising from the head lease, not with reference to the underlying asset. If a head lease is a short-term lease to which the Group applies the exemption described above, then it classifies the sublease as an operating lease.

(iii) Subsequent measurement

As a lessee

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term, as follows:

Building	25% - 50%
Plant and equipment	20% - 30%

In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a revision of in-substance fixed lease payments, or if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or if the Group changes its assessment of whether it will exercise a purchase, extension or termination option.

When the lease liability is remeasured, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(q) Leases (cont'd.)

(iii) Subsequent measurement (cont'd.)

As a lessor

The Group recognises lease payments received under operating leases as income on a straight-line basis over the lease term as part of revenue.

(r) Share capital and share issuance expenses

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Ordinary shares are equity instruments.

Ordinary shares are recorded at the proceeds received, net of directly attributable incremental transaction costs.

Dividends on ordinary shares are recognised in equity in the period where shareholders' right to the receipt of payment is established.

(s) Redeemable convertible preference shares ("RCPS")

The redeemable convertible preference shares were regarded as compound instruments, consisting of a liability component and an equity component. The component of redeemable convertible preference shares that exhibited characteristics of a liability is recognised as a financial liability in the statements of financial position, net of transaction costs. The dividends on those shares were recognised as interest expense in profit or loss using the effective interest rate method. Upon issuance of the redeemable convertible preference shares, the fair value of the liability component was determined using a market rate for an equivalent non-convertible debt and this amount was carried as a financial liability in accordance with the accounting policy for other payables.

The residual amount, after deducting the fair value of the liability component, was recognised and included in shareholder's equity, net of transaction costs. The dividends on these shares were recognised in equity in the period in which they were declared.

Transaction costs were apportioned between the liability and equity components of the redeemable convertible preference shares based on the allocation of proceeds to the liability and equity components when the instruments were first recognised.

The RCPS matured in the prior financial year and movements as disclosed in Note 28.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(t) Contingencies

A contingent liability or asset is a possible obligation or asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of uncertain future events not wholly within the control of the Group and the Company.

Contingent liabilities and assets are not recognised in the statements of financial position.

(u) Current versus non-current classification

The Group and the Company present assets and liabilities in statements of financial position based on current/non-current classification. An asset is current when it is:

- Expected to be realised or intended to be sold or consumed in normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realised within twelve months after the reporting period; or
- Cash or cash equivalents unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within twelve months after the reporting period; or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Group and the Company classified all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

(v) Statements of cash flows

The statements of cash flows classify movements in cash and cash equivalents according to operating, investing and financing activities.

The Group and the Company do not consider any of its assets other than deposits with maturity not more than 3 months with financial institutions, which are subject to an insignificant risk of changes in value, cash and bank balances reduced by bank overdraft as meeting the definition of cash and cash equivalents.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(w) Fair value measurements

The Group measures financial instruments, such as, financial assets at fair value through profit or loss at each reporting date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability; or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to by the Group.

The fair value of an asset or a liability is measured with the assumption that when pricing the asset or liability, the market participants would act in their best economic interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair values are measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- (i) Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- (ii) Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- (iii) Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(x) Borrowing costs

Borrowing costs are capitalised as part of the cost of a qualifying asset if they are directly attributable to the acquisition, construction or production of that asset. Capitalisation of borrowing costs commences when the activities to prepare the asset for its intended use or sale are in progress and the expenditures and borrowing costs are incurred.

Borrowing costs are capitalised until the assets are substantially completed for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period they are incurred. Borrowing costs consist of interest and other costs that the Group and the Company incurred in connection with the borrowing of funds.

(y) Deferred income

The profit recognised from the sales of land by the Group to associates and a joint venture is eliminated to the extent of the Group's interests in the companies. Accordingly, the Group recognise the excess of the unrealised profit over the carrying value of the associate or the joint venture as deferred income. The deferred income is realised to profit or loss over the period when the underlying asset of the associate or the joint venture is realised or disposed.

(z) Segment reporting

For management purposes, the Group is organised into operating segments based on their products and services, which are independently managed by the respective segment managers responsible for the performance of the segments under their charge. The segment managers report directly to the management of the Company who regularly reviews the segment results in order to allocate resources to the segments and to assess the segment performance. Additional disclosures on each of these segments are shown in Note 42, including the factors used to identify the reportable segments and the measurement basis of segment information.

(aa) Contract assets and contract liabilities

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Group performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional.

A contract liability is the obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Group transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Group performs the contract.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.4 Summary of significant accounting policies (cont'd.)

(ab) Contract cost assets

(i) Incremental costs of obtaining a contract

The incremental costs of obtaining a contract are those costs that the Group incurs to obtain a contract with a customer which they would not have incurred if the contract had not been obtained.

(ii) Costs to fulfil a contract

The costs incurred in fulfilling a contract with a customer which are not within the scope of other MFRSs such as MFRS 102: Inventories, MFRS 116: Property, Plant and Equipment and MFRS 138: Intangible Assets, are recognised as contract cost assets when all of the following criteria are met:

- costs relate directly to a contract or to an anticipated contract that can be specifically identified;
- the costs generate or enhance resources of the Group that will be used in satisfying (or in continuing to satisfy) performance obligations in the future; and
- the costs are expected to be recovered.

Contract cost assets are amortised on a systematic basis that is consistent with the transfer to the customer of the goods or services to which the asset relates. The amortisation shall be updated subsequently to reflect any significant change to the expected timing of transfer to the customer of the goods or services to which the asset relates in accordance with MFRS 108: Accounting Policies, Changes in Accounting Estimate and Errors.

Impairment loss is recognised in profit or loss to the extent that the carrying amount of the contract cost exceeds:

- the remaining amount of consideration that the Group expects to receive in exchange for the goods or services to which the asset relates; less
- the costs that relate directly to providing those goods or services and that have not been recognised as expenses.

Before an impairment loss is recognised for contract cost, the Group shall recognise any impairment loss for assets related to the contract that are recognised in accordance with other MFRSs, such as MFRS 102, MFRS 116 and MFRS 138. The Group shall include the resulting carrying amount of the contract cost assets in the carrying amount of the cash-generating unit to which it belongs for the purpose of applying MFRS 136: Impairment of Assets to that cash-generating unit.

An impairment loss is reversed when the impairment conditions no longer exist or have improved. Such reversal is recognised in profit or loss.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.5 Critical judgements and accounting estimates

Judgements, estimates and assumptions concerning the future are made in the preparation of the financial statements. They affect the application of the Group's accounting policies, reported amounts of assets, liabilities, income and expenses, and disclosures made. They are assessed on an on-going basis and are based on experience and relevant factors, including expectations of future events that are believed to be reasonable under the circumstances.

(a) Consideration in respect of COVID-19 pandemic

The COVID-19 outbreak was declared a pandemic by the World Health Organisation in 2020. A series of containment measures was introduced in 2020 and 2021 to contain the spread of the virus, with restrictions on inter-state travelling and economic activities. As a result, the sales and construction activities as well as the property investment and hotel operation were impacted. In 2021, the latest containment measure under the National Recovery Plan recently ended in September 2021. On the other hand, stay-at-home restrictions imposed in Victoria, Australia have also affected the settlement of the Group's international projects.

The prolonged pandemic has affected the Group's performance for the past two years. The lack in new product launches which were partially affected by the delayed approval processes from the authorities.

The Group and the Company have accounted for the impact of the pandemic and its consequential effects on the assessment of the recognition and impairment of its assets as disclosed in Notes 2.5(b)(iii),(iv),(v),(viii),(ix) and (x).

(b) Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

(i) Tax recoverable for BND legal case

As disclosed in Note 38(a), Bandar Nusajaya Development Sdn. Bhd. ("BND") received an additional assessment from the Inland Revenue Board ("IRB") for additional tax payable and tax penalty in respect of year of assessment 2006 totalling to RM73.8 million which has been paid in full. As the Group is disputing the additional assessment, the amount paid is recorded as tax recoverable instead of tax expense in the financial statements. The collectability of the tax recoverable of RM73.8 million is dependent on the ultimate outcome of the legal proceedings.

(ii) Additional tax assessment related to tax deductibility of bumiputra quota waiver

During the year, the Group has initiated legal proceeding via UEM Land Berhad ("UEML") in relation to additional tax assessment on deductibility of bumiputra quota waiver being served to UEML amounted to RM8.5 million, details are disclosed in Note 38(d). In addition, a joint venture company was served with additional tax assessment of RM8.6 million, currently appealing at the High Court while certain subsidiaries of the Company are disputing the payment of RM6.5 million in relation to the additional assessment of the same matter.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.5 Critical judgements and accounting estimates (cont'd.)

(b) Key sources of estimation uncertainty (cont'd.)

(ii) Additional tax assessment related to tax deductibility of bumiputra quota waiver (cont'd.)

Upon taking into account the advice from the Group's tax consultants and solicitors, the Group believe that there are reasonable grounds and good basis to appeal and contest the additional assessment. As such, none of the additional tax assessment have been expensed to profit or loss. The recognition of the tax expenses to profit or loss is dependent on the ultimate outcome of the legal proceedings.

(iii) Income tax and deferred tax assets

Judgement is involved in determining the provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain. The Group recognises liabilities for expected tax based on estimates of whether additional taxes will be due.

Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the year in which such determination is made.

Deferred tax assets are recognised for all unused tax losses and unabsorbed capital allowances to the extent that it is probable that taxable profits will be available against which the losses and capital allowances can be utilised. Significant management judgement is required to determine the amount of deferred tax assets can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. The carrying amount of deferred tax as at reporting date is disclosed in Note 21.

(iv) Impairment of goodwill

The Group determines whether goodwill is impaired at least on an annual basis and at other times when such indication exists. This requires an estimation of the fair value less costs of disposal and value-in-use ("VIU") of the cash-generating units ("CGU") to which the goodwill is allocated. Estimating the VIU requires the Group to make an estimate of the expected future cash flows from the CGU and also to apply a suitable discount rate in order to calculate the present value of those cash flows. Details of goodwill are disclosed in Note 19.

(v) Property development costs

The Group recognises property development revenue and expenses in profit or loss over time or at a point in time. The Group recognises revenue over time using the stage of completion method. The stage of completion is determined by reference to the proportion of costs incurred for the work performed to date over the estimated total costs where the outcome of the projects can be reliably estimated.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.5 Critical judgements and accounting estimates (cont'd.)

(b) Key sources of estimation uncertainty (cont'd.)

(v) Property development costs (cont'd)

Significant judgement is required in determining the stage of completion, the extent of the costs incurred and the estimated total revenue and costs, as well as recoverability of the property development projects. Substantial changes in cost estimates, particularly in complex projects have had, and can in future periods have, a significant effect on the Group's profitability. In making the judgement, the Group evaluates based on past experience, external economic factors and by relying on the work of specialists.

Details of the property development costs are disclosed in Note 22.

(vi) Provision for construction costs

The Group recognises a provision for construction costs relating to estimated final claims by contractors which have not been finalised.

Significant judgement is required in determining the extent of the costs to be incurred and in making the judgement, the Group evaluates based on past experience, external economic factors and by relying on the work of specialists.

The carrying amount of the Group's provision for construction costs as at reporting date is disclosed in Note 33.

(vii) Provision for foreseeable losses for low cost housing

Provision for foreseeable losses for low cost housing is recognised for anticipated losses to be incurred for the development of low cost housing under the requirements of the local Government attributable to a premium housing project. The Group is of the view that the expected costs should be accrued progressively as and when the premium housing is constructed.

Significant judgement is required in determining the amount of the foreseeable losses for low cost housing, as the construction of low cost housing is typically over the life of township development spanning more than few financial years. Regulatory, technological and economics changes may result in significant changes to the provision amount which will subsequently affect the profitability of premium housing.

The carrying amount of the Group's provision for foreseeable losses for low cost housing as at reporting date is disclosed in Note 33.

Note to the Financial Statements

31 December 2021

2. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

2.5 Critical judgements and accounting estimates (cont'd.)

(b) Key sources of estimation uncertainty (cont'd.)

(viii) Net realisable value of completed property development units classified as inventories

Inventories held for sale are stated at the lower of cost or net realisable value. The Group estimates the net realisable value of inventories based on an assessment of expected sales prices.

Inventories held for sale are reviewed on a regular basis and the Group will make an allowance for impairment primarily based on historical trends and management estimates of expected and future product demand and related pricing.

Demand and pricing levels could change from time to time. If such factors result in an adverse effect on the Group's products, the Group provides additional allowances for slow moving inventories.

The carrying amount of the Group's inventories held for sale as at 31 December 2021 is disclosed in Note 23(a).

(ix) Impairment of interests in subsidiaries, joint ventures and associates

At each reporting date, the Group and the Company assess if any indication of impairment exists. If there is any indication, the Group and the Company will make an estimate of the recoverable amounts of its interests. This requires an estimation of the fair value less costs of disposal and value-in-use of the cash-generating units of its interests in subsidiaries, joint ventures and associates. Significant judgement is required in determining the estimated realisable value of the net assets and potential third party claims and other liabilities. In making the judgement, the Group and the Company rely on independent accredited third-party valuers and quantity surveyors' assessment. In determining the impairment charge, the market value or the forced sale value of the assets, as the case maybe, are assessed together with the potential third party claims and related liquidation costs.

The carrying amount as at 31 December 2021 is disclosed in Note 15, Note 16(a) and Note 17(a).

(x) Impairment of property, plant and equipment, investment properties, right-of-use assets, land held for development and property development costs

At each reporting date, the Group assesses if any indication of impairment exists. If there is any indication, the Group will make an estimate of the recoverable amounts of its investments. This requires an estimation of the fair value less costs of disposal and value-in-use of the cash-generating units of its investment properties, property, plant and equipment, land held for development, property development costs and right-of-use assets. Significant judgement is required in determining the estimated realisable value of the net assets and potential third party claims and other liabilities. In making the judgement, the Group relies on independent accredited third-party valuers assessment in determining the impairment charge less costs of disposal.

The carrying amount as at 31 December 2021 is disclosed in Note 11, Note 12, Note 13, Note 14 and Note 22.

Note to the Financial Statements

31 December 2021

3. REVENUE

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Revenue from contract with customers	1,157,544	1,103,107	89,096	86,854
Revenue from other sources:				
- Rental income	26,967	33,774	-	-
- Dividend income from short term investments	-	-	2,993	7,186
- Dividend income from subsidiaries	-	-	136,875	134,000
	1,184,511	1,136,881	228,964	228,040
Revenue from contract with customers				
Property development:				
- Sales of development properties	872,251	1,003,785	-	-
- Sales of developed lands	192,149	-	-	-
	1,064,400	1,003,785	-	-
Strategic land sales	26,051	27,943	-	-
Car park collections	18,666	21,043	-	-
Hotel operations	8,889	10,302	-	-
Management fees from subsidiaries	-	-	89,096	86,854
Assets and facilities management and others	39,538	40,034	-	-
	1,157,544	1,103,107	89,096	86,854
Geographical market				
Malaysia	1,115,776	653,230	88,405	85,475
Australia	40,110	448,114	655	1,330
Singapore	1,658	1,763	36	49
	1,157,544	1,103,107	89,096	86,854
Timing of revenue				
At a point in time	286,484	592,613	89,096	86,854
Over time:				
- Property development (Note 25(a))	730,194	490,056	-	-
- Strategic land sales (Note 25(b))	20,415	20,438	-	-
- Sales of developed lands (Note 25(b))	120,451	-	-	-
	1,157,544	1,103,107	89,096	86,854

Note to the Financial Statements

31 December 2021

4. COST OF SALES

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Property development:				
- Sales of development properties	705,431	781,034	-	-
- Sales of developed lands	210,320	-	-	-
	915,751	781,034	-	-
Strategic land sales	22,343	23,776	-	-
Rental income and car park collections	8,530	11,539	-	-
Hotel operations	5,204	6,285	-	-
Costs of services rendered to subsidiaries	-	-	84,852	82,718
Assets and facilities management and others	11,655	15,471	-	-
	963,483	838,105	84,852	82,718

5. OPERATING (LOSS)/PROFIT

The following amounts have been included in arriving at operating (loss)/profit:

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Allowance for doubtful debts:				
- receivables (Note 24(vii))	3,798	8,706	-	-
- amounts due from subsidiaries (Note 26)	-	-	57,431	30,614
Rental expenses of:				
- short-term leases	547	358	911	564
- low-value assets	483	658	590	568
Auditors' remuneration:				
EY and its affiliates:				
- statutory audit for the year:				
- Malaysian operations	965	955	298	303
- overseas operations	582	613	-	-
- non-statutory audit	72	322	72	322
- EY affiliates	521	450	103	69
Other auditors	17	17	-	-
Depreciation of property, plant and equipment (Note 11)	24,024	24,688	7,390	8,009
Depreciation of investment properties (Note 12)	22,546	21,382	-	-
Depreciation of right-of-use assets (Note 13)	9,738	10,892	5,930	6,483
Directors' remuneration (Note (i))	1,563	3,342	1,563	3,342
Staff costs (Note (ii))	100,955	130,632	67,089	71,761

Note to the Financial Statements

31 December 2021

5. OPERATING (LOSS)/PROFIT (CONT'D.)

The following amounts have been included in arriving at operating (loss)/profit: (cont'd.)

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Remeasurement of long term receivables (Note 24(v))	502	3,503	-	-
Write back of allowance for impairment receivables (Note 24(vii))	(273)	(591)	-	-
Net inventories written down	29,158	35,844	-	-
Loss/(gain) on foreign exchange:				
- unrealised	2,993	2,721	(60)	854
- realised	2,339	6,382	66	1
Direct operating expenses arising from investment properties that are:				
- generating rental income	16,963	20,634	-	-
- not generating rental income	6,089	7,392	-	-
Dividend income from short term investments	(3,094)	(7,186)	(2,993)	(7,186)
Interest income:				
- deposits with licensed banks	(4,280)	(6,399)	(1,644)	(1,670)
- accretion of interest on long term receivables (Note 24(v))	(205)	(2,092)	-	-
- subsidiaries	-	-	(140,274)	(135,031)
- joint ventures	(9,200)	(18,811)	(716)	-
- an associate	(431)	(176)	-	-
- others	(8,600)	(6,044)	-	-
Provision for impairment of:				
- interests in subsidiaries (Note 15)	-	-	-	714
- interests in an associate (Note 16(a))	1,170	-	1,170	-
- interests in a joint venture (Note 17(a))	-	-	10,497	34,877
- investment property (Note 12)	12,754	26,476	-	-
- land held for property development (Note 14)	-	17,458	-	-
- property, plant and equipment (Note 11)	8,724	2,566	-	-
- property development costs (Note 22)	20,605	1,065	-	-
- right-of-use asset (Note 13)	-	748	-	-
- amounts due from associates (Note 16(b))	13,332	2,255	-	-
Written off cost for property, plant and equipment (Note 11)	414	-	237	-
Loss/(gain) on disposal of:				
- a subsidiary (Note 47(ii))	842	-	-	-
- property, plant and equipment	(120)	(14)	-	-
Fair value adjustments of investment in an associate (Note 16(a) and 47(ii))	9,813	-	-	-

Note to the Financial Statements

31 December 2021

5. OPERATING (LOSS)/PROFIT (CONT'D.)

The following amounts have been included in arriving at operating (loss)/profit: (cont'd.)

(i) Directors' remuneration

	← Group/Company →			
	2021		2020	
	Salary and other emoluments	Benefits-in -kind	Salary and other emoluments	Benefits-in -kind
	RM'000	RM'000	RM'000	RM'000
Executive director:				
Anwar Syahrin Abdul Ajib ^a	-	-	1,493	94
Non-executive directors:				
	← Group/Company →			
	2021		2020	
Director fees ⁵	Other emoluments ⁵	Director fees ⁵	Other emoluments ⁵	
RM'000	RM'000	RM'000	RM'000	
Dato' Noorazman Abd Aziz	217	41 ¹	179	16 ¹
Christina Foo	197	-	183	-
Dato' Mohd Izani Ghani	149 ²	-	156 ²	-
Zaida Khalida Shaari	154	-	132	-
Effizal Faiz Zulkifly ^b	124 ³	-	121 ³	-
Chari Thandalam Veeravalli Thirumala ^c	158	-	24	-
Poh Ying Loo ^c	165	-	26	-
Datin Sri Badrunnisa Mohd Yasin Khan ^d	75	-	-	-
Yeow Wai Siaw ^d	65	-	-	-
Tan Sri Dr Azmil Khalili Dato' Khalid ^e	74	-	166	-
YM Ungku Suseelawati Ungku Omar ^e	66	-	138	-
Datin Teh Ija Mohd Jalil ^e	78	-	201	-
Tan Sri Dato' Sri Zamzamairani Mohd Isa ^f	-	-	110	66 ⁴
Lim Tian Huat ^f	-	-	80	-
Subimal Sen Gupta ^g	-	-	157	-
	1,522	41	1,673	82
	1,522	41	3,166	176
Total directors' remuneration		1,563		3,342

Note to the Financial Statements

31 December 2021

5. OPERATING (LOSS)/PROFIT (CONT'D.)

(i) Directors' remuneration (cont'd.)

- ^a Resigned on 30 October 2020.
- ^b Appointed on 24 February 2020.
- ^c Appointed on 5 November 2020.
- ^d Appointed on 21 June 2021.
- ^e Retired on 21 June 2021.
- ^f Retired on 9 July 2020.
- ^g Resigned on 7 October 2020.
- ¹ Comprised car-related and other claimable benefits.
- ² Fees for nominees of UEM Group on the Board of the Company are paid to UEM Group.
- ³ Fees for nominees of UEM Group on the Board of the Company are paid to Khazanah.
- ⁴ Comprised car-related benefits and other permissible items/claims, home guard security services and provision of driver.
- ⁵ Excluding SST where applicable.

(ii) Staff costs

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Wages and salaries	85,258	84,380	46,049	45,924
Staff bonus, benefits and welfare	15,770	41,471	12,227	17,566
Statutory contribution to EPF and social security costs	13,778	12,308	7,871	7,329
Training expenses	943	981	942	942
	115,749	139,140	67,089	71,761
Capitalised to:				
Land held for property development (Note 14)	(2,008)	(2,345)	-	-
Property development costs (Note 22)	(12,786)	(6,163)	-	-
	100,955	130,632	67,089	71,761

Note to the Financial Statements

31 December 2021

6. FINANCE COSTS

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Finance costs incurred and accrued during the year on:				
- IMTN, term loans and structured commodity	175,093	155,202	166,912	143,150
- revolving credits and bank overdraft	14,453	21,219	5,025	13,575
- loan from immediate holding company	-	7	-	-
- loan from subsidiaries	-	-	5,919	7,519
- interest on lease liabilities (Note 13)	696	1,207	399	681
- accretion of interest on long term payables	5,454	5,199	-	-
- bank charges	899	1,019	14	11
	196,595	183,853	178,269	164,936
Capitalised in:				
- land held for property development (Note 14)	(45,513)	(41,033)	-	-
- property development costs (Note 22)	(6,024)	(9,794)	-	-
- property, plant, and equipment (Note 11)	-	(125)	-	-
- investment property (Note 12)	(346)	(51)	-	-
	(51,883)	(51,003)	-	-
	144,712	132,850	178,269	164,936

The interest and profit rates for borrowing cost capitalised during the financial year range from 3.01% to 5.32% (2020: 3.70% to 5.32%) per annum.

7. ZAKAT

	Group	
	2021 RM'000	2020 RM'000
Expensed and paid in the financial year	-	1,080

Note to the Financial Statements

31 December 2021

8. INCOME TAX (BENEFIT)/EXPENSE

	Group		Company	
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
Income tax:				
Malaysian income tax	23,987	19,843	910	-
Foreign tax	987	92,656	-	-
(Over)/underprovision in prior years	(2,749)	8,981	2,299	72
	22,225	121,480	3,209	72
Deferred tax (Note 21):				
Relating to origination and reversal of temporary differences	(19,363)	(52,752)	-	-
(Over)/underprovision of deferred tax in prior years	(4,658)	11,577	-	-
	(24,021)	(41,175)	-	-
Total income tax (benefit)/expense	(1,796)	80,305	3,209	72

Domestic income tax is calculated at the Malaysian statutory tax rate of 24% of the estimated assessable profit for the financial year.

Taxation for other jurisdictions is calculated at the rates prevailing in the respective jurisdictions.

A reconciliation of income tax (benefit)/expense applicable between (loss)/profit before zakat and income tax at the statutory income tax rate and income tax (benefit)/expense at the effective income tax rate of the Group and of the Company is as follows:

	Group		Company	
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
(Loss)/profit before zakat and income tax	(213,921)	(195,331)	11,506	7,632
Taxation at Malaysian statutory tax rate of 24% (2020: 24%)	(51,341)	(46,879)	2,761	1,832
Effect of different tax rates in other countries	(926)	7,732	-	-
Income not subject to tax	(1,074)	(2,385)	(22,672)	(33,891)
Expenses not deductible for tax purposes	26,600	33,514	20,821	32,059
Deferred tax assets not recognised during the year	21,644	35,964	-	-
Reversal of deferred tax assets	13,823	16,537	-	-
Tax effect on share of associates' and joint ventures' results	(3,115)	15,523	-	-
(Over)/underprovision of income tax in prior years	(2,749)	8,981	2,299	72
(Over)/underprovision of deferred tax in prior years	(4,658)	11,577	-	-
Zakat deduction	-	(259)	-	-
Tax (benefit)/expense for the year	(1,796)	80,305	3,209	72

Note to the Financial Statements

31 December 2021

9. DIVIDEND

Since the end of the previous financial year, no dividend has been paid by the Company.

The directors do not recommend the payment of any dividend in respect of the current financial year.

10. LOSS PER SHARE

Loss per share are calculated by dividing loss for the financial year attributable to owners of the parent by the weighted average number of ordinary shares in issue during the financial year.

	Group	
	2021	2020
Loss for the year attributable to owners of the parent (RM'000)	(213,047)	(277,284)
Weighted average number of ordinary shares in issue ('000)	5,058,476	5,058,476
Loss per share (sen)	(4.2)	(5.5)

There have been no other transactions involving ordinary shares between the reporting date and the date of authorisation of these financial statements.

Note to the Financial Statements

31 December 2021

11. PROPERTY, PLANT AND EQUIPMENT

Group	Freehold land RM'000	Building RM'000	Capital work-in- progress RM'000	Plant and machinery RM'000	Floating pontoons RM'000	Motor vehicles RM'000	Renovation, equipment and others RM'000	Total RM'000
At 31 December 2021								
Net carrying amount at								
1 January 2021	14,896	344,740	3,633	70,953	-	86	44,306	478,614
Additions	-	-	1,460	190	-	-	1,265	2,915
Write-off (Note 5)	-	-	-	(2)	-	-	(412)	(414)
Foreign currency translation	-	(339)	-	-	-	-	(100)	(439)
Transfer to investment properties (Note 12)	-	-	(1,241)	-	-	-	-	(1,241)
Reclassification	-	-	(226)	-	-	-	226	-
Depreciation charge (Note 5)	-	(8,150)	-	(4,866)	-	(77)	(10,931)	(24,024)
Impairment (Note 5)	-	-	-	(8,724)	-	-	-	(8,724)
Net carrying amount at 31 December 2021	14,896	336,251	3,626	57,551	-	9	34,354	446,687
Cost	14,896	372,119	3,626	104,890	6,476	8,996	110,949	621,952
Accumulated depreciation	-	(35,868)	-	(36,049)	(6,476)	(8,987)	(76,595)	(163,975)
Accumulated impairment	-	-	-	(11,290)	-	-	-	(11,290)
Net carrying amount	14,896	336,251	3,626	57,551	-	9	34,354	446,687

Included in capital work-in-progress is the borrowing cost of RMNil (2020: RM125,000) for the construction of buildings.

Note to the Financial Statements

31 December 2021

11. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

Group	Freehold land RM'000	Building RM'000	Capital work-in-progress RM'000	Plant and machinery RM'000	Floating pontoons RM'000	Motor vehicles RM'000	Renovation, equipment and others RM'000	Total RM'000
At 31 December 2020								
Net carrying amount at 1 January 2020	14,882	305,220	14,651	78,814	28	191	42,270	456,056
Additions	-	1,682	6,485	-	-	-	1,619	9,786
Foreign currency translation	-	170	-	-	-	-	86	256
Transfer to investment properties (Note 12)	-	-	(3,569)	-	-	-	(1,312)	(4,881)
Transfer from land held for development costs (Note 14)	14	-	-	-	-	-	-	14
Transfer to property development cost (Note 22)	-	44,637	-	-	-	-	-	44,637
Reclassification	-	-	(13,934)	-	-	-	13,934	-
Depreciation charge (Note 5)	-	(6,969)	-	(5,295)	(28)	(105)	(12,291)	(24,688)
Impairment (Note 5)	-	-	-	(2,566)	-	-	-	(2,566)
Net carrying amount at 31 December 2020	14,896	344,740	3,633	70,953	-	86	44,306	478,614
Cost	14,896	372,458	3,633	104,927	6,476	9,787	109,898	622,075
Accumulated depreciation	-	(27,718)	-	(31,408)	(6,476)	(9,701)	(65,592)	(140,895)
Accumulated impairment	-	-	-	(2,566)	-	-	-	(2,566)
Net carrying amount	14,896	344,740	3,633	70,953	-	86	44,306	478,614

Note to the Financial Statements

31 December 2021

11. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

Company	Capital work-in- progress RM'000	Renovation, equipment and others RM'000	Total RM'000
At 31 December 2021			
Net carrying amount at 1 January 2021	227	30,410	30,637
Additions	319	624	943
Disposal	(227)	-	(227)
Write-off (Note 5)	-	(237)	(237)
Reclassification	(226)	226	-
Depreciation charge (Note 5)	-	(7,390)	(7,390)
Net carrying amount at 31 December 2021	93	23,633	23,726
Cost	93	42,454	42,547
Accumulated depreciation	-	(18,821)	(18,821)
Net carrying amount	93	23,633	23,726
At 31 December 2020			
Net carrying amount at 1 January 2020	15,849	16,596	32,445
Additions	2,363	3,852	6,215
Adjustment to cost estimates	(4)	-	(4)
Disposal	-	(10)	(10)
Reclassification	(17,981)	17,981	-
Depreciation charge (Note 5)	-	(8,009)	(8,009)
Net carrying amount at 31 December 2020	227	30,410	30,637
Cost	227	41,841	42,068
Accumulated depreciation	-	(11,431)	(11,431)
Net carrying amount	227	30,410	30,637

Note to the Financial Statements

31 December 2021

12. INVESTMENT PROPERTIES

Group	Investment properties under construction RM'000	Completed investment properties RM'000	Total RM'000
Cost			
At 1 January 2021	14,638	955,761	970,399
Additions	6,226	4,156	10,382
Transfer from property, plant and equipment (Note 11)	1,241	-	1,241
Foreign translation	-	(2,207)	(2,207)
At 31 December 2021	22,105	957,710	979,815
Accumulated depreciation			
At 1 January 2021	-	(119,991)	(119,991)
Depreciation charge (Note 5)	-	(22,546)	(22,546)
At 31 December 2021	-	(142,537)	(142,537)
Accumulated impairment			
At 1 January 2021	-	(26,476)	(26,476)
Impairment charge (Note 5)	-	(12,754)	(12,754)
At 31 December 2021	-	(39,230)	(39,230)
Net carrying amount	22,105	775,943	798,048
Fair value of investment properties (Note 40)	#	1,082,102	1,082,102

Impairment losses of investment properties

At the reporting date, the Group conducted an impairment review of its investment properties, principally based on the independent accredited third-party valuers assessment, which represents the directors' estimation of the market value less costs of disposal.

The COVID-19 pandemic and restricted movement control order have affected the retail business with the reduction of footfall of customers. This resulted to decline in profitability and occupancy rates of the retails business during those periods, hence affected the market value of the properties which gave rise to recognition of impairment loss amounting to RM12,754,000 (2020: RM26,476,000).

Note to the Financial Statements

31 December 2021

12. INVESTMENT PROPERTIES (CONT'D.)

Group	Investment properties under construction RM'000	Completed investment properties RM'000	Total RM'000
Cost			
At 1 January 2020	-	944,220	944,220
Additions	11,069	2,593	13,662
Transfer from property, plant and equipment (Note 11)	3,569	1,312	4,881
Foreign translation	-	7,636	7,636
At 31 December 2020	14,638	955,761	970,399
Accumulated depreciation			
At 1 January 2020	-	(98,609)	(98,609)
Depreciation charge (Note 5)	-	(21,382)	(21,382)
At 31 December 2020	-	(119,991)	(119,991)
Accumulated impairment			
At 1 January 2020	-	-	-
Impairment charge (Note 5)	-	(26,476)	(26,476)
At 31 December 2020	-	(26,476)	(26,476)
Net carrying amount	14,638	809,294	823,932
Fair value of investment properties (Note 40)	#	1,103,121	1,103,121

* *The fair value of the investment properties under construction cannot be reliably determined and accordingly, no fair value information is being disclosed.*

The Group has no restrictions on the realisability of its investment properties and no significant contractual obligations to purchase, construct or develop investment properties or for repairs, maintenance and enhancements.

The fair value of the investment properties has been substantially arrived at via valuation performed by accredited independent valuers, in which categorised within the fair value hierarchy (Level 3), as the fair value is measured using inputs that are not based on observable market data.

The fair value of investment properties described above was based on conditions existing as at 31 December 2021.

Included in investment properties under construction is the borrowing cost of RM346,000 (2020: RM51,000) for the construction of a building.

Note to the Financial Statements

31 December 2021

13. RIGHT-OF-USE ASSETS

Group	Buildings	Plant and equipment	Total
	RM'000	RM'000	RM'000
At 1 January 2021	17,357	54	17,411
Addition	11	-	11
Depreciation (Note 5)	(9,694)	(44)	(9,738)
At 31 December 2021	7,674	10	7,684
At 1 January 2020	28,425	104	28,529
Addition	522	-	522
Depreciation (Note 5)	(10,842)	(50)	(10,892)
Impairment (Note 5)	(748)	-	(748)
At 31 December 2020	17,357	54	17,411

Company	Buildings	
	2021 RM'000	2020 RM'000
At 1 January	10,932	17,200
Addition	-	537
Write-off	(15)	(322)
Depreciation (Note 5)	(5,930)	(6,483)
At 31 December	4,987	10,932

The Group and the Company lease a number of offices and buildings for a period of between 1 year and 3 years, with fixed rents and an option to renew the lease.

Group	Buildings	Plant and equipment	Total
	RM'000	RM'000	RM'000
Lease liabilities			
At 1 January 2021	20,371	57	20,428
Addition	11	-	11
Accretion of interest (Note 6)	694	2	696
Billings	(12,086)	(47)	(12,133)
At 31 December 2021	8,990	12	9,002
Analysed into:			
Non-current	284	2	286
Current	8,706	10	8,716
	8,990	12	9,002

Note to the Financial Statements

31 December 2021

13. RIGHT-OF-USE ASSETS (CONT'D.)

Group	Buildings RM'000	Plant and equipment RM'000	Total RM'000
Lease liabilities			
At 1 January 2020	29,988	106	30,094
Addition	522	-	522
Accretion of interest (Note 6)	1,203	4	1,207
Billings	(11,342)	(53)	(11,395)
At 31 December 2020	20,371	57	20,428
Analysed into:			
Non-current	8,549	11	8,560
Current	11,822	46	11,868
	20,371	57	20,428

Company	Buildings	
	2021 RM'000	2020 RM'000
Lease liabilities		
At 1 January	11,619	17,808
Addition	-	537
Write-off	(15)	(333)
Accretion of interest (Note 6)	399	681
Billings	(6,534)	(7,074)
At 31 December	5,469	11,619
Analysed into:		
Non-current	126	5,469
Current	5,343	6,150
	5,469	11,619

The maturity analysis of lease liabilities is disclosed as below:

Group	Future minimum lease payments RM'000	Interest RM'000	Present value of minimum lease payments RM'000
2021	RM'000	RM'000	RM'000
Within 1 year	8,883	167	8,716
Between 2 and 5 years	288	2	286

Note to the Financial Statements

31 December 2021

13. RIGHT-OF-USE ASSETS (CONT'D.)

The maturity analysis of lease liabilities is disclosed as below: (con'td.)

Group	Future minimum lease payments	Interest	Present value of minimum lease payments
2020	RM'000	RM'000	RM'000
Within 1 year	12,549	681	11,868
Between 2 and 5 years	8,729	169	8,560

Company	Future minimum lease payments	Interest	Present value of minimum lease payments
2021	RM'000	RM'000	RM'000
Within 1 year	5,446	103	5,343
Between 2 and 5 years	128	2	126

2020			
Within 1 year	6,550	400	6,150
Between 2 and 5 years	5,574	105	5,469

Sale and leaseback

In 2015, the Group sold an office building and leased the building back for seven years. This sale and leaseback transaction enabled the Group to gain access more capital while continuing to use the office building. The rent is adjusted every two years after the first tenancy period of three years to reflect increases in local market rents for similar properties.

Note to the Financial Statements

31 December 2021

14. LAND HELD FOR PROPERTY DEVELOPMENT

	Group	
	2021	2020
	RM'000	RM'000
Cost		
At 1 January	5,832,747	5,611,632
Additions	710,525	354,444
Disposal	(2,498)	(2,000)
Disposal of controlling interest in a subsidiary (Note 47)	(901,373)	-
Impairment (Note 5)	-	(17,458)
Transfer to property, plant and equipment (Note 11)	-	(14)
Transfer to property development costs (Note 22)	(176,454)	(113,857)
At 31 December	5,462,947	5,832,747

As at the reporting date, land and related development expenditures of RM755,763,000 (2020: RM749,400,000) are pledged as securities for the borrowing facilities granted to the Group as disclosed in Note 32(a).

Included in the additions to the land held for property development of the Group during the financial year are as follows:

	Group	
	2021	2020
	RM'000	RM'000
Interest capitalised (Note 6)	45,513	41,033
Staff costs (Note 5(ii))	2,008	2,345

Included in land held for property development of the Group are parcels of land committed through the Master Agreement ("MA") between UEM Land Berhad ("UEM Land"), a wholly-owned subsidiary of the Company with Ascendas Land (Malaysia) Sdn. Bhd. ("Ascendas").

The Master Agreement was entered on 23 October 2012 whereby UEM Land has granted the option for Ascendas to purchase 519 acres of land within the nine years period commencing from the date of the Master Agreement. As at the end of the financial year, 399 acres of land remain unsold. The options had lapsed during the year.

Impairment losses of land held for property development

At the reporting date, the Group conducted an impairment review on land held for property development, principally based on the independent accredited third-party valuers' assessment, which represents the directors' estimation of the market value less costs of disposal.

The review has not resulted in further impairment other than those recognised in prior year (2020: RM17,458,000). In prior year, the impairment losses arose mainly due to COVID-19 pandemic which resulted in a drop of market values of the assets.

Note to the Financial Statements

31 December 2021

15. INTERESTS IN SUBSIDIARIES

	Company	
	2021 RM'000	2020 RM'000
Investment in subsidiaries, unquoted shares		
At 1 January/31 December	3,181,299	3,181,299
Investment in RCPS/RPS, issued by subsidiaries		
At 1 January/31 December	1,155,212	1,155,212
Impairment losses		
At 1 January	(18,830)	(18,116)
Impairment losses (Note 5)	-	(714)
At 31 December	(18,830)	(18,830)
	4,317,681	4,317,681

Details of the subsidiaries are disclosed in Note 43.

Impairment losses of interests in subsidiaries

At the reporting date, the Company conducted an impairment review of its interests in certain subsidiaries, principally based on the Company's share of net assets in these subsidiaries, which represents the directors' estimation of fair value less costs of disposal of these subsidiaries. In the prior year, the Company recognised an impairment of RM714,000.

Note to the Financial Statements

31 December 2021

16a. INTERESTS IN ASSOCIATES

	Group	
	2021 RM'000	2020 RM'000
Investment in associates, unquoted shares		
At 1 January	56,553	56,553
Addition in an associate resulting from disposal of controlling interest in a subsidiary (Note 47)	363,371	-
Fair value adjustment (Note 5)	(9,813)	-
Written off (Note 5)	(1,170)	-
At 31 December	408,941	56,553
Investment in RPS, issued by an associate		
At 1 January	360,000	360,000
Addition in an associate resulting from disposal of controlling interest in a subsidiary (Note 47)	3,600	-
At 31 December	363,600	360,000
Share of post-acquisition reserves		
At 1 January	95,685	103,313
Share of reserve during the year	8,754	(7,628)
At 31 December	104,439	95,685
Foreign currency translation	(26,622)	(25,627)
	850,358	486,611

During the year, Aura Muhibah Sdn. Bhd. is reclassified from interest in subsidiary to interest in associate as result of disposal of controlling interest in a subsidiary. Details are disclosed in Note 47.

	Company	
	2021 RM'000	2020 RM'000
Investment in an associate, unquoted shares		
At 1 January	1,170	1,170
Written off (Note 5)	(1,170)	-
At 31 December	-	1,170

Details of associates are disclosed in Note 44.

Note to the Financial Statements

31 December 2021

16a. INTERESTS IN ASSOCIATES (CONT'D.)

Summarised financial information in respect of Group's material associates is set out below. The summarised financial information represents the amounts in the financial statements of the associates and not the Group's share of those amounts.

Summarised statement of financial position

	Scope Energy Sdn. Bhd.		Setia Haruman Sdn. Bhd.		Aura Muhibah Sdn. Bhd.	
	2021	2020	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Non-current assets	883,996	883,995	333,476	1,123,433	901,377	-
Current assets	18,445	19,197	566,199	1,583,672	15,122	-
Total assets	902,441	903,192	899,675	2,707,105	916,499	-
Non-current liabilities	-	-	-	1,880,534	-	-
Current liabilities	44	39	247,790	218,096	736	-
Total liabilities	44	39	247,790	2,098,630	736	-
Net assets	902,397	903,153	651,885	608,475	915,763	-

Summarised statement of comprehensive income

	Scope Energy Sdn. Bhd.		Setia Haruman Sdn. Bhd.		Aura Muhibah Sdn. Bhd.	
	2021	2020	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Revenue	-	-	62,478	110,002	-	-
Profit/(loss) before tax	303	476	53,828	(30,236)	4,135	-
Total comprehensive income/(expense)	244	384	43,410	(24,384)	3,335	-

Note to the Financial Statements

31 December 2021

16a. INTERESTS IN ASSOCIATES (CONT'D.)

Summarised financial information in respect of Group's material associates is set out below. The summarised financial information represents the amounts in the financial statements of the associates and not the Group's share of those amounts. (cont'd)

Reconciliation of the summarised financial information presented above to the carrying amount of the Group's interests in associates

	Scope Energy Sdn. Bhd.		Setia Haruman Sdn. Bhd.		Aura Muhibah Sdn. Bhd.	
	2021	2020	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Net assets at 1 January	903,153	902,769	608,475	632,859	-	-
Profit/(loss) for the year	244	384	43,410	(24,384)	3,335	-
Addition in an associate resulting from disposal of controlling interest in a subsidiary	-	-	-	-	917,428	-
Dividend paid	(1,000)	-	-	-	(5,000)	-
Net assets at 31 December	902,397	903,153	651,885	608,475	915,763	-
Interests in associate	40%	40%	25%	25%	40%	-
	360,959	361,261	162,971	152,119	366,305	-
Unrealised profit arising from land sales	(35,902)	(35,902)	-	-	-	-
Fair value adjustments of options in investments	-	-	-	-	(9,813)	-
Carrying value of Group's interest	325,057	325,359	162,971	152,119	356,492	-

Aggregate information of associates that are not individually material.

	2021	2020
	RM'000	RM'000
The Group's share of loss before tax	(1,130)	(1,686)
The Group's share of loss after tax	(1,130)	(1,686)

Apart from as disclosed in Note 38, there is no material contingent liability and capital commitment relating to associates as at 31 December 2021 and 31 December 2020.

Note to the Financial Statements

31 December 2021

16b. AMOUNTS DUE FROM ASSOCIATES

	2021 RM'000	2020 RM'000
Group		
Amount due from associates	15,976	12,950
Accumulated impairment losses		
At 1 January	(2,255)	-
Impairment losses (Note 5)	(13,332)	(2,255)
At 31 December	(15,587)	(2,255)
	389	10,695
Analysed into:		
Non-current	-	9,745
Current	389	950
	389	10,695

Amounts due from associates are unsecured, non-interest bearing and repayable on demand except for amount of RMNil (2020: RM9,745,000) which bears interest at an average rate of Nil% (2020: 5.5%) per annum.

Company

Amount due from an associate is unsecured, non-interest bearing and repayable on demand.

Note to the Financial Statements

31 December 2021

17a. INTERESTS IN JOINT VENTURES

	2021 RM'000	2020 RM'000
Group		
Investment in joint ventures, unquoted shares		
At 1 January/31 December	33,954	33,954
Investment in Redeemable Convertible Loan Stocks ("RCULS"), RCPS and RPS, issued by joint ventures		
At 1 January	697,021	697,021
Additional investment (Note (i))	900	-
At 31 December	697,921	697,021
Share of post-acquisition reserves	38,277	137,084
Amounts due from joint ventures (Note (ii))	184,506	182,273
Accumulated impairment losses	(61,320)	(61,320)
	893,338	989,012
Company		
Investments in joint ventures, unquoted shares		
At 1 January/31 December	23,580	23,580
Investment in RCULS, RCPS and RPS, issued by joint ventures		
At 1 January/31 December	502,562	502,562
Impairment losses (Note (iv))	(231,553)	(221,056)
At 31 December	294,589	305,086

Note to the Financial Statements

31 December 2021

17a. INTERESTS IN JOINT VENTURES (CONT'D.)

- (i) During the year, UEM Land Berhad, a wholly-owned subsidiary of the Company subscribed for additional Redeemable Preference Shares at RM1.00 per share in FASTrack Iskandar Sdn. Bhd. for total cash consideration of RM900,000.
- (ii) Amounts due from joint ventures are unsecured and non-interest bearing. The Group views the non-trade amounts due from joint ventures as part of the Group's interests in joint ventures.
- (iii) Apart from as disclosed in Note 38, there is no material contingent liability and capital commitment relating to joint ventures as at 31 December 2021 and 31 December 2020.
- (iv) At the reporting date, the Company conducted an impairment review of its interests in certain joint ventures, principally based on the share of net assets in these joint ventures, which represent the directors' estimation of fair value less costs of disposal in these joint ventures.

The impairment losses of RM10,497,000 (2020: RM34,877,000) arose mainly due to the decline in recoverable amounts which comprise of lower values of the properties held by a joint venture due to COVID-19 pandemic.

Note to the Financial Statements

31 December 2021

17a. INTERESTS IN JOINT VENTURES (CONT'D.)

- (v) Summarised financial information in respect of Group's material joint ventures is set out below. The summarised information represents the amounts in the financial statements of the joint ventures and not the Group's share of those amounts.

Summarised statement of financial position

	FASTrack Iskandar Sdn. Bhd.		Nusajaya Tech Park Sdn. Bhd.		Nusajaya Lifestyle Sdn. Bhd.		Horizon Hills Development Sdn. Bhd.		Nusajaya Premier Sdn. Bhd.		Sunrise MCL Land Sdn. Bhd.		Total	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Non-current assets	204,726	203,850	4,535	9,530	173,480	191,191	226,667	201,225	194,127	194,636	125,635	133,318	929,170	933,750
Cash and cash equivalents	2,640	2,564	47,476	21,263	478	710	75,575	243,687	313	249	43,580	48,745	170,062	317,218
Other current assets	87,463	87,163	114,659	153,019	3,033	6,665	706,468	634,216	13,643	10,470	76,285	79,934	1,001,551	971,467
Total current assets	90,103	89,727	162,135	174,282	3,511	7,375	782,043	877,903	13,956	10,719	119,865	128,679	1,171,613	1,288,685
Total assets	294,829	293,577	166,670	183,812	176,991	198,566	1,008,710	1,079,128	208,083	205,355	245,500	261,997	2,100,783	2,222,435
Current liabilities	34	-	-	-	-	-	26,604	122,387	15,090	15,206	1,311	1,281	43,039	138,874
Trade and other payables and provisions	13	48	6,225	8,861	32,657	33,967	75,629	74,832	981	157	14,583	39,088	130,088	156,953
Total current liabilities	47	48	6,225	8,861	32,657	33,967	102,233	197,219	16,071	15,363	15,894	40,369	173,127	295,827
Non-current liabilities	-	84	-	13,845	-	-	225,455	31,203	-	-	-	-	225,455	45,132
Trade and other payables and provision	-	-	-	-	-	-	4,727	9,723	-	-	-	-	4,727	9,723
Total non-current liabilities	-	84	-	13,845	-	-	230,182	40,926	-	-	-	-	230,182	54,855
Total liabilities	47	132	6,225	22,706	32,657	33,967	332,415	238,145	16,071	15,363	15,894	40,369	403,309	350,682
Net assets	294,782	293,445	160,445	161,106	144,334	164,599	676,295	840,983	192,012	189,992	229,606	221,628	1,697,474	1,871,753

Note to the Financial Statements

31 December 2021

17a. INTERESTS IN JOINT VENTURES (CONT'D.)

- (v) Summarised financial information in respect of Group's material joint ventures is set out below. The summarised information represents the amounts in the financial statements of the joint ventures and not the Group's share of those amounts. (cont'd.)

Summarised statement of comprehensive income

	FASTrack Iskandar Sdn. Bhd.		Nusajaya Tech Park Sdn. Bhd.		Nusajaya Lifestyle Sdn. Bhd.		Horizon Hills Development Sdn. Bhd.		Nusajaya Premier Sdn. Bhd.		Sunrise MCL Land Sdn. Bhd.		Total	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Revenue	-	-	27,443	15,612	4,548	5,760	181,150	150,803	-	-	63,929	82,971	277,770	255,146
Depreciation, amortisation impairment loss	-	-	-	-	(20,194)	(31,460)	(2,471)	(2,873)	-	-	(218)	(166)	(22,883)	(34,499)
Interest income	17	104	436	670	120	40	-	-	228	287	393	588	1,194	1,689
Interest expenses	-	(1,190)	(527)	(1,111)	(590)	(714)	(1,440)	(4,143)	(728)	(901)	(100)	(100)	(3,385)	(8,159)
(Loss)/Profit before tax	(1,663)	(2,110)	77	(2,297)	(20,265)	(37,880)	46,463	30,995	2,658	(885)	26,287	17,475	53,557	5,298
Income tax expenses	-	-	(738)	107	-	-	(11,151)	(7,439)	(638)	-	(6,309)	(4,194)	(18,836)	(11,526)
(Loss)/Profit after tax	(1,663)	(2,110)	(661)	(2,190)	(20,265)	(37,880)	35,312	23,556	2,020	(885)	19,978	13,281	34,721	(6,228)
Total comprehensive (expense)/income	(1,663)	(2,110)	(661)	(2,190)	(20,265)	(37,880)	35,312	23,556	2,020	(885)	19,978	13,281	34,721	(6,228)

Note to the Financial Statements

31 December 2021

17b. AMOUNTS DUE FROM JOINT VENTURES

	Group		Company	
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
Amounts due from joint ventures				
- Non-current (Note (i))	165,309	173,252	11,000	10,200
- Current (Note (ii))	82,120	61,104	29,672	25,620
	247,429	234,356	40,672	35,820

Group

- (i) Amounts due from joint ventures are unsecured, not expected to be repayable in the next 12 months and bear interest at average rates of 5.4% (2020: 5.5%) per annum.
- (ii) Amounts due from these joint ventures are unsecured, non-interest bearing and repayable on demand except for an amount of RM6,020,000 (2020: RM6,021,000) which bears interest at an average rate of 6.4% (2020: 6.7%) per annum.

Company

- (i) Amounts due from joint ventures are unsecured, not expected to be repayable in the next 12 months and bear interest at average rate of 7.02% (2020: 7.02%) per annum.
- (ii) Amounts due from these joint ventures are unsecured, non-interest bearing and repayable on demand.

18. OTHER INVESTMENTS

	Group and Company	
	2021	2020
	RM'000	RM'000
Fair value through profit or loss:		
Sukuk Prihatin	-	5,000
Unquoted shares in Malaysia	22,525	22,525
Less: Accumulated impairment losses	(22,525)	(22,525)
	-	-

During the financial year, the Group and the Company have reclassified the "Sukuk Prihatin" to short term investment since the maturity period will be ending on 22 September 2022. The "Sukuk Prihatin" issued by Government of Malaysia which earns profit at 2.0% (2020: 2.0%) per annum.

Note to the Financial Statements

31 December 2021

19. GOODWILL

Goodwill arising from business combinations has been allocated into two individual cash-generating units ("CGU"), comprising two subsidiary groups principally engaged in property development activities for impairment testing. The carrying amount of goodwill allocated to CGU is as follows:

	Group	
	2021	2020
	RM'000	RM'000
At 1 January/31 December	621,409	621,409

Assumptions and approach used

The recoverable amounts of the CGU have been determined based on fair value less costs of disposal and value-in-use calculations using cash flow projections from financial budgets approved by the management covering a five-year period. The management has applied a pre-tax discount rate of 12.5% (2020: 12.5%).

The calculations of value-in-use for the CGU are most sensitive to the following assumptions:

- Budgeted gross margins - Gross margins are based on historical trend of gross margins for the CGU.
- Pre-tax discount rates - Discount rates reflect the weighted average cost of capital of the CGU.
- Sales take-up rate - Sales take-up rate is based on historical trend of the market of which the CGU operates.

In determining fair value less costs of disposal of the properties, the Group relies on the works performed by the accredited independent valuers. In the absence of such valuation, the Group applies the previous transacted price.

There remains a risk that, due to unforeseen changes in the global economic condition and/or in the economy in which the CGU operates, the gross margins and sales take-up rate for property development may be adversely affected.

Impact of possible changes in key assumptions

The sensitivity tests indicated that with an increase in the discount rate by 4% or a reduction in the market value of identifiable assets by 16% or a reduction in the net development value of property sales by 6%, there will be no impairment loss required where other realistic variations remained the same.

The calculation for value-in-use for the CGU described above was based on conditions existing as at 31 December 2021. The Group will continue to monitor and assess the assumptions applied.

Note to the Financial Statements

31 December 2021

20. CASH, BANK BALANCES AND DEPOSITS

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Deposits with licensed banks (Note (i))	81,577	37,062	45,000	-
Cash and bank balances (Note (ii))	771,450	1,049,207	16,360	23,487
	853,027	1,086,269	61,360	23,487
Bank overdraft (Note 32(e))	(4,823)	(5,537)	-	-
Cash and cash equivalents	848,204	1,080,732	61,360	23,487

- (i) The average interest rates and maturity of deposits of the Group as at financial year end were 1.01% per annum (2020: 0.36% per annum) and 62 days (2020: 41 days) respectively.

The average interest rates and maturity of deposits of the Company as at financial year end were 1.55% per annum (2020: Nil% per annum) and 90 days (2020: Nil days) respectively.

	Group	
	2021 RM'000	2020 RM'000
(ii) Included in cash and bank balances of the Group are:		
- Housing Development Accounts	249,444	191,066
- Securities under credit facilities*	2,481	2,692

- (ii) Included in cash and bank balances of the Group are:

- Housing Development Accounts	249,444	191,066
- Securities under credit facilities*	2,481	2,692

Included in housing development accounts is a minimal foreign currency amount under fixed deposit in Canada which is restricted to the Letter of Credit, pending defect liability period.

* Comprise credit facilities as disclosed in Note 32(c).

Note to the Financial Statements

31 December 2021

21. DEFERRED TAXATION

	Group	
	2021	2020
	RM'000	RM'000
At 1 January	(91,350)	(48,373)
Recognised in profit or loss (Note 8)	(24,021)	(41,175)
Foreign currency translation	3,789	(1,802)
At 31 December	(111,582)	(91,350)
Presented as follows:		
Deferred tax liabilities	178,609	164,410
Deferred tax assets	(290,191)	(255,760)
	(111,582)	(91,350)

The components and movements of deferred tax liabilities and assets during the financial year prior to offsetting are as follows:

Deferred tax liabilities of the Group:

	Fair value adjustment of land and building RM'000	Interest capitalised RM'000	Others RM'000	Total RM'000
At 1 January 2021	154,015	108,394	117	262,526
Recognised in profit or loss	(1,257)	6,360	(44)	5,059
At 31 December 2021	152,758	114,754	73	267,585
At 1 January 2020	155,877	108,936	53,779	318,592
Recognised in profit or loss	(1,862)	(542)	(53,662)	(56,066)
At 31 December 2020	154,015	108,394	117	262,526

Note to the Financial Statements

31 December 2021

21. DEFERRED TAXATION (CONT'D.)

Deferred tax assets of the Group:

	Provisions RM'000	Tax losses and capital allowances RM'000	Others RM'000	Total RM'000
At 1 January 2021	(181,865)	(123,468)	(48,543)	(353,876)
Recognised in profit or loss	(2,589)	(32,556)	6,065	(29,080)
Foreign currency translation	-	3,789	-	3,789
At 31 December 2021	(184,454)	(152,235)	(42,478)	379,167
At 1 January 2020	(187,589)	(121,602)	(57,774)	(366,965)
Recognised in profit or loss	5,724	(64)	9,231	14,891
Foreign currency translation	-	(1,802)	-	(1,802)
At 31 December 2020	(181,865)	(123,468)	(48,543)	(353,876)

Deferred tax assets are not recognised in respect of the following items:

	Group	
	2021 RM'000	2020 RM'000
Unused tax losses	454,679	362,380
Others	44,968	47,083
	499,647	409,463
Deferred tax benefit at 24%, if recognised	119,915	98,271

Deferred tax assets have not been recognised in respect of the following item:

	Group	
	2021 RM'000	2020 RM'000
Unutilised tax losses		
- Expires in FY2028	123,608	123,608
- Expires in FY2029	53,169	53,169
- Expires in FY2030	185,603	185,603
- Expires in FY2031	92,299	-
	454,679	362,380

The availability of the unused tax losses and unabsorbed capital allowances for offsetting against future taxable profits of the Group is subject to no substantial changes in shareholdings of the respective companies under the Income Tax Act, 1967, and guidelines issued by the tax authority. Effective from YA 2019, unused tax losses are allowed to be carried forward for a maximum period of ten years.

Deferred tax assets have not been recognised in respect of the above items as it is not probable that future taxable profits will be available in the Company and certain subsidiaries against which the Group can utilise the benefits.

Note to the Financial Statements

31 December 2021

22. PROPERTY DEVELOPMENT COSTS

	Group	
	2021 RM'000	2020 RM'000
At 1 January	3,250,850	4,482,130
Development costs incurred during the year	480,622	419,678
Transfer from/(to):		
- land held for property development (Note 14)	176,454	113,857
- property, plant and equipment (Note 11)	-	(44,637)
- inventories held for sale	(30,883)	(24,251)
- inventories under contract of sale	(1,913)	-
Impairment (Note 5)	(20,605)	(1,065)
Reversal of cost arising from completed projects	(259,514)	(1,694,862)
	344,161	(1,231,280)
At 31 December	3,595,011	3,250,850
Costs recognised in profit or loss		
At 1 January	(2,292,618)	(3,609,753)
Recognised during the year	(741,366)	(377,727)
Reversal of cost arising from completed projects	259,514	1,694,862
At 31 December	(2,774,470)	(2,292,618)
Property development costs as at 31 December	820,541	958,232

The property development costs balances include contract cost assets which comprise of costs to fulfil and obtain contracts are as follows:

	Group	
	2021 RM'000	2020 RM'000
Contract cost assets:		
Costs to fulfil contracts with customers	200,934	104,639
Incremental costs to obtain contracts with customers	16,219	15,473
	217,153	120,112
Amortised to profit or loss:		
Costs to fulfil contracts with customers	749,665	363,916
Incremental costs to obtain contracts with customers	8,929	7,224
	758,594	371,140

Note to the Financial Statements

31 December 2021

22. PROPERTY DEVELOPMENT COSTS (CONT'D.)

Included in costs incurred during the financial year are:

	Group	
	2021	2020
	RM'000	RM'000
Interest capitalised (Note 6)	6,024	9,794
Staff costs (Note 5(ii))	12,786	6,163

As at the reporting date, freehold land and related development expenditure of RM163,927,000 (2020: RM194,057,000) are pledged as securities for the borrowing facilities granted to the Group as disclosed in Note 32 (a), (b) and (c).

23. INVENTORIES

(a) Inventories held for sale

	Group	
	2021	2020
	RM'000	RM'000
At cost		
Completed properties	146,584	196,169
Consumables	143	404
	146,727	196,573
At net realisable value		
Completed properties	221,982	243,630
Golf memberships*	28,211	28,211
	396,920	468,414

The cost of inventories recognised as cost of sales during the year amounted to RM101,623,000 (2020: RM67,287,000).

* Under the terms of the Development Agreement dated 16 June 2005 between Horizon Hills Development Sdn. Bhd. ("HHDSB") and Nusajaya Greens Sdn. Bhd., HHDSB has settled part of the purchase consideration in the form of rights to club membership (golf and non-golf) which is to be issued by the Horizon Hills Resort Bhd., a wholly-owned subsidiary of HHDSB.

(b) Inventories under contract of sale

	Group	
	2021	2020
	RM'000	RM'000
At cost		
Completed properties	59,967	112,118

The inventories under contract of sale relate to sales, which sale and purchase agreements have been entered into, pending settlement by the purchasers.

Note to the Financial Statements

31 December 2021

24. RECEIVABLES

	Note	Group		Company	
		2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Trade receivables	(i), (vii)	599,355	304,336	-	-
Amounts due from related parties	(ii)	3,391	3,085	-	-
Other receivables	(iii)	200,370	362,947	379,698	244,061
		803,116	670,368	379,698	244,061
Less: Allowance for impairment	(iv)	(30,482)	(30,716)	-	-
		772,634	639,652	379,698	244,061
Analysed into:					
Non-current	(v)	293,116	145,355	-	-
Current		479,518	494,297	379,698	244,061
		772,634	639,652	379,698	244,061

- (i) Included in the trade receivables is an amount of RM32,281,000 (2020: RM32,281,000) owing from a joint venture entity arising from a sale of land in the prior years which bears interest at 6% (2020: 6%) per annum.
- (ii) Related parties refer to those as specified in Note 37. Amounts due from related parties are unsecured, non-interest bearing and repayable on demand.
- (iii) Other receivables

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Dividend receivable	-	-	371,000	235,000
Sundry debtors and prepayments (Note (a))	66,577	208,832	8,028	8,158
Tax recoverable (Note (a))	106,998	97,780	670	903
Deposits (Note (b))	26,795	56,335	-	-
	200,370	362,947	379,698	244,061

- (a) Included in the tax recoverable and sundry debtors are amounts of RM50.9 million and RM22.9 million respectively representing additional tax and penalty paid under protest and subject to appeal to Inland Revenue Board (Note 38).
- (b) Included in the prior financial year's deposits were RM19.0 million representing deposit paid by a subsidiary for the land acquisition of 1.33 acres freehold site 21-53 Hoddle Street, Collingwood, in Melbourne, Australia.

Note to the Financial Statements

31 December 2021

24. RECEIVABLES (CONT'D.)

- (iv) Allowance for impairment

	Group	
	2021 RM'000	2020 RM'000
Trade receivables	9,253	9,173
Amounts due from related parties	628	628
Sundry debtors	20,601	20,915
	30,482	30,716

- (v) Long term receivables arose from the negotiated sales term of which payment is not expected to be received within the next 12 months.

Pursuant to the measurement and recognition requirement of MFRS 9, the amounts due from the customers are measured at fair value which are computed based on estimated future cash flows discounted at the debtor's cost of borrowing as follows:

	Group	
	2021 RM'000	2020 RM'000
At 1 January	145,355	166,052
Addition	152,407	-
Reclassification to current receivables	(4,349)	-
Settlement	-	(19,286)
Remeasurement (Note 5)	(502)	(3,503)
Accretion of interest (Note 5)	205	2,092
At 31 December	293,116	145,355

- (vi) The Group's normal trade credit terms range from 30 to 90 days (2020: 30 to 90 days). For strategic land sales and sales of developed land, credit terms are negotiated and approved on a case-by-case basis.

Note to the Financial Statements

31 December 2021

24. RECEIVABLES (CONT'D.)

(vii) Ageing analysis

Ageing analysis of trade receivables

The ageing analysis of the Group's trade receivables is as follows:

	Group	
	2021 RM'000	2020 RM'000
Neither past due nor impaired	405,186	141,414
1 to 30 days past due not impaired	52,452	38,566
31 to 60 days past due not impaired	10,196	16,091
61 to 90 days past due not impaired	18,573	14,450
More than 90 days past due not impaired	103,695	84,642
Past due but not impaired	184,916	153,749
Impaired	9,253	9,173
	599,355	304,336
<u>Individually impaired</u>		
Nominal amount	9,253	9,173
Allowance for impairment	(9,253)	(9,173)
	-	-

Receivables that are neither past due nor impaired

None of the Group's trade receivables that are neither past due nor impaired have been renegotiated during the financial year.

Based on past experience, the Board believes that no allowance for impairment is necessary in respect of those balances.

Receivables that are past due but not impaired

The Group has trade receivables that are related to customers with good track records with the Group or those with on-going transactions and/or progressive payments. Based on past experience, the Board believes that no allowance for impairment is necessary as the directors are of the opinion that this debt should be realised in full without making losses in the ordinary course of business.

The methods, assumptions and information used to measure expected credit loss ("ECL") at the reporting date were based on conditions existing as at 31 December 2021.

Note to the Financial Statements

31 December 2021

24. RECEIVABLES (CONT'D.)

(vii) Ageing analysis (cont'd.)

Receivables that are impaired

The movement in allowance account for receivables is as follows:

	Group	
	2021	2020
	RM'000	RM'000
At 1 January	30,716	22,601
Charge for the year (Note 5)	3,798	8,706
Reversal of impairment loss (Note 5)	(273)	(591)
Write off	(3,759)	-
At 31 December	30,482	30,716

25. CONTRACT ASSETS AND CONTRACT LIABILITIES

	Group	
	2021	2020
	RM'000	RM'000
Contract assets		
Contract assets from property development (Note (a))	425,839	242,745
Analysed into:		
Current	425,839	242,745
Contract liabilities		
Contract liabilities from property development (Note (a))	2,762	28,837
Contract liabilities from strategic land sales (Note (b))	299,980	269,132
Carrying amount at the end of the financial year	302,742	297,969
Analysed into:		
Non-current	240,634	227,799
Current	62,108	70,170
	302,742	297,969

Note to the Financial Statements

31 December 2021

25. CONTRACT ASSETS AND CONTRACT LIABILITIES (CONT'D.)

(a) Contract assets and contract liabilities from property development

The Group issues progress billings to purchasers when the billing milestones are attained recognises revenue when the performance obligation is satisfied.

The Group's contract assets and contract liabilities relating to the sale of properties at the end of each reporting period are shown as below:

	Group	
	2021 RM'000	2020 RM'000
Contract assets	425,839	242,745
Contract liabilities	(2,762)	(28,837)
	423,077	213,908
As at 1 January	213,908	142,750
Revenue recognised during the financial year (Note 3)	730,194	490,056
Progress billings during the financial year	(521,025)	(418,898)
As at 31 December	423,077	213,908

(b) Contract assets and contract liabilities from strategic land sales

The Group recognises revenue upon transfer of control and issues billings to purchasers based on contractual terms.

The Group's contract assets and contract liabilities relating to the strategic land sales at the end of each reporting period are shown as below:

	Group	
	2021 RM'000	2020 RM'000
Contract liabilities	(299,980)	(269,132)
As at 1 January	(269,132)	(288,896)
Revenue recognised during the financial year (Note 3)	140,866	20,438
Deferred during the financial year	(171,714)	(674)
As at 31 December	(299,980)	(269,132)

Note to the Financial Statements

31 December 2021

25. CONTRACT ASSETS AND CONTRACT LIABILITIES (CONT'D.)

(c) Unsatisfied performance obligations

The unsatisfied performance obligations at the end of each reporting period are estimated to be recognised in the following periods:

	Group	
	2021	2020
	RM'000	RM'000
Within 1 year	1,230,652	975,538
Between 1 and 4 years	697,816	894,298
More than 4 years	207,057	225,991
	2,135,525	2,095,827

26. AMOUNTS DUE FROM/(TO) SUBSIDIARIES

	Company	
	2021	2020
	RM'000	RM'000
Amounts due from subsidiaries		
- Non-current (Note (i))	2,875,651	2,732,283
- Current (Note (ii))	1,005,481	971,470
	3,881,132	3,703,753
At 31 December	3,971,837	3,737,027
Impairment loss	(90,705)	(33,274)
	3,881,132	3,703,753
Amounts due to subsidiaries		
- Non-current (Note (iii))	146,450	201,951
- Current (Note (iv))	21,115	24,480
	167,565	226,431

During the financial year, the Company has made a provision for impairment on the amounts due from subsidiaries of RM57,431,000 (2020: RM30,614,000).

- (i) Amounts due from subsidiaries are unsecured, not expected to be repayable in the next 12 months and bear interest at rates ranging from 4.63% to 4.82% (2020: 3.21% to 5.32%) per annum.
- (ii) Amounts due from subsidiaries mainly comprise advances, interest receivable and payment on behalf which are unsecured, repayable on demand and non-interest bearing except for amounts totalling of RM74,267,000 (2020: RM213,399,000) which bear interest rates ranging from 4.63% to 4.82% (2020: 3.21% to 5.32%) per annum.

Note to the Financial Statements

31 December 2021

26. AMOUNTS DUE FROM/(TO) SUBSIDIARIES (CONT'D.)

(cont'd.)

- (iii) Amounts due to subsidiaries not expected to be paid within the next 12 months mainly comprise advances, interest payable and payment on behalf which are unsecured and bear interest rates ranging from 3.01% to 4.82% (2020: 3.77% to 5.02%) per annum.
- (iv) Amounts due to subsidiaries mainly comprise advances, interest payable and payment on behalf which are unsecured, repayable on demand and non-interest bearing except for amounts totalling of RM13,640,000 (2020: RM9,440,000) which bear interest rates ranging from 3.77% to 4.82% (2020: 3.77% to 5.02%) per annum.

27. SHORT TERM INVESTMENTS

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
In Malaysia:				
Financial assets at fair value through other comprehensive income				
- quoted shares	5	7	-	-
Financial assets at fair value through profit or loss				
- unquoted unit trust [#]	-	216,929	-	216,929
- Sukuk Prihatin	5,000	-	5,000	-
	5,005	216,936	5,000	216,929

[#] Unquoted unit trusts represent surplus funds that are invested through tax exempted funds with licensed fund managers in the funds approved by the Securities Commission. The portfolio of investment authorised by the Board of Directors comprises only deposits in Islamic instruments with financial institutions, hence are capital preserved. The investments can be uplifted at any point in time.

Note to the Financial Statements

31 December 2021

28. SHARE CAPITAL AND MERGER RELIEF RESERVE

(i) Share capital

Issued and fully paid up

	Group/Company	
	2021	2020
	RM'000	RM'000
Ordinary shares		
At 1 January	4,960,276	4,317,760
Conversion from RCPS (Note ii)	-	642,516
At 31 December	4,960,276	4,960,276
RCPS (Note 30)		
At 1 January	-	792,516
Redemption (Note i)	-	(150,000)
Conversion to ordinary share (Note ii)	-	(642,516)
At 31 December	-	-
Total share capital	4,960,276	4,960,276

The movement of RCPS in the prior financial year:

- (i) On 24 April 2020, the Company had redeemed a total of 123,340,418 RCPS out of the share capital account for a redemption sum of RM150,000,000 at approximately RM1.22 for each RCPS following a redemption notice dated 17 April 2020 issued to UEM Group Berhad, the immediate holding company of the Company.
- (ii) On 29 October 2020, all the outstanding 669,175,335 RCPS with value of RM833,664,000 matured and were automatically converted into 521,040,184 new ordinary shares at the conversion price of RM1.60 per RCPS for one (1) ordinary share. Upon issuance and allotment of the new ordinary shares on 30 October 2020, the issued share capital is RM4,960,276,000 comprising 5,058,476,221 ordinary shares.

(ii) Merger relief reserve

The merger relief reserve represents the difference between the fair value and nominal value of shares issued as consideration for the acquisition of the UEM Land Berhad group, pursuant to the Restructuring Scheme in 2008.

Note to the Financial Statements

31 December 2021

29. OTHER RESERVES AND RETAINED PROFITS

(a) Other reserves

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
(i) Exchange fluctuation reserve				
At 1 January	46,333	(18,234)	-	-
Foreign currency translation	4,560	64,567	-	-
At 31 December	50,893	46,333	-	-
(ii) Merger reserve				
At 1 January/31 December	32,112	32,112	-	-
(iii) Fair value adjustments reserve				
At 1 January/31 December	(207)	(207)	-	-
Total	82,798	78,238	-	-

(b) Retained profits

The Company may distribute dividends out of its entire retained profits as at 31 December 2021 under the single-tier system.

30. REDEEMABLE CONVERTIBLE PREFERENCE SHARES ("RCPS")

The Company issued 792,515,753 RCPS of RM0.01 per RCPS at an issue price of RM1.00 per RCPS on 30 October 2015, as a partial settlement of the redemption of Bandar Nusajaya Development Sdn. Bhd. ("BND"), a wholly-owned subsidiary of the Company, RCPS held by UEM in BND.

The salient terms of the RCPS are as follows:

- (a) Conversion price of RM1.60 per RCPS.
- (b) The RCPS matured on 29 October 2020.
- (c) The RCPS can be converted at any time after the 54th month from the Issuance Date at the option of the Subscriber at the Conversion Price into Conversion Shares. Any remaining RCPS that are not converted or redeemed by the expiry of the tenure of the RCPS shall be automatically converted into Conversion Shares at the Conversion Price.

Note to the Financial Statements

31 December 2021

30. REDEEMABLE CONVERTIBLE PREFERENCE SHARES (“RCPS”) (CONT’D.)

The salient terms of the RCPS are as follows: (cont’d.)

- (d) The RCPS can be redeemed at the option of the issuer at the Redemption Price at any time after the 48th month from the Issuance Date for a period of 6 months (up to the 54th month from the Issuance Date).
- (e) The Redemption Price is equivalent to the Redemption Value in respect of each RCPS to be redeemed.
- (f) The RCPS shall be converted or redeemed, at the value of each outstanding RCPS on the Conversion Date (as defined below) or Redemption Date (as defined below) (as the case may be) based on the following calculation:

Redemption Value = [Carrying Value 4 x 1.05 x (number of months from the 49th month from the Issuance Date to the Redemption Date / 12)] - any dividends declared for the period from the 49th month from the Issuance Date to the Redemption Date (as defined below).

Where:

Carrying value 4 = (Carrying Value 3 x 1.05) - any dividends declared for the period from the 37th to the 48th month from the Issuance Date.

Carrying value 3 = (Carrying Value 2 x 1.05) - any dividends declared for the period from the 25th to the 36th month from the Issuance Date.

Carrying value 2 = (Carrying Value 1 x 1.05) - any dividends declared for the period from the 13th to the 24th month from the Issuance Date.

Carrying value 1 = (Issue Price x 1.05) - any dividends declared for the period from the Issuance Date to the 12th month from the Issuance Date.

- (g) The number of Conversion Shares to be issued to the Subscriber shall be calculated in accordance with the following formula:

$$\text{Number of Conversion Share} = \frac{\text{Conversion Value}}{\text{Conversion Price}}$$

- (h) Any dividends to be declared to the holders of the RCPS must be decided at the sole discretion of the Issuer whether to annually declare, any non-cumulative dividend and the quantum of such dividend to the Subscriber, provided always that:
 - (i) Such dividend shall not be more than 4.75 sen per RCPS; and
 - (ii) If dividends are declared to its ordinary shareholders, then dividends in respect of the RCPS shall be paid to the Subscriber in preference.
- (i) The RCPS shall rank pari passu among themselves in respect of the right to receive dividends out of distributable profit. The Conversion Share to be issued upon conversion of the RCPS shall upon allotment and issue rank equal in all respects with the then existing shares of the Company.

All RCPS were redeemed or automatically converted into ordinary shares in the previous financial year.

Note to the Financial Statements

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31. NON-CONTROLLING INTERESTS

The financial information of subsidiaries that have material non-controlling interest is as follows:

(i) Summarised statement of financial position

	Mega Legacy (M)		Aura Muhibah	
	Sdn. Bhd.		Sdn. Bhd.	
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
Non-current assets	689,523	678,106	-	901,373
Current assets	147,617	99,443	-	14,586
Total assets	837,140	777,549	-	915,959
Non-current liabilities	122,554	111,307	-	-
Current liabilities	506,210	457,986	-	1,278
Total liabilities	628,764	569,293	-	1,278
Net assets	208,376	208,256	-	914,681
Net assets attributable to:				
Owner of the parent	104,188	104,128	-	548,809
Non-controlling interest	104,188	104,128	-	365,872
	208,376	208,256	-	914,681

(ii) Summarised statement of comprehensive income

	Mega Legacy (M)		Aura Muhibah	
	Sdn. Bhd.		Sdn. Bhd.	
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
Profit/(loss) for the year	120	(88)	-	2,221
Profit/(loss) attributable to owners of the Company	60	(44)	-	1,333
Profit/(loss) attributable to non-controlling interest	60	(44)	-	888
Total comprehensive income/(expense)	120	(88)	-	2,221

Note to the Financial Statements

31 December 2021

31. NON-CONTROLLING INTERESTS (CONT'D.)

(iii) Summarised statement of cash flows

	Mega Legacy (M)		Aura Muhibah	
	Sdn. Bhd.		Sdn. Bhd.	
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
Net cash (used in)/generated from operating activities	(13,343)	(105,948)	-	1,741
Net cash used in investing activity	(8,236)	(9,634)	-	-
Net cash generated from financing activities	37,671	116,977	-	-
Net change in cash and cash equivalents	16,092	1,395	-	1,741
Cash and cash equivalents at the beginning of the year	3,477	2,082	-	11,262
Cash and cash equivalents at the end of the year	19,569	3,477	-	13,003

There are no non-controlling interests in Aura Muhibah Sdn. Bhd. as a result of disposal of controlling interest. Details are disclosed in Note 47.

32. BORROWINGS

	Note	Group		Company	
		2021	2020	2021	2020
		RM'000	RM'000	RM'000	RM'000
Non-current					
Secured					
Term loans	(a)	52,554	91,046	-	-
Commodity Murabahah Finance	(b), (c)	-	39,246	-	-
Unsecured					
IMTN	(d)	3,152,708	2,470,000	3,152,708	2,470,000
		3,205,262	2,600,292	3,152,708	2,470,000
Current					
Secured					
Revolving credits	(a)	375,640	375,160	-	-
Term loans	(a)	49,739	30,000	-	-
Commodity Murabahah Finance	(b),(c)	24,504	8,406	-	-
Bank overdraft	(e)	4,823	3,742	-	-
Unsecured					
Revolving credits	(a)	45,000	189,000	25,000	145,000
IMTN	(d)	450,000	785,000	450,000	785,000
Bank overdraft	(e)	-	1,795	-	-
Structured commodity	(f)	50,000	100,000	50,000	100,000
		999,706	1,493,103	525,000	1,030,000
Total borrowings		4,204,968	4,093,395	3,677,708	3,500,000

Note to the Financial Statements

31 December 2021

32. BORROWINGS (CONT'D.)

	Group		Company	
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
Maturities of borrowings:				
Not later than one year	999,706	1,493,103	525,000	1,030,000
Later than 1 year and not later than 5 years	3,205,262	2,600,292	3,152,708	2,470,000
	4,204,968	4,093,395	3,677,708	3,500,000

- (a) The term loans and revolving credits facilities obtained from various banks, by the Company and certain subsidiaries, bear interest rates of 3.02% to 4.32% (2020: 3.00% to 4.76%) per annum. Certain loans are secured by land held for property development and property development cost as disclosed in Note 14 and Note 22.

On 29 October 2019, the Group obtained a new Revolving Financing-i Facility ("RF-i"), with a limit of RM300.0 million, which bears an interest rate of 4.32% per annum. A first party charge over the land held for property development is disclosed in Note 14. The Group utilised RM298.6 million of the RF-i.

On 20 February 2020 and 14 September 2020 respectively, Mega Legacy (M) Sdn. Bhd. ("MLSB"), a 50% + 1 shareholdings subsidiary via Sunrise Berhad, obtained Credit Facilities of up to RM199.0 million and Commodity Murabahah Revolving Financing ("CMRF-i"), with a limit of RM70.0 million to part-finance the development of Kiara Bay project in Kepong, Kuala Lumpur, secured by the following:

Credit Facilities:

- Letter of Guarantee from Shareholders
- Letter of Subordination of Debts from Shareholders and related party
- Letter of Undertaking from Shareholders and related party
- First Party Legal Charge over the development's land as disclosed in Note 22;

CMRF-i:

- Corporate Guarantee from Shareholders
- A first party charge over the land held for property development is as disclosed in Note 14.

MLSB utilised a total of RM52.6 million (2020: RM45.0 million) of the Credit Facilities at interest rates of 3.54% to 4.10% (2020: 3.85% to 5.64%) per annum during the financial year and has fully utilised RM70.0 million of the CMRF-i at interest rates of 3.74% per annum in the prior year.

Note to the Financial Statements

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32. BORROWINGS (CONT'D.)

(b) On 10 May 2019, Milik Harta Sdn Bhd ("MHSB"), a wholly-owned subsidiary of the Company via Sunrise Berhad, obtained a Commodity Murabahah Financing-i ("CMF-i") of up to RM81.0 million, to part-finance the development of Residensi Astrea project in Mont'Kiara, Kuala Lumpur, secured by the following:-

- First Party Legal Charge over the development's land as disclosed in Note 22;
- Debentures (all monies): Fixed and Floating charge; and
- Corporate guarantee from Sunrise Berhad, the wholly-owned subsidiary of the Company.

MHSB utilised a total of RM24.5 million of the CMF-i at interest rates of 3.19% (2020: 4.63% to 4.71%) per annum during the financial year.

(c) On 21 March 2018, Ibarat Duta Sdn. Bhd. ("IDSB"), a wholly-owned subsidiary of the Company via Sunrise Berhad, obtained the following:-

- Commodity Murabahah Term Financing-i 1 ("CMTF-i 1") of up to RM60.0 million, to fully redeem the existing banking facility of up to RM60.0 million for the purpose of land acquisition;
- Commodity Murabahah Term Financing-I 2 ("CMTF-i 2") of up to RM140.0 million, to part-finance the development of Residensi Solaris Parq project in Mont'Kiara ("Residensi Solaris Parq project").

CMTF-i 1 & 2 are secured by the following:-

- Registered third party first legal mortgage over the land and building as disclosed in Note 22;
- Corporate Guarantee from Sunrise Berhad;
- Debenture over IDSB's present and future fixed and floating assets;
- Legal charge over Designated Accounts (except Housing Development Account);
- Assignment of rights, title, interest and benefits under all performance bonds, warranty and maintenance bonds (if any) in relation to Residensi Solaris Parq project;
- Assignment of IDSB's rights and benefits arising from all material contracts (including but not limited to the building agreement, design and construction contracts and Project Management and Marketing Contracts in relation to Residensi Solaris Parq project); and
- Assignment of rights, title, interest and benefits under all applicable takaful/insurance policies taken/ to be taken up by IDSB in relation to Residensi Solaris Parq project with the Bank where the bank is to be endorsed as Loss Payee.

The facility has been fully settled in the current financial year.

Note to the Financial Statements

31 December 2021

32. BORROWINGS (CONT'D.)

- (d) (i) In 2012, the Company established its Islamic Commercial Paper Programme ("ICP Programme") and Islamic Medium Term Notes Programme ("IMTN Programme") with a combined nominal value of RM2.0 billion and a sub-limit on the ICP Programme of RM500.0 million in nominal value. Malaysian Rating Corporation Berhad ("MARC") has assigned a rating of MARC-1is/AA-is for the ICP and IMTN Programmes respectively.

The details of the IMTN issuances are as follows:

Issuance date	Tenure (Years)	Profit rate	At 1	Issuance	Repayment	At 31
			January		and others	December
			RM'million	RM'million	RM'million	RM'million
30 June 2014	7	4.90%	200	-	(200)	-
10 April 2015	7	4.80%	150	-	-	150
22 March 2019	5	4.75%	300	-	-	300
30 April 2020	1	3.70%	130	-	(130)	-
18 May 2020	1	3.70%	105	-	(105)	-
10 June 2020	3	4.00%	270	-	-	270
12 June 2020	3	4.00%	150	-	-	150
21 September 2020	3	3.90%	350	-	-	350
20 May 2021	5	4.60%	-	300	-	300
8 September 2021	5	4.40%	-	290	-	290
21 September 2021	4	4.25%	-	150	-	150
			1,655			1,960
Adjustments			-	-	(7)	(7)
			1,655			1,953

- (ii) In 2016, the Company established its second programme: ICP Programme and IMTN Programme with a combined nominal value of RM2.0 billion and a sub-limit on the ICP Programme of RM500.0 million in nominal value. MARC has assigned a rating of MARC-1is/AA-is for the ICP and IMTN Programmes respectively.

The details of the IMTN issuances are as follows:

Issuance date	Tenure (Years)	Profit rate	At 1	Issuance	Repayment	At 31
			January		RM'million	December
			RM'million	RM'million	RM'million	RM'million
20 May 2016	7	5.00%	500	-	-	500
11 December 2017	5	5.06%	300	-	-	300
11 December 2017	7	5.32%	100	-	-	100
31 October 2018	3	4.85%	350	-	(350)	-
31 October 2018	5	4.98%	100	-	-	100
31 October 2018	7	5.15%	250	-	-	250
18 February 2021	3	4.00%	-	230	-	230
18 February 2021	5	4.30%	-	170	-	170
			1,600			1,650

Note to the Financial Statements

31 December 2021

32. BORROWINGS (CONT'D.)

- (d) (iii) In 2021, the Company established its third programme: ICP Programme and IMTN Programme with a combined aggregate limit of up to RM4.0 billion in nominal value. MARC has assigned a rating of MARC-1 is/AA-is for the ICP and IMTN Programmes respectively.

No issuance made during the financial year.

- (e) The bank overdraft taken by Mega Legacy (M) Sdn. Bhd., an indirect subsidiary of the Company, bears interest rates of 5.64% (2020: 5.64% to 6.64%) per annum. In the prior financial year, the bank overdraft taken by Sunrise Berhad, a wholly-owned subsidiary of the Company, bears interest rates of 7.74% to 7.92% per annum, and has been fully repaid in the current year.
- (f) The Structured Commodity Financing-i facility ("SCF-i") of RM50 million was obtained by the Company in 2013. In 2015, the Company entered into an additional SCF-i Facility of RM50 million.

During the financial year, RM50 million was utilised for projects and working capital purposes, which bears profit rate of 3.60% to 4.08% (2020: 3.60% to 5.10%) per annum. RM100 million drawn down in the prior financial year has been fully repaid.

- (g) Reconciliation of liabilities arising from financing activities:

Group	Movement				
			Cash flows		Non-cash changes
	2021	2020	Principal movement	Interest paid	Interest cost & others
	RM'000	RM'000	RM'000	RM'000	RM'000
IMTN	3,602,708	3,255,000	355,000	(157,028)	149,736
Term loans	102,293	121,046	(18,753)	(6,953)	6,953
Commodity Murabahah Finance	24,504	47,652	(24,404)	(1,749)	3,005
Revolving credits	420,640	564,160	(144,000)	(14,267)	14,747
Bank overdraft	4,823	5,537	-	-	(714) [^]
Structured commodity	50,000	100,000	(50,000)	(1,768)	1,768
	4,204,968	4,093,395	117,843	(181,765)	175,495

Presented in statements of financial position

	2021	2020
	RM'000	RM'000
Non-current	3,205,262	2,600,292
Current	999,706	1,493,103
	4,204,968	4,093,395

[^] Where the movement is excluded in cash flows other than financing activities.

Note to the Financial Statements

31 December 2021

32. BORROWINGS (CONT'D.)

(g) Reconciliation of liabilities arising from financing activities: (cont'd.)

Group	Movement				
	2020	2019	Cash flows		Non-cash
			Principal movement	Interest paid	Interest cost & others
	RM'000	RM'000	RM'000	RM'000	RM'000
Loan from immediate holding company	-	55,916	(55,555)	(679)	318
IMTN	3,255,000	2,600,000	655,000	(140,973)	140,973
Term loans	121,046	99,727	21,319	(5,703)	5,703
Commodity Murabahah Finance	47,652	105,525	(57,873)	(3,632)	3,632
Revolving credits	564,160	454,980	108,700	(18,766)	19,246
Bank overdraft	5,537	713	-	(308)	5,132 [^]
Structured commodity	100,000	70,000	30,000	(2,794)	2,794
	4,093,395	3,386,861	701,591	(172,855)	177,798

Presented in statements of financial position

	2020	2019
	RM'000	RM'000
Non-current	2,600,292	2,337,883
Current	1,493,103	1,048,978
	4,093,395	3,386,861

[^] Where the movement is excluded in cash flows other than financing activities.

Note to the Financial Statements

31 December 2021

32. BORROWINGS (CONT'D.)

(g) Reconciliation of liabilities arising from financing activities: (cont'd.)

Company			← Movement →		
	2021	2020	← Cash flows →		← Non-cash →
	RM'000	RM'000	Principal movement RM'000	Interest paid RM'000	Interest cost & others RM'000
IMTN	3,602,708	3,255,000	355,000	(165,065)	157,773 [^]
Revolving credits	25,000	145,000	(120,000)	(3,726)	3,726
Structured commodity	50,000	100,000	(50,000)	(1,768)	1,768
	3,677,708	3,500,000	185,000	(170,559)	163,267

Presented in statements of financial position

	2021 RM'000	2020 RM'000
Non-current	3,152,708	2,470,000
Current	525,000	1,030,000
	3,677,708	3,500,000

[^] Including movement excluding in cash flow other than financing activities

Company			← Movement →		
	2020	2019	← Cash flows →		← Non-cash →
	RM'000	RM'000	Principal movement RM'000	Interest paid RM'000	Interest cost & others RM'000
IMTN	3,255,000	2,600,000	655,000	(140,973)	140,973
Revolving credits	145,000	250,000	(105,000)	(10,032)	10,032
Structured commodity	100,000	70,000	30,000	(2,794)	2,794
	3,500,000	2,920,000	580,000	(153,799)	153,799

Presented in statements of financial position

	2020 RM'000	2019 RM'000
Non-current	2,470,000	2,250,000
Current	1,030,000	670,000
	3,500,000	2,920,000

Note to the Financial Statements

31 December 2021

33. PROVISIONS

Group	Provision for public infrastructure RM'000 (Note a)	Provision for construction costs RM'000 (Note b)	Provision for foreseeable losses RM'000 (Note c)	Other provisions RM'000 (Note d)	Total RM'000
2021					
Non-current					
At 1 January	19,953	-	48,364	-	68,317
Utilisation	-	-	(38)	-	(38)
At 31 December	19,953	-	48,326	-	68,279
Current					
At 1 January	20,678	87,888	22,262	2,926	133,754
Additions	8,909	89,970	9,595	1,485	109,959
Utilisation	(3,094)	(81,807)	(3,044)	(927)	(88,872)
Reversal	-	(6,408)	-	-	(6,408)
At 31 December	26,493	89,643	28,813	3,484	148,433
2020					
Non-current					
At 1 January	19,953	-	48,451	-	68,404
Utilisation	-	-	(87)	-	(87)
At 31 December	19,953	-	48,364	-	68,317
Current					
At 1 January	17,650	140,336	17,208	2,481	177,675
Additions	5,519	86,817	5,054	445	97,835
Utilisation	(2,491)	(116,612)	-	-	(119,103)
Reversal	-	(22,653)	-	-	(22,653)
At 31 December	20,678	87,888	22,262	2,926	133,754

(a) Provision for public infrastructure

Provision for public infrastructure comprises anticipated cost to be incurred for the obligation to complete the infrastructure for development projects.

(b) Provision for construction costs

Provision for construction costs comprises estimated final claims by contractors which have not been finalised.

Note to the Financial Statements

31 December 2021

33. PROVISIONS (CONT'D.)

(c) Provision for foreseeable losses

This relates to anticipated losses to be incurred for the development of low cost housing under the requirement of the local Government.

(d) Other provisions

Other provisions mainly include provision for liquidated ascertained damages, which refers to liquidated ascertained damages expected to be claimed by the customers based on the terms of the applicable sale and purchase agreements.

34. PAYABLES

	Note	Group		Company	
		2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Trade payables and accruals	(i)	476,520	510,099	-	-
Amount due to immediate holding company	(ii)	26,653	50,123	613	17,498
Amounts due to related parties	(ii)	1,026	3,870	606	606
Amount due to a director of minority shareholder of a subsidiary	(iii)	41,080	41,080	-	-
Other payables and accruals	(iv)	531,560	542,989	38,677	28,541
		1,076,839	1,148,161	39,896	46,645
Analysed into:					
Non-current		81,777	141,153	-	-
Current		995,062	1,007,008	39,896	46,645
		1,076,839	1,148,161	39,896	46,645

The normal trade credit terms granted to the Group range from 30 to 60 days (2020: 30 to 60 days).

- (i) Included in trade payables and accruals is an amount of RM79.3 million (2020: RM83.0 million) representing accrued project development cost.
- (ii) Amounts due to immediate holding company and related parties are unsecured and non-interest bearing with monthly installment of payment and credit terms of 30 days (2020: 30 days).
- (iii) Amount due to a director of minority shareholder of a subsidiary is unsecured and non-interest bearing with repayable of demand.

Note to the Financial Statements

31 December 2021

34. PAYABLES (CONT'D.)

(cont'd.)

(iv) Other payables and accruals

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Sundry creditors*	203,029	200,188	3,020	2,989
Deposits received	26,549	30,803	-	-
Accruals**	301,982	311,998	35,657	25,552
	531,560	542,989	38,677	28,541

* Included in the current financial year's sundry creditors of the Group is the remaining purchase consideration RM60.9 million (2020: RM87.0 million) payable for the land acquisition in Cheras, Selangor.

** Included in accruals of the Group is an amount of accrued development charges payable to Datuk Bandar Kuala Lumpur amounting RM197.0 million.

35. DEFERRED INCOME

Unrealised profits

	Group	
	2021 RM'000	2020 RM'000
At 1 January	163,890	164,193
Realised during the year	(381)	(303)
At 31 December	163,509	163,890

The profit recognised from the sales of land by the Group to its associates and a joint venture to-date is eliminated to the extent of the Group's interests in the companies.

Accordingly, the Group recognises the excess of the unrealised profits over the carrying value of the associate or the joint venture as deferred income. The deferred income is realised to profit or loss over the period when the underlying asset of the associate or the joint venture is realised or disposed.

Note to the Financial Statements

31 December 2021

36. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's financial risk management policy seeks to ensure that adequate financial resources are available for the development of the Group's business whilst managing its credit, liquidity, interest rate, foreign currency and market price risk. The Group's overall risk management strategy seeks to minimise the adverse effect of the economic uncertainty on the Group's financial performance.

It is the Group's policy not to engage in foreign exchange and/or derivatives speculation and trading. The Group only undertakes hedging instruments where appropriate and cost-efficient.

In the domain of enterprise risk management, the Board of Directors ("Board"), assisted by the Board Governance & Risk Committee ("BGRC"), is ultimately responsible for the Group's risk management activities and sets the strategic directions, risk appetite and relevant risk management practices for the Group. The Group Risk Management Framework ("Framework") comprises the risk management policy, risk assessment methodology, lines of responsibility and accountability.

In implementing this Framework, the Risk Management Committee ("RMC") chaired by the Chief Executive Officer ("CEO"), serves as the platform for the Management to deliberate on the identification, assessment and treatment of the Group's risks as well as an avenue to communicate, monitor and review the risks. The deliberation on the identified key risks and its mitigation plans is subsequently presented to the BGRC as well as the Board.

The policies for controlling these risks where applicable are set out below:

(a) Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty defaults on its obligations. The Group's and the Company's exposure to credit risk arises primarily from trade and other receivables. For other financial assets (including investment securities, cash and bank balances and derivatives), the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties.

Generally, the Group does not require collateral in respect of its financial assets. The Group is not duly exposed to any individual customer or counterparty nor does it have any major concentration of credit risk related to any financial instrument except as disclosed in Note 24. Furthermore, for property development in Malaysia, the developer has the option to terminate the sale and purchase agreement in the event of default by the purchaser.

The maximum exposure to credit risk is represented by the carrying amount of each financial assets in the statements of financial position. The Group's main financial assets are its receivables. Ageing analysis is disclosed in Note 24(vii).

The Group has no significant concentration of credit risk that may arise from exposures to a single debtor or group of receivables except for the land sales receivables representing 23% of the total gross receivables.

The Company has no significant concentration of credit risk that may arise from exposures to a single debtor or group of receivables except for the dividend receivable from a subsidiary representing 98% (2020: 96%) of the total gross receivables and amount owing by a subsidiary representing 50% (2020: 47%) of the total gross amount due from subsidiaries as disclosed in Note 24 and Note 26 respectively.

Note to the Financial Statements

31 December 2021

36. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

(a) Credit risk (cont'd.)

The following are the carrying amounts of the financial instruments of the Group and the Company at reporting date:

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
<u>Financial assets</u>				
Receivables				
- Non-current (Note 24)	293,116	145,355	-	-
- Current*	364,704	388,701	5,507	4,806
Amounts due from subsidiaries				
- Non-current (Note 26)	-	-	2,875,651	2,732,283
- Current (Note 26)	-	-	1,005,481	971,470
Amounts due from associates				
- Non-current (Note 16(b))	-	9,745	-	-
- Current (Note 16(b))	389	950	221	221
Interests in joint ventures				
- Amounts due from joint ventures (Note 17(a))	184,506	182,273	-	-
Amounts due from joint ventures				
- Non-current (Note 17(b))	165,309	173,252	11,000	10,200
- Current (Note 17(b))	82,120	61,104	29,672	25,620
Short term investments (Note 27)	5,005	216,936	5,000	216,929
Cash, bank balances and deposits (Note 20)	853,027	1,086,269	61,360	23,487
	1,948,176	2,264,585	3,993,892	3,985,016

* Trade and other receivables exclude prepayments and tax recoverable.

Note to the Financial Statements

31 December 2021

36. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

(b) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in foreign exchange rates.

The Group and the Company maintain a natural hedge, whenever possible, by borrowing in the currency of the country in which the property or investment is located or by borrowing in currencies that match the future revenue stream to be generated from its investments. When necessary, the Group and the Company entered into a currency swap to hedge the exposure to currency risk. Foreign exchange exposures in transactional currencies other than functional currencies of the operating entities are kept to an acceptable level and short-term imbalances are addressed by buying or selling foreign currencies at spot rates.

The table below shows currency exposures of the Group and the Company, i.e. those transactional (or non-structural) exposures that give rise to the net currency gains and losses recognised in the statements of profit or loss. Such exposures comprise the monetary assets and monetary liabilities of the Group and the Company that are not denominated in the operating currency of the operating units involved.

	Functional currency of Group		Functional currency of Company	
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
Canadian Dollar ("CAD")	9,458	10,684	-	-
Singapore Dollar ("SGD")	8	8	-	-
South African Rand ("ZAR")	22,217	23,308	-	-
United States Dollar ("USD")	16,563	15,975	-	-
	48,246	49,975	-	-

The following table demonstrates the sensitivity of the Group's loss after tax and the Company's profit after tax to a reasonably possible change in the CAD, ZAR, USD and RM exchange rates against the respective functional currencies of the Group's entities and the Company, with all other variables held constant.

	Effect on loss after tax			
	Group		Company	
	2021	2020	2021	2020
	RM'000	RM'000	RM'000	RM'000
CAD / RM (strengthened 5%)	359	406	-	-
ZAR / RM (strengthened 5%)	844	886	-	-
USD / RM (strengthened 5%)	629	619	-	-

Note to the Financial Statements

31 December 2021

36. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

(c) Liquidity and cash flow risk

The Group actively manages its debt maturity profile, operating cash flows and the availability of funding so as to ensure that all refinancing, repayment and funding needs are met. As part of its overall prudent liquidity management, the Group endeavours to maintain sufficient levels of cash or cash-convertible investments to meet its working capital requirements.

In addition, the Group's objective is to maintain a balance of cost of funding and flexibility through the use of credit facilities, short and long-term borrowings. Short-term flexibility is achieved through credit facilities and short-term borrowings. As far as possible, the Group raises committed funding from both capital markets and financial institutions and prudently balances its portfolio with some short-term funding so as to achieve the Group's objective.

The total financial liabilities of the Group and of the Company carried at amortised cost are as follows:

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Trade and other payables (Note 34)	1,076,839	1,148,161	39,896	46,645
Borrowings (Note 32)	4,204,968	4,093,395	3,677,708	3,500,000
Lease liabilities (Note 13)	9,002	20,428	5,469	11,619
Amounts due to subsidiaries (Note 26)	-	-	167,565	226,431
Amount due to an associate	-	-	49	-
	5,290,809	5,261,984	3,890,687	3,784,695

The analysis of financial liabilities maturity profile of the Group and of the Company, based on undiscounted amounts is disclosed as follows:

	2021			Total RM'000
	Within 1 year RM'000	1 to 2 years RM'000	2 to 5 years RM'000	
Group				
Trade and other payables	995,062	81,777	-	1,076,839
Loans and borrowings	1,163,298	1,485,805	1,966,711	4,615,814
Lease liabilities (Note 13)	8,883	288	-	9,171
Corporate guarantee **	213	-	-	213
	2,167,456	1,567,870	1,966,711	5,702,037
Company				
Trade and other payables	39,896	-	-	39,896
Loans and borrowings	685,000	1,483,857	1,919,337	4,088,194
Lease liabilities (Note 13)	5,446	128	-	5,574
Corporate guarantee **	309,060	-	-	309,060
Amounts due to subsidiaries	21,755	53,055	105,662	180,472
Amount due to an associate	49	-	-	49
	1,061,206	1,537,040	2,024,999	4,623,245

Note to the Financial Statements

31 December 2021

36. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

(c) Liquidity and cash flow risk (cont'd.)

The analysis of financial liabilities maturity profile of the Group and of the Company, based on undiscounted amount is disclosed as follows: (cont'd.)

	2020			Total RM'000
	Within 1 year RM'000	1 to 2 years RM'000	2 to 5 years RM'000	
Group				
Trade and other payables	1,007,008	68,214	72,939	1,148,161
Loans and borrowings	1,637,355	651,536	2,159,186	4,448,077
Lease liabilities (Note 13)	12,549	8,601	128	21,278
Corporate guarantee **	6,200	-	-	6,200
	2,663,112	728,351	2,232,253	5,623,716
Company				
Trade and other payables	46,645	-	-	46,645
Loans and borrowings	1,168,606	558,968	2,114,510	3,842,084
Lease liabilities (Note 13)	6,550	5,446	128	12,124
Corporate guarantee **	309,270	-	-	309,270
Amounts due to subsidiaries	24,836	-	225,827	250,663
	1,555,907	564,414	2,340,465	4,460,786

** Based on the maximum amount that can be called for under the corporate guarantees. No default has occurred as at the end of the financial year.

(d) Interest rate risk

The Group manages its interest rate exposure by maintaining a prudent mix of fixed and floating rate borrowings. The Group actively reviews its debt portfolio, taking into account the investment holding period and nature of its assets. This strategy allows it to capitalise on cheaper funding in a low interest rate environment and achieve a certain level of protection against rate hikes.

The average interest rates per annum on the financial assets and liabilities as at the reporting date were as follows:

	Group	
	2021 %	2020 %
Financial assets		
Floating rate	1.01%	0.36%
Financial liabilities		
Fixed rate	4.59%	4.63%
Floating rate	3.49%	3.45%

Note to the Financial Statements

31 December 2021

36. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D.)

(d) Interest rate risk (cont'd.)

The average interest rates per annum on the financial liabilities can be further analysed as follows:

	Group	
	2021	2020
	%	%
Financial liabilities		
Commodity Murabahah Finance	3.19%	3.31%
Term loans	4.07%	4.11%
Revolving credits	3.28%	3.27%
Bank overdraft	5.64%	6.32%
IMTN	4.59%	4.63%
Lease liabilities	4.90%	4.90%
Structured commodity	4.08%	3.60%

At the reporting date, if the interest rates had been 10 basis points lower/higher, with all other variables held constant, the Group's loss after tax will be lower/higher by approximately RM469,000 (2020: RM656,000) as a result of higher/lower interest expense on borrowings.

(e) Market risk

Market price risk is the risk that the fair value or future cash flows of the Group's financial instrument will fluctuate as a result of changes in market prices (other than interest or exchange rates). The Group's exposure to market price risk is minimal as the Group's investment in quoted equity instruments is small compared to its total assets.

Note to the Financial Statements

31 December 2021

37. SIGNIFICANT RELATED PARTY TRANSACTIONS

- (a) In addition to the transactions detailed elsewhere in the financial statements, the Group and the Company had the following transactions with related parties during the financial year:

	Group	
	2021 RM'000	2020 RM'000
Paid/payable to UEM:		
- Rental	(7,800)	(6,717)
- Information technology shared cost	-	(2,008)
- Interest on loan	-	(7)
Paid/payable to UEM Sunrise Edgenta TMS Sdn. Bhd., an associate:		
- Management fees	-	(73)
Realisation of land sales to joint ventures:		
- Horizon Hills Development Sdn. Bhd.	366	1,668
- Haute Property Sdn. Bhd.	275	88
- Sarandra Malaysia Sdn. Bhd.	396	463
Paid/payable to Telekom Malaysia Berhad, Khazanah Group's associate company:		
- Smart building services	(1,708)	(1,055)
Interest income from joint ventures:		
- Desaru North Course Residences Sdn. Bhd.	238	90
- Sime Darby Property Sunrise Development Sdn. Bhd.	4,450	4,124
- Nusajaya Lifestyle Sdn. Bhd.	150	153
- Nusajaya Consolidated Sdn. Bhd.	637	646
- Haute Property Sdn. Bhd.	3,725	13,798
Interest income from an associate:		
- Sarandra Malaysia Sdn. Bhd.	431	176
Rental income from a joint venture:		
- UEM Sunrise WOTSO Malaysia Sdn. Bhd.	-	197
Management fees received/receivable from joint ventures:		
- Nusajaya Tech Park Sdn. Bhd.	-	59
- Cahaya Jauhar Sdn. Bhd.	420	420
- Nusajaya Premier Sdn. Bhd.	-	117
- Desaru North Course Residences Sdn. Bhd.	745	403
- Nusajaya Lifestyle Sdn. Bhd.	108	128
Professional services rendered by firms related to directors of the Company:		
- Nawawi Tie Leung group of companies	(78)	(478)
Sales of properties to:		
- Directors of the Company	-	1,557

Note to the Financial Statements

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37. SIGNIFICANT RELATED PARTY TRANSACTIONS (CONT'D)

- (a) In addition to the transactions detailed elsewhere in the financial statements, the Group and the Company had the following transactions with related parties during the financial year: (cont'd.)

	Company	
	2021 RM'000	2020 RM'000
Dividend from subsidiaries	136,875	134,000
Management fees from subsidiaries	89,096	86,854
Interest income from subsidiaries	140,274	135,031
Interest income from joint ventures	716	-
Paid/payable to UEM:		
- Information technology shared cost	-	(2,008)
Rental paid/payable to subsidiaries	(4,694)	(4,870)

Related parties refer to:

- subsidiaries, associates and joint ventures of the Company and their subsidiaries;
- Khazanah Nasional Berhad, the ultimate holding company, its subsidiaries and associates excluding subsidiaries of the Company;
- those companies controlled, jointly controlled and significantly influenced by the Government of Malaysia, other than those mentioned above;
- directors and key management personnel having authority and representation for planning, directing and controlling the activities of the Company and their close family members;
- enterprises owned by directors and key management personnel; and
- enterprises that have a member of key management in common with the Company.

The directors are of the opinion that all the transactions above have been entered into in the normal course of the business and have been established on mutually agreed terms and conditions.

- (b) The remuneration of members of key management personnel during the financial year is as follows:

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Salaries and other emoluments	9,555	10,903	7,161	7,557
Bonus and separation scheme	1,293	1,812	1,267	1,422
Defined contribution plan	1,324	1,721	1,049	1,274
Benefits-in-kind	702	696	668	586
Other benefits	-	82	-	82
	12,874	15,214	10,145	10,921
Included in compensation of key management personnel are executive director's remuneration (Note 5(i))	-	1,587	-	1,587

Note to the Financial Statements

31 December 2021

38. CONTINGENT LIABILITIES AND FINANCIAL GUARANTEES

	Group		Company	
	2021 RM'000	2020 RM'000	2021 RM'000	2020 RM'000
Corporate guarantees issued to bank for credit facilities granted to:				
- joint ventures	205	5,959	-	-
- a subsidiary	-	-	300,000	300,000
	205	5,959	300,000	300,000

(a) Income tax assessment

On 3 October 2011, Bandar Nusajaya Development Sdn Bhd ("BND") received a notice of additional assessment ("Form JA") from the Inland Revenue Board ("IRB") for additional tax and penalty amounting to RM73.8 million for the year of assessment 2006.

On 4 September 2012, the High Court ("HC") ruled in favour of BND that the IRB had no legal basis to raise the additional assessment.

On 20 May 2014, the Court of Appeal ("CoA") agreed with the decision of the HC which ruled in favour of BND.

On 18 October 2016, the FC reversed the decisions of CoA and HC and ordered that BND appeal by way of filing a notice of appeal ("Form Q") to the Special Commissioners of Income Tax ("SCIT"). The FC's decision resulted in the Form JA totalling RM73.8 million to become due and payable within 30 days, which was fully paid on 5 December 2016.

The IRB had confirmed the receipt of BND's Form Q dated 20 March 2017, and served the Form Q to the SCIT vide a letter dated 14 March 2018.

The hearing which was initially fixed on 14 and 15 September 2021 was vacated. The SCIT has fixed the matter for hearing on 29 and 30 August 2022.

BND's solicitors are of the view that BND has an arguable case to argue that the IRB has no legal or factual basis to issue the notice of additional assessment and to impose the penalty.

(b) On 25 July 2017, UEM Land was served with the Claim filed by the Plaintiffs in relation to shares held in Setia Haruman Sdn Bhd ("Setia Haruman" or "the 1st Defendant"). UEM Land is cited as the 9th Defendant in the Claim.

The Claim seeks, amongst others, for:

- (i) a declaration that the 2nd to 9th Defendants respectively had managed and conducted the affairs of the 1st Defendant and/or exercised their powers oppressively and/or disregarded and/or acted in a manner unfairly prejudicial to the interest of the Plaintiffs as members of Setia Haruman pursuant to Section 346 of the Companies Act 2016; and
- (ii) an order that the 2nd to 9th Defendants do jointly and/or severally purchase the 750,000 ordinary shares of Setia Haruman owned or held by Impressive Circuit Sdn Bhd ("Impressive Circuit") defined at such price and on such terms as shall be determined by the Honourable Court.

Note to the Financial Statements

31 December 2021

38. CONTINGENT LIABILITIES AND FINANCIAL GUARANTEE (CONT'D.)

(b) (cont'd.)

On 25 April 2018, UEM Land had successfully applied to strike out Datuk Kasi A/L K.L. Palaniappan ("Datuk Kasi"), the First Plaintiff in the suit, as a party in the Claim. The remaining Plaintiff in the suit, Impressive Circuit, successfully added two other Defendants in the suit namely Menara Embun Sdn Bhd and Modern Eden Sdn Bhd.

On 25 June 2021, the High Court Judge, dismissed the Plaintiff's claim against all the Defendants and ordered the Plaintiff to pay costs in the sum of RM100,000 to each of the main parties in this suit ("High Court's Decision").

On 14 July 2021, the Plaintiff filed an appeal against the High Court's Decision.

The appeal for this case has been scheduled for hearing on 28 April 2022.

UEM Land denies allegations made by the Plaintiffs and is vigorously defending the Claim. Based on the foregoing, at this juncture, the Claim has no material financial and operational impact to the Group and the Company. The Company's solicitor is of the view that UEM Land has a reasonably good chance of success in defending the Plaintiffs' case against UEM Land.

(c) By way of a Notice of Arbitration ("NOA") dated 17 April 2019, Ireka commenced arbitration proceedings against UEM Land for certain disputes arising from the Letter of Award dated 15 June 2012 ("LOA") for the construction of Imperia in Puteri Harbour, Iskandar Puteri, Johor ("Project"). The Asian International Arbitration Centre has appointed Mr. Wayne Martin from Australia as the arbitrator in this matter.

Based on the Statement of Claim dated 27 December 2019, Ireka is seeking inter-alia, 372 days of extension of time or alternatively for time at large declaration, RM20,395,000 for loss and expense, RM29,250,000 for the amount allegedly due to Ireka pursuant to the Statement of Final Account or alternatively any other amount assessed by the Arbitral Tribunal, interest on all sums directed to be paid from such date as the Tribunal deems fit and costs.

In the Amended Statement of Defence and Amended Counterclaim dated 6 July 2020, UEM Land disputed liability on all of Ireka's claims and sought counterclaims amounting to a total sum of RM34,374,000. The breakdown of UEM Land's counterclaims are as follows:

- a. LAD in the sum of RM27,288,000 being damages for delay in completion;
- b. Costs for defects rectification in the sum of RM2,791,000;
- c. Back charges and losses and expenses payable amounting to RM3,152,000;
- d. All direct payment made by UEM Land to Ireka's sub-contractor amounting to RM1,143,000.

The list of issues to be addressed by the expert and list of non-contentious facts were filed on 18 May 2021. Witness statements were exchanged on 25 October 2021. Procedural hearing was fixed on 11 November 2021 for the purpose of, amongst others, setting timeline to exchange rebuttal witness statements and expert reports. The parties have exchanged the expert reports in reply on 14 February 2022 and rebuttal factual witness statements on 7 March 2022. The parties' respective experts held a without prejudice meeting on 7 March 2022, and to deliver a joint expert report thereafter by 7 April 2022. The hearing dates are now fixed for 23 May 2022 to 3 June 2022.

Note to the Financial Statements

31 December 2021

38. CONTINGENT LIABILITIES AND FINANCIAL GUARANTEE (CONT'D.)

- (d) On 3 May 2021, UEM Land and Symphony Hills Sdn Bhd ("Symphony Hills") received notices of additional assessment from the IRB dated 30 April 2021, for additional taxes with penalties amounting to RM82.2 million ("Notices").

The Notices issued to UEM Land raised for the amount of RM8.5 million was for the years of assessment from 2013 to 2015 in relation to the removal of Bumiputera quota and low cost requirements for selected developments in Iskandar Puteri, while the Notices issued to Symphony Hills raised for the amount of RM73.7 million was for the reversal of tax losses utilisation for the years of assessment from 2006 to 2017.

After taking into account the advice from both the Company's tax consultants and solicitors, the Company believes that there are reasonable grounds to appeal and contest the basis of the assessments.

On 24 May 2021 and 25 May 2021, Symphony Hills and UEM Land were both granted an interim stay of the Notices by the Kuala Lumpur High Court including the enforcement of the Notices until the hearing of the application to intervene by the IRB and until the disposal of the leave application, respectively.

The case management for UEM Land's case is fixed on 13 June 2022, whilst for Symphony Hills is fixed on 1 June 2022.

39. CAPITAL COMMITMENTS

	Group	
	2021 RM'000	2020 RM'000
In respect of purchase of property, plant and equipment, and investment properties:		
Approved and contracted for	4,185	14,565
Approved but not contracted for	392,546	404,069
	396,731	418,634

Note to the Financial Statements

31 December 2021

40. FAIR VALUES

The following are fair value of financial instruments by classes:

	2021		2020	
	Carrying amount RM'000	Fair values (Level 3) RM'000	Carrying amount RM'000	Fair values (Level 3) RM'000
Group				
Borrowings (non-current portion)	3,205,262	3,181,182	2,600,292	2,549,604
Company				
Borrowings (non-current portion)	3,152,708	3,128,628	2,470,000	2,419,311

As stipulated in Amendments to *MFRS 7: Improving Disclosure about Financial Instruments*, the Group and the Company are required to classify fair value measurement using a fair value hierarchy. The fair value hierarchy would have the following levels:

- Level 1 - the fair value is measured using quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 - the fair value is measured using inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 - the fair value is measured using inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Note to the Financial Statements

31 December 2021

40. FAIR VALUES (CONT'D.)

The following table presents the Group's and the Company's other financial assets and financial liabilities that are measured at fair value:

	Level 1 RM'000	Level 2 RM'000	Total RM'000
At 31 December 2021:			
Assets			
Group			
Short term investments:			
Financial and other assets at fair value through other comprehensive income	5	-	5
Financial asset at fair value through profit or loss	-	5,000	5,000
	5	5,000	5,005
Company			
Short term investment:			
Financial asset at fair value through profit or loss	-	5,000	5,000
At 31 December 2020:			
Assets			
Group			
Short term investments:			
Financial assets at fair value through other comprehensive income	7	-	7
Financial asset at fair value through profit or loss	5,000	216,929	221,929
	5,007	216,929	221,936
Company			
Short term investment:			
Financial asset at fair value through profit or loss	5,000	216,929	221,929

Note to the Financial Statements

31 December 2021

40. FAIR VALUES (CONT'D.)

Determination of fair values

The following are classes of financial instruments that are not carried at fair values and whose carrying amounts are reasonable approximations of fair values:

Receivables (Note 24)

Payables (Note 34)

The carrying amounts of the financial assets and financial liabilities are reasonable approximations of fair values due to their short-term nature.

(a) Borrowings (current)

The fair values of these financial instruments are estimated by discounting expected future cash flows at market incremental lending rate for similar types of lending, borrowing or leasing arrangements at the reporting date.

(b) Unquoted debt securities and corporate bonds

Fair value is estimated by using a discounted cash flow model based on various assumptions, including current and expected future credit losses, market rates of interest, prepayment rates and assumptions regarding market liquidity.

(c) Long term receivables/payables

Fair values of long term receivables/payables are based on discounting expected future cash flows at market incremental lending rate for the receivables/payables.

(d) Corporate guarantees

Fair value of all unexpired corporate guarantees given to bank for credit facilities granted to subsidiaries was assessed to be RMNil (2020: RMNil) at the inception of issuance of the guarantees due to the likelihood of the guaranteed party defaulting is nil within the guaranteed period.

Note to the Financial Statements

31 December 2021

40. FAIR VALUES (CONT'D.)

Non financial instruments

The following table provides the fair value measurement hierarchy of the Group's assets.

Quantitative disclosures fair value measurement hierarchy for asset:

	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
At 31 December 2021:				
Assets for which fair value are disclosed:				
Investment properties (Note 12)	-	-	1,082,102	1,082,102
At 31 December 2020:				
Assets for which fair value are disclosed:				
Investment properties (Note 12)	-	-	1,103,121	1,103,121

There were no material transfers between Level 1, Level 2 and Level 3 during the financial year.

As at 31 December 2021, accredited independent valuers have been engaged to perform a valuation of the Group's properties. Depending on the types of properties, the independent valuers applied various valuation techniques.

Description of valuation techniques used and key inputs:

Properties	Valuation technique
Offices	Comparison and investment approaches
Car parks	Income and comparison approaches
Retail	Investment, income and comparison approaches
Ferry terminal	Comparison and cost approaches
Plant and equipment	Comparison and depreciated replacement cost approaches

The investment method is an analysis based on the relationship between the rate of return that an investor or buyer expects or requires and the net income that a property produces.

The income approach uses valuation techniques to convert estimated future amounts of cash flows or income to a single present value (discounted) amount. To this estimated future amounts of cash flows or income, an appropriate, market-derived discount rate is applied to establish the present value of the income stream associated with the real property.

The comparison method seeks to determine the value of the property being valued by comparing and adopting as a yardstick recent transactions and sale evidences involving other similar properties in the vicinity. Due considerations are given for such factors including location, plot size, improvements made if any, surrounding developments, facilities and amenities available.

Note to the Financial Statements

31 December 2021

40. FAIR VALUES (CONT'D.)

Non financial instruments (cont'd.)

The comparison/cost method of valuation entails separate valuations of the land and buildings to arrive at the market value of the subject property. Completed buildings are valued by reference to the current estimates on constructional costs to erect equivalent buildings, taking into consideration of similar accommodation in terms of size, construction, finishes contractors' overheads, fees and profits. Appropriate adjustments are then made for the factors of its depreciation and obsolescence to arrive at the depreciated building value.

41. CAPITAL MANAGEMENT

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and acceptable capital ratios in order to support its business and maximise shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions or expansion plans of the Group. The Group may adjust the capital structure by issuing new shares, returning capital to shareholders or adjusting dividend payment policies.

There are no externally imposed capital requirements.

42. SEGMENT INFORMATION

(a) Business unit segments

For management purposes, the Group is organised into business units based on their products and services, and has three reportable segments as follows:

- | | | |
|--|---|--|
| (i) Property development | - | development and sales of residential and commercial properties, as well as sales of lands; |
| (ii) Property investment and hotel operation | - | holds to earn rental income and/or capital appreciation including hotel operation; and |
| (iii) Others | - | investment holding, assets and facilities management, project management, harvesting, land leasing, other income, and other dormant companies. |

Except as indicated above, no operating segments have been aggregated to form the above reportable operating segments.

Management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss which, in certain respects as explained in the table below, is measured differently from operating profit or loss in the consolidated financial statements.

Transfer prices between operating segments have been entered into a normal course of business and have been established on mutually agreed terms and conditions. The reported segment revenue, segment results and eliminations exclude intercompany dividends.

Note to the Financial Statements

31 December 2021

42. SEGMENT INFORMATION (CONT'D.)

(b) Geographical segments

The Group's geographical segments are based on the location of the Group's assets. Sales to external customers disclosed in geographical segments are based on the geographical location of its customers. The Group's three business segments operate in four geographical areas:

- (i) Malaysia - the operations in this area are principally development and sales of residential and commercial properties, development of investment properties, held to earn rental income and/or sales of lands, hotel operation, assets and facilities management, project management, harvesting, land leasing, other income, and other dormant companies;
- (ii) Australia - the operations in this area are principally development and sales of residential and commercial properties as well as development of investment properties, held to earn rental income;
- (iii) Singapore - the operation in this area is principally project management; and
- (iv) South Africa - the operations in this area are principally development and sales of residential and commercial properties.

Business segment information

At 31 December 2021	Property development RM'000	Property investment and hotel operation RM'000	Others RM'000	Eliminations RM'000	Consolidated RM'000
Revenue					
External revenue	1,090,451	54,521	39,539	-	1,184,511
Inter-segment revenue	-	1,476	97,405	(98,881)	-
Total revenue	1,090,451	55,997	136,944	(98,881)	1,184,511
Results					
Segment results	20,101	(33,944)	(29,983)	(38,364)	(82,190)
Finance costs	(102,877)	(38,369)	(41,830)	38,364	(144,712)
Share of results of associates	9,820	-	1,334	-	11,154
Share of results of joint ventures	14,858	(13,031)	-	-	1,827
Loss before zakat and income tax	(58,098)	(85,344)	(70,479)	-	(213,921)
Tax benefit/(expense)	3,732	550	(2,486)	-	1,796
Loss for the year	(54,366)	(84,794)	(72,965)	-	(212,125)
Attributable to:					
Owners of the parent	(54,426)	(84,794)	(73,827)	-	(213,047)
Non-controlling interests	60	-	862	-	922
Loss for the year	(54,366)	(84,794)	(72,965)	-	(212,125)

Note to the Financial Statements

31 December 2021

42. SEGMENT INFORMATION (CONT'D.)

Business segment information (cont'd.)

At 31 December 2021	Property development RM'000	Property investment and hotel operation RM'000	Others RM'000	Eliminations RM'000	Consolidated RM'000
Assets					
Segment assets	10,577,672	971,972	292,634	(740,559)	11,101,719
Interests in:					
- associates	850,358	-	-	-	850,358
- joint ventures	813,822	79,516	-	-	893,338
Income tax assets	104,688	366	1,944	-	106,998
Total assets	12,346,540	1,051,854	294,578	(740,559)	12,952,413
Liabilities					
Segment liabilities	5,167,777	841,494	883,669	(740,559)	6,152,381
Income tax liabilities	3,813	-	168	-	3,981
Total liabilities	5,171,590	841,494	883,837	(740,559)	6,156,362
Other information					
Additions to non-current assets	1,078,400	10,943	2,361	-	1,091,704
Depreciation and amortisation	(9,427)	(26,224)	(20,657)	-	(56,308)

Note to the Financial Statements

31 December 2021

42. SEGMENT INFORMATION (CONT'D.)

Business segment information (cont'd.)

At 31 December 2020	Property development RM'000	Property investment and hotel operation RM'000	Others RM'000	Eliminations RM'000	Consolidated RM'000
Revenue					
External revenue	1,031,728	65,119	40,034	-	1,136,881
Inter-segment revenue	-	1,631	96,679	(98,310)	-
Total revenue	1,031,728	66,750	136,713	(98,310)	1,136,881
Results					
Segment results	106,523	(46,687)	(20,287)	(37,352)	2,197
Finance costs	(93,091)	(34,149)	(42,962)	37,352	(132,850)
Share of results of associates	(7,195)	-	(433)	-	(7,628)
Share of results of joint ventures	(34,853)	(22,197)	-	-	(57,050)
Loss before zakat and income tax	(28,616)	(103,033)	(63,682)	-	(195,331)
Zakat	(1,080)	-	-	-	(1,080)
Tax (expense)/benefit	(79,348)	13	(970)	-	(80,305)
Loss for the year	(109,044)	(103,020)	(64,652)	-	(276,716)
Attributable to:					
Owners of the parent	(109,000)	(103,020)	(65,264)	-	(277,284)
Non-controlling interests	(44)	-	612	-	568
Loss for the year	(109,044)	(103,020)	(64,652)	-	(276,716)

Note to the Financial Statements

31 December 2021

42. SEGMENT INFORMATION (CONT'D.)

Business segment information (cont'd.)

At 31 December 2020	Property development RM'000	Property investment and hotel operation RM'000	Others RM'000	Eliminations RM'000	Consolidated RM'000
Assets					
Segment assets	11,179,215	994,584	421,844	(689,133)	11,906,510
Inteests in:					
- associates	485,439	-	1,172	-	486,611
- joint ventures	898,350	90,662	-	-	989,012
Income tax assets	95,827	348	1,605	-	97,780
Total assets	12,658,831	1,085,594	424,621	(689,133)	13,479,913
Liabilities					
Segment liabilities	5,173,482	793,266	812,709	(689,133)	6,090,324
Income tax liabilities	18,489	-	519	-	19,008
Total liabilities	5,191,971	793,266	813,228	(689,133)	6,109,332
Other information					
Additions to non-current assets	367,162	4,485	6,767	-	378,414
Depreciation and amortisation	(10,592)	(24,361)	(22,009)	-	(56,962)

Note to the Financial Statements

31 December 2021

42. SEGMENT INFORMATION (CONT'D.)

Geographical information

Revenue and non-current assets information based on the geographical location of customers and assets respectively are as follows:

	Revenue	
	2021	2020
	RM'000	RM'000
Malaysia	1,142,743	687,004
Australia	40,110	448,114
Singapore	1,658	1,763
	1,184,511	1,136,881

	Non-current assets	
	2021	2020
	RM'000	RM'000
Malaysia	9,560,825	9,697,939
Australia	256,985	126,895
South Africa	11,277	12,890
Singapore	-	1,124
	9,829,087	9,838,848

Note to the Financial Statements

31 December 2021

43. SUBSIDIARIES

Name of subsidiaries	Principal activities	Country of incorporation	Effective interest	
			2021 %	2020 %
Nusajaya Five O Sdn. Bhd.	Ceased operations	Malaysia	100	100
Nusajaya Resort Sdn. Bhd.	Operator of clubhouse and restaurant	Malaysia	100	100
Sunrise Berhad	Property development and investment holding	Malaysia	100	100
UEM Land Berhad	Property development, property investment, project procurement and management, and strategic investment holding	Malaysia	100	100
UEM Sunrise (Australia) Sdn. Bhd.	Investment holding	Malaysia	100	100
UEM Sunrise (Canada) Sdn. Bhd.	Investment holding, property development and general trading	Malaysia	100	100
UEM Sunrise Management Services Sdn. Bhd.	Investment holding	Malaysia	100	100
UEM Sunrise Properties Sdn. Bhd.	Investment holding, property development and general trading	Malaysia	100	100
Subsidiaries of Sunrise Berhad				
Arcoris Sdn. Bhd.	Property investment and development	Malaysia	100	100
Ascot Assets Sdn. Bhd.	Property development	Malaysia	100	100
Allevia Sdn. Bhd.	Property investment, development and construction	Malaysia	100	100
Aurora Tower at KLCC Sdn. Bhd.	Property development	Malaysia	100	100
Ibarat Duta Sdn. Bhd.	Property development	Malaysia	100	100
Laser Tower Sdn. Bhd.	Property development	Malaysia	100	100

Note to the Financial Statements

31 December 2021

43. SUBSIDIARIES (CONT'D.)

Name of subsidiaries	Principal activities	Country of incorporation	Effective interest	
			2021 %	2020 %
Subsidiaries of Sunrise Berhad (cont'd.)				
Lembah Suria Sdn. Bhd.	Property development	Malaysia	100	100
Lucky Bright Star Sdn. Bhd.	Property investment and development	Malaysia	100	100
Mega Legacy (M) Sdn. Bhd.	Property development	Malaysia	50	50
Milik Harta Sdn. Bhd.	Property development	Malaysia	100	100
New Planet Trading Sdn. Bhd.	Property investment and development	Malaysia	100	100
Prinsip Eramaju Sdn. Bhd.	Property development	Malaysia	100	100
** SCM Property Services Sdn. Bhd.	Provision of property management services	Malaysia	100	100
Solid Performance Sdn. Bhd.	Property development	Malaysia	100	100
Summer Suites Sdn. Bhd.	Property development	Malaysia	100	100
Sunrise Alliance Sdn. Bhd.	Property development	Malaysia	100	100
Sunrise Benchmark Sdn. Bhd.	Property development	Malaysia	100	100
Sunrise Century Sdn. Bhd.	Property development	Malaysia	100	100
Sunrise Innovations Sdn. Bhd.	Property development	Malaysia	100	100
* Sunrise International Development Ltd.	Investment holding	The Cayman Islands	100	100
Sunrise Landmark Sdn. Bhd.	Property development	Malaysia	100	100
Sunrise Mersing Sdn. Bhd.	Property development	Malaysia	100	100
Sunrise Oscar Sdn. Bhd.	Investment holding	Malaysia	100	100
Sunrise Overseas Corporation Sdn. Bhd.	Investment holding and provision of management services	Malaysia	100	100

Note to the Financial Statements

31 December 2021

43. SUBSIDIARIES (CONT'D.)

Name of subsidiaries	Principal activities	Country of incorporation	Effective interest	
			2021 %	2020 %
Subsidiaries of Sunrise Berhad (cont'd.)				
Sunrise Paradigm Sdn. Bhd.	Property development	Malaysia	100	100
Sunrise Pioneer Sdn. Bhd.	Property development	Malaysia	100	100
Sunrise Project Services Sdn. Bhd.	Property development and project management for property development projects	Malaysia	100	100
Sunrise Quality Sdn. Bhd.	Property development	Malaysia	100	100
Sunrise Region Sdn. Bhd.	Property development	Malaysia	100	100
Sunrise Sovereign Sdn. Bhd.	Property development and investment holding	Malaysia	100	100
Sun Victory Sdn. Bhd.	Property investment and development, and hotel operations	Malaysia	100	100
Sunrise MS Pte. Ltd.	Provision of consultancy, advisory and technical services in relation to project development	Singapore	100	100
Sunrise Overseas (S) Pte. Ltd.	Promotion and management services relating to the Group's properties in Malaysia	Singapore	100	100
* ^^ Sunrise Hospitality and Leisure Sdn. Bhd.	Dissolved	Malaysia	-	100
Subsidiary of Sunrise Oscar Sdn. Bhd.				
Sunrise DCS Sdn. Bhd.	Provision of cooling plant facility services	Malaysia	100	100
Subsidiary of Sunrise International Development Ltd.				
Sunrise Holdings S.à.r.l.	Investment holding	The Grand Duchy of Luxembourg	100	100

Note to the Financial Statements

31 December 2021

43. SUBSIDIARIES (CONT'D.)

Name of subsidiaries	Principal activities	Country of incorporation	Effective interest	
			2021 %	2020 %
Subsidiary of Sunrise Holdings S.à.r.l.				
* Canada Sunrise Development Corp.	Property investment and development	Canada	100	100
Subsidiaries of UEM Land Berhad				
^ Aura Muhibah Sdn. Bhd.	Property development	Malaysia	-	60
Bandar Nusajaya Development Sdn. Bhd.	Investment holding, property development, land trading and an agent for its subsidiaries	Malaysia	100	100
Finwares Sdn. Bhd.	Investment holding	Malaysia	100	100
Fleet Group Sdn. Bhd.	Investment holding	Malaysia	100	100
Mahisa Sdn. Bhd.	Property development and undertakes construction and turnkey development contracts	Malaysia	100	100
Marak Unggul Sdn. Bhd.	Dormant	Malaysia	50	50
Marina Management Sdn. Bhd.	Property management	Malaysia	100	100
Nusajaya Development Sdn. Bhd.	Property development	Malaysia	100	100
* Nusajaya Medical Park Sdn. Bhd.	Construct, manage and/or operate specialised buildings for long-term lease and property development	Malaysia	100	100
UEM Sunrise Overseas Corporation Sdn. Bhd.	Investment holding	Malaysia	100	100
* Hatibudi Nominees (Tempatan) Sdn. Bhd.	In Member's Voluntary Winding Up	Malaysia	100	100
* UEM Sunrise Nusantara Sdn. Bhd.	In Member's Voluntary Winding Up	Malaysia	100	100

Note to the Financial Statements

31 December 2021

43. SUBSIDIARIES (CONT'D.)

Name of subsidiaries	Principal activities	Country of incorporation	Effective interest	
			2021 %	2020 %
Subsidiaries of Bandar Nusajaya Development Sdn. Bhd.				
Nusajaya Gardens Sdn. Bhd.	Land trading and investment holding	Malaysia	100	100
Nusajaya Greens Sdn. Bhd.	Property development, land trading and investment holding	Malaysia	100	100
Nusajaya Heights Sdn. Bhd.	Property development, land trading and investment holding	Malaysia	100	100
Nusajaya Industrial Park Sdn. Bhd.	Property development	Malaysia	100	100
Nusajaya Land Sdn. Bhd.	Property development	Malaysia	100	100
Nusajaya Rise Sdn. Bhd.	Property development, land trading, investment holding and money lending activity	Malaysia	100	100
Nusajaya Seaview Sdn. Bhd.	Land trading and investment holding Malaysia	Malaysia	100	100
Symphony Hills Sdn. Bhd.	Property development, land trading and investment holding	Malaysia	100	100
Subsidiary of UEM Sunrise Nusantara Sdn. Bhd. (In Member's Voluntary Winding Up)				
P.T. Bias Permata	Investment holding	Indonesia	100	100
Subsidiary of UEM Sunrise Overseas Corporation Sdn. Bhd.				
* UEM Sunrise South Africa (Pty) Ltd.	Investment holding	South Africa	100	100
Subsidiary of UEM Sunrise South Africa (Pty) Ltd.				
* Roc-Union (Proprietary) Ltd.	Investment holding	South Africa	80.4	80.4

Note to the Financial Statements

31 December 2021

43. SUBSIDIARIES (CONT'D.)

Name of subsidiaries	Principal activities	Country of incorporation	Effective interest	
			2021 %	2020 %
Subsidiary of Roc-Union (Proprietary) Ltd.				
* Rocpoint (Proprietary) Ltd.	Acquisition and development of land	South Africa	80.4	80.4
Subsidiaries of UEM Sunrise (Australia) Sdn. Bhd.				
UEM Sunrise (Land) Pty. Ltd.	Holding and financing company	Australia	100	100
UEM Sunrise (Developments) Pty. Ltd.	Holding and financing company	Australia	100	100
Subsidiaries of UEM Sunrise (Land) Pty. Ltd.				
UEM Sunrise (La Trobe Street) Pty. Ltd.	Trustee company	Australia	100	100
UEM Sunrise (Mackenzie Street) Pty. Ltd.	Trustee company	Australia	100	100
UEM Sunrise (St Kilda Road) Pty. Ltd.	Trustee company	Australia	100	100
UEM Sunrise (Collingwood) Pty. Ltd.	Trustee company	Australia	100	100
# UEM Sunrise (La Trobe Street) Unit Trust	Landowning entity	Australia	100	100
# UEM Sunrise (Mackenzie Street) Unit Trust	Landowning entity	Australia	100	100
# UEM Sunrise (St Kilda Road) Unit Trust	Landowning entity	Australia	100	100
# UEM Sunrise (Collingwood) Unit Trust	Land holding entity	Australia	100	100

Note to the Financial Statements

31 December 2021

43. SUBSIDIARIES (CONT'D.)

	Name of subsidiaries	Principal activities	Country of incorporation	Effective interest	
				2021 %	2020 %
	Subsidiaries of UEM Sunrise (Developments) Pty. Ltd.				
#	UEM Sunrise (La Trobe Street Development) Pty. Ltd.	Development company	Australia	100	100
#	UEM Sunrise (Mackenzie Street Development) Pty. Ltd.	Development company	Australia	100	100
#	UEM Sunrise (St Kilda Road Development) Pty. Ltd.	Development company	Australia	100	100
#	UEM Sunrise (Collingwood Development) Pty. Ltd.	Project Development	Australia	100	100
#	UEM Sunrise (Aurora Melbourne Central Property Management) Pty. Ltd.	Property management services	Australia	100	100
#	UEM Sunrise (Conservatory Melbourne Property Management) Pty. Ltd.	Property management services	Australia	100	100
	Subsidiaries of UEM Sunrise Management Services Sdn. Bhd.				
	UEM Sunrise Project Services Sdn. Bhd.	Project management for property development	Malaysia	100	100
	Rise Digital Sdn. Bhd.	Provision of digital services	Malaysia	100	100

Note to the Financial Statements

31 December 2021

43. SUBSIDIARIES (CONT'D.)

Name of subsidiaries	Principal activities	Country of incorporation	Effective interest	
			2021 %	2020 %
Subsidiaries of UEM Sunrise Properties Sdn. Bhd.				
UEM Sunrise Nusajaya Properties Sdn. Bhd.	Property investment	Malaysia	100	100
Nusajaya DCS Sdn. Bhd.	Provision of cooling plant facility services	Malaysia	100	100
Opera Retreat Sdn. Bhd.	Property investment	Malaysia	100	100
Puteri Harbour Convention Centre Sdn. Bhd.	Own and operate a convention centre	Malaysia	100	100

Note:

* Subsidiaries not audited by Ernst & Young PLT or Ernst & Young.

** Subsequent to year end, the company has been disposed on 18 March 2022. Details are disclosed in Note 46.

The financial statements of these subsidiary companies are audited for consolidation purposes.

^ Aura Muhibah Sdn. Bhd., previously a subsidiary that has been classified as an associate as a result of disposal of 20% equity interest by the Group. Details are disclosed in Note 47.

^^ Dissolved pursuant to Section 459(5) of the Companies Act 2016.

Note to the Financial Statements

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44. ASSOCIATES

Name of associates	Principal activities	Country of incorporation	Effective interest	
			2021 %	2020 %
UEM Sunrise Edgenta TMS Sdn. Bhd.	Investment holding and provision of real estate management services	Malaysia	30	30
Associates of UEM Land Berhad				
* Inneonusa Sdn. Bhd.	Provision of smart building infrastructure, smart safety and security system, smart in-building services and smart wide services including smart tenant services for building owners, operators, residents and visitors	Malaysia	39	39
^ Aura Muhibah Sdn. Bhd.	Property development	Malaysia	40	-
* Setia Haruman Sdn. Bhd.	Township development, property development, project development and sale of land	Malaysia	25	25
* Scope Energy Sdn. Bhd.	Property development	Malaysia	40	40
Sarandra Malaysia Sdn. Bhd.	Investment holding company, constructing, managing and developing of marina club	Malaysia	40	40
Associate of Rocpoint (Proprietary) Ltd.				
* Durban Point Development Company (Proprietary) Ltd.	Property development	South Africa	40.2	40.2

Note:

* Associates not audited by Ernst & Young PLT or Ernst & Young.

^ Aura Muhibah Sdn. Bhd., previously a subsidiary that has been classified as an associate as a result of disposal of 20% equity interest by the Group. Details are disclosed in Note 47.

Note to the Financial Statements

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45. JOINT VENTURES

Name of joint ventures	Principal activities	Country of incorporation	Effective interest	
			2021 %	2020 %
Desaru North Course Residences Sdn. Bhd.	Property development	Malaysia	51	51
Desaru South Course Land Sdn. Bhd.	Property development	Malaysia	51	51
Desaru South Course Residences Sdn. Bhd.	Property development	Malaysia	51	51
Nusajaya Premier Sdn. Bhd.	Property development and investment holding	Malaysia	80	80
Nusajaya Lifestyle Sdn. Bhd.	Property and real estate development, management and property management	Malaysia	55	55
* Malaysian Bio-XCell Sdn. Bhd.	Development and operation of a biotechnology park in the Southern Industrial Logistics Cluster in Iskandar Puteri, Iskandar Malaysia, Johor (In receivership and in liquidation)	Malaysia	40	40
Joint ventures of UEM Land Berhad				
Cahaya Jauhar Sdn. Bhd.	Undertake the turnkey design and build contract for the development of the Johor State New Administrative Centre (now known as Kota Iskandar) and State Government staff housing in Iskandar Puteri, Johor and provision of facilities maintenance and management services	Malaysia	60	60
* ^ Gerbang Leisure Park Sdn. Bhd.	Striking-off	Malaysia	50	50
Horizon Hills Development Sdn. Bhd.	Property development	Malaysia	50	50

Note to the Financial Statements

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45. JOINT VENTURES (CONT'D.)

Name of joint ventures	Principal activities	Country of incorporation	Effective interest	
			2021 %	2020 %
Joint ventures of UEM Land Berhad (cont'd.)				
Nusajaya Tech Park Sdn. Bhd.	Property development	Malaysia	40	40
* Nusajaya Consolidated Sdn. Bhd.	Property development and related activities	Malaysia	50	50
* Haute Property Sdn. Bhd.	Property development and property marketing	Malaysia	40	40
FASTrack Iskandar Sdn. Bhd.	Property development and to develop, construct, operate and manage motorsport city with related facilities and services	Malaysia	30	30
Joint ventures of Sunrise Berhad				
* Sime Darby Property Sunrise Development Sdn. Bhd.	Property development	Malaysia	50	50
* Sunrise MCL Land Sdn. Bhd.	Property development and property investment	Malaysia	50	50
Joint venture of UEM Sunrise Properties Sdn. Bhd.				
* UEM Sunrise WOTSO Malaysia Sdn. Bhd.	Provision of flexible commercial office tenancies	Malaysia	50	50

Note:

* Joint ventures not audited by Ernst & Young PLT or Ernst & Young.

^ During the financial year, the joint venture company submitted its application to the Companies Commission of Malaysia ("CCM") to strike off its name from the register of CCM pursuant to Section 550 of the Companies Act 2016. The joint venture company had been struck off from register and dissolved following the publication of the notice of striking off pursuant to Section 551 (3) of the Companies Act 2016 on 3 March 2022.

Note to the Financial Statements

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46. SUBSEQUENT EVENT

A Share Sale and Purchase Agreement (“SSPA”) between Sunrise Berhad (“SB”), a wholly-owned subsidiary of the Company and SCM Property Management Sdn. Bhd. (“Purchaser”) for the disposal of SB’s 100% equity interest held in SCM Property Services Sdn. Bhd. (“SCM”) comprising 2,501,000 ordinary shares for a total consideration of RM1.7 million to the Purchaser was completed on 18 March 2022.

The transactions does not give rise any significant impact to the statement of profit or loss and the statement of financial position of the Group.

47. DISPOSAL OF CONTROLLING INTEREST IN A SUBSIDIARY

On 17 June 2021, UEM Land Berhad (“UEML”), a wholly-owned subsidiary of the Company, completed the Share Sale Agreement with KLK Land Sdn. Bhd. (“KLKL”) for the disposal of 50,000 ordinary shares and 180 million redeemable non-convertible non-cumulative preference shares (“RPS”) in Aura Muhibah Sdn. Bhd. (“AMSB”) representing UEML’s 20% equity in AMSB to KLKL (“SSA”) for a total sale consideration of RM182.6 million. A new shareholders agreement (“SHA”) between UEML and KLKL was entered and consequently, AMSB ceased to be an indirect subsidiary and has become an indirect associate of the Company.

UEML grants KLKL a call option to buy, and KLKL grants UEML a put option to sell, respectively, on UEML’s remaining 40% equity in AMSB. The option price will be based on AMSB’s adjusted Net Tangible Assets at the point of exercising the option. As at the reporting date, the options amounted to RM6.6 million.

The effects of the 20% disposal to the statement of profit or loss of the Group are as follows:

	2021
	RM’000
(i) Loss on disposal of 20% interest in AMSB:	
Proceeds from disposal	182,644
Carrying value of 20% interest in AMSB	(183,486)
Loss on disposal of 20% interest in AMSB	(842)
(ii) Fair value adjustment of remaining 40% interest in AMSB, including options:	
Fair value of 40% interest in AMSB, including options	357,158
Carrying value of 40% interest in AMSB	(366,971)
Fair value adjustment of 40% interest in AMSB	(9,813)
Total loss recognised at the Group	(10,655)

Note to the Financial Statements

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47. DISPOSAL OF CONTROLLING INTEREST IN A SUBSIDIARY (CONT'D.)

The effect of the 20% disposal to the statement of financial position of the Group is as follows:

	2021
	RM'000
Land held for property development	901,373
Receivables	1,138
Cash and bank balances	16,354
Payables	(1,262)
Tax payables	(173)
Provision for auditor's remuneration	(2)
Net identifiable assets of AMSB	917,428
Less: Non-controlling interests	(366,971)
Group's share of net assets disposed	550,457
Carrying value of 20% interest in AMSB	(183,486)
Net assets of AMSB deconsolidated at Group	366,971

The effect of the 20% disposal on statement of cash flows of the Group is as follows:

	2021
	RM'000
Consideration received, satisfied in cash	182,644
Less: Retention sum	(5,479)
Less: Deposit received in prior year	(12,785)
Less: Cash and balances disposed	(16,354)
Net cash flow from disposal to the Group	148,026