



OCR GROUP BERHAD

Anti-Bribery & Anti-Corruption

POLICY & GUIDELINES

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Abbreviations

In this Policy & Guidelines, the following abbreviations shall have the following meaning unless otherwise stated:

ABAC	Anti-Bribery and Anti-Corruption		GMD	Group Managing Director
RMC	Risk Management Committee		HOD	Head of respective departments
BOD	Board of Directors or Board		HCA	Human Capital and Admin
CoC	Code of Conducts & Ethics		LOA	Limit of Authority
CFO	Chief Financial Officer		MACC	Malaysian Anti-Corruption Commission
CSR	Corporate Social Responsibility		SSM	Suruhanjaya Syarikat Malaysia
ERM	Enterprise Risk Management			

1.0 Objectives

1.1. General Information

The Anti-Bribery & Anti-Corruption ("ABAC") Policy & Guidelines (here-in-after referred to as "Policy & Guidelines") defines the policies and procedures for OCR Group Berhad ("OCR" or "the Company") and its subsidiaries (collectively known as "OCR Group" or "the Group"). Rules (including Circulars and Letters) from the regulators shall automatically supersede the existing operating policies and procedures herein stated.

The Policy & Guidelines are applicable to the following key stakeholders:

- a. Directors of OCR, both executive and non-executive, unless otherwise stated in this Policy & Guidelines;
- b. every employee within the Group; and
- c. business partners, suppliers, contractors, sub-contractors, consultants, agents, representatives and others performing work or services for or on behalf of the Group.

It is the intention of Board of Directors ("BOD" or "Board") of OCR to ensure that these procedures serve as our commitment to prohibit bribery and corruption in the business conduct within the Group.

1.2. Policy & Guidelines Objectives

The main objectives of this Policy & Guidelines are as follows:

- To ensure the policies and guidelines / practices are oriented towards embedding ABAC stance organisation wide, with guidance from Guideline on Adequate Procedures and requirements of Malaysian Anti-Corruption Commission ("MACC") Act 2009, introduced of the MACC (Amendment) Act 2018;
- To ensure adequate and standardised ABAC Policies and Guidelines are consistently applied throughout the Group by all relevant employees; and
- To ensure that business operations within the Group are strictly adhering to the ABAC Policy & Guidelines.

2.0 Key Definition

2.1. Anti-Bribery and Anti-Corruption Policy & Guidelines

This refers to the ABAC Policy & Guidelines established by OCR.

2.2. Risk Management Committee

This refers to the RMC of OCR, providing oversight of Enterprise Risk Management ("ERM") and corruption risk assessment of the Group.

2.3. Bribery

ISO 37001:2016 defines bribery as offering, promising, giving, accepting or soliciting of an undue advantage of any value (which could be financial or non-financial), directly or indirectly, and irrespective of location(s), in violation of applicable law, as an inducement or reward for a person acting or refraining from acting in relation to the performance of that person's duties.

2.4. Board of Directors

This refers to as the BOD or Board of OCR.

2.5. Business Partners

Business partners are referring to person who involve in joint ventures business, jointly control operation and associate companies of OCR.

2.6. Code of Conducts & Ethics

This refers to as the formalised work and business ethics enforced within the Group.

2.7. Corporate Hospitality

This refers to any considerate care of guests offered in the manner that complete expenses are borne by the company itself. This includes but not limited to refreshments, accommodation and entertainment at a restaurant, hotel, club, resort and other venue.

2.8. Corruption

The MACC Act 2009 defines corruption as the act of giving or receiving of any gratification or reward in the form of cash or in-kind of high value for performing a task in relation to his/her job description.

2.9. Donation

This refers to the gratification given out by the Group for charity, humanitarian aid or to support local community welfare, whether in-kind or by way of financial contribution.

2.10. Employee

This refers to any person who is in the employment of the Group, but not limited to executives and non-executives, contract employees.

2.11. Extortion Payment

This refers to money that is forcibly extracted from the Group or its employee by real or perceived threat to health, safety and liberty and is outside the scope of ABAC.

2.12. Facilitation Payment

This refers to illegal or unofficial payment made in return for services that the Group is legally entitled to receive without making such payment. For example, a payment made to government official or a person with certifying/ approval function to expedite the necessary action in the capacity of abovementioned person.

2.13. Gift

This refers to items, cash or non-cash, given by the Group to a third party without the expectation of payment or benefit in return. For example, voucher, gift cards, Company's branded products or promotional items, hamper, and festive gifts.

2.14. Group Managing Director

Defined as the highest-ranking executive in a company, responsible for carrying out corporate policies established by the Board, acting as the main point of communication between the BOD and corporate operation.

2.15. Guideline on Adequate Procedure

This refers to the document issued by the Prime Minister's Department in December 2018, pursuant to Section 17A (4) and (5) of the MACC Act 2009.

2.16. ISO 37001:2016

This refers to the international standards on requirements and guidance for establishing, implementing, maintaining, reviewing and improving an anti-bribery management system.

2.17. Limit of Authority

This refers to the approved documents stipulating the approving authority and authority limits allowed for the Board and Management at OCR.

2.18. Management

This refers to the management team of the Group, includes the GMD and all Heads of Departments as defined in the OCR's CoC.

2.19. Sponsorship

This refers to support, either financially or by way of product and/ or services for an event or activities organised by a profit/ non-profit organisation, local communities, government departments or agencies, primarily aimed at raising awareness about the Group profile.

2.20. Whistleblower

This refers to a person (internal or external) raising or reporting concerns of wrongful activities or wrongdoings as defined in the Whistle-blower Policy & Guideline of OCR.

2.21. Whistle-blower Policy & Guidelines

This refers to the Whistle-blower Policy & Guidelines of OCR, applicable to the Group.

3.0 Responsibility

3.1. Board of Directors

- a. Sets commitment towards prohibition of bribery and corruption in the business conduct within the Group;
- b. Approves the ABAC Policy & Guidelines;
- c. Ensures the alignment of ABAC Policy & Guidelines to the strategy of the Group;
- d. Maintains oversight on ABAC governance, ensuring that best practices of ABAC management system is established, implemented, maintained and reviewed to adequately address the Group's bribery and corruption risks, including the Policy & Guidelines; and
- e. Promotes appropriate ABAC culture within the Group.

3.2. Chief Financial Officer

- a. Ensures that the ABAC Policy & Guidelines are adhered to within the Group;
- b. Reports on non-compliance cases to the RMC, including follow-up action status on the said cases;
- c. Attends to inquiries about OCR's ABAC Policy & Guidelines and its practices within the Group; and
- d. Facilitates the corruption risk assessment periodically.

3.3. Group Managing Director

- a. Provides overall direction on the establishment, implementation and periodic review of ABAC Policy & Guidelines;
- b. Ensures the integration of ABAC Policy & Guidelines requirements into key organisation functions such as human resource management, procurement and finance, and enhance the underlying controls on these key functions so as to support ABAC Policy & Guidelines requirements;
- c. Supports the resource allocation and investment in a robust and effective ABAC Policy & Guidelines;
- d. Supports adequate training and awareness programmes for the employees of the Group;
- e. Communicates on the ABAC Policy & Guidelines, both internally and externally;
- f. Promotes appropriate ABAC culture within the Group; and
- g. Support other relevant management personnel in preventing and detecting bribery and corruption.

3.4. Employee

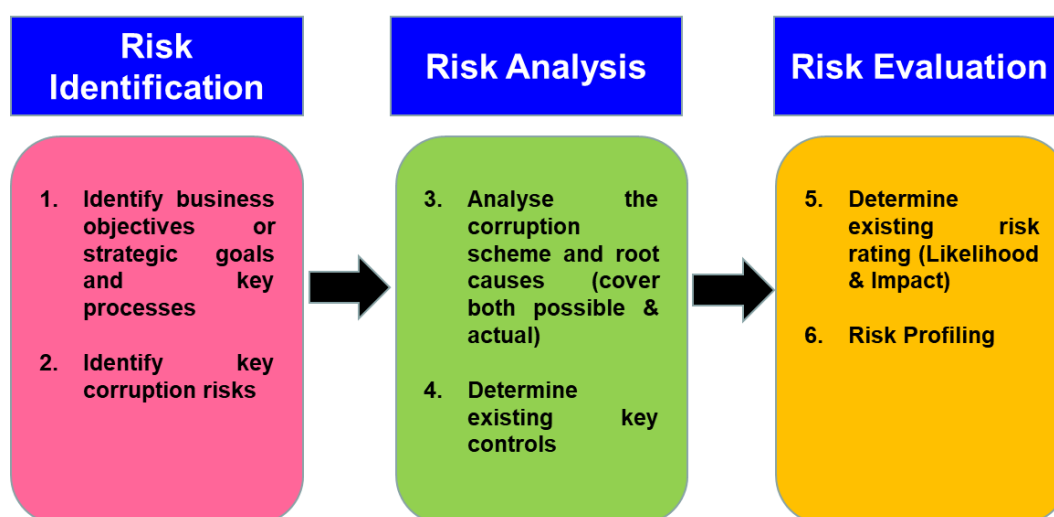
- a. Executes the ABAC Policy & Guidelines, including enhancement of underlying controls on affected functions under his/ her responsibility, as elaborated in this Policy & Guidelines;
- b. Adheres to the requirement of the ABAC Policy & Guidelines; and
- c. Reports on suspected bribery or corruption via the whistleblowing channel of OCR.

3.5. Amendments to Policy & Guidelines

If there is any requirement to update, improve, and / or amendments made to this Policy & Guidelines, proposed changes shall be submitted for authorisation and for approval by the BOD. Key information on addition of new policy / procedure and deletion or variation of existing policy / procedures shall be indicated for version control purpose.

4.0 Corruption Risk Assessment Approach

- a. The corruption risk assessment process is depicted in the diagram below:



- b. The BOD, through the RMC, shall oversee and ensure accountability of corruption risk identified with the corresponding controls to be implemented.

- c. The risk parameters (i.e. financial impact, customer relationship and reputation / media) are established to evaluate the consequences of a risk, namely likelihood of occurrence and criticality of impact, based on OCR's risk appetite.
- d. Risk Register is developed to capture both possible and actual corruption scheme(s), root causes, existing key controls and impact. The risks are then evaluated based on the likelihood of occurrence and criticality of impact (i.e., Low, Medium, High and Extreme) to provide a basis for Management in strategic decision-making process and mitigation of corruption risks.
- e. RMC of OCR shall conduct regular risk assessment when there is a change in law or circumstance of the business to ensure the identified corruption risks are remains relevant and adequate mitigating controls are discussed and implemented.
- f. Specific anti-corruption plan shall be identified by the respective Heads of Department and reported to the GMD / CFO for review and monitoring.

5.0 Gift, Corporate Hospitality, Donation and Sponsorship

OCR recognises the importance of gift and corporate hospitality giving/ acceptance, donation and sponsorship activities to maintain good rapport with its vendors, customers and government officials. The policies and procedures set out below are to safeguard the Group's reputation and to protect its employee from allegation of soliciting bribe, corruption or exercising undue influence on external party(s) for personal gain.

5.1. "No Gift" Policy

- a. As per Section 4.1.2 of the Anti-Corruption and Practices in the CoC, OCR has adopted a "No Gift" policy whereby, subject only to certain narrow exceptions, OCR's employees and Directors (executive and non-executive), family members or agents acting for or on behalf of OCR's employees, directors or their family members are prohibited from, directly or indirectly, receiving or providing gifts.
- b. OCR requires all employees and Directors to abide by this policy to avoid conflict of interest or the appearance of conflict of interest for either party in on-going or potential business dealings between OCR and external parties as a gift can be seen as a bribe that may tarnish OCR's reputation or be in violation of anti-bribery and corruption laws.

As set out in Section 4.1.1 of the CoC, conflict of interest arises in a situation when an individual may have desired prevailing personal interest which could be envisaged and interfered the performance of duty or obscuring the judgment on what would be the best interest of the Company.

This would undermine the duties of good faith, fidelity, diligence and integrity as expected by OCR from its employees and Directors in the performance of their duties and obligations.

It is the responsibility of employees and Directors to inform external parties involved in any business dealings with OCR that the Company practices a "No

Gift” policy and to request the external party’s understanding for and adherence with this policy.

5.2. Exceptions to “No Gift” Policy

Although generally OCR practices a “No Gift” policy, there are certain exceptions to the general rule whereby the receiving and provision of gifts are permitted in the following situations:

- Exchange of gifts at the company-to-company level (e.g. gifts exchanged between companies as part of an official company visit/courtesy call and thereafter said gift is treated as company property);
- Gifts from company to external institutions or individuals in relation to the company’s official functions, events and celebrations (e.g. commemorative gifts or door gifts offered to all guests attending the event);
- Gifts from OCR to employees and Directors and/or their family members in relation to an internal or externally recognised Company function, event and celebration (e.g. in recognition of an employee’s/Director’s service to the Company);
- Token gifts of nominal value normally bearing the OCR or company’s logo or (e.g. t-shirts, pens, diaries, calendars and other small promotional items) that are given out equally to members of the public, delegates, customers, partners and key stakeholders attending events such as conferences, exhibitions, training, trade shows etc. and deemed as part of the company’s brand building or promotional activities; and
- Gifts to charitable organisations or the equivalent who have no business dealings with OCR (e.g. monetary gifts or gifts in-kind to charitable organisations).

5.3. Purchase of Gift and Corporate Hospitality

- a. Purchase requisition pertaining gift and corporate hospitality shall be a reasonable amount, subject to the approval of the HOD and CFO and in line with the LOA. Such gifts and hospitality shall fulfil **ALL** the following conditions prior to approval:
 - i. They are intended to maintain good rapport with the vendors/ customers of the Group and government officials;
 - ii. They are limited, customary and lawful under the circumstances;
 - iii. They do not have or perceived to be affecting action(s) or decision(s) of the receiving party;
 - iv. There shall be no expectation of any specific favour, benefit or advantages from the intended recipients;
 - v. There shall not be any corrupt/ criminal intent; and
 - vi. The giving out of gift or corporate hospitality shall be transparent.

- b. Purchase of gift or corporate hospitality, subject to the fulfilment of condition as stipulated in Clause 5.2 and Clause 5.3(a), is only permitted to the Management and above within the Group.
- c. Any purchase of gift or corporate hospitality in nature exceeding RM2,000 per transaction shall require an additional approval from the GMD.
- d. Purchase requisition pertaining to gift and corporate hospitality for government official from the public sector, it shall be restricted to statutory limit of the respective countries. However, gift in the form of cash or cash equivalent shall never be given or offered to any public or government officials.
- e. Purchase requisition on gift or corporate hospitality shall be indicated with purpose of requisition, including client or vendor name or representative details.
- f. In the event of any dispute between any internal practices, existing policy and or procedure already imbedded within the constitution of the organisation prior to the commencement of this ABAC Policy & Guidelines. All disputes on **limits** set in Clause 5 of this ABAC Policy & Guidelines shall prevail over all other documentation.

5.4. Gift Acceptance

- a. Under no circumstances that an employee of the Group shall receive or solicit for personal gift from an external party.
- b. Although the general principle is to immediately refuse or return such gifts, accepting a gift on behalf of OCR is allowed only in very limited circumstances, whereby refusing the gift is likely to seriously offend and may sever OCR's business relationship with the Third Party. However, in no circumstances may an employee, Director or his/her family/household members accept gifts in the form of cash or cash equivalent.
- c. Any gift received by an employee of the Group from external party(s) requires declaration to the Human Capital and Admin ("HCA") Department and reviewed by the GMD.
- d. As per Section 4.1.2 of the CoC, the nature (advertising, promotional or customary) and the value (subject to a maximum of RM500) of the corporate gifts are such that refusal could be seen as unsociable or impolite, bringing disrepute to the Group name.

5.5. Entertainment Acceptance

- a. Under no circumstances that an employee and Director of the Group shall accept or solicit entertainment in the exercise of their duties and responsibilities towards the company which is regarded detrimental to OCR.
- b. Employees and Directors of the Group shall exercise proper care and judgment prior to accepting any entertainment from external party. This is vital to

safeguard the Group's reputation and to protect its employee from allegation of soliciting bribe or corruption.

- c. Any entertainment received by an employee or Director of the Group from external party(s) requires declaration to the HDA Department and reviewed by the GMD.

5.6. Corporate Social Responsibility

- a. All Corporate Social Responsibility ("CSR") related sponsorships and donations shall be made in accordance with OCR's policies with prior approval by authorised personnel in line with the LOA.
- b. Given the nature of OCR's business, government agencies or local authority bodies may request for sponsorship and/ or donations in respect of CSR events. As part of OCR's commitment to CSR and sustainable development, as a general matter, OCR provides such assistance in appropriate circumstances and in an appropriate manner.
- c. Such requests shall be examined for legitimacy and not be made to improperly influence a business outcome. The proposed recipient shall be a legitimate organisation and appropriate due diligence shall be conducted in particular to ascertain whether any Public Officials are affiliated with the organisation. Any red flags shall be resolved before committing any funds to the programme. Even requests determined to be legitimate shall be carefully structured to ensure that the benefits reach their intended recipients.
- d. If any employees or Directors are in any doubt as to whether a charitable contribution or social benefit is appropriate, Management shall seek legal consultation accordingly.

6.0 Donation and Sponsorship

- a. The Group shall ensure that all sponsorships and donations are not used as a subterfuge for bribery or used to circumvent or avoid any of the provisions of the CoC, including in particular, the prohibition on bribery. OCR needs to be certain that donations to foreign-based charities or beneficiaries are not disguised illegal payments to government officials, and shall ensure that the charity does not act as a conduit to fund illegal activities in violation of international anti-money laundering, anti-terrorism and other applicable laws.
- b. The Policy & Guidelines, in accordance with OCR's commitment to contribute to the community coupled with its values of integrity and transparency, all sponsorships and donations shall comply with the following:
 - ensure such contributions are allowed by applicable laws;
 - obtain all the necessary internal and external authorisations;
 - be made to well established entities having an adequate organisational structure to guarantee proper administration of the funds;
 - be accurately stated in the company's accounting books and records; and
 - not to be used as a means to cover up an undue payment or bribery.

Examples of red flags to look out for are as follows:

- The proposed recipient /organisation have affiliations with a public official or their relatives are involved;
 - The contribution is made on behalf of a public official;
 - There is a risk of a perceived improper advantage for OCR; or
 - The proposed recipient is based in a high-risk country, the request comes from a high-risk country or the activity takes place in a high-risk country.
- c. OCR requires employees to use good judgment and common sense in assessing the requests. When in doubt, employees shall seek for legal advice or escalate the matter to the GMD to determine the authenticity of such requests.
- d. Donation and sponsorship are only permissible with prior approval by the HOD and CFO. All donations and sponsorship payment shall be supported with an official letter of request from the requesting external party and proof of receipt.
- e. Any donation or sponsorship which are more than RM 5,000 per transaction are subject to additional approval by the GMD.

7.0 Facilitation and Extortion Payments

- a. Facilitation payment to external party, in particular, government officials, is strictly prohibited as it is seen as a form of bribery and corruption. Extortion payment to external party, on the other hand, is not categorised as an illegal activity by legal means, as the health, safety and liberty of one is paramount.
- b. The CFO and the respective HODs shall maintain a record of such event and the CFO shall report the payment to the relevant authority.

7.1. Facilitation Payment

- a. Facilitation payment to external party, in particular, government officials, is strictly prohibited as it is seen as a form of bribery and corruption, unless it can be proven that such payment is legitimate and supported by an official receipt.
- b. Facilitation payment shall not be in any way or form be disguised or translated in personnel remuneration package.
- c. Subject to the fulfilment of criteria in Clause 7.1(a), facilitation payment request may be approved by the GMD.

7.2. Exception to Facilitation Payment (Extortion Payment)

- a. Extortion payment to any party shall not be made unless the employee(s) and or their families health, safety and or liberty are threatened.

- b. Subject to the fulfilment of criteria in Clause 7.2(a), extortion payment request may be approved by the GMD.

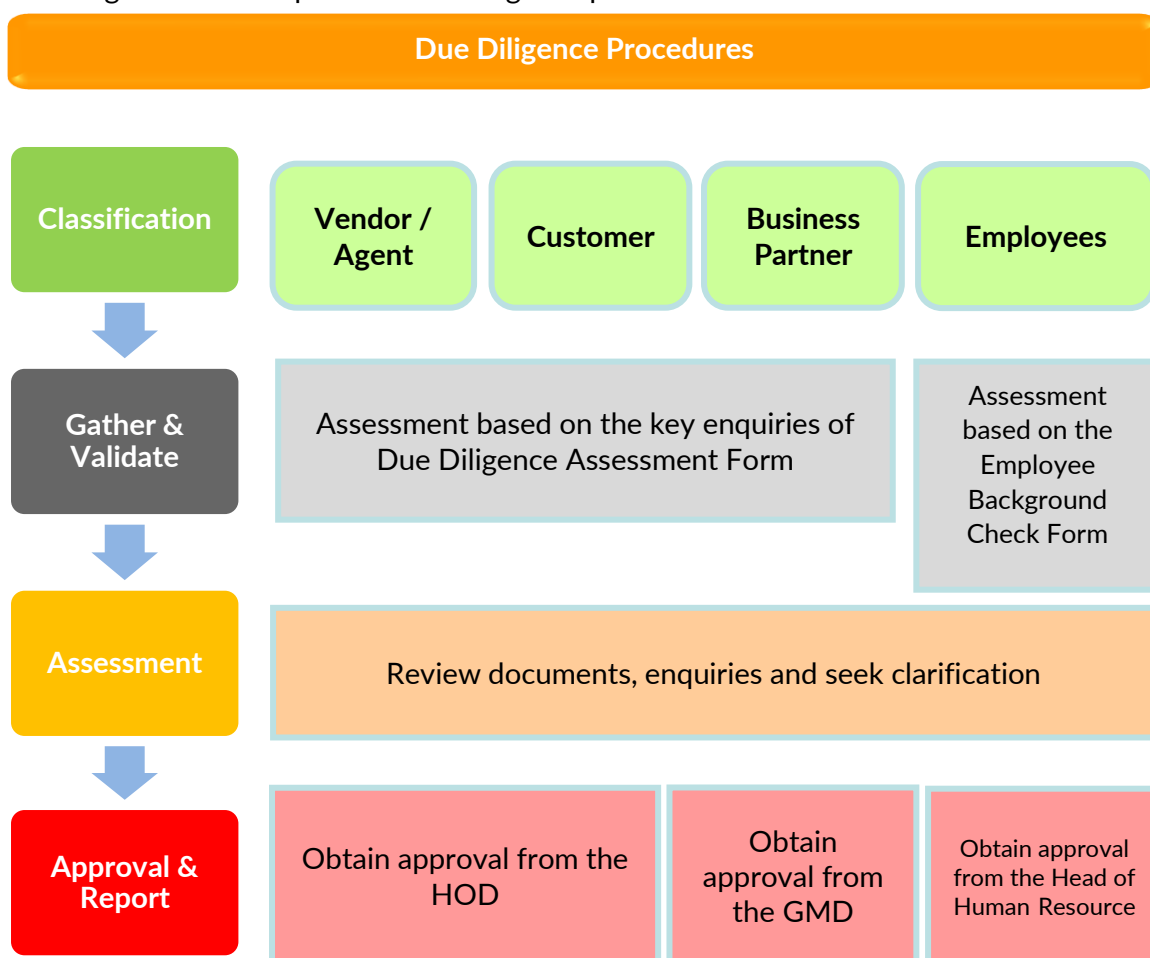
8.0 Due Diligence Procedures and Dealing with External Parties

OCR recognises the objective of due diligence procedures on customers, business partners, vendors and employees to evaluate the risk of bribery and corruption associated with these parties. This also serves as a basis for decision making, whether to accept or reject before entering into any contractual arrangement or business dealing.

OCR Group shall require due diligence procedures to be applied on the key stakeholders below:

- i. Vendors or agents;
- ii. Customers;
- iii. Business partners; and
- iv. Employees

The diagram below depicts the due diligence process flow:



8.1. Dealing with Vendors or Agents

- a. OCR is committed to uphold the highest standard of ethics and integrity in all aspects of its procurement activities by:
 - i. Adhering to the procurement policies and procedures;
 - ii. Avoiding dealing with any vendor, sub-contractors, or agents who known or reasonably suspected of corrupt practices;
 - iii. Ensuring that all new vendors/ sub-contractors/ agents are subject to background assessment and conflict of interest check prior to registration and acceptance;
 - iv. Communicating the Policy & Guidelines requirements to vendor, sub-contractors or agents (Please refer to **Appendix A** for **Vendor ABAC Declaration Form**);
 - v. All contracts/agreement entered with vendors, sub-contractors or agents to incorporate a provision whereby OCR retains right to audit third party compliance with the Policy & Guidelines; and
 - vi. All agents/sub-contractors/vendors/suppliers are required to declare on their adherence to the Policy & Guidelines requirements via **Appendix A Vendor ABAC Declaration Form**.
- b. A Due Diligence Assessment Form shall be used in guiding OCR's employee to undertake an assessment on the vendors', contractors', or agents' background and reputation, including their conflict of interest (Please refer to **Appendix B1** for **Due Diligence Assessment Form**). The key components of vendor/ agent due diligence procedures cover the following but may vary depending on the circumstances:
 - i. Corporate profile;
 - ii. Company search via Suruhanjaya Syarikat Malaysia ("SSM") or equivalent authorities in the respective countries of operation;
 - iii. Financial background;
 - iv. Directorship;
 - v. Past records of criminal, bribery or corruption cases; and
 - vi. Potential conflict with existing employees or Director of the Group.
- c. The results and/ or any concern raised during this due diligence assessment shall be communicated to and with approval from the HOD prior to entering into the relationship.

8.2. Dealing with Customers

- a. In ensuring that OCR dealings with its customers complies with relevant rules, regulations and the Policy & Guidelines requirements, the safeguard procedures below are required:
 - All new customers are subject to Know Your Customer check prior to entering into a business dealing
- b. A Due Diligence Assessment Form shall be used in guiding the employee of OCR to undertake an assessment on the corporate customers' background and reputation (Please refer to **Appendix B2** for **Due Diligence Assessment Form-Corporate Customer**). The key components of customers due diligence procedures cover the following but may vary depending on the circumstances:

- i. Corporate profile;
 - ii. Company search via SSM or equivalent authorities in the respective countries of operation;
 - iii. Financial background;
- c. The results and/ or any concern raised during this due diligence assessment shall be communicated to the HOD prior to entering into the relationship.

8.3. Dealing with Business Partners

- a. To improve the background assessment, a due diligence process shall be carried out with regards to any business partner who intend to enter into long terms business relationship with OCR.
- b. Due diligence assessment shall be carried out to ensure business partner is not likely to commit bribery and corruption activities in the course of its partnership with OCR. Conflict of interest check shall also be carried out during due diligence during evaluation. (Please refer to **Appendix B1 for Due Diligence Assessment Form**). The key components of business partner due diligence procedures cover the following but may vary depending on the circumstances:
 - i. Corporate profile;
 - ii. Company search via SSM or equivalent authorities in the respective countries of operation;
 - iii. Financial background;
 - iv. Directorship;
 - v. Past records of criminal, bribery or corruption cases; and
 - vi. Potential conflict with existing employees or Director of the Group.
- d. The results and/ or any concerns raised during this due diligence assessment shall be communicated to the GMD prior to entering into the relationship.

8.4. Dealing on Recruitment of Employees

- a. Background screening on shortlisted candidate(s) is required during the evaluation stage of recruitment process (Please refer to **Appendix C for Employee Background Check Authorisation Form** and **Appendix D for Employee Background Check Form**).
- b. Key considerations prior to acceptance of shortlisted candidate(s) cover the following:
 - i. Past criminal records (if any);
 - ii. Potential fraud, bribery or corruption committed in the previous organisation;
 - iii. Verification of past employment or institution of learning references, where applicable; and

- iv. Conflict of interest, i.e. relationship with any employee, vendor, customer or Director of the Group.
- c. Recruitment due diligence result shall be vetted by the Head of HCA prior to acceptance of the candidate.
- d. Newly recruited employee(s) shall attend an onboarding programme, including the briefing on OCR's ABAC Policy, CoC and Employee Handbook.

8.5. Dealing with Public Officials

A public or government official is defined as without limitation, candidates for public office, officials of any political party, and officials of state-owned enterprises other than OCR. Caution shall be exercised when dealing with public officials. Providing gift, entertainment or corporate hospitality to public officials or their family/ household members is generally considered a 'red flag' situation in most jurisdictions.

OCR shall not provide non-business travel and hospitality for any government official or his/her family/household members without permission from the GMD.

Other OCR's policies and procedures on gift, entertainment and corporate hospitality shall also be abided by, copies of which can be obtained from the Human Capital and Admin Department.

If approval is given to provide gift, entertainment or corporate hospitality to public officials, the Management shall ensure that the value of gift, entertainment or corporate hospitality shall not exceed the statutory limit.

9.0 Reporting Procedures on Suspected Bribery or Corruption Activities

Reference shall be made to the *Whistle-blower Policy & Guidelines Document* pertaining to reporting procedures on suspected bribery or corruption activities.

Whistleblowers are encouraged to report in good faith or to raise a concern about any attempted, suspected and actual bribery or corruptions activities that violates to the Policy & Guidelines at the earliest possible stage.

Upon making a disclosure in good faith, based on reasonable grounds and in accordance with the procedures pursuant to the *Whistle-blower Policy & Guidelines Document*, the whistleblower shall be protected from any form of retaliation within the Group.

9.1. What to Report

The key information or documents below are to be provided by the whistleblower to facilitate further investigation, if required:

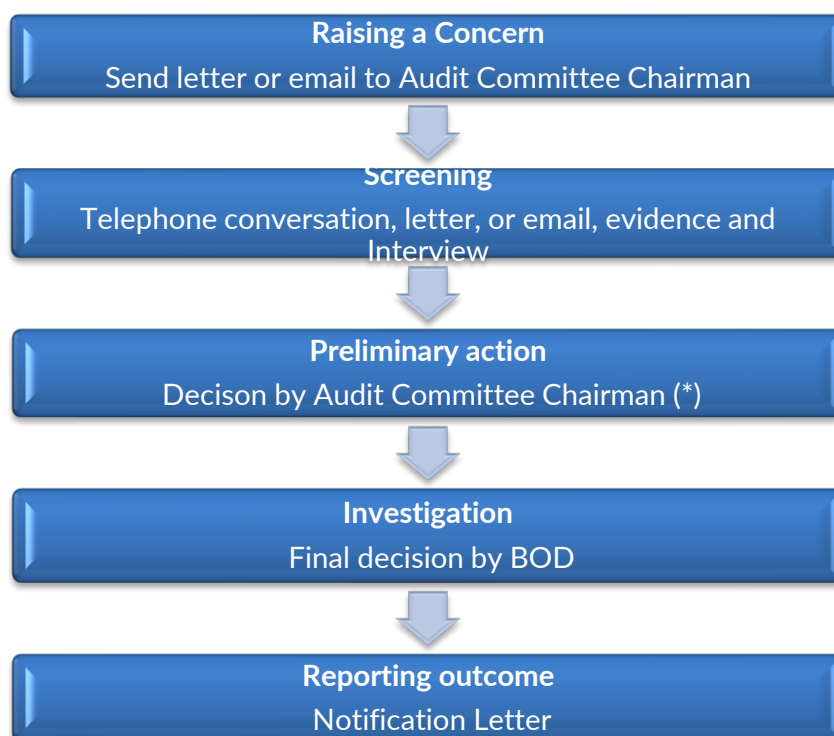
- a. Whistleblower's contact information
 - i. Name (*)
 - ii. Designation

- iii. Contact Number
- iv. Email Address (*)
- b. Suspect's information
 - i. Name
 - ii. Designation
 - iii. Contact Number
 - iv. Email Address
- c. Complaints / concerns
 - i. Incident date
 - ii. Affected parties
 - iii. Incident or event location
 - iv. Supporting documents (where applicable)
 - v. Other details or information which may assist the investigation

** May leave the information blank if the whistleblower wishes to remain anonymous*

9.2. How to Report

Whistleblowers shall report their concerns using the reporting channels as stated in the *Whistle-blower Policy & Guidelines Document*, which is available on the OCR website.



10.0 Internal / External Assessment

- a. As part of the internal monitoring process, CFO shall review the underlying controls of ABAC and identify any non-compliance incidences on a regular basis.
- b. If any of OCR Group's key stakeholders as defined in Clause 8.0 are found to have breached any ABAC rules and regulations or this Policy & Guidelines, such breach may result to the following actions taken:

Key stakeholders	Actions taken
Employee	Disciplinary action by OCR Group in accordance with the CoC of OCR which includes termination of employment.
Vendor/Agents/Customers/ Business Partners	<ol style="list-style-type: none"> i. Subjected to GMD's approval, retain business dealings; ii. Discontinue business dealings with immediate effect; iii. Termination of contract with immediate effect; or iv. Legal proceedings if required.

- b. OCR shall engage with independent consultant to review and assess the adequacy and implementation of this Policy & Guidelines when necessary.

11.0 Training and Awareness Programme

- a. Training and awareness programme on ABAC shall be provided to OCR's employees and key stakeholders as defined in Clause 8.0, as appropriate to their roles and taking into account the corruption risk assessment.
- b. Updates on this Policy & Guidelines with regards to its content as well as regulatory requirement affecting the ABAC practices shall be communicated to OCR's employees and key stakeholders, defined in Clause 8.0.

12.0 Appendices

Appendix A - Vendor ABAC Declaration Form

(applicable to agents/sub-contractors/vendors/suppliers)

Vendor ABAC Declaration Form
<p>Our company, _____ (Company Name), (which includes its Directors, officers and Employees who intend to conduct business transaction(s) with the OCR Group Berhad ("OCR") and its subsidiaries, hereinafter referred to as the "OCR Group") hereby to confirm that:</p> <ol style="list-style-type: none"> a. A copy of the ABAC Policy is available on www.ocrbhd.com. We agree and undertake to abide by all the terms and condition of the ABAC Policy at all times. b. We have not been convicted nor are we subject of any investigation, inquiry or enforcement proceedings by the relevant authorities of any actual or suspected bribery and corruption activities. c. If we have reasonable grounds to suspect any actual or suspected breach to the ABAC Policy, we shall report such act to OCR as soon as reasonably practicable. d. In the event that we are in breach of the ABAC Policy, the OCR Group may immediately terminate the contract / agreement entered without any liability whatsoever on the part of the OCR Group to us. This is without prejudice to any other rights or remedies that the OCR Group may have or any other appropriate action which the OCR Group may seek under the terms of the applicable contract / agreement or the applicable rules and regulations. <p>Yours sincerely,</p> <p>_____ Name of Company Director (or Equivalent): Name of Company: Company stamp:</p>

Appendix B1 - Due Diligence Assessment Form

(applicable to agents/sub-contractors/vendors/suppliers)

	OCR Group Berhad Due Diligence Assessment Form	Ref. No: OCR-DD-00
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1.0 Company Background Information				
Company Name		Registration Number		
Date of Incorporation		Country / location of Operations		
Principal Business				
Please list the shareholders or owners who have interest in the Company's business				
Name	Shareholders/ Director	% of Shares		Any interest within OCR Group (Y/N)
		Number	Percentage	

2.0 Financial Performance			
Description	Current year	Previous Year	Remarks
Revenue			
Gross margin			
Profit / (Loss)			

3.0 General checklist			
Description	Yes	No	Remarks (if Yes)
1. Within the last three (3) years, did any of the shareholders, directors or senior management, ever been found involved into any criminal, bribery or corruption cases?			
2. Does the Company have any channels in place to allow reporting of any misconduct?			
3. Does the Company have a code of conduct or any form of formalised ABAC policy and guidelines?			
4. Does the Company have any policy to govern gift, corporate hospitality and entertainment giving and acceptance?			

Attachments required:

1. Latest SSM search report
2. CTOS report
3. Any other background research / news



Assessed by:

Reviewed by:

Signature

Name:

Date:

Signature

Name:

Date:

Appendix B2 - Due Diligence Assessment Form – Corporate Customers

	OCR Group Berhad Due Diligence Assessment Form	Ref. No: OCR - DD-00
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1.0 Company Background Information				
Company Name		Registration Number		
Date of Incorporation		Country / location of Operations		
Principal Business				
Please list the shareholders or owners who have interest in the Company's business				
Name	Shareholders/ Director	% of Shares		Any interest within OCR Group (Y/N)
		Number	Percentage	

2.0 General checklist			
Description	Yes	No	Remarks (if Yes)
1. Within the last three (3) years, did any of the shareholders, directors or senior management, ever been found involved into any criminal, bribery or corruption cases?			
2. Does the Company have a code of conduct or any form of formalised ABAC policy and guidelines?			

Attachments required:

1. Latest SSM search report
2. CTOS report
3. Any other background research / news

Assessed by:

Reviewed by:

Signature

Name:

Date:

Signature

Name:

Date:

Appendix C - Employee Background Check Authorisation Form

Employee Background Check Authorisation Form

I, _____, understand and agree to give consent to OCR Group Berhad to conduct a background check and confirm my personal information and previous employment experience by contacting my references or previous employers to verify the details provided in the application form.

I also understand that this is necessary if I wish to meet all of the criteria for the position of _____ [job title] at OCR Group Berhad, and that a successful background check is not a guarantee of employment.

Signature

Date

	OCR Group Berhad Employee Background Check Form	Ref. No: OCR- HR-00
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References Name:	Contact No.:
Date called:	Time called:

No	Category	Questions	Points	Remarks (if any)
1	A	How long had the employee served the Company		
2		What was the reason for him / she leaving the previous Company		
3	B	Work Attitude		
4		Performance		
5		Punctuality		
6		Relationship with superior		
7		Relationship with peer		
8		Relationship with subordinates		
9		Willing / unwilling to accept responsibility		
10		Relationship with clients		
11		Leadership skills		
12		Job Knowledge / Professional qualification related to position applied		
13	C	Are there any misconduct / disciplinary action taken against the employee (If yes, list each incident and the details)		
14	D	Would you consider to reemploy him		
15		Would you consider others to employ him		
Total points				

Appendix D - Employee Background Check Form

	OCR Group Berhad Employee Background Check Form	Ref. No: OCR - HR-00
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Category	Points	Remarks
A	4	Consistent information provided in Employment Application Form / Interview Session
	0	Inconsistent information provided in Employment Application Form / Interview Session
B	1	Poor
	2	Satisfactory
	3	Good
	4	Excellent
C	4	No misconduct case
	0	If any misconduct case
D	4	Recommended
	0	Not recommended

Total Points	10 - 29	Poor
	30 - 40	Satisfactory
	41 - 50	Good
	51 - 60	Excellent

Background checked by:

Signature

Name:

Date: