THIS CIRCULAR IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION.

If you are in any doubt as to the course of action you should take, you should consult your stockbroker, bank manager, solicitor, accountant or other professional adviser immediately.

Bursa Malaysia Securities Berhad takes no responsibility for the contents of this Circular, makes no representation as to its accuracy or completeness and expressly disclaims any liability whatsoever for any loss howsoever arising from or due to your reliance upon the whole or any part of the contents of this Circular. Bursa Securities has not perused the contents of this Circular prior to its issuance, except in respect of the proposed shareholders' mandate for new Recurrent Related Party Transactions on a limited review basis pursuant to Practice Note 18 of Bursa Malaysia's Main Market Listing Requirements. You should rely on your own evaluation to assess the merits and risks of the Proposed Renewal of Shareholders' Mandate (as defined herein) as set out in this Circular.



(Registration No. 201101007583 (935722-K) (Incorporated in Malaysia)

CIRCULAR TO SHAREHOLDERS

IN RELATION TO THE:

PROPOSED RENEWAL OF SHAREHOLDERS' MANDATE FOR THE EXISTING RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE FOR MSM MALAYSIA HOLDINGS BERHAD AND ITS GROUP OF COMPANIES ("MSM HOLDINGS GROUP") AND PROPOSED SHAREHOLDERS' MANDATE FOR THE NEW RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE FOR THE MSM HOLDINGS GROUP

The resolution set out in this Circular will be tabled at the Tenth Annual General Meeting ("10th AGM") of MSM Malaysia Holdings Berhad which will be held entirely on a fully virtual basis through live streaming and online remote voting from the broadcast venue at Alpha Meeting Room, Level 21, Wisma FGV, Jalan Raja Laut, 50350 Kuala Lumpur, Malaysia on Thursday, 17 June 2021 at 11.00 a.m. or at any adjournment thereof. The Notice of the 10th AGM of the Company together with the Form of Proxy are available to be downloaded from our Company's website at http://www.msmsugar.com/investor-relations/annual-reports or Bursa Malaysia's website at http://www.msmsugar.com/investor-relations/annual-reports or Bursa Malaysia's website at http://www.msmsugar.com/investor-relations/annual-reports or Bursa Malaysia's

Having regard to the well-being and the safety of our Shareholders, the Company will conduct its forthcoming 10th AGM on a **virtual basis through live streaming and online remote voting using LUMI AGM facilities**. Please follow the procedures provided in Administrative Details for the 10th AGM in order to register, participate and vote remotely via LUMI AGM facilities.

As a shareholder, in the event you wish to appoint a proxy, please complete, sign and return the Proxy Form in accordance with the instructions printed thereon. The completed Proxy Form must be deposited at MSM's Share Registrar's office, Boardroom Share Registrars Sdn Bhd, Ground Floor or 11th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor, Malaysia no later than Wednesday, 16 June 2021 at 11.00 a.m. You may also deposit your proxy form(s) by electronic means. The Proxy Form may be submitted:

- a) to the Share Registrar of the Company, Boardroom Share Registrar Sdn Bhd via e-mail to bsr.helpdesk@boardlimited.com not later than Wednesday, 16 June 2021 at 11.00 a.m. or
- b) via electronic means ("e-proxy") no later than Wednesday, 16 June 2021 at 11.00 a.m. (please refer to the Annexure to the Proxy Form for further information on submission via e-Proxy).

Last date and time for lodging the Proxy Form : Wednesday, 16 June 2021 at 11.00 a.m.

Date and time of the AGM : Thursday, 17 June 2021 at 11.00 a.m. or at any adjournment thereof

This Circular is dated 27 April 2021

Unless where the context otherwise requires, the following definitions shall apply throughout this Circular:

Act : Companies Act, 2016, as amended from time to time and any re-

enactment thereof

AGM : Annual General Meeting of MSM Holdings

Audit, Governance and Risk

Committee

: Audit, Governance and Risk Committee of MSM Holdings

Board : Board of Directors of MSM Holdings

Bursa Securities : Bursa Malaysia Securities Berhad

CMSA : Capital Markets and Services Act, 2007, as amended from time to

time and any re-enactment thereof

Director : (a) A director of MSM Holdings or its subsidiary, and shall have the

meaning given in Section 2(1) of the CMSA; and

(b) for the purpose of the disclosure of Related Parties pursuant to the Proposed Mandates, includes any person who is or was within the preceding 6 months of the date on which the terms of the transaction were agreed upon, a director as referred to in paragraph (a) above or chief executive officer of our Company or

our subsidiary or holding company

Delima Oil Product : Delima Oil Product Sdn Bhd

EGM : Extraordinary General Meeting of MSM Holdings

F Agri : FGV Agri Services Sdn Bhd

F D'Saji : Felda D'Saji Sdn Bhd

F Engineering : Felda Engineering Services Sdn Bhd

F Integrated Farming : FGV Integrated Farming Holdings Sdn Bhd

F Kernel : FGV Kernel Products Sdn Bhd

F Marketing FGV Marketing Services Sdn Bhd

F Prodata : FGV Prodata Systems Sdn Bhd

F Properties : Felda Properties Sdn Bhd

F Rubber Industries : FGV Rubber Industries Sdn Bhd

F Security : FGV Security Services Sdn Bhd

F Travel : Felda Travel Sdn Bhd

F Transport : FGV Transport Services Sdn Bhd

FAHC : Felda Asset Holdings Company Sdn Bhd

FELDA : Federal Land Development Authority

FGV : FGV Holdings Berhad

FGV Group : FGV and its subsidiaries

FGV Sugar Sdn Bhd

FYE : Financial year ended or where the context otherwise requires,

financial year ending

KPF : Koperasi Permodalan FELDA Malaysia Berhad

KPF Niaga Sdn Bhd

KPF Trading Sdn Bhd

Listing Requirements : Main Market Listing Requirements of Bursa Securities, as amended

from time to time and any re-enactment thereof

LPD : 31 March 2021, being the latest practicable date prior to the printing

of this Circular

Major Shareholder : (a) A person who has an interest or interests in 1 or more voting

shares in our Company and the number or aggregate number of

those shares, is:

(i) 10% or more of the total number of voting shares in our

Company; or

(ii) 5% or more of the total number of voting shares in our

Company where such person is the largest shareholder of

our Company.

(b) For the purpose of the Proposed Mandates, includes any person who is or was within the preceding 6 months of the date

on which the terms of the transaction were agreed upon, a major shareholder of our Company or our subsidiary or holding

company.

MSM Holdings or Company : MSM Malaysia Holdings Berhad

MSM Holdings Group or Group : Collectively, MSM Holdings and its subsidiaries

N/A : Not applicable

Proposed Mandates : Collectively, the Proposed Renewal of Shareholders' Mandate and

the Proposed New Shareholders' Mandate

Proposed New Shareholders'

Mandate

: Proposed shareholders' mandate for the **new RRPTs** for the MSM

Holdings Group as set out in Appendix I(B) of this Circular

Proposed Renewal of

Shareholders' Mandate

: Proposed renewal of shareholders' mandate for the existing RRPTs for the MSM Holdings Group as set out in Appendix I(A) of this

Circular

Related Party(ies) : A Director or Major Shareholder of our Company and persons

connected with such Director or Major Shareholder as defined under

the Listing Requirements

RRPT(s) : Recurrent related party transaction of a revenue or trading nature

which is necessary for the day-to-day operations of the MSM

Holdings Group

sq ft : Square foot or where the context requires, square feet

Transacting Parties : The relevant companies under the MSM Holdings Group and the

respective Related Parties

Currency

RM and sen : Ringgit Malaysia and sen, respectively, the lawful currency of

Malaysia

Subsidiaries

MSM Johor : MSM Sugar Refinery (Johor) Sdn Bhd

MSM Prai : MSM Prai Berhad

MSM Perlis : MSM Perlis Sdn Bhd

MSM Trading & Distribution Sdn Bhd

MTID : MSM Trading International DMCC

MSM Logistics : MSM Logistics Sdn Bhd

All references to "our Company" or "MSM Holdings" in this Circular are to MSM Malaysia Holdings Berhad, and references to "our Group" and "MSM Holdings Group" are to our Company and our consolidated subsidiaries. References to "we", "us", "our" and "ourselves" are to our Company, or where the context otherwise requires, our consolidated subsidiaries.

All references to "you" and "your" in this Circular are to the shareholders of our Company.

Words denoting the singular shall, where applicable, include the plural and *vice versa*, and words denoting the masculine gender shall, where applicable, include the feminine and/or neuter genders and *vice versa*. References to persons shall include corporations.

Any reference to a time of day or date in this Circular shall be a reference to Malaysian time or date, respectively.

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(Registration No. 201101007583 (935722-K)) (Incorporated in Malaysia)

> Registered Office: Level 21, Wisma FGV, Jalan Raja Laut 50350 Kuala Lumpur Wilayah Persekutuan

27 April 2021

Board of Directors

Datuk Syed Hisham Syed Wazir (Chairman, Independent Non-Executive Director)
Dato' Rosini Abd Samad (Independent Non-Executive Director)
Datuk Lim Thean Shiang (Independent Non-Executive Director)
Dato' Muthanna Abdullah (Independent Non-Executive Director)
Datuk Dr Abd Hapiz Abdullah (Independent Non-Executive Director)
Choy Khai Choon (Independent Non-Executive Director)
Dato' Amir Hamdan Hj Yusof (Non-Independent Non-Executive Director)

To: Our Shareholders

Dear Sir/Madam,

PROPOSED MANDATES

1. INTRODUCTION

- 1.1 At our Company's 9th AGM held on 17 June 2020, our Company had obtained a shareholders' mandate for our Group to enter into RRPTs ("2020 Shareholders' Mandate"). The 2020 Shareholders' Mandate shall, in accordance with the Listing Requirements, lapse at the conclusion of the forthcoming AGM, unless the authority for its renewal is obtained from our shareholders at our forthcoming AGM.
 - In addition to the renewal of the 2020 Shareholders' Mandate, our Company will also be seeking a shareholders' mandate for our Group to enter into new RRPTs.
- 1.2 On 25 March 2021, our Board had announced its intention to seek shareholders' approval for the Proposed Mandates at our forthcoming AGM.

The purpose of this Circular is to provide you with the relevant information pertaining to the Proposed Mandates together with our Board's recommendation thereon and also to seek your approval for the resolution in respect of the Proposed Mandates to be tabled at our forthcoming AGM, the Notice of which has been set out in the Annual Report 2020. The extract of the ordinary resolution on the Proposed Mandates is enclosed together with this Circular.

YOU ARE ADVISED TO READ THE CONTENTS OF THIS CIRCULAR CAREFULLY BEFORE VOTING ON THE RESOLUTION PERTAINING TO THE PROPOSED MANDATES TO BE TABLED AT OUR FORTHCOMING AGM.

2. DETAILS OF THE PROPOSED MANDATES

2.1 The Proposed Mandates

Part E of Chapter 10 of the Listing Requirements provides that a listed issuer may seek its shareholders' mandate for related party transactions which are recurrent, of revenue or trading nature and which are necessary for the day-to-day operations of a listed issuer or its subsidiaries, subject to the following:

- (a) the transactions are in the ordinary course of business and are on terms not more favourable to the related party than those generally available to the public;
- (b) the shareholders' mandate is subject to annual renewal and disclosure is made in the annual report of the aggregate value of transactions conducted pursuant to the shareholders' mandate during the financial year (based on the type of transactions, names of related parties involved in each type of transaction made and their relationship with the listed issuer), where the aggregate value, in relation to a listed issuer with a share capital of RM60.0 million and above, is as follows:
 - (i) the consideration, value of the assets, capital outlay or cost of the RRPTs is RM1.0 million or more; or
 - (ii) the percentage ratio of such RRPTs is 1% or more;

whichever is the higher;

- (c) in a meeting to obtain shareholders' mandate, the interested director, interested major shareholder or interested person connected with a director or major shareholder; and where it involves the interest of an interested person connected with a director or major shareholder, such director or major shareholder, must not vote on the resolution to approve the transactions. An interested director or an interested major shareholder must ensure that persons connected with him or it abstain from voting on the resolution approving the transactions; and
- (d) the listed issuer immediately announces to Bursa Securities when the actual value of a recurrent related party transaction entered into by the listed issuer, exceeds the estimated value of such transaction disclosed in the circular by 10% or more and must include the information as may be prescribed by Bursa Securities in its announcement.

Where a listed issuer has procured a shareholders' mandate pursuant to Paragraph 10.09(2) of the Listing Requirements, the provisions of Paragraph 10.08 of the Listing Requirements will not apply.

In the ordinary course of our business, our Group has entered into certain RRPTs and it is anticipated that the companies within our Group would, in the ordinary course of business, continue to enter into such transactions with the Related Parties, details of which are as set out in Section 2.5 below. It is likely that such transactions will occur with some degree of frequency and could arise at any time.

In this regard, our Board proposes to seek a general mandate from our shareholders to enter into arrangements or transactions with the Related Parties, which are necessary for the day-to-day operations of our Group and are based on normal commercial terms, at arm's length, in the best interests of our Group, on terms that are not more favourable to the Related Parties than those generally available to the public, and will not be detrimental to our minority shareholders

2.2 Validity period of the Proposed Mandates

The Proposed Mandates, if approved at our forthcoming AGM, shall take effect immediately upon the passing of the ordinary resolution proposed at our AGM to approve the Proposed Mandates and is subject to annual renewal. In this respect, the authority conferred by the Proposed Mandates shall only continue to be in force until:

- the conclusion of our next AGM following our forthcoming AGM at which time it will lapse, unless the authority is renewed by a resolution passed at the said next AGM; or
- (b) the expiration of the period within which our next AGM after that date is required to be held pursuant to Sections 340(1) and (2) of the Act (excluding however such extension as may be allowed pursuant to Section 340(4) of the Act); or
- (c) the Proposed Mandates are revoked or varied by resolution passed by you in a general meeting,

whichever is the earliest.

Thereafter, your approval will be sought for the renewal of the Proposed Mandates at each subsequent AGM or at an EGM that may be held on the same day as the AGM, subject to a satisfactory review by our Audit, Governance and Risk Committee.

2.3 Principal activities of the MSM Holdings Group

As at the LPD, our principal activity is that of an investment and/or holding company whilst the principal activities of our subsidiaries are as follows:

Company name	Effective equity interest (%)	Principal activities
MSM Johor	100.0	Carry on business of producers, millers, refiners, storers, suppliers, distributors and exporters of sugar, molasses, sugar product and by-products and to import raw sugar and all or any materials and things for the purpose of or in connection with the milling and refining of sugar and to export, sell refined sugar, molasses, sugar product and by-products.
Company name	Effective equity interest (%)	Principal activities
MSM Prai	100.0	Sugar refining, sales and marketing of sugar products and investment holding.

MSM Perlis	100.0 Raw sugar refining, and i mango and oil palm plant				
MSM Trading	100.0	Buy and sell commodities products either through physical or paper transactions that would add revenue streams, improve quality, productivity and efficiency of operations.			
MTID	100.0	Trading in sugar.			
Subsidiary of MSM Prai					
MSM Logistics	100.0	Provision of transportation			

services

primarily

immediate holding company.

to

2.4 Classes of Related Party

The Proposed Mandates will apply to the following classes of Related Party:

- (a) Directors;
- (b) Major Shareholders; and
- (c) person(s) connected to Directors and/or Major Shareholders.

2.5 Details of RRPTs

The class and nature of RRPTs which were entered into and are to be entered into by our Group are set out in Appendix I of this Circular.

Disclosure will be made in the Group's annual report of the breakdown of the aggregate value of the RRPTs conducted during the financial year, providing information of types of transactions made, names of the Related Parties involved in each type of transaction, and their relationship with our Company pursuant to the Proposed Mandates in accordance with Paragraph 10.09(2) of the Listing Requirement and PN12.

2.6 Basis of estimated value of RRPTs

The estimated transaction values of the RRPTs, for which the Proposed Mandates are being sought, are based on estimated prevailing prices which are or will be formalised in agreements/contracts to be entered into by relevant members of our Group with the Transacting Parties based on our Group's usual levels of transaction and on the projected business volume from the date of our forthcoming AGM to our next AGM. The actual value of transactions may, however, vary from the estimated value disclosed in Appendix I of this Circular should there occur any changes in the business, economic and/or competitive environment or due to fluctuations of raw sugar prices.

Nevertheless, if the Proposed Mandates are approved, disclosure will be made in accordance with the Listing Requirements in our Company's annual report for the FYE 31 December 2021 of the aggregate value of transactions conducted pursuant to the Proposed Mandates as approved during the financial year.

2.7 Threshold of authority

There is no specific threshold for approval of the RRPTs within our Company. However, all RRPTs are subject to the review and/or approval of the appropriate level of authority pursuant to the procedures as disclosed in Section 3 of this Circular. Where any Director has any interest (direct or indirect) in any RRPTs, such Director shall abstain from deliberation and voting on the matter. In any case, if it is determined that the guidelines and/or procedures stipulated in Section 3 of this Circular are inadequate, our Company will obtain a fresh shareholders' mandate to ensure that:

- (a) RRPTs will be conducted on an arms' length basis and on normal commercial terms which are not more favourable to the Related Parties than those generally available to the public; and
- (b) such transaction will not be detrimental to the minority shareholders of our Company or prejudicial to the interest of the shareholders.

2.8 Benefits to the MSM Holdings Group

The services and transactions set out in Appendix I of this Circular is to be provided and entered into by the relevant companies under our Group in their ordinary course of business and on terms not more favourable to the Transacting Parties than those generally available to the public. These transactions are an integral part of our business and are intended to meet our business needs.

Our Board is of the view that the close working relationships and co-operation between the Transacting Parties will allow our Group to be more competitive in the provision and receipt of such services and operation of such transactions.

2.9 Amounts due and owing to the MSM Holdings Group by the Related Parties

As at 31 December 2020, breakdown of the principal sum for the total outstanding amount due and owing by the Related Parties to our Group pursuant to the RRPTs (details of which are set out in Appendix 1 of this Circular) which exceeded the credit terms are as follows:

	Amount of the outstanding RRPT receivables							
Nature of RRPT	1 year or less RM'000	1 to 3 Years RM'000	3 to 5 years RM'000	More than 5 years RM'000				
Sale of refined sugar (by MSM Holdings Group to KPF Trading)	463	254	2,946	-				
Supply of sugar (by MSM Holdings Group to FGV Group)	1	-	-	-				
Overpayment of management fees (by MSM Holdings to FGV Holdings)	1,325							
TOTAL	1,789	254	2,946	-				

The overdue amount from KPF and FGV Group are subjected to late payment charges.

The Company had reviewed the outstanding amount and is of the opinion that the overdue amount is part of the normal business transactions between our Group and the Related Party and, is recoverable. The management will continue to review and

hold discussions with the Related Party for early settlement of the outstanding amounts due.

Our Board is of the opinion that the overdue amounts are closely monitored to ensure early settlement by the Related Parties and that proper steps are taken by the management to pursue any amount that is long overdue by the Related Parties to mitigate the irrecoverability of any such amount. This includes the management engaging in prompt discussions with the corresponding Related Parties and procuring the settlement arrangements to ensure that the amounts outstanding for more than 1 year will be settled based on agreed repayment plans.

3. REVIEW PROCEDURES FOR THE RRPTS

Our Company has established the following methods and procedures to ensure that the RRPTs have been or will be undertaken on transaction prices and terms not more favourable to the Transacting Parties than those generally available to the public and not to the detriment of our minority shareholders:

- (a) all members of our Group are made aware of the requirements relating to RRPTs;
- (b) all companies within our Group shall only enter into the RRPT after taking into account the pricing, level of service, quality of product as compared to market prices and industry standards against at least 2 other contemporaneous transactions with unrelated third parties for similar products/services and/or quantities as comparison, wherever possible, to determine whether the price and terms offered to/by Related Parties are fair and reasonable and comparable to those offered to/by other unrelated third parties for the same or substantially similar type of products/services and/or quantities.

Where quotations or comparative pricing from unrelated parties cannot be obtained, the pricing of any RRPT entered into will be determined based on prevailing market rates under usual commercial terms, business practices and policies or otherwise in accordance with other applicable industry norms/consideration and are not to the detriment of minority shareholders;

- (c) where both contemporaneous pricing tests in (a) could not be performed, to present to the Audit, Governance and Risk Committee:
 - i. the justification for the transaction pricing; and
 - ii. confirmation that the pricing is not detrimental to our Group.
- (d) Transacting Parties within our Group must submit RRPT reports on monthly basis to our Group's finance division for the purpose of monitoring and compilation for quarterly Audit, Governance and Risk Committee reporting;
- (e) At any time, where the aggregate actual value of the mandated RRPTs is anticipated to exceed the aggregate estimate value by 10% or more, Chief Financial Officer shall immediately prepare the necessary papers for Audit, Governance and Risk Committee's recommendation for our Board's approval an immediate Bursa announcement;
- (f) all RRPTs, which are not within the shareholders' mandate and have the value of more than RM1.0 million or 1% of the RRPT's percentage ratio (as defined under Paragraph 10.02(g) of the Listing Requirements), whichever is the higher, shall be approved by the Group Chief Executive Officer for immediate announcement to Bursa Securities;
- (g) if a member of the Audit, Governance and Risk Committee has an interest in any particular transaction, he or she will have to abstain from any deliberation (but may be

requested by the other members of the Audit, Governance and Risk Committee to explain or furnish such information as considered necessary) and also voting on the matter at the Audit, Governance and Risk Committee meeting in respect of that transaction;

- (h) proper records shall be maintained to capture all the RRPTs entered into pursuant to the shareholders' mandate to ensure accurate disclosure thereof. Summary reports of the RRPTs are to be circulated to the Audit, Governance and Risk Committee on a quarterly basis for the Audit, Governance and Risk Committee's notation, review and monitoring;
- (i) the Audit, Governance and Risk Committee shall have overall responsibility for the determination of the review procedures; and
- (j) if during the periodic review, the Audit, Governance and Risk Committee is of the view that the abovementioned procedures are no longer sufficient to ensure that the RRPTs are undertaken on an arm's length basis and on normal commercial terms that are not more favourable to the Related Party than those normally available to the public, the Audit, Governance and Risk Committee shall have the discretion to request for additional procedures to be imposed on all the RRPTs.

4. STATEMENT BY THE AUDIT, GOVERNANCE AND RISK COMMITTEE

The Audit, Governance and Risk Committee has reviewed the procedures on the RRPTs mentioned in Section 3 of this Circular and is of the view that the stipulated procedures are:

- (a) adequate to monitor, track and identify RRPTs in a timely and orderly manner and these procedures and processes are reviewed annually; and
- (b) sufficient to ensure that the RRPTs are not more favourable to the Related Parties than those generally available to the public and, not to the detriment of our Company's minority shareholders.

5. RATIONALE FOR THE PROPOSED MANDATES

The Proposed Mandates, subject to annual review and renewal, will enable our Group to carry out RRPTs necessary for the respective day-to-day operations and, will eliminate the need to frequently make announcements to Bursa Securities, convene separate general meetings and/or seek your approval as and when RRPTs comprised within the Proposed Mandates arise. In this respect, the Proposed Mandates are intended to save administrative time and expenses which could be better utilised by our Group to pursue its corporate objectives and realise business opportunities in a timelier and effective manner.

6. EFFECTS OF THE PROPOSED MANDATES

The Proposed Mandates are not expected to have any effect on our share capital and our substantial shareholders' shareholdings in our Company and, are not expected to have any material effect on the earnings, net assets and gearing of our Group.

7. APPROVAL REQUIRED

The Proposed Mandates are subject to your approval being obtained at our forthcoming AGM.

8. INTERESTS OF OUR DIRECTORS, MAJOR SHAREHOLDERS AND/OR PERSONS CONNECTED WITH THEM

As at the LPD, the direct and indirect shareholdings of the interested Directors, Major Shareholders of our Company and/or persons connected with them are as follows:

	Direct Into	erest	Indirect Int	erest
	No. of Shares	% of Shares	No. of Shares	% of Shares
Interested Directors				
(1)Dato' Haris Fadzilah Hassan (" Dato' Haris ") (2) Dato' Amir Hamdan Hj Yusof ("Dato' Amir ")	-	-	-	-
Interested Major Shareholders				
FGV Sugar KPF FGV FELDA	281,369,800 107,393,952 77,150,248 - -	40.03 15.27 10.97 -	- - (3)281,369,800 (4)358,520,048	- 40.03 51.00
Interested Persons Connected FAHC	-	-	-	-

Note:

- (1) Dato' Haris is a representative of FGV on the Board of Directors of MSM Holdings. He resigned as Director of MSM Holdings on 7 April 2021
- ⁽²⁾ Dato' Amir is a representative of KPF on the Board of Directors of MSM Holdings.
- (3) Deemed interested by virtue of its interest in shares in FGV Sugar pursuant to Section 8 of the Act.
- (4) Deemed interested by virtue of the respective interest in shares in FGV and FGV Sugar pursuant to Section 8 of the Act.

Based on details as disclosed in Appendix I of this Circular, Dato' Haris and Dato' Amir, being Interested Directors ("Interested Directors"), have abstained from all Board deliberations and voting in relation to the Proposed Mandates. Dato' Amir will also continue to abstain from all Board deliberations and voting in relation to the Proposed Mandates. They will also abstain from voting in respect of their direct and/or indirect shareholdings in the Company (where applicable) on the ordinary resolution, deliberating or approving the Proposed Mandates at the forthcoming AGM. They have respectively undertaken to ensure that persons connected with them will also abstain from voting on the ordinary resolution, deliberating or approving the Proposed Mandates at the forthcoming AGM.

FGV Sugar, KPF, FGV and FELDA being interested Major Shareholders, will abstain from voting in respect of their direct and/or indirect shareholdings on the ordinary resolution, deliberating or approving the Proposed Mandates at the forthcoming AGM. They have respectively undertaken to ensure that persons connected with them will also abstain from voting on the ordinary resolution, deliberating or approving the Proposed Mandates at the forthcoming AGM.

FAHC, being a wholly-owned subsidiary of FELDA, is a person connected to FELDA. FAHC has a direct shareholding of 12.42% in FGV. FAHC, however, does not have any direct or indirect shareholding in MSM as at LPD. Nevertheless, FAHC will abstain from voting in respect of its direct and/or indirect shareholdings, if any, on the ordinary resolution, deliberating or approving the Proposed Mandates at the forthcoming AGM.

Save as disclosed, none of the other Directors or Major Shareholders and persons connected with them, has any interest, direct or indirect in the Proposed Mandates.

9. DIRECTORS' RECOMMENDATION

Our Board (save for the Interested Directors), having considered all aspects of the Proposed Mandates, is of the opinion that the Proposed Mandates are in the best interest of our Company.

Accordingly, our Board (save for the Interested Directors), recommends that you vote in favour of the ordinary resolution pertaining to the Proposed Mandates to be tabled at our forthcoming AGM.

10. AGM

Our 10th AGM will be held entirely on a fully virtual basis through live streaming and online remote voting from the broadcast venue at Alpha Meeting Room, Level 21, Wisma FGV, Jalan Raja Laut, 50350 Kuala Lumpur, Malaysia on Thursday, 17 June 2021, at 11 a.m., or any adjournment thereof, for the purpose of considering and if thought fit, passing the ordinary resolution to give effect to the Proposed Mandates.

The venue stated above is to inform shareholders where the live streaming would be conducted from and strictly for the purpose of complying with Section 327 (2) of the Companies Act, 2016 ("CA 2016") which stipulates that the Chairman shall be at the main venue ("broadcast venue") of the 10th AGM. Hence, no Shareholders/Proxy(ies)/Corporate Representative from the public will be physically present or will be allowed admittance at the at the broadcast venue on the day of the 10th AGM. Therefore, Shareholders are strongly advised to participate and vote remotely via LUMI AGM facilities

You are requested to complete, sign and return the Proxy Form in accordance with the instructions printed on it, so as to arrive at MSM's Share Registrar's office, Boardroom Share Registrars Sdn Bhd, Ground Floor or 11th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor, Malaysia no later than Wednesday, 16 June 2021 at 11.00 a.m. You may also deposit your proxy form(s) by electronic means. The Proxy Form may be submitted:

- to the Share Registrar of the Company, Boardroom Share Registrar Sdn Bhd via e-mail to bsr.helpdesk@boardlimited.com not later than Wednesday, 16 June 2021 at 11.00 a.m. or
- b) via electronic means ("e-proxy") no later than Wednesday, 16 June 2021 at 11.00 a.m. (please refer to the Annexure to the Proxy Form for further information on submission via e-Proxy).

11. FURTHER INFORMATION

You are requested to refer to the attached Appendices for further information.

Yours faithfully,
For and on behalf of the Board of
MSM MALAYSIA HOLDINGS BERHAD

Choy Khai Choon

Independent Non-Executive Director

A. Details of the RRPTs to be entered into by our Group under the Proposed Renewal of Shareholders' Mandate

	Transactin	g Parties				2020 Shareho	olders' Mandate	Reason for deviation	Estimated
Item	Recipient	Provider	T and/or persons connected T	Nature of relationship as at the LPD	Nature of RRPT	Estimated value as disclosed in the circular dated 22 May 2020 Actual value transacted from the last AGM to the LPD		where the actual value of transactions exceeds the estimated value by 10% or	value from forthcoming AGM on 17 June 2021 to next AGM (1)
						(RM'000)	(RM'000)	more (if applicable)	(RM'000)
1.	MSM Holdings Group	FGV Group	Interested Major Shareholder FGV Sugar KPF FGV FELDA Interested Director Dato' Haris Dato' Amir Interested Person Connected FAHC	See notes (2), (3), (4) (5), (6), (7) and (8)	Provision of management services	9,000	1,927	N/A	4,000
2.	MSM Holdings Group	F Prodata	Interested Major Shareholder FGV Sugar KPF FGV FELDA Interested Director Dato' Haris Dato' Amir Interested Person Connected FAHC	See notes (2), (3), (4) (5), (6), (7) and (8)	Provision of information technology (IT) services	1,000	2	N/A	1,000

	Transactin	g Parties					reholders' date	Reason for deviation	
Item	Recipient	Provider	Interested Major Shareholders/ Directors and/or persons connected with them	Nature of relationship as at the LPD	Nature of RRPT	Estimated value as disclosed in the circular dated 22 May 2020	Actual value transacted from the last AGM to the LPD	where the actual value of transaction s exceeds the estimated value by	Estimated value from forthcoming AGM on 17 June 2021 to next AGM (1)
						(RM'000)	(RM'000)	10% or more (if applicable)	(RM'000)
3.	MSM Holdings Group	F Security	Interested Major Shareholder	See notes (2), (3), (4) (5), (6), (7) and (8)	Provision of security services	3,500	919	N/A	3,000
4.	MSM Holdings	FELDA	Interested Major Shareholder FGV Sugar KPF FGV FELDA Interested Director Dato' Haris Dato' Amir Interested Person Connected FAHC	See notes (2), (3), (4) (5), (6), (7) and (8)	Office rental Address Level 44, Menara FELDA, Platinum Park No.11, Persiaran KLCC 50088 Kuala Lumpur Malaysia Area 15,631 sq ft Duration 23 November 2019 to 22 November 2022 Rental Payment Monthly	2,000	255	N/A	2,000

	Transacting	g Parties				2020 Sharehol	ders' Mandate	Reason for	Fatimated
Item	Recipient	t Provider	Interested Major Shareholders/ Directors and/or persons connected with them	Nature of relationship as at the LPD	Nature of RRPT	Estimated value as disclosed in the circular dated 22 May 2020	Actual value transacted from the last AGM to the LPD	deviation where the actual value of transactions exceeds the estimated value by 10% or more (if	Estimated value from forthcoming AGM on 17 June 2021 to next AGM (1)
						(RM'000)	(RM'000)	applicable)	(RM'000)
5.	KPF Trading	MSM Holdings Group	Interested Major Shareholder • FGV Sugar • KPF • FGV • FELDA Interested Director • Dato' Haris • Dato' Amir Interested Person Connected • FAHC	See notes (2), (3), (4) (5), (6), (7) and (8)	Sale of refined sugar	40,000	1,488	N/A	30,000
6.	MSM Holdings Group	KPF Niaga	Interested Major Shareholder	See notes (2), (3), (4) (5), (6), (7) and (8)	Provision of motor vehicle insurance	1,000	187	N/A	1,000

	Transacting	g Parties				2020 Sharehol	ders' Mandate	Reason for deviation	
Item	Recipient	Provider	Interested Major Shareholders/ Directors and/or persons connected with them	Nature of relationship as at the LPD	Nature of RRPT	Estimated value as disclosed in the circular dated 22 May 2020	Actual value transacted from the last AGM to the LPD (RM'000)	where the actual value of transactions exceeds the estimated value by 10% or more (if	Estimated value from forthcoming AGM on 17 June 2021 to next AGM (1)
_	14014							applicable)	
7.	MSM Holdings Group	F Travel	Interested Major Shareholder • FGV Sugar • KPF • FGV • FELDA Interested Director • Dato' Haris • Dato' Amir Interested Person Connected • FAHC	See notes (2), (3), (4) (5), (6), (7) and (8)	Provision of travel and accommodation services	1,000	8	N/A	1,000
8.	MSM Holdings Group	F D'Saji	Interested Major Shareholder	See notes (2), (3), (4) (5), (6), (7) and (8)	Provision of refreshments	1,000	2	N/A	1,000

	Transactin	g Parties				2020 Sharehol	ders' Mandate	Reason for deviation		
Item	Recipient	Provider	and/or persons connected as at the	Nature of RRPT	Estimated value as disclosed in the circular dated 22 May 2020	Actual value transacted from the last AGM to the LPD	where the actual value of transactions exceeds the estimated value by 10% or	Estimated value from forthcoming AGM on 17 June 2021 to next AGM (1)		
						(RM'000)	(RM'000)	more (if applicable)	(RM'000)	
9.	MSM Holdings Group	F Transport	Interested Major Shareholder FGV Sugar KPF FGV FELDA Interested Director Dato' Haris Dato' Amir Interested Person Connected FAHC	See notes (2), (3), (4) (5), (6), (7) and (8)	Provision of freight forwarder and transportation services	30,000	3,086	N/A		30,000
10.	MSM Holdings Group	F Transport	Interested Major Shareholder • FGV Sugar • KPF • FGV • FELDA Interested Director • Dato' Haris • Dato' Amir Interested Person Connected • FAHC	See notes (2), (3), (4) (5), (6), (7) and (8)	Supply of courier services	1,000	-	N/A	1,000	

	Transacting Pa	arties		Nature of relationship as at the LPD		2020 Sharehold	lers' Mandate		Estimated
Item	Recipient	Provider	Interested Major Shareholders/ Directors and/or persons connected with them		Nature of RRPT	Estimated value as disclosed in the circular dated 22 May 2020	Actual value transacted from the last AGM to the LPD	Reason for deviation where the actual value of transactions exceeds the estimated value by 10% or more (if applicable)	value from forthcoming AGM on 17 June 2021 to next AGM (1)
11.	F Kernel	MSM Holdings Group	Interested Major Shareholder FGV Sugar KPF FGV FELDA Interested Director Dato' Haris Dato' Amir Interested Person Connected FAHC	See notes (2), (3), (4) (5), (6), (7) and (8)	Supply of molasses and other sugar products	1,000	23	N/A	1,000
12.	F Integrated Farming	MSM Holdings Group	Interested Major Shareholder	See notes (2), (3), (4) (5), (6), (7) and (8)	Supply of molasses and other sugar products	2,000	-	N/A	1,000

	Transacting Parties					2020 Shareh	olders' Mandate	Reason for deviation	
Item	Recipient	Provider	Interested Major Shareholders/ Directors and/or persons connected with them	Nature of relationship as at the LPD	Nature of RRPT	Estimated value as disclosed in the circular dated 22 May 2020	Actual value transacted from the last AGM to the LPD	where the actual value of transactions exceeds the estimated value by 10% or	Estimated value from forthcoming AGM on 17 June 2021 to next AGM (1)
13.						(RM'000)	(RM'000)	more (if applicable)	(RM'000)
13.	Delima Oil Products	MSM Holdings Group	Interested Major Shareholder FGV Sugar KPF FGV FELDA Interested Director Dato' Haris Dato' Amir Interested Person Connected FAHC	See notes (2), (3), (4) (5),(6), (7) and (8)	Supply of refined sugar	9,000	1	N/A	-
					Total	101,500	7,898	N/A	76,000

B. Details of the RRPTs to be entered into by our Group under the Proposed New Shareholders' Mandate

Item	Transacting Parties		Interested Major Shareholders/	Nature of		Estimated value during the Validity
	Recipient	Provider	Directors and/or persons connected with them	relationship as at the LPD	Nature of RRPT	Period ⁽¹⁾ (RM'000)
1.	F Integrated Farming	MSM Perlis	Interested Major Shareholder FGV Sugar KPF FGV FELDA Interested Director Dato' Haris Dato' Amir Interested Person Connected FAHC	See notes (2), (3), (4) (5), (6), (7) and (8)	Rental of land Address Mukim Chuping, Perlis, Malaysia Area 369.08 ha Duration 10 March 2021 to 9 March 2022 Rental Payment In advance for first 6 months, and monthly thereafter	4,000
2.	FGV Group	MSM Holdings Group	Interested Major Shareholder FGV Sugar KPF FGV FELDA Interested Director Dato' Haris Dato' Amir Interested Person Connected FAHC	See notes (2), (3), (4) (5), (6), (7) and (8)	Sale of refined sugar	9,000

Notes:

- (1) The estimated value shown above represents the best estimates by our management. Accordingly, the actual transacted values may vary and are subject to change.
- (2) FGV Sugar is a Major Shareholder of MSM Holdings with 40.03% direct interest.
- (3) FGV is a Major Shareholder of MSM Holdings with 10.97% direct interest and 40.03% indirect interest through its direct shareholdings in FGV Sugar, a wholly-owned subsidiary of FGV.
- (4) FELDA is a Major Shareholder of MSM Holdings with 51% indirect interest through its 65.64% direct interest in FGV and 12.42% indirect interest in FGV (through FAHC, a wholly-owned subsidiary of FELDA). FELDA is also a Major Shareholder in F D'Saji with 40% direct interest.
- (5) FAHC, being a wholly-owned subsidiary of FELDA, is a person connected to FELDA. FAHC has a direct shareholding of 12.42% in FGV. FAHC, however, does not have any direct or indirect shareholding in MSM.
- (6) Dato' Haris is a representative of FGV on the Board of MSM Holdings. He resigned as Director of MSM Holdings on 7 April 2021.
- (7) Dato' Amir is a representative of KPF on the Board of MSM Holdings. He is also a Director of KPF, FAHC, F Prodata and F Security.
- (8) KPF is a Major Shareholder of MSM Holdings with 15.27% direct interest. KPF is also a person connected to FELDA. KPF has 100% direct interest in KPF Trading and KPF Niaga, 60% direct interest in F D'Saji, as well as direct and indirect interest in certain subsidiaries of FGV as tabulated in Table A.

TABLE A

KPF's shareholdings in subsidiaries of FGV as at LPD are as follows:

No.	Name of Company	KPF's Direct Interest	KPF's Indirect Interest	KPF's Effective Interest
1.	Allied Engineering Consultancy Services Sdn Bhd	-	49.0%	49.0%
2.	Delima Oil Products	-	28.0%	28.0%
3.	F Engineering	49.0%	-	49.0%
4.	F Properties	-	49.0%	49.0%
5.	Feltex Co. Ltd	-	14.6%	14.6%
6.	FAgri	23.1%	-	23.1%
7.	F Kernel	16.7%	23.3%	40.0%
8.	F Marketing	49.0%	14.3%	63.3%
9.	FGV Palm Industries	28.0%	-	28.0%
10.	F Prodata	20.0%	-	20.0%
11.	FGV Refineries	33.3%	18.7%	52.0%
12.	F Rubber Industries	28.6%	-	28.6%
13.	F Security	49.0%	-	49.0%
14.	F Transport	49.0%	-	49.0%
15.	FNI Biofuel Sdn Bhd	-	28.0%	28.0%
16.	FS Oils Sdn Bhd*	-	52.0%	52.0%
17	P.T. Cashgrow Ventures	-	46.6%	46.6%
18.	P.T. Felda Indo Rubber	-	20.0%	20.0%

^{*} Under Liquidation

1. DIRECTORS' RESPONSIBILITY STATEMENT

Our Directors have seen and approved this Circular and they collectively and individually accept full responsibility for the accuracy of the information in this Circular. They confirm that, after making all reasonable enquiries, and to the best of their knowledge and belief, there are no facts the omission of which would make any statement in this Circular misleading.

2. MATERIAL CONTRACTS

Save as disclosed below, neither our Company nor any of our subsidiaries have entered into any contract which are or may be material (not being contracts entered into in the ordinary course of business) within 2 years immediately preceding the date of this Circular:

2.1 Sale and Purchase Agreement dated 8 October 2019 between MSM Perlis Sdn Bhd ("MSM Perlis") and F&N Agrivalley Sdn Bhd (formerly known as Rimba Perkasa Sdn Bhd) ("F&N") (the "Agreement") for the disposal of 9 parcels of leasehold agricultural lands located within the Mukim of Chuping, Perlis. The Agreement was rescinded on 9 April 2020 since F&N did not meet the conditions precedent therein.

3. MATERIAL LITIGATION

As at the LPD, save as disclosed below, MSM Holdings Group has not engaged in any material litigation, claim or arbitration, either as plaintiff or defendant, and the Board is not aware and does not have any knowledge of any proceedings, pending or threatened against MSM Holdings Group, or of any fact likely to give rise to any proceedings, which might materially and adversely affect the financial position or business of the MSM Holdings Group:

3.1 Kuala Lumpur High Court (Civil Suit No. WA-22NCvC-478-07/2018) brought by MSM Holdings ("the Company"), Rozaini Binti Mohd Yusoff (suing on her behalf and as beneficiary and co-administrator for the Estate of the Late Dato' Sheikh Awab Bin Sheikh Abod), and Sheikh Muhammad Shakir (suing as co-administrator for the Estate of the Late Dato' Sheikh Awab Bin Sheikh Abod) (collectively, "Plaintiffs") against Transnational Insurance Brokers (M) Sdn Bhd ("TIB"/"Defendant")

By a writ of summons and statement of claim dated 26 July 2018, the Plaintiffs had commenced the above legal proceedings against the Defendant for professional negligence and breach of contract, whereby TIB was MSM Holdings' insurance brokers to negotiate, procure and manage the insurance portfolio of MSM Holdings and its subsidiaries.

In this suit, the Plaintiffs contends that the TIB was negligent in failing to procure an increased sum cover ("Increased Sum Covered") for Dato' Sheikh Awab Bin Sheikh Abod who was the President and Group Chief Executive Officer of MSM Holdings at the material time ("Deceased"). The Increased Sum Covered would have been available to the Deceased under Takaful's Group Term policy taken out under Takaful Ikhlas Berhad ("Takaful Ikhlas") for the benefit of the Company's eligible employees and members. The Plaintiffs further contends that because of the failure to transmit the Deceased's medical records to Takaful Ikhlas and/or failure to advise the Company accordingly, the Deceased's Increased Sum Covered was not engaged when the Deceased passed away. Thus, the estate of the Deceased was wrongfully refused and denied the Increased Sum Covered from Takaful Ikhlas amounting to RM5,990,400.00, which the Plaintiffs are claiming as damages under this suit.

This suit was initially filed in September 2017 vide a Civil Suit No: WA-22NCC-383-09/2017, but was withdrawn with liberty to file afresh. The current suit was re-filed with the inclusion of Takaful Ikhlas. In December 2018, with the agreement of the MSM Holdings, the suit was withdrawn against Takaful Ikhlas, leaving only TIB as the defendant. Subsequently, the Amended Statement of Claim was filed on 11 December 2018. TIB has

filed a defence against the claim denying any wrongdoing. There is no counterclaim by TIB. Several attempts by both parties for an amicable settlement out-of-court has been to no avail.

Trial has been fixed on 5th, 6th, 12th and 13th April 2021.

The counsels acting for the Plaintiffs in the above suit are of the view that the prospects of this suit by the Plaintiffs against TIB are good subject to the documents to be submitted and the performance of witnesses during trial.

4. DOCUMENTS AVAILABLE FOR INSPECTION

Copies of the following documents are available for inspection at our registered office at Level 21, Wisma FGV, Jalan Raja Laut, 50350 Kuala Lumpur, Wilayah Persekutuan during normal business hours from Mondays to Fridays (except public holidays) for the period commencing from the date of this Circular up to and including the date of our forthcoming AGM:

- (a) our Constitution;
- (b) our audited consolidated financial statements for the past 2 FYE 31 December 2019 and 31 December 2020;
- (c) Sale & Purchase Agreement dated 8 October 2019; and
- (d) the relevant cause papers in respect of the material litigation as referred to in Section 3 above.

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EXTRACT OF THE NOTICE OF THE AGM

As Special Business

Ordinary Resolution No. 8

PROPOSED RENEWAL OF SHAREHOLDERS' MANDATE FOR THE EXISTING RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE FOR MSM AND ITS GROUP OF COMPANIES ("MSM HOLDINGS GROUP") AND PROPOSED SHAREHOLDERS' MANDATE FOR THE NEW RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE FOR THE MSM HOLDINGS GROUP

"THAT, subject always to the Companies Act, 2016, the Constitution of MSM, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Listing Requirements"), other applicable laws, guidelines, rules and regulations, and the approval of the relevant governmental/regulatory authorities (where applicable), approval be and is hereby given to the Company and its subsidiaries to enter into all arrangements and/or transactions involving the interests of the related parties as specified in Appendix I of the Circular to the Shareholders dated 27 April 2021 ("RRPT Circular"), provided that such arrangements and/or transactions are:

- (i) recurrent transactions of a revenue or trading nature;
- (ii) necessary for the day-to-day operations;
- (iii) carried out in the ordinary course of business on normal commercial terms which are not more favourable to the related parties than those generally available to the public; and
- (iv) not detrimental to the minority shareholders of the Company;

("Proposed Mandates");

AND THAT the Proposed Mandates shall commence immediately upon passing of this ordinary resolution and continue to be in force until:

- (a) the conclusion of the next AGM of the Company following this AGM, at which time the Proposed Mandates will lapse, unless the Proposed Mandates are renewed by a resolution passed at the next AGM of the Company; or
- (b) the expiration of the period within which the next AGM is required by law to be held; or
- (c) the Proposed Mandates are revoked or varied by a resolution passed by the Shareholders of the Company in a general meeting of the Company.

whichever is the earlier;

AND FURTHER THAT authority be and is hereby given to the Directors of the Company and/or its subsidiaries to complete and do all such acts and things (including executing such documents as may be required) as they may consider expedient or necessary to give effect to such transactions as authorised by this resolution and the Proposed Mandates."