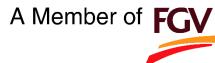
ANALYST BRIEFING

THIRD QUARTER 2019

20 NOVEMBER 2019





MSM MALAYSIA HOLDINGS BERHAD





CONTENTS

- **1. Group Financial Highlights**
- 2. Performance Review
- 3. Sugar Market Overview
- 4. Moving Forward
- 5. Q & A Session





GROUP FINANCIAL HIGHLIGHTS

| FINANCIAL | | Q3 19 | Q3 18 | Changes % | 9M 19 | 9M 18 | Changes % |
|--|----------|---------|--------|-----------|---------|--------|-----------|
| Continuing operations | | | | | | | |
| Revenue | RM 'mill | 531 | 562 | (5) | 1,491 | 1,683 | (11) |
| (Loss)/Profit Before Taxation (LBT)/PBT | RM 'mill | (205) | 21 | >(100%) | (268) | 65 | >(100%) |
| Net (Loss)/Profit (LAT)/PAT | RM 'mill | (181) | 17 | >(100%) | (251) | 51 | >(100%) |
| Earning/(Loss) per Share (EPS) | sen | (25.75) | 2.46 | >(100%) | (35.73) | 7.22 | >(100%) |
| Discontinuing operations* | | | | | | | |
| Net Loss/ LAT | RM 'mill | (4) | (1) | >100% | (8) | (5) | >100% |
| Earning/(Loss) per Share (EPS) | sen | (0.59) | (0.20) | >(100%) | (1.18) | (0.68) | >(100%) |
| TOTAL | | | | | | | |
| Net (Loss)/Profit (LAT)/PAT | RM 'mill | (185) | 16 | >(100%) | (259) | 46 | >(100%) |
| Earning/(Loss) per Share (EPS) | sen | (26.33) | 2.26 | >(100%) | (36.91) | 6.55 | >(100%) |

* Rubber, palm oil and mango





GROUP FINANCIAL HIGHLIGHTS (cont)

| FINANCIAL | | | | | Q3 19 | Q4 18 | Changes % |
|---------------------------|----------|---------|---------|-----------|---------|---------|-----------|
| Total Assets | RM 'mill | | | | 3,102 | 3,653 | (11) |
| Total Liabilities | RM 'mill | | | | 1,405 | 1,690 | (15) |
| Cash and Cash Equivalents | RM 'mill | | | | 161 | 192 | (16) |
| Net Assets per Share | RM/share | | | | 2.41 | 2.79 | (8) |
| Gearing Ratio** | % | | | | 41 | 40 | (3) |
| OPERATIONAL | | Q3 19 | Q3 18 | Changes % | 9M 19 | 9M 18 | Changes % |
| Sales volume | MT | 252,225 | 244,267 | 3 | 698,257 | 706,359 | (1) |

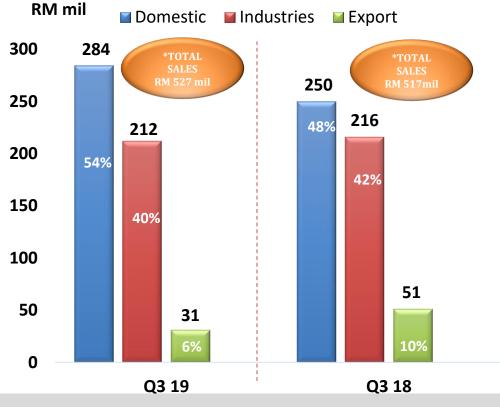
** Gearing ratio equals to net debt divided by total capital of the Group. Net debt is calculated as total borrowings (including 'current and non-current borrowings' as shown in the consolidated statement of financial position). Total capital is calculated as 'equity attributable to owners of the Group' as shown in the consolidated statement of financial position plus the net debt of the Group.



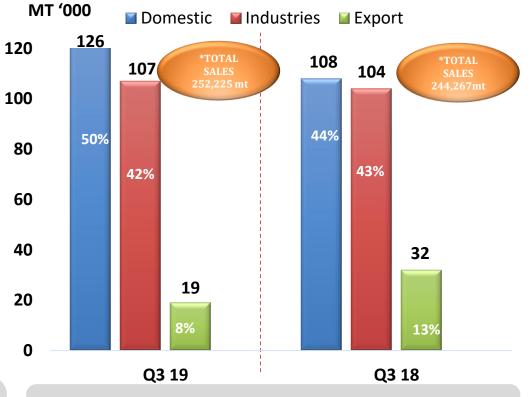


PERFORMANCE REVIEW – Q3 2019 vs Q3 2018

SALES REVENUE



SALES VOLUME



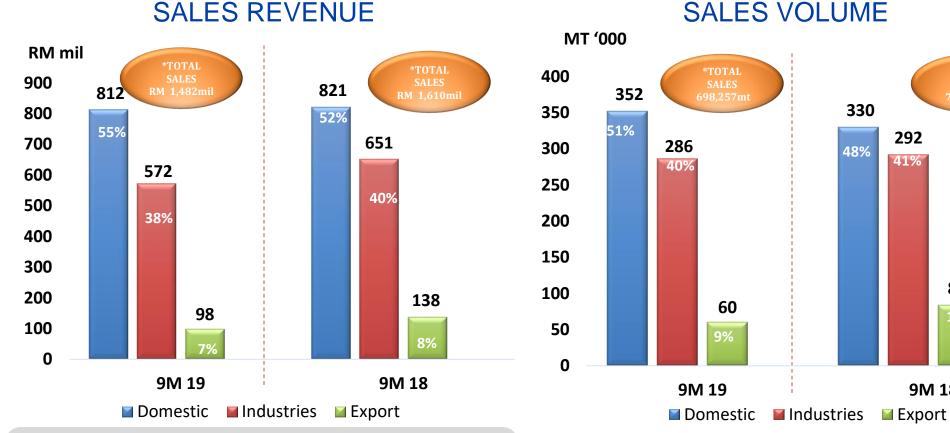
- Total sales revenue of refined sugar was RM527mil for Q3 19 vs RM517mil in Q3 18.
- Sales revenue increased due to increased in domestic sales volume and gradual improvement of ASP in domestic and industries segments.
- Overall sales volume increased by 7,958mt as compared to Q3 18.

* Note:





PERFORMANCE REVIEW – 9M 2019 vs 9M 2018



- Total sales revenue of refined sugar was RM 1.5 bil vs RM 1.6 bil • in 2018.
- Overall sales revenue decreased due to reduction in the overall • volume sold and ASP.

Industries and Export sales volume down by 6,518mt and ٠ 23,623mt respectively compared to 2018.

330

292

41%

84

11%

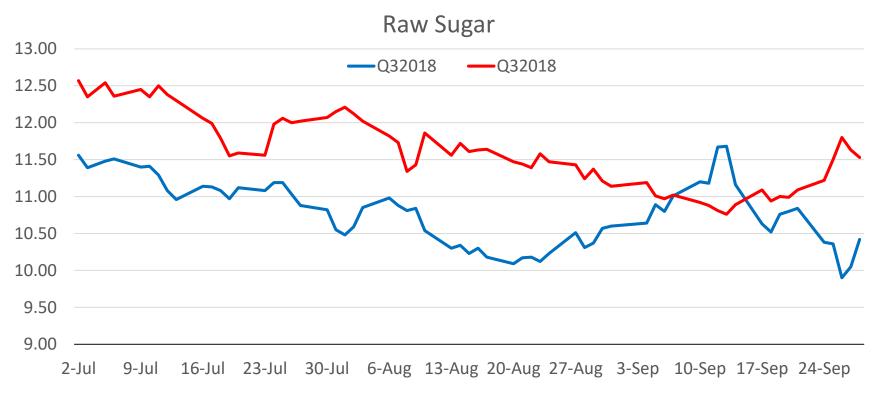
9M 18

* Note:





NY11 PRICE MOVEMENT (Q3 19)



Source : Futuresource NY11 Historical

| | Q3 19 | Q3 18 | % Change |
|--------------|-------------|------------|----------|
| Average NY11 | \$11.62c/lb | \$10.79/lb | +7.69% |

WORLD SUGAR MARKET – HIGHLIGHTS AND OUTLOOK Q3 ONWARDS

A Member of FGV

- The NY11 price improved by almost 8% Quarter-to-Quarter (Q3 18 to Q3 19) due to slower projected production of raw sugar globally, and reduced trade flows.
- From a fundamental standpoint, India's sugar production for 2019/20 (Oct-Sep) should reach 26.8 million metric tonne according to Indian Sugar Mills Association(ISMA). It is down by 5.0% and 19.0% from its initial estimate and from the previous crop respectively. The decline is mostly due to the reduction in the cane planted area in 2019/20 as opposed to 2018/19. However the subsidy factor still hold the market ranging between 12.00cts/lb -13.00cts/lb.
- Spot ethanol prices are trading higher than sugar prices equivalent to about 14.71 cts/lbs. This will
 encourage millers to produce more ethanol instead of sugar, which is supportive to sugar prices
- On overall basis, the market is relatively moving into the bullish direction as the specs record growth trend in short covering position and accumulating deficit number on supply and demand balance.





3-YEAR STRATEGIC PLAN

| No | Key Strategy | Key Initiative | Expected Timeline |
|----|---------------------------|---|----------------------|
| 1 | Cash Flow Driven | Export value-added sugar products (new SKU) Reduce refining cost Initiate energy cost savings project Increase efficiency Reduce stock holding Dispose non-core assets | 2019 |
| 2 | Restructure Business | Balancing production capacity within MSM Group's operation – MSM Prai, MSM Johor and MSM Perlis Focus of product diversification Installation of energy cost savings project R&D on food and non-food sugar related products | 2020 |
| 3 | Stabilise & Turnaround | Lower refining cost – commissioning of energy cost savings Increase export of value added sugar products | 2021 |





THANK YOU

