## Statements of Cash Flows

for the financial year ended 31 december 2014

|  | Note | Group |  | Company |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{array}{r} 2014 \\ \text { RM'000 } \end{array}$ | $\begin{array}{r} 2013 \\ \text { RM'000 } \end{array}$ | $\begin{array}{r} 2014 \\ \text { RM'000 } \end{array}$ | $\begin{array}{r} 2013 \\ \text { RM'000 } \end{array}$ |
| CASH FLOWS FROM OPERATING ACTIVITIES |  |  |  |  |  |
| Cash receipts from customers Cash payments to suppliers and employees |  | $\begin{gathered} 2,150,779 \\ (1,900,696) \end{gathered}$ | $\begin{gathered} 1,947,477 \\ (1,644,064) \end{gathered}$ | $(13,467)$ | $\begin{aligned} & 179,737 \\ & (59,479) \end{aligned}$ |
| Cash generated from/(used in) operations |  | 250,083 | 303,413 | $(13,467)$ | 120,258 |
| Interest paid |  | $(16,573)$ | $(16,149)$ | - |  |
| Tax paid |  | $(21,338)$ | $(33,578)$ | - | - |
| Interest received |  | 1,307 | 1,213 | - |  |
| Net cash generated from/(used in) operating activities |  | 213,479 | 254,899 | $(13,467)$ | 120,258 |
| CASH FLOWS FROM INVESTING ACTIVITIES |  |  |  |  |  |
| Acquisition of a subsidiary (net of cash acquired) | 14 | $(69,264)$ | $(4,505)$ | - |  |
| Issuance of shares by a subsidiary |  | 186 | - | - | - |
| Proceeds from disposal of property, plant and equipment |  | 619 | 301 | - | - |
| Purchase of property, plant and equipment | 12 | $(31,434)$ | $(43,514)$ | - | - |
| Purchase of intangible assets | 16 | $(54,649)$ | $(36,288)$ | - | - |
| Gross advances to subsidiaries |  | - | - | $(98,116)$ | $(23,708)$ |
| Gross repayments from subsidiaries |  | - | - | 1,606 | 45,386 |
| Net cash (used in)/generated from investing activities |  | $(154,542)$ | $(84,006)$ | $(96,510)$ | 21,678 |


|  | Note | Group |  | Company |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{array}{r} 2014 \\ \text { RM'000 } \end{array}$ | $\begin{array}{r} 2013 \\ \text { RM'000 } \end{array}$ | $\begin{array}{r} 2014 \\ \text { RM'000 } \end{array}$ | $\begin{array}{r} 2013 \\ \text { RM’000 } \end{array}$ |
| CASH FLOWS FROM FINANCING ACTIVITIES |  |  |  |  |  |
| Dividends paid |  | $(57,472)$ | $(37,187)$ | $(57,472)$ | $(37,187)$ |
| Drawdown of short term borrowings |  | 508,154 | 284,817 | 65,000 | 125,000 |
| Interest paid |  | - | - | $(4,148)$ | $(4,635)$ |
| Repayment of short term borrowings |  | $(510,787)$ | $(418,945)$ | $(55,000)$ | $(190,000)$ |
| Gross advances received from subsidiaries |  | - | - | 170,860 | 179,690 |
| Gross repayments to subsidiaries |  | - | - | $(9,893)$ | $(214,056)$ |
| Net cash (used in)/generated from financing activities |  | $(60,105)$ | $(171,315)$ | 109,347 | $(141,188)$ |
| NET CHANGES IN CASH AND |  |  |  |  |  |
| CASH EQUIVALENTS |  | $(1,168)$ | (422) | (630) | 748 |
| Foreign exchange differences |  | 250 | $(1,231)$ | - | - |
| CASH AND CASH EQUIVALENTS |  |  |  |  |  |
| AT BEGINNING OF FINANCIAL YEAR |  | 32,900 | 34,553 | 1,192 | 444 |
| CASH AND CASH EQUIVALENTS |  |  |  |  |  |
| AT END OF FINANCIAL YEAR | 22 | 31,982 | 32,900 | 562 | 1,192 |

The accompanying notes form an integral part of these financial statements.

